2023/ 2024

THEMBISILE HANI LOCAL MUNICIPALITY DRAFT ANNUAL REPORT

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COMPONENT A: MAYOR'S FOREWORD

1. EXECUTIVE MAYOR'S FOREWORD



On the third years of dedicated and people-centered leadership, we should ask hard questions, consider the progress made, and identify the obstacles that still need to be overcome to realize our goal of building a city that will be used by its citizens to reclaim their humanity and dignity. As we work to create the kind of economy that will eradicate the dehumanizing effects of poverty and underdevelopment.

One scholar said, **"Strive for progress, not perfection every small step forward brings you closer to your goals"**
The city's residents, together with their municipality, will, as we said on November 24, 2021, be setting off on a journey to realize the goal of creating an African city by transforming an apartheid labour camp into a vibrant economy, taking charge of their own development.
We started a comprehensive, ongoing transformation of our institution from an inward, moribund bureaucracy into a people-centered, work-oriented organization, building institutional capacity, good governance and ethical behaviour as part of restoring our people's faith in it. We do this by making sure that we are the right mindset to perform our duties, we are a solution-driven, work-oriented organization that offers our people high-quality, sustainable services.

As part of our commitments and the pledge, twelve (12) service delivery priority areas were identified for the 2023–2024 fiscal year as part of the Integrated Development Plan:

- Water.
- Sanitation.
- Public lighting.
- Roads and storm water.
- Environment and waste management.
- Municipal facilities.
- Spatial planning and land use management.
- Financial Management and Sustainability
- Local economic development and job creation.
- Institutional development.
- Good governance and public participation; and

- Youth Development.

These priority areas are a result of our ambition to "build a truly African city that is citizen-centered and driven" and the municipality's motto: "Work conquers everything, every time."

- Our motto states that the best way to meet the aspirations of our citizens for improved services and timely responses to their concerns is through hard work rather than justifications and excuses. We further developed five pillars that would serve as the key drivers of our service delivery five-year strategy. They are as follows: Water and Sanitation
- Roads and Storm water
- Improving environmental resilience and waste management
- Financial sustainability and viability
- Socio economic development

We have committed ourselves to the implementation of the following capital projects during 2023 - 2024, and we are continuing with our multi-year projects to ensure water supply security, sustainable roads and stormwater, amongst other basic services, as outlined below:

- Drilling, Refurbishment, and Equipping of Boreholes, Mathysensloop Booster Pump Station, Upgrading the Water Infrastructure at Sheldon, Mahlabathini, Verena Empumelelweni Mzimuhle, Buhlebesizwe, Kwa -Mhlanga B and Kings Park Installation of telemetry system, Replacement of Asbestos pipe at Bomando ward 7 & 24 and Upgrading of Tweefontien k water reticulations with a combined budget of R 90 million.
- In the area of sanitation, work is still being done on the Phase 2 (Multi-Year Project) upgrade of the Tweefontein K Wastewater Treatment Works, Kwa Mhlanga B /King Park Sewer and upgrading of Oxidation Ponds as well as the Construction of Alternative Sanitation System with a combined budget of R 28.5million.
- On road and stormwater, Upgrading of Tweefontien E, Phola Park, Verena C Bus and Taxi Route, Sun City A Bus Route, Construction of Buhlebesizwe Stormwater and Bus Route, Phola Park to Sheldon Bus Route, Empumelelweni Road and Msholozi Road with combined budget of R 68 million
- Of facilities, upgrading of Kwaggafontein Stadium and upgrading of Kwa -Mhlanga Stadium at a combined budget of R 20 million.
- Construction of Phumula Mult-Purpose at budget of R6 Million.
- Installation of High mast light (various wards) at budget of R 8 million.

PARTICIPATION

The Municipality uses Ward Committee, Mayoral outreach and stakeholder meetings, radio interviews, loud-hailing, budget and IDP indabas to involve the public in decision-making processes to promote accountability to communities.

AGREEMENTS / PARTNERSHIPS

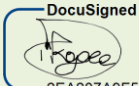
The primary driver behind the creation of economic opportunities and employment, according to our analysis, is Local Economic Development and Planning. In our term of office between the period from 2021 to 2026 we would have empowered our local SMMEs and created up to 2000 jobs through our infrastructure projects and extended public works program. The municipality has set aside a grant of R5 million for emerging SMMEs for each financial year and will ensure that 90% of our procurement be made locally.

CONCLUSION

As we thank progressive organization that deployed us to this administration for giving us the chance to lead the development of our municipality for the next five years and it is said that **"Nothing ever comes to one that is worth having, except as a results of hard working"** We pledge to work with the Nkangala District Municipality and all provincial and national departments to realize the District Developmental Model.

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Cllr. L.J. Dikgale
Executive Mayor

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COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW



Thembisile Hani Local Municipality (THLM) is in the westernmost part of the province of Mpumalanga, in the Nkangala District Municipality (NDM). With a total population of 431 248 as of the Census 2022, Statistics South Africa (Stats SA) reports that THLM is the second most populous local municipality in Nkangala District, after Emalahleni Local Municipality.

There are five recognized Townships among the 57 Villages that make up the municipality, and there are 32 Wards in total. 52.2% of the population are female and 47.8% of them are male, according to the Census 2022. Attendance at educational institutions is 75.2% of the total population (ages 5 to 24). 95.2% of households reside in formal housing. In their homes, 29.5% of people have access to piped water.

The Municipality has nine full-time council members and following the adoption of a meeting and/or program schedule, our TROIKA operates and meets on a regular basis. The Council meets in accordance with the established meeting schedule, except for Special Council meetings, which are held on an as-needed basis. The Mayoral Committee and Section 80 Committees meet once a month and quarterly meetings are held by the Section 79 Oversight Committee and the Municipal Public Accounts Committee (MPAC).

Since then, the municipality has reviewed the 2024–2025 Financial Year Intergraded Development Plan (IDP) and Budget, involving all Wards, including our farming areas, through a comprehensive and inclusive public engagement process that is facilitated by its social compact. Concerns over these communities' perceived neglect by their government in terms of general development and basic service delivery are well-founded. Other groups that the municipality has consulted include the business community, youth, individuals with disabilities, traditional leaders, traditional healers, the elderly, religious leaders, former service members, veterans of the military, and provincial sector agencies. Fifteen community outreach sessions were held in September and October of 2023, and an additional fifteen were held in April and May of 2024.

The municipality has gained a comprehensive understanding of the needs and concerns of the local community through its interactions with stakeholders. These concerns include the ongoing lack of a dependable source of portable water and the building of roads and storm drains to facilitate mobility and qualitative socioeconomic growth. These issues are addressed as pillars one and two, respectively.

A couple of the medium-to-long-term interventions the municipality is carrying out in collaboration with the NDM, and the Department of Water and Sanitation (DWS) are the building of the Matheyzensloop Booster Pump Station and the abstraction of 20 Ml/Day (million litres per day) from Loskop, which is popularly known as the Loskop Regional Bulk Water Supply Scheme. While the latter was finished in March 2024 and formally turned over in May 2024, the former is expected to be finished in 2025.
Once the Loskop Regional Bulk Water and Scheme is completed, most of our water-related issues will be fixed. In the meantime, plans are underway to work with Rand Water to provide the municipality with an extra 30 ml per day, in line with our Vision 2025 and the necessity of water security.

Now, three of the six senior managerial positions are held by the municipality. In the first quarter of the 2024–2025 fiscal year, positions for the Chief Financial Officer, Planning and Economic Development Services Manager, and Social Services Manager will be filled. The municipality's five fundamental pillars, as well as other initiatives and/or programs for the ongoing execution of high-quality service delivery, are among the ways that the current administration runs the organization.

The five pillars are:

1) Bulk water supply.
2) Roads and stormwater (with emphasis on routine road maintenance).
3) Environmental management (with emphasis on refuse removal).
4) Financial viability (with emphasis on revenue enhancement).
5) Socio-economic development.

BULK WATER SUPPLY

Three water supply sources are still in use in our municipality: the Bundu Water Treatment Plant, which supplies 5 Ml/day (Megalitres per day); the City of Tshwane (CoT), which ought to supply 16.6 Ml/day but doesn't; and Rand Water, which supplies 32 Ml/day. Our whole supply is 41.7 ml/day on average, compared to our overall demand of 99 ml/day, which leaves us with a 57.3 ml/day shortfall. We are still pleading with the Metropolitan Municipality to honour its end of the bargain and give THLM the required 16.6 Ml/Day.

Even though there have been more than 120 days without load shedding, we must emphasize that load shedding negatively impacts bulk water pumping operations because it makes it difficult to fill our reservoirs with water because pumping operations are dependent on the flow of water.

The municipality is working nonstop to improve our water rationing (vula vala) process so that communities have access to water at least twice or three times a week, even though some areas—especially high-lying areas—continue to face operational issues within the network that result in non-supply.

Our current short-to-medium-term and long-term interventions are as follows:

1) Supplying non-reticulated areas with water tankers and rationing of water.
2) Installation of water reticulation to non-reticulated areas (in line with our Integrated Development Plan) to reduce the frequency on water tankers and ensure a basic level of service for our communities.
3) We all encourage each other to participate in community-level water harvesting during the wet seasons.
4) Increasing the City of Tshwane frequency of supply to 16.6 Ml/ Day.
5) Increasing abstraction of Bundu Weir from 5 to 10 Ml/ Day, which was completed at the end of March 2024.

6) Installation of a booster pump in Matheyzensloop to pump water from the Bundu Water Treatment Plant to the Kwaggafontein Supply Scheme, which was completed at the end of March 2024.
7) Fixing our borehole schemes to augment the shortfall by a minimum of 4 Ml/ Day.
8) Augmentation of shortage by 20 Ml/ Day from the Loskop Regional Bulk Water Supply Scheme, and the project is at construction stage, while its completion is estimated towards the end of 2025.
9) Conducting a feasibility study to explore alternative catchment areas for alternative water supply schemes, including ground water (sub-soil) systems, to ensure water security.
10) Reduction of water losses from 34% to below 20% through the Water Conservation/ Water Demand Management (WC/ WDM), commonly referred to as War on Leaks, including the complete eradication of Asbestos Pipes.

ROADS AND STORMWATER

Our road network, the backbone of our transportation system, enables us to meet the demands of individuals under its jurisdiction as well as the mobility and socioeconomic needs of our communities. A significant component of our road network also serves as feeder roads to National Road R573.

THLM has ensured that all its strategic planning practices adhere to all applicable legal requirements. Since preventative maintenance is the only way to prolong the lifespan of your infrastructure assets, the municipality is working to change its historical reliance on infrastructure grants (like the Municipal Infrastructure Grant), which have funded stormwater projects and new roads. Aggressive routine road maintenance programs have been in place since October 2022 and are still aggressively promoted today since preventative maintenance is the only way to increase the lifespan of your infrastructure assets. By the end of the 2024–2025 fiscal year, one of these initiatives' primary goals is to have all potholes in the municipality fixed.

The THLM road network is described as follows in the recently finished roads and stormwater master plan:

1) Total km's = 2 485.1 km's.
2) Total paved (surfaced with asphalt) = 198.9 km's.
3) Total paved (surfaced with 80mm interlocking pavers) = 16.4 km's.
4) Total unpaved (gravel) = 2 269.7 km's.

ENVIRONMENTAL MANAGEMENT

Everyone has the right to a place that does not endanger their health or well-being, as stated in Section 152(d) of the Constitution, which attributes "promotion of a safe and healthy environment" as one of the objectives of the local government.

Since October 2022, when Operation Keep Thembisile Hani Clean began, our Waste Management Unit, which is housed in the Social Services Department, has been undertaking cleanup operations monthly. These operations' primary objective is to remove illegal dumping sites to maintain the cleanliness of our municipality and to save the environment.

The purpose of the waste management division is to offer all municipality residents a garbage collection service that is acceptable, economical, and sustainable. The activities are as follows:

1) Refuse removal.
2) Cleaning of our streets and/ or road reserves.

3) Clearing of illegal dumping sites and/ or areas.
4) Cleaning of our cemeteries.

The Municipality's Integrated Waste Management Plan's (IWMP) main goal is to integrate and optimize waste management to maximize the effectiveness of the waste management system, decrease the costs and negative consequences of waste management, and improve quality of life.

The purpose of the status quo, or gap analysis, which is the first step in developing an IWMP for THLM, is to identify and measure every facet of the current waste management services and procedures offered by the municipality. This data will be used as the basis for future waste management planning. Consequently, the study offers a situational analysis of the primary solid waste management themes relevant to THLM, such as the areas served, the waste management services provided, their effectiveness, affordability, and acceptability in the community and environment, among other aspects.
The Department of Forestry, Fisheries, and Environment (DFFE) is collaborating with the municipality to license the KwaMhlanga and Verena Landfill Sites. Kwaggafontein, the first landfill site constructed in Thembisile Hani, has one Class B authorized Landfill Site.

To help waste pickers in all 32 wards, the municipality has created the waste pickers database. Over 100 waste pickers are currently receiving personal protective equipment (PPE) and relief cash from the municipality through the Department of Forestry, Fisheries, and Environment (DFFE). Additionally, the municipality is installing separation at source bins with distinct colours for each sort of garbage to carry out a recycling operation in the 2024–2025 FY.

The DFFE has also collaborated with the municipality to address environmental challenges under the Extended Public Works Programme (EPWP) by focusing on illegal dumping sites, street cleaning, and clean-up campaigns, as well as creating much-needed jobs in the environmental sector. The 190 EPWP workers' two-year term of office ends in August 2024. The municipality will have completed hiring 250 EPWPs to continue the program after a new two-year term begins. Representation will be spread throughout all 32 Wards, and the policy position of guaranteeing that beneficiaries work close to home as well as the targeted groups of women, youth, and people with disabilities will remain in place.

SOUND FINANCIAL MANAGEMENT

The sound financial management priority areas are as follows:

1) Preventing unauthorised, irregular, and wasteful expenditure.
2) Ensuring that the municipal billing system is accurate to improve revenue collection, thus strengthening measures to generate revenue and improve revenue collection from 5% to a minimum of 60%.
3) Improving the Municipal audit opinion from Unqualified with findings to clean audit.
4) Building internal financial capacity to eliminate outsourcing (e.g., use of consultants).

Sadly, the municipality's annual revenue collection has decreased from 22% to 15%. Though our overarching goal remains a minimum of 60% collection on an annual basis, as a community we can do far better by meeting the municipality halfway. This will go a long way toward supplying necessary services and socio-economic activities.

Following multiple community and stakeholder consultations, it has become apparent that a significant proportion of our communities are not aware that, despite operational costs associated with running the Bundu Water Treatment Works, the municipality purchases water from its bulk suppliers, Rand Water and the City of Tshwane.

The Municipal Infrastructure Grant (MIG), the Integrated National Electrification Programme (INEP), the Water Services Infrastructure Grant (WSIG), and the Energy Efficiency and Demand Side Management Grant are the four infrastructure conditional grants that the municipality was able to use, and each of them saw 100% performance. Considering the municipality's excellent performance and as part of the stopping and reallocation procedure, an additional R14.9 million was granted for MIG.

The Accounting Officer "must take all reasonable steps to ensure that all money owed by the entity is paid within 30 days of receiving the relevant invoice or statement," according to Section 99(2)(b) of the Municipal Finance Management Act (Act No. 56 of 2003). We are among the few government organizations that often guarantee that service providers receive payment in less than thirty (15) days. This is a noteworthy accomplishment, as we recognize the critical role that cash flow plays in the operations of any firm.

SOCIO-ECONOMIC DEVELOPMENT

THLM is home to numerous former Kwandebele Homelands that were created during the apartheid era. Even though our communities enjoy security of tenure and land invasions remain a significant concern for the municipality, most of these areas have experienced spontaneous development, with communities being thinly dispersed along the R573.

Critical challenges faced with reference to Spatial Planning and Land Use Management Act and Township Establishment include:

1) Slow progress on state land releases,
2) Lack of land ownership,
3) Land invasions, and
4) Lack of budget for external and internal infrastructure (services).

Remedial measures include, among others:

1) Transfer of Land Parcels from the Mpumalanga Provincial Government to the Municipality.
2) Land Tenure Upgrading in Kwaggafontein A (Tittle Deeds for 3 300 Stands), and
3) Survey and Registration of a General Plan in Mabhoko and Sheldon.

Local Economic Development Initiatives:

1) Supporting 21 SMMEs with tools with a budget of R 500 000.00.
2) Rejuvenation of township businesses with initiatives to transform townships and villages from labour and consumption reserves into thriving productive investment hubs.
3) Facilitation of growth and job creation through the LED Forum, and the promotion of investment opportunities in the Municipality.
4) Fast tracking the Mbuduma EARN Hub, KwaMhlanga MA Mix-Use Development, KwaMhlanga Mix-Use Development and Khazamula Mix-Use Development initiatives.
5) Fast tracking the Venera Smart City Initiative.
6) Supporting the Local Tourism Sector in kind to stimulate economic activities and growth in the Municipality, i.e., Development of Tourism Information Centres at our Malls.
7) The municipality partnered in kind with 4tune's Productions for the implementation of the All-White Picnic at Zithabiseni Resort on the 1st of January 2024 and partnered with Ikwekwezi FM for the hosting of the Zikhakhazise Ngesikhenu Cultural Fair at Solomon Mahlangu on the 24th of February 2024.

Integrated Human Settlements:

1) The Municipality has identified and availed the following properties, namely, Portion 9 and 31 of Bultfontein 94 JS (Verena), Remainder of KwaMhlanga 617 JR (KwaMhlanga), and Portion 15 and 16 Witpoortjies (opposite Kings Park) for the Integrated Human Settlement Projects entailing Township Establishment processes, Installation of Municipal Engineering Services, and Construction of Top Structure for qualifying beneficiaries.
2) The first phase of the project (town planning) has been successfully completed and currently the in its second phase which includes designs for the installation of municipal services.

Local Economic Development, Stakeholders and Functionality:
A review of the Municipality's Local Economic Development (LED) strategy is currently underway. Including the most recent issues in the plan to support economic growth is one of the review's goals. The Local Economic Development (LED) Forum has relaunched with participation from sector departments (DARDLEA, DEDT, and COGTA), with the goal of bringing socioeconomic initiatives into the municipality rather than focusing on what the municipality can do for the Forum.; which runs smoothly and convenes on time every quarter.

Our sister department, the Department of Culture, Recreation, and Sports, has since advised that the community should use the Thembisile Hani Standardized Names, which have been gazetted. Lastly, a pledge for all municipal staff has been established in compliance with the Strategic Planning Session that was held from February 8 through February 10, 2023. It is as follows:

1) We will put our people first,
2) We will treat our people with respect and dignity,
3) We will show humility as servants of the people,
4) We will treat our citizens as our bosses and create an environment that is welcoming and solution orientated,
5) We will pride ourselves in a culture of professionalism, ethical and high moral behaviour,
6) We will pride ourselves in a culture of hard work, commitment and accountability,
7) We will at all times, protect the assets, finances and image of the Municipality, and
8) We will be exemplary when performing our duties.

In addition, the municipality has since chosen several significant themes, mottos, etc., some of which are included below:

THLM's Revised Vision: To Build a Truly African City that is Citizen Centred and Driven.

THLM's Revised Mission: Developing a 2050 Strategic Plan which will be Anchored on a Thriving Economy, Improved Standard and Quality Service Provision, and a Habitable and Healthy Social Environment.

Our Motto: Work Conquers Everything, Every Time. No Explanation, No Report, No Clarity, but Work.

2024 Theme: Improving Institutional Readiness and Capacity to Serve Consistently!

Although we acknowledge that the future must be better than the present and that today is still better than yesterday, we humbly ask the public to cooperate with us as we expand this amazing municipality.

Until Victory, always!

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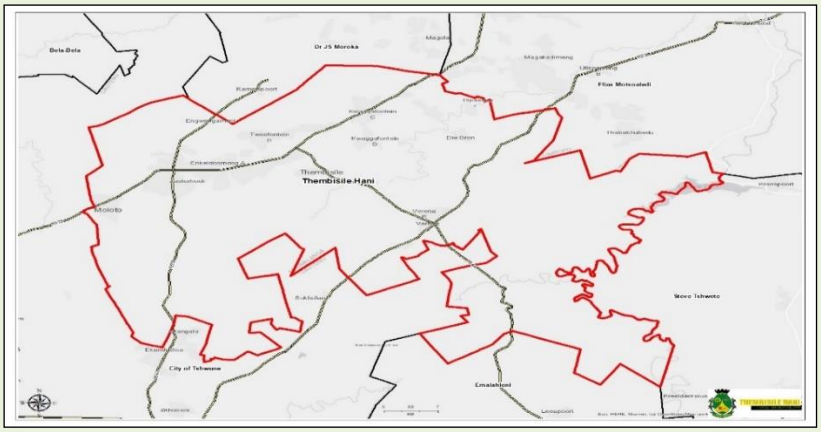
Mr. D.J.D. Mahlangu
Municipal Manager

Chapter 1

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

ABOUT THEMBISILE HANI LOCAL MUNICIPALITY

LOCALITY MAP – ADJACENT LOCAL MUNICIPALITIES



SOCIO-ECONOMIC OVERVIEW

Matheyzensloop, Boekenhouthoek, Bundu, Enkeldoornoog, Goederede, Moloto North & South, Sun City A-C, Phola Park, Buhlebesizwe, Vlaklaagte 1, Mzimuhle, Sybrandskraal, Vlakfontein, Witnek, Skoongesight, Modderfontein, Valchspruit, Blesbokfontein, Taaifontein, Rietfontein A, Rietfontein (Bly N Bietjie), Papskuil, Vandykspruit, Loopspruit, Nooitgedaght, Serengkop, Rooipoort, Swaartkoppies, Waterval Farm, Rooiground, Gemsbokfontein.

The majority of the urban areas are informal settlements with limited infrastructure. Urban sprawl due to un-contained and unplanned extensions of settlements is apparent and leads to challenges in providing bulk and reticulation infrastructure. Population density in urban areas is high and low in rural residential areas. Matheyzensloop, Kwaggafontein, Verena, Milliva, Kwamhlanga and Moloto can be regarded as principal business nodes with a neighbourhood shopping centre with some anchor tenants such as chain stores in each node. Secondary nodes exist along the R573 provincial road leading to Marble Hall. Similar nodes exist along the R25 provincial road, which links Kempton Park, Bronkhorstspruit and Verena to Groblersdal. To some extent, the two above mentioned Provincial Roads Act as regional activity spines.

Most of the urban, peril-urban and agricultural settlements are situated along the R573 provincial road also known as the Moloto road. The road serves as a major communication and transportation route for the Municipality, linking it with Marble Hall and Groblersdal to the east and Gauteng to the south- west. Many future residential and economic developments in the region are planned along the Moloto road.

The economic analysis of the area indicates that Thembisile Hani Local Municipality's local economy is dominated by community services, trade (formal & informal, with the latter performing higher than the former) and manufacturing. The remaining sectors are all relatively small. The Municipal area's economy is very small when its gap is compared to that of the other Municipalities. Agriculture has a high potential and needs to be nurtured. So, is eco-tourism encompassed with rehabilitation of dilapidating tourist destinations and formation of a tourist belt? Therefore, specific actions need to be undertaken to broaden the tax base and improve participation in these activities.
There are a few mining activities around the area, and these contribute to the creation of jobs and their service levels programs need to contribute to the upliftment of the community of THLM. This issue is pursued by both Council and Municipality. There is a need to sign MOUs by the Municipality and mine owners. The application for expansion of the Palesa mine is receiving the attention of the Municipality and the Department of Energy.

Chapter 1

VISION AND MISSION

VISION

"To build a truly African City that is citizen centred and driven ".

MISSION

"Developing a 2050 strategic plan which will be anchored on a thriving economy, improved standard and quality service provision and habitable and healthy social environment."

MUNICIPAL PLEDGE TO THE CITIZENS

- Putting People First
- Treating people with respect
- Showing humility and humbleness as servants of the people
- Treating citizens as our bosses and creating an environment that is welcoming and solution oriented
- Establishing a culture of Professional, Ethical and Moral Behaviour
- Cultivating a culture of hard work, commitment and accountability
- At all-times, protect the assets, finances and the image of our Municipality
- Be Exemplary when performing our duties

DEMOGRAPHIC PROFILE

Population Size

According to Stats SA (2022 census), 431 248 people were recorded in 2022 which accounts for 27.1% of Nkangala's population. The population grew by 39% between 2011 & 2022. Of the total population 52.2% are female and 47.8% are male and approximately 99.3% are Africans. Youth up to 34 years of age is estimated at 34.1% of the population and the number of households is 110 563 which amounts to 3.9 people per household and 22.8% of the total households in Nkangala. Female headed households are estimated at 46.1% and child headed (10-17 years) households at 0.9 % in 2011. *We are still awaiting 2022 with regards to other aspects such as Female and child Headed household.*

Table: 2.1: population size

Demographic indicators	Stats SA Census	Stats SA census	Share of Nkangala's figure	Share of Mpumalanga's figure	Ranking: highest (1) – lowest (18)
	2011	2022	2022	2022	
Population number	310 458	431 248	27.1%	8.4%	5
Number of households	75 634	110 566	22.8%	7.7%	6
Area size – km²	2 385	2 385	14.2%	3.1%	15
Population per km²	130				

Source: statistic South Africa, 2022.

Population Composition
The gender composition

The gender composition of the Municipality indicates that 47.6 % of the population is male and 52.4 % is female. The dominance of the female population is evident over the whole age spectrum. Figure 3.2.2a below shows that there is an increased distortion in gender composition in the age groups ranging between 15 and 54 where there are noticeably less males as compared to females. This can be attributed to the migration of the male populace to the Gauteng region to seek better employment opportunities.

Table 3.2.2.1a: geography by gender

Geography	Year	Male	Female	Total
Thembisile	2011	147 659	162 775	310 434
	2022	206 136.6	225 111.4	431 248
Nkangala	2011	656 247	651 882	1 308 129
	2022	778 455.2	810 228.8	1 588 684
Mpumalanga	2011	1 974 055	2 065 883	4 039 938
	2022	2 468 795,52	2 674 528.48	5 143 325

Source: statistic South Africa, 2022.

Table 3.2.2.1b: geography by gender (percentages)

Geography	Year	Male	Female	Total
Thembisile	2011	47.6%	52.4%	100.0%
	2022	47.8%	52.2%	100.0%
Nkangala	2011	50.2%	49.8%	100.0%
	2022	49.0%	51.0%	100.0%
Mpumalanga	2011	48.9%	51.1%	100.0%
	2022	48.0%	52.0%	100.0%

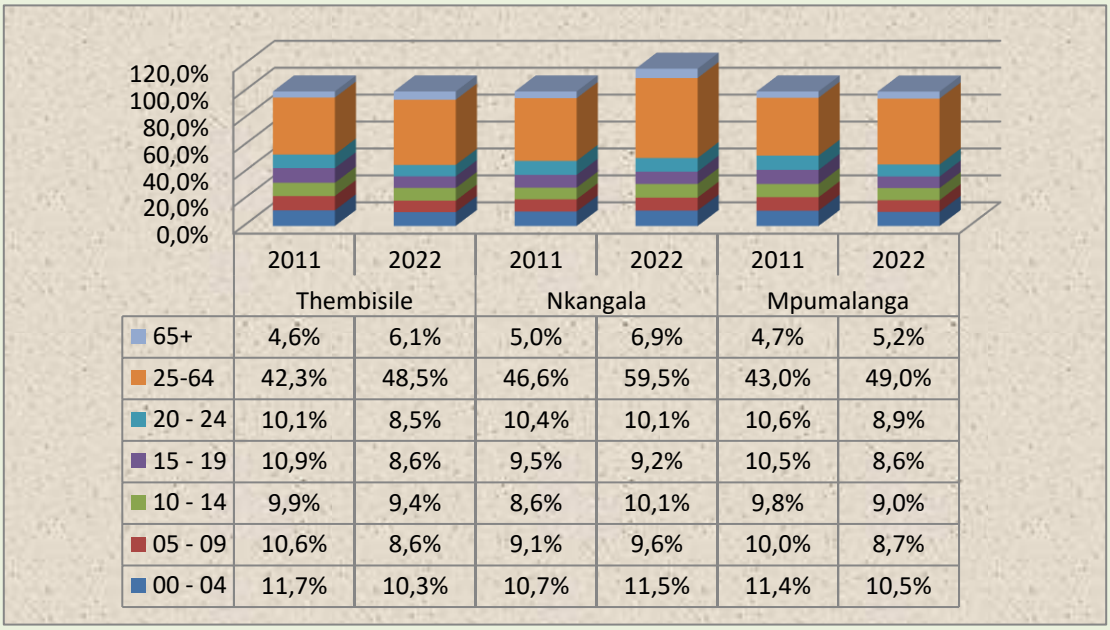
Source: statistic South Africa, 2022.

The age structure

The age structure of the Municipality shows a youthful population distribution. In 2001, there was strong evidence of declining fertility, which is indicated by a steady decline in the population groups 10-14, 5-9 and 0-4, this is also evident in 2011. It is also evident that the population of the Municipality is concentrated in the younger age groups, with the population group between 10 and 19 being the largest. The distribution is similar for both males and females, except for the notable larger female population at all age groups. It is further evident from the graph that there is a noticeable decline in both men and women in the age category 15 – 20 years. The economically active population is standing at 62, 9%, and these are people between the ages of 15 and 64. The Municipality also has a dependency ratio of 58, 9% because the rest of the population is either too young or too old to generate income. (See figure 3.2.2c below)

Table 3.2.2.2: Age structure

Geography	Year	00 - 04	05 - 09	10 - 14	15 - 19	20 - 24	25-64	65+	total
Thembisile	2011	36 232	32 859	30 643	33 778	31 337	131 333	14 124	310 306
	2022	44 308	36 920	40 617	37 267	36 664	209 138	26 325	431 239
Nkangala	2011	140 505	119 150	113 132	124 098	136 115	609 710	65 419	1 308 129
	2022	156 312	130 641	137 482	124 735	137 311	807 579	94 717	1 357 197
Mpumalanga	2011	461 559	402 772	396 348	424 278	427 541	1 737 728	189 714	4 039 940
	2022	542 593	451 489	466 119	446 119	461 257	2 529 438	268 117	5 165 132



	2011	2022	2011	2022	2011	2022
	Thembisile		Nkangala		Mpumalanga	
65+	4,6%	6,1%	5,0%	6,9%	4,7%	5,2%
25-64	42,3%	48,5%	46,6%	59,5%	43,0%	49,0%
20 - 24	10,1%	8,5%	10,4%	10,1%	10,6%	8,9%
15 - 19	10,9%	8,6%	9,5%	9,2%	10,5%	8,6%
10 - 14	9,9%	9,4%	8,6%	10,1%	9,8%	9,0%
05 - 09	10,6%	8,6%	9,1%	9,6%	10,0%	8,7%
00 - 04	11,7%	10,3%	10,7%	11,5%	11,4%	10,5%

Socio-economic development

Employment and unemployment indicators

The strict unemployment rate of Thembisile Hani deteriorated from 52.8% in 2019 to 62.2% in 2022. The expanded unemployment rate deteriorated from 59.3% to 69.6% over the same period. In 2022, both Thembisile Hani's official & expanded unemployment rates were the 2nd highest in the district. In 2022, the official unemployment rate for females was 61.7% and that of males 62.7%. The strict youth (15-34 yr) unemployment rate was 79.2% - 2nd highest in the district and in the province. There is concern about the high share of unemployed youth & especially females – there appears to be a mismatch between their offering of education and skills (or lack thereof) and the demand of the labour market, but also a lack of investment to create jobs.

The importance of quality and relevant education and training is in line with the province's economic needs to improve their employability but there is also a need to create new businesses and attract new investment, added to this is the importance and relevance of the UMP and TVETs in this regard. In 2022, Thembisile Hani contributed 1.6% to employment in the province & 4.8% to employment in Nkangala. Between 2019 & 2022, employment declined by 6.8% p.a. The average annual employment growth declined/deteriorated compared with the 2014-2019 increase of 1.1% p.a. The job gains in 2022 were 2

094, as in contrast to the 1 521 job losses in 2021. In 2022, the four largest employing industries in Thembisile Hani were community services, trade (including tourism), finance & private households.

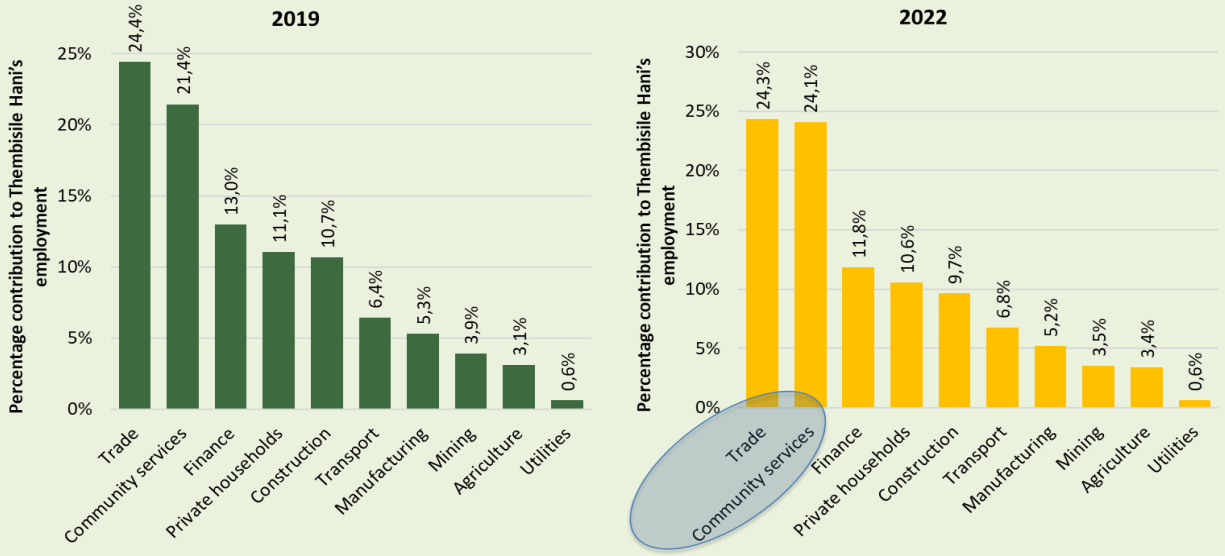
Table 3.2.3.1: Thembisile Hani labor indicators

62.2%		**61.7%**		**79.2%**
•Official/strict unemployment rate (2nd highest in Nkangala) •Deteriorated from 52.8% in 2019		•Official female unemployment rate •Deteriorated from 52.1% in 2019	•	•Official youth (15-34 yr) unemployment rate (2nd highest in the district) •Deteriorated from 69.9% in 2019
-6.8%		**1.6%**		**2 096**
•Average annual employment decline 2019-22 •Worse than 1.1% p.a. decline 2014-19		•Share of Mpumalanga's employment •Decline from 1.8% share of Mpumalanga's employment in 2019	•	•Number of job gains in 2022 •1 521 job losses in 2021 & 1 625 in 2020

Source: S&P Global – ReX, October 2023
Note: 2021 & 2022 job losses calculated by applying employment shares to annual provincial job losses from Stats SA QLFS

In 2019, the trade sector contributed the most (24.4%) in terms of employment, closely followed by community services while utilities contributed the least with about 0.6%. The finance, private households and construction sectors all made a significant contribution to the Municipality's employment status. In 2022, according to S&P Global Trade and community services contributed almost the same with about 24.3% and 24.1%, respectively. There was no change in terms of the overall distribution of employment.

Figure 3.2.3.1: Thembisile Hani labour indicators



Source: ***Source: S&P Global – ReX, October 2023***

Poverty rate

The share of population in Thembisile Hani, below the lower bound poverty line (LBPL) deteriorated slightly from 57.6% in 2019 to 58.3% in 2022. In 2022, the number of people below the LBPL was 217 709, 4th highest among municipal areas. In the calculation of the Local Government Equitable Share (LGES), National Treasury estimates that Thembisile Hani had 60 718 poor households in 2023. That is almost 55% of households. In 2022, Thembisile Hani's poorest 40% of households shared 10.4% of income, which was higher/better than the 9.9% share recorded in 2019. Thembisile Hani's share of income of the poorest 40% of households was the highest/best in 2022 of the 17 municipal areas, indicating that income inequality was less severe within the area than in other areas in the province.

In 2022, the Human Development Index (HDI) of 0.56 showed a slight improvement from 0.55 in 2019. In April 2023, there were 98 222 beneficiaries of social assistance grants in Thembisile Hani. Thembisile Hani ranked 6th best in terms of the 17 serious crimes reported and recorded an improvement between 2018/19 and 2022/23.

Table 3.2.3a poverty and inequality

58.3%	**217 709**	**60 718**
•Share of population below LBPL in 2022 •Deteriorated slightly from 57.6% in 2019	•Number of people below LBPL in 2022 •Deteriorated slightly from 204 745 in 2019 •98 222 beneficiaries of social assistance grants	•Number of poor households in 2023 as estimated by National Treasury •About 55% of households
10.4%	**0.56**	**148**
•Share of income by poorest 40% in 2022 (best in MP) •Improved from 9.9% in 2019	•HDI level in 2022 •Improved slightly from 0.55 in 2019	•Number of serious crimes per 10 000 population in 2022/23 (6th best) •Improved from 156 in 2018/19

Source: **Source: S&P Global – ReX, October 2023**

Education indicators

Thembisile Hani's grade 12 pass rate deteriorated from 77.1% in 2014 to 69.9% in 2023, which was the 2nd lowest among the municipal areas in the province. The grade 12 pass rate improved however, between 2022 and 2023 by 2.2 percentage points. The area's admission rate to university/degree studies also improved from 26.1% in 2022 to 27.8% in 2023. It was, however, the 4th lowest in the province. Important to address the challenges in low performing schools. The challenge is to accommodate the educated young people in the area - inadequate economic and job opportunities. The proportion of population 20 years and older with no schooling improved between 2011 and 2022 – the indicator shows a marked decline/improvement from 18.0% in 2011 to 13.1% in 2022. The proportion of population 20 years and older with a tertiary qualification increased/improved between 2011 and 2022 – the indicator improved slightly from 5.1% in 2011 to 5.4% in 2022. But joint 3rd lowest/worst among the 17 municipal areas. Functional literacy improved between 2011 and 2022, but it was the 6th lowest.

Local municipal area	Grade 12 Pass Rate				Admission to B degree studies
	2014	2021	2022	2023	2023
Steve Tshwete	85.6%	82.2%	86.7%	89.5%	47.5%
Dipaleseng	81.4%	76.6%	83.9%	88.1%	34.8%
Msukaligwa	80.6%	71.1%	83.6%	84.8%	40.5%
Chief Albert Luthuli	80.1%	78.0%	82.1%	84.2%	41.9%
City of Mbombela	80.5%	75.6%	78.6%	83.1%	39.9%
Emalahleni	81.9%	79.6%	82.8%	82.0%	35.2%
Thaba Chweu	81.1%	80.9%	82.2%	81.0%	37.1%
Nkomazi	86.0%	75.5%	73.5%	80.2%	34.9%
Victor Khanye	74.6%	52.8%	72.5%	78.8%	34.3%
Dr Pixley Ka Isaka Seme	68.1%	59.9%	69.7%	78.3%	29.8%
Lekwa	84.7%	75.9%	80.5%	75.6%	28.7%
Govan Mbeki	76.3%	73.7%	73.5%	75.3%	32.7%
Mkhondo	70.9%	64.3%	72.7%	74.5%	33.2%
Emakhazeni	85.7%	63.9%	69.2%	73.6%	24.9%
Dr JS Moroka	73.8%	66.4%	70.3%	71.3%	26.9%
Thembisile Hani	**77.1%**	**71.6%**	**67.7%**	**69.9%**	**27.8%**
Bushbuckridge	76.4%	73.7%	79.1%	68.2%	25.6%

Table 3.2.3.4: education indicators

Education indicators	Trend	Latest figure	Better (+) or worse (-) than nkangala	Better (+) or worse (-) than province	Ranking: best (1) – worst (18)
	2011	2022			
Number of people 20+ with no schooling	31 711	56 493,49			15
Population 20+ with no schooling (%)	18.0%	13.1%	(-) (11.5%)	(-) (14.0%)	13
Population 20+ with matric & higher (%)	31.6%	5.4%	(-) (40.2%)	(-) (38.8%)	16
Functional literacy rate (%)	71.8%		(-) (79.0%)	(-) (76.9%)	14

Source: ***Mpumalanga Department of Education, 2024***

Population groups

Thembisile Hani Local Municipality had a total population of 310 458 people in 2011, of whom 99, 2% are black African, and 0, 3% are Indian/Asian. The other population groups make up the remaining 0, 5%. Based on the aforementioned, it is evident

that the Municipal population is predominantly composed of black Africans. However, according to Census 2022 the number had risen to 431 258.

Percentage distribution of Thembisile Hani Local Municipality

Group	Percentage
Black African	99,3%
Coloured	0,3%
Indian/Asian	0,3%
White	0,1%
Other	0,0%

Household trends

The number of households in Thembisile Hani Local Municipality have increased by about 13.5%, from 65 394 in 2007 to 75 634 in 2011, and then to 110 563 in 2022. The average household size is 3.90 persons per household and 46, 1% of households are headed by females. About 29,5% of households have access to piped water inside the dwelling, 72,1% of households have access to piped water inside the yard and 4,6% have no access to piped water. Table 2.2.2 below shows the current household trends in the Municipality.

Household trends (source s statistics South Africa, 2022)

Enumeration type	Figures and percentages
Number of households	110 563
Average household size	3.9
Female headed households	*Not yet published*
Formal dwellings	95.2%
Housing owned/paying off	Not yet published
Flush toilet connected to sewerage	27.7%
Weekly refuse removal	37.7%
Piped water inside dwelling	29.5%
Electricity for lighting	96,9%

Population languages: source: stats SA

Language	Percentage
Afrikaans	0,4%
English	1,2%
IsiNdebele	58,4%
IsiXhosa	1%
IsiZulu	12,5%
Sepedi	12,6%
Sesotho	4,8%
Setswana	1,9%
Sign language	0,3%
SiSwati	2,9%
Tshivenda	0,4%
Xitsonga	2,6%
Other	0.9%
Not applicable	0,1%

Education profile

The attainment of education is a key indicator of a developing society. The level of education of a society influences its welfare through its indirect influence on health, fertility and life expectancy. in Thembisile, of those aged 20 years and older, 18,3% have completed some primary school, 32,4% have some secondary education, 26,2% have completed matric, and 5,2% have some form of higher education, while 18% have no form of schooling. considering that the labor absorbing market requires at least some level of skilled labour for decent work, the Municipality's population is largely unskilled with only 5,2% of the population having some form of higher education and training. This, therefore, further exacerbates unemployment rates.

Highest educational levels

Group	Percentage
No schooling	13%
Some primary	8%
Completed primary	3%
Some secondary	29%
Completed secondary	41%
Higher education	5%
Not applicable	0,1

Employment profile

About 97 744 people are economically active (employed or unemployed but looking for work), and of these, 37% are unemployed. of the 48 741 economically active youth (15 – 34 years) in the area, almost half (49, 4%) are unemployed. the unemployment rate in the Municipality is currently standing at 37% with the female population accounting for most of the unemployment status. the loss of jobs and the decline in new job opportunities in neighboring urban areas such as Witbank, Middelburg and Pretoria exacerbate the unemployment rate.

Employment status	Number
Employed	61 605
Unemployed	36 139
Discouraged work seeker	13 477
Not economically active	84 188

Source: Statistics South Africa, 2022

Economic analysis

The City of Tshwane and areas such as Bronkhorstspruit and Witbank provide a regional function to areas in Thembisile (e.g. trade services, banking, manufacturing, storage, transport, etc.), because of its size and level of sophistication. The economy is unable to generate a significant number of direct employment opportunities for the local communities. The economies of surrounding townships and rural areas comprise mostly of informal activities and largely serve the immediate consumption needs of local people.

The Municipality is further characterised by limited job opportunities and high levels of unemployment and illiteracy. As a result, there are very limited industrial activities and high levels of dependency and poverty. The dependency on neighboring towns and cities to provide job opportunities has necessitated a culture were a significant amount of the population commutes on a daily or regular basis to areas such as Tshwane, Ekurhuleni, Johannesburg and Emalahleni.

Economic activities within the Municipality are dominated by public services and informal trade particularly those found at main intersections in Moloto, Kwamhlanga, Tweefontein, Verena and Kwaggafontein. The Municipality also has potential for mining, agriculture and eco-tourism. The Municipal area is largely suitable to agriculture, both for ploughing and stock farming. The indigenous knowledge of communities within the Municipality should also be sustained. These include knowledge and skills in bead work, traditional painting, weaving, and grass work.

The small industrial parks that were developed by the Kwandebele government are now in disuse. There is a need for the Municipality to resuscitate these small industrial parks in order to contribute to sustainable employment within the Municipal area.

Employment status comparison with district and province

Area	Employed	Unemployed	Discouraged work seekers
Thembisile	61 611	36 141	13 476
Nkangala	355 478	152 250	42 554
Mpumalanga	969 771	448 126	150 844

Economic sectors and activities

Agriculture

Apart from the urban settlements highlighted above, the rural parts of the Thembisile Hani Local Municipality are predominantly utilized for agricultural purposes. The agricultural land towards the east of Verena is predominantly utilized by large scale farmers while the agricultural land to the west of Verena in the Thembisile Hani area is utilized by local and emerging farmers. Extensive agriculture, particularly cattle and game farming is the predominant form of farming.

Mining

There are currently limited mining activities occurring in the southern portions of the Municipality along the R568 road. A number of external stakeholders have shown interest in developing mining opportunities within the Municipality.

Tourism

The tourism attraction sites in the Municipality include the Zithabiseni holiday resort in the Mabusa nature reserve (to be restored to its former glory) and the main tourism node: The Kgodwana village and Loopspruit winery at Schoongezicht, just east of the R568 between Kwamhlanga and Ekangala in the south.

Trade and local business

The economic activity around the intersection of routes R568 and R573 in the vicinity of Kwamhlanga represents the highest order activity node in the Municipality this is probably the most strategic intersection in the entire Municipal area, and it is surrounded by a fairly large number of households (formal and informal). The result is a fairly high concentration of economic activity with a variety of shopping facilities (formal and informal), a taxi rank, and community facilities which include, amongst others, the Solomon Mahlangu stadium and the former Kwandebele government offices.

The second most significant activity node in the Thembisile Hani area is found in Kwaggafontein b at the intersection between route R573 and the link road between Kwaggafontein and Verena where a large shopping Centre (Kwaggafontein Mall) exists. The Thembisile Hani Local Municipality offices are also located in this precinct.

There are about five other emerging/secondary activity nodes that can be distinguished in the Thembisile Hani area: the first is in the vicinity of Moloto, the second at Enkeldoornoog B, the third one at Vlaklaagte 2, the fourth at Matheyzensloop to the North, and the fifth at Verena around the intersection between routes R25 and R544 in the southern parts of the Thembisile Hani Local Municipality. These are all smaller nodes (second order) that are still in the process of development, and comprise a mixture of formal and informal retail, commercial and service industry activities.

Job creation initiatives

The Municipality must focus on maximizing its contribution to job creation, by ensuring that service delivery and capital projects implementation use labor intensive methods wherever appropriate. The Municipality furthermore supports job creation initiatives through the community works programme and the pew programmes.

Social analysis

Integrated and sustainable human settlements and housing

The lack of housing has been highlighted as one of the key challenges facing communities during many community outreach meetings. A housing survey conducted in 2009 indicated a huge backlog in housing delivery. Many people within the Municipality live in informal houses (mud houses and shacks) which are either too old to be inhabited or a structurally weak and are thus vulnerable to being destroyed by bad weather (storm/rain during the summer). The housing survey revealed that there was a housing backlog of about 9764 units, and there are currently no recent statics to gauge whether or not this backlog has increased or subsided.

The unavailability of an integrated human settlements plans and the retention of land for integrated human settlements have over time resulted in the eruption of informal settlements in almost all the Municipal areas. This is exacerbated by the allocation of land by some traditional authorities without having considered the necessary impact.

The Municipality has also participated in housing delivery programmes with national and provincial departments of human settlements over the years. The programmes that were used to fund some of the housing development projects in the Municipality include:

- Projects link programme (Greenfields programme)
- Peoples housing programme
- Community based rural subsidy programme
- Disaster/emergency programme
- Community based individual programme

Health

Thembisile is served with health care facilities such as clinics and visiting points. The following health facilities are provided within the Municipality:

Facility name	Location	Number
Kwamhlanga hospital	Kwamhlanga	1
Community health center (24-hour service)	Buhlebesizwe / Vlaklaagte 2, Kwaggafontein, Moloto, Verena, Kwamhlanga and Thembalethu	6
Clinics (8-hour service)	Empilweni, Gemsbokspruit / Mzimuhle, Goederede, Vlaklaagte 1, Kameelpoortnek, Tweefontein C, Tweefontein D, Tweefontein A, Tweefontein M, Vriesgewacht, Tweefontein H, Boekenhouthoek/ Zithabiseni and Kwagga A, Tweefontein G clinic	15
Mobile clinics	Verena CHC mobile, Thembalethu CHC mobile, Kwaggafontein CHC mobile and Moloto CHC mobile table: 37-time table for mobile clinics	4

Both primary and secondary health care facilities are problematic in certain areas due to limited resources, which make it difficult to ensure that all the communities are provided with the minimum acceptable levels of health services. Most of the

clinics do not provide a 24-hour service due to lack of staff and resources, but the Municipality is fairly well served with health facilities.

Sports, Art and Culture

Thembisile Hani Local Municipality has two stadiums namely, Solomon Mahlangu stadium and the Kwaggafontein stadium, located in Kwamhlanga and Kwaggafontein respectively. The Solomon Mahlangu stadium has an array of facilities to support different sporting codes including netball, tennis, basketball and boxing. In order to fortify the potential of the sporting hub all sporting facilities in the vicinity of the stadium should be upgraded, maintained and integrated to the existing hub. the regional sport and recreation master plan conducted for the Nkanngala District Municipality in 2003 provides an assessment of the type of facilities currently in the Municipal area (e.g. soccer, netball, athletics etc.), together with their location and condition. (See Municipal SDF for further detail). The four libraries in the Municipality need to be maintained and furnished with books in order to encourage the community to read and write. There is a need for a mobile library needed in Loopspruit.

Some of the challenges relating to sport, arts and culture include:

- Lack of a funding model for the naming, renaming and signage of geographical features, streets, heritage sites and settlements.
- Heritage sites and tourist attraction sites in the Municipality are not formalised and promoted.
- Shortage and minimal access to sporting facilities by the local community.
- Sport committees at ward level exist but are dysfunctional.
- There is a need for an additional community gymnasium to encourage the wellness of community.
- The community gymnasium facility at Kwaggafontein stadium need to be professional run;
- The lack of art and development centre

Telecommunication and postal services

There are four post offices within the Municipality. These are located at Kwaggafontein, Verena, Kwamhlanga and Somarobogo. There were 24 lobby post boxes serving the community, two were removed from Verena and one from Somarobogo by the South African post office. These were removed because of the ineffectiveness of the service and were consequently replaced by street delivery service. The street delivery system might be effective but might be hindered by the lack of street names and proper house numbering. The Municipality and the post office must develop the mechanism of ensuring that farm communities have access to this service. On average the Municipality is well serviced with telecommunication services including cellphone networks. Approximately 68, 2% of the households reported that they had access to telephone facilities at home or nearby, while 27, 8% had access to a cell phone only. Only 1, 4% of the population had no access to any form of telecommunication.

The following problems have been raised by the community:

The delivery of letters is delayed due to contradicting stand numbers.

Public transport

Most of the residents of the Municipality work in Gauteng and commute to Tshwane and the surrounding areas on a daily basis. Buses and taxis are used as a staple mode of transport to work. This makes the R573 (Moloto road) very busy during peak hours and poses a higher risk of motor car accidents. Transport infrastructure in the form of bus/taxi terminals are also not adequately provided to cater for the business. Existing infrastructure is dilapidated and needs to be restored or upgraded. The public transport traffic volumes put considerable strain on the road infrastructure.

Moloto rail corridor development initiative

The Moloto rail corridor development initiative was launched at national and provincial government level and enjoys the full support of the Nkangala District Municipality and local Municipalities in the district. The main focus of the initiative is to replace the bus commuter system along the Moloto road with a rail commuter system. The objective is to provide safer, faster and more efficient rail transport, while buses and taxis will be used as part of a feeder system to the railway stations along the Moloto rail corridor.

The railway line and stations will form the basis for the nodal system, which will be used as a tool to promote the development of retail and community facilities at stations. Stations will be developed in accordance with the concept of transit orientated development, which promotes high density, mixed land use within walking distance from stations. These toads will create the critical mass required to stimulate viable economic activity. Through careful planning, a range of community services can be provided along the railway line, ensuring that the community has access to a full range of community services through use of the railway system.

1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

The Municipality provided communities with potable water and sanitation. The portable water is purchased from three external water source and the Municipality has recently commissioned the Bundu Weir source which its own by the Municipality. The water and sanitation systems are operated and maintained according to the blue and green drop requirements. The Municipality is committed to achieve blue and green drop status in future.

The Municipality provides waste management services that include waste collection, street cleaning, clearing of illegal dumping, health care risk waste management. Regular solid waste collection service is provided to business, institutions and households within the jurisdiction of the Municipality. Waste collection from residential premises is carried out on fortnight basis. The growing Municipal population is exacerbating the demand on resources and services and increasing the generation of waste to meet many of these demands.

The Municipality has recorded the below number of services and the receipt of the water quality

- Provided 64 086 households with access to basic water
- Provided 28 312 households with access to water through water delivery
- Provided 87 470 households with access to basic refuse removal
- Provided 109 690 households with access to basic electricity
- Provided 2 425 households with access to basic sanitation (water borne system)
- Provided 64 086 households with access to free basic water (6 kl)

CHALLENGES

- The provision of free basic electricity in Thembisile Hani Local Municipality where Eskom is the supplier.
- No proper indigent register
- Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore
- Inadequate and inconsistent water supply
- Shortfall of 36.1 mega litres per day in water supply water supply
- Lack of own water source
- Inadequate water storage in Moloto
- Huge backlog on gravel roads
- High level of informal settlements mushrooming rapidly which add to the already housing

1.4. FINANCIAL HEALTH OVERVIEW

Financial Overview - 2023/ 2024 R			R
Details	**Original budget"000**	**Adjustment Budget**	**Actual**
Income			
Property Rates	61 555	61 555	61 390
Grants	831 973	836 962	836 962
Service Charges	138 580	145 253	148 424

Public Contribution & Donation	0	0	0
Fines, Penalties & Forfeits	2 588	3 187	3 056
Other Revenue	10 816	9 549	15 818
Interest Received – External Investments	8 625	11 968	28 194
Interest Received – Outstanding Debtors	88 762	209 760	116 247
Licence and permits	4 000	3 000	3
Licence and permits (Non – Exchange)	196	309	266
Donation Received	-		22 521
Sub Total	1 147 095	1 281 543	1 232 881
Less Expenditure	*-1 287 760*	*- 1 336 220*	*-1 341 742*
Net Total*	***-140 665***	***-54 677***	***-108 861***
* Note: surplus/(- deficit)	Note: operational and capital included on the expenditure		T1.4.2

2022/ 2023 Operating Ratios (adjusted budget)	
Detail	**%**
Employee Cost	18%
Councillors Cost	3%
Repairs & Maintenance	2%
Finance Charges & Depreciation	8%
	T1.4.3

LIQUIDITY RATIO

Liquidity ratio for 2022/ 2023 is 2.73 and 2023/ 2024 is 3.6

COMMENT ON OPERATING RATIOS

Employee costs is within the acceptable norm of approximately 14.80% plus 2.77% for Councillors costs which is equals to 17.57% to total operating cost. Repairs and maintenance constitute 4.0%. Although the percentage is below the norm, there are no major repair and maintenance backlogs. Finance charges and depreciation is 19.04% to total operating cost. This medium percentage informs that the Municipality is in a position to take up additional external funding.

Total Capital Expenditure			
	R		
Detail	**2021/ 2022**	**2022/ 2023**	**2023/ 2024**
Original Budget	185 513 100	203 077 950	274 769 047
Adjustment Budget	194 827 880	207 377 950	251 294 951
Actual Expenditure	188 952 461	202 624 445	245 642 951
%	96.96%	97.71%	97.75%

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

Thembisile Hani Local Municipality has an organizational structure which is aligned to the IDP and is reviewed annually to ensure operational effectiveness.

The organogram has the following departments:

- Department: Municipal Manager's Office
- Department: Corporate Services
- Department: Finance Services
- Department: Technical Services
- Department: Social Services
- Department: Planning and Economic Development Services

The Municipal Manager and all Managers have signed employment contracts and annual performance agreements

The percentage of vacant posts on the Municipality's organogram is at 9.5% by the end of the financial year.

The major priority for the Municipality in terms of organisational development relates to organisational reengineering wherein the Municipality has contracted a service provider on a multiyear agreement to undertake this process. The service provider is expected to assist the Municipality in developing relevant job descriptions for each employee, assisting the Municipality in conducting the job evaluation for the purpose of the proper grading of the Municipality and embedding and cascading Performance Management System to all levels. The second priority in the continuous capacity building of Municipal employees in terms of the Municipal finance under the MFIP programme as well as other capacity building initiatives for other employees. The Municipality's record management unit plays an important role in the affairs of the Municipality in line with the Archives Act of South Africa Act no. 43 of 1996. Another development for the Municipality was the use and adoption of GRAP standards by the finance department to guide on the accounting standards and the adoption of mSCOA that the Municipality is currently using.

1.6. AUDITOR GENERAL REPORT

As required by section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and section 4 of the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA), the responsibility of the Auditor General is to express an opinion on the Municipality's financial statements based on conducting an audit in accordance with International Standards on Auditing.

For the financial year (2022/ 2023) Thembisile Hani Local Municipality received unqualified with matters opinion.

1.7. STATUTORY ANNUAL REPORT PROCESS

No	Activity	Timeframe
1	Consideration of Next Financial Year's Budget and IDP Process Plan. Except For The Legislative Content, The Process Plan Should Confirm In-Year Reporting Formats To Ensure That Reporting and Monitoring Feeds Seamlessly into The Annual Report Process At the End of The Budget / IDP Implementation Period July	July
2	Implementation And Monitoring of Approved Budget and IDP Commences (In Year Financial Reporting).	
3	Finalise The 4th Quarter Performance Report for Previous Financial Year	
4	Submits Draft Annual Report Including Annual Financial Statements And Performance Report to Auditor General	August
5	Annual Performance Report as Submitted to Auditor General to Be Provided As Input to the IDP Analysis Phase	
6	Auditor General Audits Annual Report Including Annual Financial Statements And Performance Data	September - October
7	Municipalities Receive and Start to Address the Auditor General's Findings	
8	Commencement of Draft Budget/ IDP Finalisation for Next Financial Year. Annual Report And Oversight Reports to be Used as Input	
9	Receive Management Letter and Provide Final Comments on Findings	November
10	Auditor-General Submit Audit Opinion	
11	Executive Mayor Tables Annual Report and Audited Financial Statements to Council Complete With the Auditor- General's Report	January
12	Audited Annual Report Is Made Public and Representation Is Invited	February
13	Oversight Committee Assesses Annual Report	
14	Council Adopts Oversight Report	March
15	Council Table Next Financial Year Budget / IDP And Invite Public Representation	
16	Oversight Report Is Made Public	April
17	Oversight Report Is Submitted to Relevant National & Provincial Stakeholders And Legislature	
18	Council Approve Next Financial Year Budget / IDP	May
19	Make Public Approved Budget And IDP	June
20	Finalize SDBIP And Performance Agreements for Next Financial Year	
21	Make Public SDBIP And Performance Agreements	July

COMMENT ON THE ANNUAL REPORT PROCESS

It is necessary that the Municipality derives maximum benefit from its efforts in submitting reports. Such benefits are typically obtained in the form of being able to compare and benchmark against other Municipalities and to learn from the feedback mechanisms.

The Annual Report process flow provides a framework for the Municipality to follow in completing various reports within each financial year cycle. It is recommended that Municipal Manager study this process flow and ensure that reports are submitted timeously. If the process flow is followed, the Municipality should be able to provide an Unaudited Annual Report in August of each year, which is consistent with the MFMA.

One of the advantages of compiling an Unaudited Annual Report in August is that it can be used to influence the strategic objectives indicated in the IDP for the next financial year as well as the budgetary requirements related to each vote.

An Unaudited Annual Report submitted in August will further provide the Municipality with an opportunity to review the functional areas that received attention during the current financial year and take the necessary corrective actions to align the IDP and budget to other priority areas needing attention.

The Annual Report of a Municipality must be tabled in the Municipal Council on or before 31 January each year (MFMA section 127). In order to enhance oversight functions of the Council, this must be interpreted as an outer deadline; hence the Municipality must submit the Annual Report as soon as possible after year end, namely, August. The entire process is concluded in the first or second week of December for all Municipalities, the same year in which the financial year ends and not a year later, as is currently the case. It is expected that effective management of performance will also result from this change.

The Annual Report must be aligned with the planning documents and Municipal budget for the year reported on.
This means that the IDP, budget, SDBIP, in-year reports, Annual Performance Report and Annual Report should have similar and consistent information to facilitate understanding and to enable the linkage between plans and actual performance.

The above can only occur if the Municipality set appropriate key performance indicators and performance targets with regards to the development of priorities and objectives in its IDP and outcomes (MSA s41). This requires an approved budget together with a resolution of approving measurable performance objectives for revenue from each source and each vote in the budget (MFMA, s24).

The Annual Report content will assist Municipal Councillors, residents, oversight institutions and other users of Annual Reports with information and progress made on service delivery. It must align with the Integrated Development Plan (IDP), budget, Service Delivery and Budget Implementation Plan (SDBIP), and in year reports. the contents will also assist with the annual audit other key aspect of the reform in combining the relevant information into the new Annual Report format will assist the Municipality to streamline operations and processes through combined Committees, reduce costs, time and effort. There will be a limited need for the Municipality to have different Committees to deal with financial and non-financial related matters.

Chapter 2

CHAPTER 2 – GOVERNANCE

To govern is to exercise political, economic and administrative authority to manage the nation's affairs. Governance is the complex mechanisms, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights and obligations, and mediate their differences.

The political and administrative components of Council maintain a sound working relationship by ensuring respect of procedures and protocols. Communities as an interest group in Municipal affairs participates through Public Participation mechanisms and processes in the decision-making systems of Council.

This includes interaction with the stakeholders in shaping the performance of the Municipality in order to enhance a healthy relationship and minimizing conflict.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Political governance ensures regular communication with the community at large by means of Municipal outreach's, IDP and budget consultations. This ensures that the community participates in identifying needs and make inputs on the performance of the Municipality. This process ensures healthy relations with the community and minimizes conflict. Administrative governance ensures transparent administration, regular feedback to the community, compliance to the required rules, processes and laws by which Council is operated, regulated and controlled.

The political structure of Thembisile Hani Local Municipality comprises of the Executive Mayoral System that consists of:

Executive Mayor
Hon. Speaker
Chief whip
MPAC Chairperson
Mayoral Committee
Councillors

The Municipal Manager is the administrative head and acts as a link between the politicians and the administration. The Municipal Manager is supported by the following section 56 managers appointed in terms of the Municipal Systems Act:

Manager Corporate Services (MCS)
Manager Technical Services (MTS)
Manager Social Services (MSS)
Chief Financial Officer (CFO)
Manager Planning and Economic Development (MPED)

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

MFMA section 52 (a): The Mayor must provide general political guidance over the fiscal and financial affairs of the Municipality.

The Executive Mayor is the political head of the Municipality. The position of Speaker is a full-time post and takes responsibility for the running of Council meetings. The speaker is the chairperson of the Council. The office of the chief-whip is established to create synergy and to maintain discipline among Councillors from various political parties. The role of the chief-whip of the Council covers both the political and administrative domains of Council with emphasis on the political aspect. The chief whip deals with the well-being and attendance of all Councillors.

Chapter 2

The Municipal Council consists of 32 Ward Councillors and 32 PR Councillors. The Council meetings are governed according to the approved Standing rules of order. Council has established the Mayoral Committee system with section 79 and 80 Committees who makes recommendations to Council.

Section 79 Committees of the Council report directly to Council, in accordance with the terms of reference of such Committees approved by Council. This Committee provide general oversight and monitor the activities in the Municipality over both the administrative and executive arms of the Municipality. This section 79 Committees are chaired by an Ordinary Councillors other than members of the Mayoral Committee

Section 80 Committees assist and report to the Executive Mayor. The Executive Mayor has appointed the Mayoral Committee members as chairpersons for each of the Committees.

The Municipality is using Shared Audit Committee from Nkangala District Municipality. The Audit Committee meets a minimum of four times per year and is an independent advisory body that advises Council, Political Office-bearers, the Accounting Officer and the Management of the Municipality on matters related to Internal Control, Internal Audits, Risk Management, Accounting policies and adequacy reliability and accuracy of financial reporting and information, performance management, effective governance compliance with the MFMA, the division of revenue Act and provide comments to Municipal Public Accounts Committee (MPAC) and Council on the Annual Report.

MPAC is an oversight Committee of council established in terms of Section 79.A of the Municipal Structures Act, and the position of MPAC Chairperson is a full-time post. The MPAC comprises of non-executive Councillors, with the specific purpose of providing oversight over the executive functionaries of Council to ensure good governance in the Municipality. MPAC also make comments and recommendations on the Municipal Annual Report for council consideration and adoption through the oversight report.



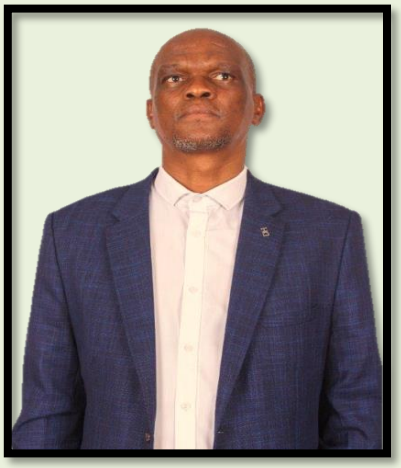
EXECUTIVE MAYOR

Cllr. L.J. Dikgale (Political Head)

The Executive Mayor identifies the needs of the Municipality, review and evaluate those needs, in order of priority, recommend to the Municipal Council strategies, programme and services to address priority needs through the Integrated Development Plan, and estimates the value of revenue and expenditure, taking into account any applicable national and provincial development plans, recommends and determine the best way to deliver strategies, programmes and services to the maximum benefit of the community. The Executive Mayor also performs a ceremonial role.

	**SPEAKER** **Cllr. M.P. Msiza (**Chairperson of Council) Presides at meetings of the Council. Maintain order during meetings and ensure that meetings are conducted in accordance with the rules of order of the Council.
	**CHIEF WHIP** **Cllr. T.E. Motanyane** Manage Councillors and maintain discipline in Council The chief whip ensures that Councillors are accountable to the communities, that code of conduct is respected and adhered to by all Councillors. The chief whip ensures discipline during Council and Committee meetings. She facilitates political debates, workshop for all Councillors.
MEMBERS OF MAYORAL COMMITTEE:	
	**MMC TECHNICAL SERVICES** **Cllr. E.M. Malekane** Provisioning of infrastructure development, maintenance and service delivery to ensure sustainable services to all communities.

	**MMC FINANCE SERVICES** **Cllr. J.E. Mthimunye** Provide and manage financial services to ensure financial viability, compliance and reporting.
	**MMC LOCAL ECONOMIC DEVELOPMENT** **Cllr. L.X. Mtsweni** Ensures that the LED unit`s mandate of coordinating LED related activities is realized and the push towards the eradication of poverty and job creation fulfilled.
	**MMC SOCIAL SERVICES** **Cllr. T.J. Ntuli** Render integrated community services to all its communities.

	**MMC CORPORATE SERVICES** **Cllr.T.L. Mabena** Provides Corporate Services to ensure efficient support of organisational processes.
	**MPAC CHAIRPERSON** **Cllr. L.M. Tshabangu** MPAC provides oversight over the executive functionaries of Council to ensure good governance in the Municipality.

Councillors

Councillors provide a vital link between communities they serve and the Municipality. They are responsible for representing the needs and interests of the people they represent, regardless of whether they voted for them. Although Councillors are not usually full-time professionals, they are bound by a code of conduct. The Councillors serve for five years.

Thembisile Hani Local Municipality comprises 32 Ward Councillors and 32 PR Councillors. See **Appendix A** where a full list of Councillors can be found (including Committee allocations).

Award Councillor has to balance the expectations of his/her Ward and that of their political party. the Ward Councillor is the chairperson of the Ward Committee, responsible for convening the constituency meeting to elect Ward Committee members, calling Ward Committee meetings, ensuring that a schedule of meetings is prepared, handling queries and complaints in the Ward, resolving disputes and making referrals of unresolved disputes to the Municipality, ensuring that the Ward Committee does what the Municipality expects about reporting procedures.

See **Appendix B** which sets out Committees and Committee purposes.

The Ward Councillors should be fully involved in all community activities that the Ward Committee is engaged with and communicate the activities and meetings schedules to the PR Councillors. PR means proportional representation, where voters vote for a political party not an individual candidate within a party. The ballot paper just shows the political parties. The party

gets the same share of the number of Councillors as the share of total PR votes it got. The party decides which members fill those Councillor places. A PR Councillor is allocated to a Ward and provides support to the Ward Councillor in things that relate to the Ward or the Ward Committee.

A PR Councillor handles queries and complaints in consultation with the Ward Councillor, assist with resolving of disputes and making referrals, help with implementation of projects, support the Ward Councillor without replacing the Ward Councillor, attend Ward Committee meetings, constituency meetings and special meetings

Political decision-making

The legal framework empowers the Executive Mayor to provide political leadership for policy and outcomes and holds the Municipal Manager and other senior managers responsible for implementation and outputs.
The Executive Mayor presides at meetings of the Mayoral Committee and performs the duties, including any ceremonial functions, and exercises the powers delegated by the Municipal Council except those powers that are reserved by the constitution of the republic of South Africa and other applicable Regulations.

The Executive Mayor appoints members of the Mayor Committee to assist with carrying duties in terms of section 80 of the Municipal System Act. The Executive Mayor reports to Council on the execution of his delegated powers.

Council is chaired by the speaker and the Executive Mayor chairs the Mayoral Committee meetings and executive duties through Council resolutions, delegations and Committees.

Council has also formed section 79 Committees which meet monthly except the Audit Committee and MPAC, which normally meet quarterly. This section 79 Committees are chaired by an Ordinary Councillors other than members of the Mayoral Committee. Their main function is to monitor the activities of the members of the Mayoral Committee.

The administration is charged with the responsibility to implement Council resolutions and to submit monthly progress reports to the relevant MMC'S who in turn report to the section 79 Council Committees. All Council resolutions are monitored and implemented.

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

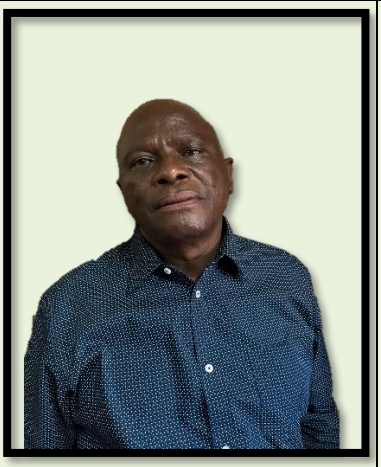
MFMA section 60 (b): The Municipal Manager of a Municipality is the accounting officer of the Municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures; political office bearers, and officials of the Municipality and any entity under the sole or shared control of the Municipality.

The administration is led by the Municipal Manager (MM), who is appointed in terms of section 54a of the Municipal Systems Act. The Municipal Manager is employed on a contract basis, which includes a contract of employment, an annual performance agreement with performance objectives and targets and procedures for evaluating performance. The Municipal Manager is the accounting officer of the Municipality.
Together with other Managers the MM leads the administration by amongst others implementing Council resolutions, advising Council and its Committees, lead the IDP and budget planning and implementation processes. There are functions that are delegated by Council to the Municipal Manager, who in turn sub-delegates certain functions to the CFO and other managers. Under their leadership, Municipal officials attend community consultative meetings, report in management meetings on plans and progress in addressing community issues.

Chapter 2

TOP MANAGEMENT

ADMINISTRATIVE STRUCTURE	FUNCTIONS
	**MUNICIPAL MANAGER** **Mr D.J.D Mahlangu** As head of administration and accounting officer of the Municipality the Municipal Manager is subject to the policy directions of the Municipal Council, responsible and Accountable for duties and responsibilities outlined under section 55 of the Municipal Systems Act and any other relevant duties as may be delegated from time to time to the Municipal Manager by the Executive Mayor and Council. The Municipal Manager is also responsible for duties outlined under sections 60 to 75 of the Municipal Finance Management Act. Implementing a monitoring and evaluation methodology in line with legislative requirements. provide leadership and directive in operating of the performance management system and monitoring and evaluation, development of the SDBIP, quarterly performance reports and Annual Report units: ICT and Administrative Services, Performance Management System, Youth Development, Public Participation, Risk Management, Internal Audit and Communication.
	**MANAGER CORPORATE SERVICES** **Ms S.A. Nxumalo** Establishing and maintaining structures that will, within the parameters of legality and good governance provide the administration that will be appropriately relevant, timeous and effective execution of tasks and be transparent as well as provide conducive environment to stimulate Public Participation within the co-operative governance Units: Human Resources Management and Development, Legal and Council Secretarial Services.
	**CHIEF FINANCIAL OFFICER** **Mrs J.G. Mahlangu** Ensure effective and efficient strategic management of the finance portfolio, which includes Budgetary Management, Financial Accounting Management, Supply Chain Management, Credit Control Management, Investments and Banking, Treasury Management, Assets Management and Fleet Management

	**MANAGER TECHNICAL SERVICES** **Mr W.M. Mtshweni** Providing water, roads, stormwater and sanitation through a well-established and maintained infrastructure that will stimulate growth resulting in a broader income base and will encourage taxpayers to sustain payments through a well-established and maintained infrastructure.
	**ACTING MANAGER SOCIAL SERVICES** **Mr V.M. Mahlangu** Developing and maintenance of recreational facilities by establishing a friendly, green, clean, neat and beautiful city, developing and maintaining the cultural heritage of and to render a sustainable cleansing service to all residence of the Thembisile Hani Local Municipality. Establishing a safe and crime free environment where all people can develop to their full potential by promoting safer communities through prevention, preparedness, response, recovery, education and enforcement.
	**MANAGER PLANNING AND ECONOMIC DEVELOPMENT** **Mr M.S. Tsebe** Development and Town Planning Services (DTPS) is one of the key departments within Thembisile Hani Local Municipality with the sole purpose of building the economic capacity of our local area and ensure proper spatial planning for development. Integrated Development Planning is one of the critical functions of the Department. Key performance area of the department: • Investment Promotion • SMME Development • Job Creation through CWP and EPWP • Development and support of Local business in Agriculture, Tourism, Manufacturing and Mining sectors. • Town and Regional Planning • Geographic Information System • Building Inspection • Integrated Development Planning.
All the above mentioned positions are section 56 positions.	

Chapter 2

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

Thembisile Hani Local Municipality relates to the other spheres of government and organised local government bodies through the intergovernmental policy framework, communities as an interest group in Municipal affairs, participates through Public Participation mechanisms and processes in the decision-making system of Council.

2.3 INTERGOVERNMENTAL RELATIONS

The Constitution (1996) states that '*government is constituted as national, provincial and local spheres of government which are distinctive, interdependent and interrelated*' (section 40(1)). The '*distinctive*' element refers to the autonomy enjoyed by the spheres; that is, the degree to which each sphere is the final decision-maker on a particular matter that falls within its area of competence.

The creation by the constitution of this decentralised governance system, which comprised the three distinct but inter-related spheres of government, also gave rise to the need for a systematic system of IGR to give effect to the principles of cooperative government.

To realise these principles, the IGRF Act was promulgated on 15 August 2005. The Act provides for an institutional framework for the three spheres of government to facilitate coherent government, effective provision of service, monitoring implementation of policy and legislation, and realization of developmental goals of government as a whole.
In spelling out the principles of cooperative government and IGR, the constitution binds all spheres of government and organs of state in each sphere of government to three basic principles:

(i) **A common loyalty to the Republic as a whole.** This means that all spheres are committed to secure the well-being of the people of the republic and, to that end, must provide effective, transparent, accountable and coherent government for the republic as a whole. This is the object of cooperative government.

(ii) **The distinctiveness of the spheres should be respected.** A sphere must remain within its constitutional mandate, and when exercising those powers, must not do so in a manner that encroaches on the geographical, functional or institutional integrity of another sphere, except where specifically directed otherwise.

(iii) **The spheres of government must take concrete steps to realize cooperative government** by –

a) fostering friendly relations;
b) assisting and supporting one another.
c) informing one another of, and consulting one another on, matters of common interest;
d) coordinating their actions and legislation with one another.
e) Adhering to agreed procedures; and avoiding legal proceedings against one another.

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Executive Mayor and the Municipal Manager represent and participate in the Premiers coordinating Committee, where issues affecting the province, and the Municipalities are discussed. The speaker and officials in the office of the speaker attends and participate in the provincial speaker's forum, provincial Ward Committee forum and the provincial anti-corruption forum.

There are expanded public works programme projects in progress for cleaning the environment that will be registered as projects at the department of Public Works. Furthermore, the department of Environmental Affair appointed 270 EPWP's and department of Corporative Governance and Traditional Affairs appointed 60 EPWP's for clearing illegal dumping sites.

DISTRICT INTERGOVERNMENTAL STRUCTURES

Elected Councillors and officials represent the Thembisile Hani Local Municipality in neighbouring Municipalities such as Nkangala District Municipality, where issues of mutual interest such as the IDP and budget are discussed and implemented.

Nkangala District Municipality provide support to Thembisile Hani Local Municipality by appointing the Shared Audit Committee to advice council of the municipality and management at large, there's also a district Risk and Audit forum developed by district to allow auditors and risk officers a platform to share knowledge on matters of Risk and Audit and resolutions of that forum are escalated to District Municipal Managers forum.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The introduction of Public Participation office has become a catalyst in ensuring that izimbizo and outreach meetings are meaningful to communities. this office has been strategically introduced to ensure that izimbizo's and outreaches constitute a communication approach that will underpin participatory democracy. The office is also central to governance as it brings government closer to the people. It is further to ensure that izimbizo's and outreaches remain a unique platform for communities to raise issues, share views and build strategic partnerships between the Municipality and its constituencies.

Thembisile Hani Local Municipality has established Ward Committees as a mechanism for public accountability and Public Participation. The Ward Committees assist Ward Councillors in the execution of their duties, which includes the handling of complaints and feedback to communities. Provincial government has also provided community development workers to the Municipality, to assist with the dissemination of information and the mobilisation of communities in government programmes.

Ward Councillors convene four (4) mandatory ward community meetings per annum and as and when the need arises to discuss matters affecting the community and give feedback on reported matters. The Executive Mayor undertakes a Mayoral outreach programme which provides a platform for further interaction and engagement with the communities on regular intervals.

2.4 PUBLIC MEETINGS

The Executive Mayor led consultative meetings in all Wards during the month of April 2024 as part of the strategy for ensuring adequate Public Participation in the preparation for the compilation of the IDP, budget and tariffs for the 2024/2025 financial year.

The Municipal Systems Act provides for Municipalities to establish structured mechanisms for Public Participation in order to ensure community participation in all the affairs of the Municipality. The Act stipulates that the Municipality must develop and adopt a community communication strategy/plan. The strategy should serve as the guiding tool on how the community is engaged to give their inputs and suggestions on services, projects and programmes offered by the Municipality. In order to comply with the Municipal Systems Act, Thembisile Hani Local Municipality will have to develop a revised Public Participation policy/strategy in the coming financial year.

The Municipality like any local government has a three-legged structure, which is integrated and interdependent. The legs of the Municipality are the Council, administration and the community. The cohesion of these parts underpins a successful developmental local government.
The Municipality needs a formal consultation, participation and communication policy/strategy, special attention with regard to the development of the policy/strategy are the following:

- Continuation the Mayoral outreach programme, which affords local leaders the opportunity to interact with communities on issues of service delivery.

- Continued engagement of sector departments and utilities in the various processes and forums for Integrated Development Planning (IDP).
- utilisation of the various mechanisms to communicate, such as local newspapers where available, local radio stations where available, flyers, Ward Councillors, community development workers (CDW's), Ward Committees, account statements and loud hailing.
- Ongoing negotiations with provincial departments that no project will be implemented in the Municipal area of jurisdiction prior to consultation with the Council.
- Ongoing bi or multi-lateral processes around a number of developmental challenges and initiatives such as the youth agriculture and the Moloto rail corridor.

The local government Municipal systems states that "a Municipality through appropriate mechanisms, processes and procedures established in terms of chapter 4, must involve the local community in the development, implementation and review of the Municipality's Performance Management System, and, in particular, allow the community to participate in the setting of appropriate key performance indicator and performance targets for the Municipality". thus the Municipality has held its IDP Indaba in May 2017 to ensure that communities are afforded the opportunity to set the performance target for the Municipality. in attendance among others were:-

- Councillors
- Community Development Workers
- Ward Committees
- Traditional Leadership
- Traditional Health Practitioners (THP)
- Interfaith Organisation
- Business Forums
- Religion Formations
- Progressive Youth Structures
- Community Based Care Structures
- Government Departments

ASSESSMENT OF COMMUNITY NEEDS

The Municipality has collected the following community needs during the 2022/ 2023 financial year to inform the 2023/ 2024 IDP

Ward	Issues
Ward 1	• Requesting for Tower Light • Malebe road must be completed • Compliments for Water Project on Pg. 2 • 2019-2021 Kgotso Mokone Project of water was fruitless expenditure • Who must account for the Project that is unfinished • Requesting for Storm Water • Main Contractor is not Employing our Sub – Contractor for (9 m) • Requesting for PHP House since 1990 • Requesting for High must light • Requesting for fencing at our grave yards • Requesting for V- Drain • Requesting for Pay Points to pay Services • Requesting for Social Media to Communicate with the Community Requesting for High must light • Collapsed bridge

Ward	Issues
Ward 2	• Paving is not in good conditioning • Projects of Electricity must cover all wards • Requesting for fencing of graveyards of Wards • Requesting for Storm Water • Regravelling of graveyard road at Mafishane • Sport facilities • Police station • Community hall • Clinics • Pay point shelter • Multipurpose centre • PHP houses
Ward 3	• Compliments for the Community Hall • Complain about the Sports Facilities at School that are not functioning • Request Dept. of Education for Sports Facilities Requesting for food parcels • Requesting for the TVET College • Old age Centres is not conducive • Recruitment of employment is not equal • Requesting for Eskom Officials when there is Outreach • Ward Committee election was not fair • Requesting for Water • Requesting for Regravelling of road • Regravelling of Cemetery Street Requesting for the Municipality to a Dam at Moloto because there are three streams. Water Project install by the Contractor is leaking • Siyatantela must be hired Permanent Not Contract • Paving road is not in good condition • Ward Committees elections are not elected fair • Compliments for the installation in Ward 3 and (Ward 1 few houses no electricity)
Ward 4	• Requesting for the tap water at Msholozi and is 5 yrs. now the taps are not working • Requesting for the Regravelling of internal streets • Requesting for the Regravelling of Sports grounds • Requesting for High must lights • Complain about Electricity at Zakheni next to Mokhanyo is Dangerous • Requesting for Storm Water at Msholozi • Requesting for High must light • Complaining about Sport and Recreation is dead • Regravelling of roads (Zakheni) • Bridge at Zakheni & Regravelling of roads • Compliments for the Reservoir • Bus road paving/tar of Msholozi • Requesting maintenance of Apollo &asking for more H mast light • Requesting electricity • electricity reticulation of Msholozo extension • Complained about the bridge that Collapsed • Complained about the building that is at the graveyard let us make it for the Clinic Shortage of Water Trucks at Msholozi, Mandela
Ward 5	• Road maintenance and pot holes • Sinah and Mpumelelo roads

Ward	Issues
	• Paving of roads in Thembalethu bar lounge and • Ngomani • Solar light at four ways • increase employment opportunities for young people • creation of business space at Phola Mall for young people and entrepreneurs • Compliments for the IDP and vision of African City • Clarity about the paving project from District is on 95% in Phase 1 Requesting to scratch our Debts • Multipurpose centre • Library • Needs to Pay our Services • Requesting for second chance for indemnity • Requesting that Buhlebesizwe 2 Clinic to be upgraded to Hospital • Check our by – laws when developing Africa City Fencing and system needed
Ward 6	• 4x high mast light in Phola Park • Tarred of bus roads • Regravelling of road to the cemetery and Phola Park extension • Removing electricity from shacks to RDP houses • Internal road need extensive re- gravelling • Storm water maintenance • Monitoring bore holes when installed • Road regravelled in time • Maintenance of bus roads • Water reticulation is a disaster • Strike shop street need tar road • Villages that are more developed than others • Municipality should look at its own affairs rather looking for other assistance from District and Public works • Employments assistance • Progress of toilets at Ziphakamiseni is at 90% • Cooperatives assistant • Business forum recognized their friends • Since registered nothing is happening • Land invasion in Jordan and cemeteries • Complain about mobile clinic needed • Food parcel still issue • Suspicious grave found • Requesting for Institution • Requesting for Containers with internet or Wi – Fi • Research for Mandulo Construction that produce 4m crops • Requesting for big Markets
Ward 7	• Bridge at Jane Shop to stop 3 section • Tar extensioned at witporo to main road • Extension of bus roads in Matheyzensloop to the main tar road • High mast light in B/hoek • High mast light in Matheyzensloop • Extension of toilets in B/Hoek and Matheyzensloop • Paving of bus road from Vuka to St John church • Storm water drainage to all the main roadsin B/Hoek and Matheyzensloop

Ward	Issues
	• Installation of ESKOM metre boxes in all the boreholes • Report that are misleading are of concern of projects • Non response about projects by municipality is a concern • Compliments for the Ex May Reverend are Public Servants and Cllr's must work Thembisile Religious Forum request for office at the Municipality • Hire qualified people for Quality Service • Proper hand over of projects • Requesting for new road • Communinity hall B/Hoek • Community park in B/Hoek • Community hall in Matheyzensloop • Fencing of cemetery all cemetery in B/Hoek and Matheyzensloop • Extension of clinic in B/Hoek
Ward 8	• Regravelling of roads at Verena A.B.C and also in farms areas • Improvement of water supply in the form of reticulation Verena A.B.D • Electrification of 87 houses in Verena • Regravelling internal roads in Langkloof • Improvement of water reticulation in Langkloof • Regravelling of roads from Verena to Rietfontein • Pit latrines for two families in Rietfontein • MTN and Vodacom high mast aerial in Rietfontein • Electrification of 18 house hold in DJIANE farm • Electrification of 35 houses hold in Kwarrielagte farm • Doorinfontein farm 12 house hold electrification • Steel tank and Jojo • Programme of roads for municipality • Requesting electricity at Jiyane house • Bridge at the farm is not good status • Water pump with solar • Concern about the inclusion of Verena C I in IDP • Get two bill in one house • RDP houses and Madisha to get one • Community stands • Request 3 ground to be blade • Crime is the issue • Condition of clinic is not conducive • Request clinic at Doornfontein • Fix the bridge • Scholar transport needed • Bly n bitjie school closed what was the cause • Requesting for the network • Requesting for the key to plant at the school
Ward 9	• Mzimhlophe storm drainage • Maintenance of route • Water reticulation at khayalitsha Sheldon • Tar link road to ward 09 • Bore hole at Tweefontein J • Renovation high mast light Tweefontein J

Ward	Issues
	• Regravelling of internal roads • Bore holes and water reticulation in new areas Khayalisha • Tar or pave the link road and storm water control in various streets • High mast light be energized • Community Park
Ward 10	• High mast light x 3 and other one next Ngazana is not energies and other light whole day • Speed humps • Tared of road to clinic, Ekhuleni Vriesgewacth • Job opportunity for young people • Maintenance of high mast light • Internal street to be gravel • Road to be farm to be Regravelling • Clarity needed with Public works to assist the area • Solar system that was stolen • Vandalism know the culprit • Water reticulation • Gravelling of internal street • Water borne system • 500 HH need water • Vula vala programme days been reported • Dumping site cleansing • Extension of road to graveyard • Small enterprises funding not operating in Gemsbok • MRTT request small enterprises funding • MRTT request vehicle do not have tracker. • Tipper truck deliver sand in the wrong spot • Laud hailing vehicle is on the rush • Requesting to know that what is the Municipality planning about hawkers • Community hall • PHP houses (Mzimuhle disaster) • PHP Houses • RDP houses • Satellite Municipal office • Waste collection is not done the whole of the village • Street committee should be put in place • NPO need opportunities • Cleaning project needed back • CDW should make a list for needy people • Mobile office • Maintenance of park • Library requested • Youth Summit great initiative • Leaders are not capable enough to lead • No Skills for training people • New Stands no water and electricity • Vision 2050 is good initiative Recreational Park • needs maintenance • Compliments for the IDP

Ward	Issues
	• Flood water comes in my house • Storm water needs maintenance is full of sand
Ward 11	• Compliments for 2050 vision • Manufacture bricks for pavement • Requesting for Bus road (Magade –Somlingo to Clinic • Requesting for PHP Houses • Phakama New Stands Wolwenkop since 1989 has no water and there's is illegal dumping • Fencing of cemetery IN Verena C • Community hall Wolvenkop • Multipurpose centre • Blading sport ground • Two sport sites for sport ground regravelled by municipality
Ward 12	• 20 high mast light • 500 HH electrifying • Requesting for Sotho Language for our children • 500 HH reticulation • Regravelling of internal roads • Sphiwe road is not in good condition • Mayors cup tournaments • Grave yard must be in order for burials • Requesting for the Committee to work at B3 grave yard • Multipurpose centre • Person who make price list for tender documents cause they sell tender at highest price
Ward 13	• Pavement of cemetery roads in Tweefontein B2 • Regravelling of internal roads • Karabo street need regravellingand cutting of grass • storm water controlled • Tweefontein K tar road and pot holes' patch • High mast light in Tweefontein K • Vlaklaagte no 1 Regravelling of roads • 60 HH need electrification • Requesting water while closed get infected and contaminated • Next to Qedudlame primary school a high mast light that is not energised • Bridge maintenance • Pot hole maintenance • Local contractors must be given opportunities • Gogo Ngoma's B2 road are not in good condition • Requesting for Community Hall at EXT K • Community hall in B2 • RDP HOUSES x 120 • community clinics • sport complex in Tweefontein K • title deeds in Tweefontein K • RDP houses • upgrading of Vulamehlo school and new classes • clinic is too Small • mobile library with WIFI • Learner ship do not come to people

Ward	Issues
	• since 1982 no clinic • mall between B1 and B2 • Masango driving school building a crèche without our concern • PUTCO problem in the area • Vulamehlo Primary School 4 classes are old and 2 mobile that make 75 learners in the class • TVET College at no:2 four ways • Requesting for utilising the Community Halls for the non-commercial activities for revivals • Request for Traffic Officers at Miliva to Phumula
Ward 14	• Request for high must light at least 3 • Requesting for Storm Water drainage at Mandela Drive • Requesting for Electricity of 160 Houses • Requesting for PHP Houses • Primary School Empumelelweni • Formalization • Clinic or mobile clinic Sheldon • Community library
Ward 15	• Makalanyane completion of road • Storm water control in sinamuva street and Shabangu • High mast light X 8 • Speed humps • Regravelling Skhota street • Clinic • Fencing of cemetery • RDP houses • Community hall with time frame • Compactor track its speed • SPLUMA King rejected it • Sport complex • Phelwane primary is full of water • Requesting for the PHP Houses • Requesting for the fencing of the grave yard • Bus road of W/ 11 needs to be tight • Requesting for the TVET College • Requesting for by in of Traditional Leaders • Requesting for the Comprehensive Clean Data Profile • Requesting for Community Hall • Requesting for the Multi-Purpose Centre • Complain about the Green side there is Flood line • R 50.00 flat rate • Requesting for the High must light
Ward 16	• Street light extension in RDP • Regravelling of internal roads • Water reticulation in new site • Energies street lights and maintenance • Water leakage that is non attendant by technical department • Regravelling of internal route • Workers should community concern • Regravelling of route at new stand • High mast light in extension

Ward	Issues
	• Maintenance of bus route at RDP • Community hall • Multipurpose centre • Closing time of tavern • Requesting office at satellite office • Requesting maintance at regional cemetery and the fence • RDP houses and additional RDP IN section of RDP • Maintenance of office in RDP sites and be hired to structures • Soccer field in RDP, Sikhulisiwe, New stand and Mbalenhle • Overcrowding at the clinic • Shortage of medicine at the clinic is a problem • Pot hole patching • Payment of services should be inforce • Assist municipality to collect revenue • Vegetable markets • Plough back by contractors • Requesting office of Agriculture • Compliments for the Regravelling of roads • Check that the company that they have enough money in their bank • Development of Tennis Court at schools must be activated let the Community use it • Requesting for Sporting Activities for youth • Department of Agriculture don't help us with (Fertilisation) • Areas demarcated for living next proposed electrification sites
Ward 17	• Areas demarcated for living next proposed electrification sites • ZCC road pavement • Tar thokozani primary school road • High mast light x 3 • Water reticulation in Tweefontein f • Tar of bus road Tweefontein N (manana) • Electrification of HH • Regravelling umzimkhulu road • Requesting road emzimdala and link road T/F E&F • Ekethu park water reticulation • Pavement of roads • Storm water drainage at gantry roads • Pavement of roads at Christ Hani • Requesting for regravelling of road • Requesting to be recognize as abogogo • Complement to the executive • Employment opportunities • R 50. 00 flat rate School & employment • Sport centre • RDP houses for elderly • Illegal occupation of land issue by headman • TVET College • Wetlands in a ward • Community hall in Tweefontein F • Recreational park in Tweefontein N

Ward	Issues
	• School in Milliva /Umzimkhulu • Land invasion is a problem • Complaining about traditional leaders who issue stands, they must leave space for initiation • Requesting skills for our youth • Requesting for community hall at Kwaduma • Scratch all debts and have flat rate • Has been questing for electricity and road since 2016 • Requesting for water
Ward 18	• Storm water access roads in Chris Hani • Regravelling in Chris Hani • High mast light in Chris Hani • High mast light to be energies • Paving of road in H & H Vezubuhle • High mast light x 2 • 2.5 km of bus road paving and storm water drainage in Thokoza • Regravelling of internal roads in Thokoza and • Tweefontein M (H mast light at Mnyamane Secondary • Road not in good condition in Thokoza • Storm water drainage in Tweefontein M • High mast light in Tweefontein M • Pothole patch and Einel one • Holes left un attended • To train employees who service community with water (Mavula STR in bad conditions • Compliments for the Bus road • Requesting sewerage toilet • Clinic Vezubuhle • Community hall in Tweefontein M • Traffic warden • Sport revivals and facilities • Request foreigners shop must pay Revenue • Request for Community Clinic at Vezubuhle • Request for bus road to operate • Requesting for bus road at Thokoza EXT • Requesting skills for women's in terms of creating job opportunity • ESKOM office to be nearer • Employment opportunities
Ward 19	• Requesting Municipality to create job opportunity for youth • Regravelling of bus road • Requesting storm water to be maintained • Bridge Sun City B – C • Requesting Apollo • Compliments for the developments of City to City • Compliments for the water that is coming out thrice a week • Requesting extension of Apollo • Regravelling of roads Sun City B to be filled • Extension of reservoir
Ward 20	• Requesting for the Yellow Bin at Public Works Skosana road(Passage) (Teaching communities about indigency)

Ward	Issues
	• Extension of paving route Sun City AA • Infill house 30 need electricity • Stone pitching • Bridge between Vezubuhle and Sun City • Completion of bus route Vezubuhle • Sport complex • Satellite office (Requesting for Yellow bin)
Ward 21	• Water reticulation at Mabhoko Village • Storm water Control at Mabhoko & Vlak 1 • Potholes • Regravelling of internal road in the ward • Requesting for Community Hall • Street need sand for them to sustain the pressure • More Jojo Tanks at Mabhoko • Apollo lights • In need of RDP houses • Speed Humps • Pavements • Clinic is too small • Request community hall
Ward 22	• Completion of bus route at Mahlabathini and Mandela – Luthuli bridge • Reservoir at Emahlabathini • High mast light at Mandela extension Mahalabathini • 200 HH at Mandela need electricity • 600 HH Mahlabathini need electricity • 50 HH Luthuli need electricity • Hand pumps installation • Street needed • Storm water drainage • Library at Luthuli • Community gardens at Luthuli • Street name • Water plan at Luthuli • Request for bus road at Mahlabathini • Requesting for Siyatantela Programme not to be terminated it alleviate Poverty • Issue of drugs how can we address it • Complaining about the Clinics are not
Ward 23	• 700 km unfinished route in Tweefontein A2 • 200 km unfinished route in Tweefontein B1 • 500 HH need water reticulationt Tweefontein A2 • 400 HH need water reticulation in Tweefontein A1, A3 • 10 high mast lights • Foot bridge at Ekuphumuleni Primary School • Storm water control at Tweefontein A1, A2 and C1 • Regravelling of internal street • Maintenance of street lights • Bore holes in Tweefontein A, B1, A2, C • Request a gantry and 88mm pipes in Tweefontein

Ward	Issues
	• Complain Bus road from B1 to Emabuyeni is Incomplete • Requesting for foot bridge at Ekuphumuleni • Requesting for School at uMzimkhulu • Requesting for Gravelling of grounds at Bongumusa and Assemblies Church • Regravelling of the ground at B1 Mahlangu • Bridge to Ekuphumuleni • PHP Houses
Ward 24	• Community Hall in Machipe • Community park in Machipe • Community park in Bundu • Goederede youth centre renovation • Sigh board Moses river • Community park B/Hoek • Extension of clinic B/Hoek • Community hall in Bundu • Renovation of Nyabela Mpumelelo Buhlebemfundo school • Community park in Bundu • Cemetery site • Pay points requested • Clinic at Bundu • Vula vala programme not understood • Jojo tank is leaking • Grader take bribe when blading school ground • Buhlebemfundo is in wetlands • Nature reserved in Bundu • Shortage of staff in the clinic • Requesting for Regravelling of grounds • Waste truck to go street to street • Requesting for Regravelling of internal streets • Indigent for poor • Mayors cup • Role of the land • Youth employment • Compliments for the water • Requesting for Regravelling of road to grave yard • Minerals Zithabiseni, SSA Skhosana and Bundu • High mass light in Machipe • Tar road to Moteti • Jane Shop Bridge B/hoek • Tar road in Wit poor and Mohlamonyane completion • High mast light in B/hoek • High mast light in Bundu • Tar Mpumelelo to be completed • Tar Witpoor and Stop 3 in Bundu • Paving of road at pay point in Bundu • RDP Houses in Bundu • Extension of clinic in Bundu • Contamination of water when stored

Ward	Issues
	• Water flow not even • Tribal office requested for the tribal • Bus road to have shelters • Stolen gate at grave side • Water tanks come ones and are not clean • Budget land scaping
Ward 25	• Tar route link route to Mzimuhle start at complex Walter drive • Emagezini road tar/pavement and the bridge building • Somtjhongweni road to Emagezini completed • High mast light x 4 • 50 RDP H houses units • Asbestos pipe removals • Waterborne sewer • Storm water control x 10 • Speed humps x 4 • Water reticulation Dobha section • Walter Mtsweni road to use as bus and taxis route • Requesting to move the Village from City • Request to launch Thembisile Sports Council • Disappointment to use the Kwamhlanga Stadium • Requesting Thembisile Municipality to equipped • Compliments for the - planning and have the Standard of City • Bursaries • Job opportunities
Ward 26	• Requesting Mayors cup and Office of the Executive Mayor to come with strategy or programmes for job opportunity • High mast light in Mkhephuli and Thubelihle • Mafesi to municipality road construction • Regravelling of internal roads • Storm water drainage in Manyika Matendeni and • Bongwe • Replacement of valve next 17 Taverns Sangweni • Steel tank completion • Complain about the wet lands at the Stadium • Maintain the existing Storm Waters drainage • The Ward Committees request to work with Siyatantela • Compliments for the Ex-Mayor for City to City development • Maintain our Street lights • Requesting for the fencing of the graveyards • Requesting that ABET to give us our results • Dissability persons also have skills as you didn't mention • Working together is appreciated • Tennis court needed • RDP houses needed • EPWP traditional leaders must be consulted • Requesting Agriculture project
Ward 27	• Tar road at Sifikile to extension 10 • Tar road at big tree to the cemetery and storm water drainage system

Ward	Issues
	• Completion of Bermuda road at section 10 • High mast light x 06 • Storm water drainage at Sifikile school to extension 10 • Storm water drainage in Bermuda road • Magaduzela Mloyisani road need storm water drainage system street of Captain need storm water drainage • Gravelling of internal roads • Compliment to Executive Mayor to recognize community members • Community hall • Cleaning of cemeteries • Wetland management • Relocation should be done as chief as special in section 10 • Relocation from section 10 to Matheyzensloop
Ward 28	• RDP Houses x30 • Mobile library • Community park • High mast light x 04 • Regravelling of internal roads • Storm water control in all bus and taxi roads • Paving of Bonginhlanhla road and storm water controlled • Maintenance of water reticulation at Lutheran • Church • Storm water and stone pitching • Paving /tar of outlines roads • Requesting for additional of Water Trucks • Industrial site to be work for job opportunities • Requesting for Ex-Mayor to go to the Community • Main road at W/28 from Nkosi to Sifikile needs paving or tyre road • Requesting for a Park Recreation
Ward 29	• Pavement of Masofeni roads and storm water drainage • Storm water controlled at Mkholo street and • Selekesi tavern • Water reticulation Magic section • Bore hole at Khalanyoni section and Mkholo • Street steel tank in all bore holes • Community hall • Multi-purpose centre • Recreation centre at Mafu dumping site • Licensing be given to small business • Borehole was struck by a lightening • Roads are not in good condition • Emasimini Project must be completed • Requesting for PHP Houses and Toilets • Internship and inservice training • Requesting for Storm Water drainage • Requesting for the Bursaries for the Youth
Ward 30	• Storm water control in Tweefontein H • Regravelling of internal roads

Ward	Issues
	• Requesting road from Einel to Tweefontein F&G • Speed humps Shisa Mpama Mzimhlophe • Pot holes patching • Pavement of roads in Tweefontein H • Bridge maintenance kwa Maria Jacobs • Storm water drainage from four way stop to • Tweefontein G • High mast light x 04 • Completion of Tweefontein clinic road • Electrifying HH in Tweefontein H and G • Tap leakage • Complain about women's who dump pumpers in a road • Gym site • Zamani still uses mobile class • Community hall • Clarity at Witnek • Compactor do not come in the street • RDP House are wealthy houses
Ward 31	• Gravelling and maintenance of internal roads • Paving of internal roads • Regravelling of sports ground • Renovation of storm water drainages and bridges • Maintenance of steel water tank • Speed humps • RDP houses • Bridge construction • Water reticulation • Vula vala in certain days • Requesting for regravelling of grounds • Monitoring teams suggested • Dee line storm water drainage • High mast light at dee line • Regravelling of george street • Farm requesting electricity • Regravelling of roads in farm • Hlomani road not complete • Request for multi-purpose centre (Kwaggafontein) • Upgrade and tarring of road between Kwagga & Mzimuhle • Suggestions to promote sports federations • Fencing of cemetery and Kwagga D must be extended • Community park/gym • Community hall • Figure requested • Recognition of art in Kwaggafontein
Ward 32	• Maintenance of storm water • Free usage of facilities for cultural events • Speed humps all internal roads • Renovation of storm water drainages

Ward	Issues
	• VIP toilets in farm • Water seven day a week • Jojo tank in farm area and bore holes • Farm area are not considered when making budget • Regravelling of road in farms • Request for electricity in farms in Vanderspruit and Kwaarspruit • Road regravelling in both farms • Water contamination when wait for pumping again • Jojo tank without water • Regravelling at farm Nooigedact and Taaifontein and other farms • Bore hole at Taaifontein • Hokaai water reticulation • Gym site next government complex and faith mission • Regravelling sport ground • RDP houses also in farms • Indoor basketball inside hall • Community park • Maintenance of graveyard sites building of toilets, water facing and water and high mast light • RDP in Bronx mine • Mobile clinic at farms and other farms • RDP in Hokaai and Bronx mine • Employment opportunities • Kid employment • Tractor required • Palesa blast for us • Mine paid services at the municipality • Land requisition • Relocate farm people to right place Nooidgedacht • Bursaries • Indigent in the farms • Compliments for ex-mayor for presenting the IDP • Requesting for the youth to be removed from the streets • Request for cutting of grass at the grave yards • Streets maintenance must be continuous. • Storm water at Leratong water coming from Mountainview. • Swimming pool and parks at Kwamhlanga needs maintenance • Swimming pool & parks must be maintained • Hospital road is not in good condition since • Heavy rains. • Lots of illegal dumping • Collapsed bridge Kwamhlanga – Zakheni

WARD COMMITTEES

In terms of the Municipal Structures Act, (Act 117 of 1998) Municipalities are required to establish Ward Committees to enhance community participation in Municipal development processes. In compliance with this legislative requirement the Municipality has established 32 Ward Committees which are functional. The Ward Committees have since their establishment added much value to Municipal processes by providing inputs from a community perspective. They play a major role in the IDP process, both in terms of highlighting community priorities but also in maintaining constant communication between the Council and the communities. A number of training opportunities were made available for Ward Committee members to augment their capacity. Proportional representative Councillors are deployed in Wards to strengthen participation and communication.

MAYORAL OUTREACH MEETINGS

The following Mayoral outreach meetings were held during the 2023/ 2024 financial year:

No.	Date	Time	Cluster	Structures/ Wards	Venue
1	03 April 2024	09:00 – 12:00	All	THLM Hon. Councilors; Sector Departments	Municipal Council Chamber
2	03 April 2024	14:00 – 16:00		CDW's, and Ward Committee Secretaries.	Municipal Council Chamber
3	04 April 2024	09:00 – 12:00	All	Religious Organizations, Media Houses, The Elderly, People with Disabilities, and Widows/ Widowers Forum.	Municipal Council Chamber
4	04 April 2024	14:00 – 16:00	All	Women and Sports Organizations, The Youth, and Military Veterans.	Municipal Council Chamber
5	09 April 2024	09:00 – 12:00	All	Traditional Healers.	Municipal Council Chamber
6	09 April 2024	14:00 – 16:00	All	Traditional Leaders and Contralesa.	Municipal Council Chamber
7	10 April 2024	09:00 – 12:00	All	Businesses (including LED Forum Reps).	Municipal Council Chamber
8	16 April 2024	09:00 – 12:00	Cluster 03	Wads 01, 02 and 03.	Moloto Old Age Centre – Ward 03,
9	16 April 2024	14:00 – 16:00	Cluster 04	Wards 04, 06, 14, 18, 19, 20, 22 and 32.	Mavula Sports Ground – Ward 18
10	17 April 2024	09:00 – 12:00	Cluster 05	Wards 05, 09, 15, 16, 17 and 30.	Vukuzenzele School Sports ground- Ward 30
11	17 April 2024	14:00 – 16:00	Cluster 06	Wards 12, 13, 17, 21 and 23.	Sphiwe School Sports Ground – Ward 12
12	18 April 2024	11H00	NDM	All Wards	Vumabesala School Sport Ground – Ward 10
13	19 April 2024	09:00 – 12:00	Cluster 07	Ward 08 (Farms).	Langkloof community Hall – Ward 08
14	19 April 2024	14:00 – 16:00	Cluster 08	Wards 08, 10 and 11.	Mhlushwa School Sports Ground –Ward 08

No.	Date	Time	Cluster	Structures/ Wards	Venue
15	24 April 2024	09:00 – 12:00	Cluster 01	Wards 07 and 24.	Machipe Tribal Office –Ward 24
16	24 April 2024	14:00 – 16:00	Cluster 02	Wards 25, 26, 27, 28, 29 and 31.	Mafu School Sports Ground –Ward 29
17	26 April 2024	09:00 – 12:00	Cluster 03	Ward 32 (Farms).	Kgoshi Moepi Ground –Ward 32

IDP PROCESS PLAN

IDP PHASES	ACTIVITIES	DATES
Pre-Planning Phase	Before starting the planning process, an IDP process plan must be drawn up. This plan is meant to ensure the proper management of the Integrated Development Planning process. The plan must be set out in writing, in terms of the legislation and must comply with the provisions of the district framework plan in terms of the binding national and provincial planning frameworks, mechanisms and processes stipulated in the framework plan of the district.	All municipalities must adopt their IDP process plans by August 2023 subsequent to the adoption of the district framework plan by the 30 August 2023
Analysis Phase	During this phase information is collected on the existing conditions within the Municipality. When assessing the existing level of development in the Municipality, the level of access to basic services and those communities that do not have access to these services must be identified. Focus must be on the types of problems faced by community in the area and the causes of these problems. The identified problems are assessed and prioritized in terms of what is urgent and what needs to be done first. Information on availability of resources is also collected during this phase. Priority issues highlighted during the 2015/16 IDP processes will also be revised and confirmed during this phase. Com-munity meetings, stakeholder meetings, surveys, opinion polls and researched information should form the basis of this phase.	This phase should be completed by 31 October 2023
Strategies Phase	Municipalities must begin to contemplate on the best possible strategies to tackle the identified challenges. critical in this process in order to ensure a focused analysis, the municipal vision must be confirmed and development objectives containing clear statements of what the Municipality would like to achieve in the medium term to deal with the problems outlined in the first phase be confirmed. Internal transformation needs, Council's development priori-ties must be taken into account when formulating Council objectives. This process should involve strategic workshops, targeted stakeholder engagements, public hearings, sector provincial and national department's engagements, social partners, interest-based groups and organized civil society. once the Municipality has worked out where it wants to go	This phase should be completed by 28 February 2024
Projects Phase	During this phase the Municipality works on the designs and content/specifications of projects identified during the prior phases. Clear details for each project have to be worked out. Clear targets must be set and indicators worked out to measure performance as well as the impact of individual programmers and projects. The identified projects must have a direct link to the priority issues and objectives identified in the previous phase. Municipalities must ensure engagement of internal technical Committees, possibly with selected key stakeholders. The needs and views of the affected communities must be taken as a priority. The project technical Committees and their subcommittees must be able to distinguish between the strategic Municipal wide development programmes and the localized community-level projects.	This phase should be completed by 28 February 2024
Integration Phase	Thembisile Hani Local Municipality embarked on Mayoral outreach programmer from September to November 2023 in all 32 Wards. Once all projects have been identified, the Municipality must confirm that the identified projects will achieve the desired impact in terms	By 28 February 2024

IDP PHASES	ACTIVITIES	DATES
	of addressing the identified challenges and are aligned with the objectives and strategies and comply with legislation. the identified programmes/projects will set the pace and direct the trajectory emanating from the overall picture of the development plans of all the stakeholders, including sector departments and social partners	
IDP Indaba	amendment of IDP according to comments	By 29 March 2024
Approval Phase	submission of draft IDP to Council road show on Public Participation and publication submissions of IDP to Council for approval and adoption	By 30 May 2024

KEY DEADLINES (Milestones)

The following table represents the key milestones achieved in terms of preparing the draft IDP and budget as required in terms of the approved IDP/Budget Timetable.

IDP Phase	Activity	IDP Steering committee	Mayoral IDP/Budget Steering Committee	Strategic Planning Workshop	IDP/Budget Indaba	Mayoral Comm. Sitting	Council Sitting	Community Meetings	Public Notice Date	Actual Completion date
Preparation 01 July- 30 August 2023	Preparation and Adoption of IDP Process Plan	24 July 2023	N/A	N/A	N/A	24 August 2023	31 August 2023	N/A	By 04 September 2023	31 August 2023
Analysis 01 August- 30 October	Community Meetings Preparation of IDP Analysis Report	26 October 2023	N/A	N/A	N/A	24 October 2023	21 October 2023	September- October 2023	N/A	31 October 2023
Strategies November- February	Refinement of Objectives and Strategies	23 January 2023	N/A	14,15 &16 February 2023	N/A	22 February	27 February 2023	N/A	N/A	27 February 2023
Projects 01December- 30 February 2023	Project confirmation Budget/IDP steering committee meeting	23 January 2023	N/A	N/A	N/A	22 February 2023	27 February 2023	N/A	N/A	23 February 2023
Integration 01-28 February	Consultation with Sector Departments, Confirmation of budgets,	19 February 2023	N/A	N/A	N/A	22 February 2023	27 February 2023	N/A	N/A	27 February 2023

IDP Phase	Activity	IDP Steering committee	Mayoral IDP/Budget Steering Committee	Strategic Planning Workshop	IDP/Budget Indaba	Mayoral Comm. Sitting	Council Sitting	Community Meetings	Public Notice Date	Actual Completion date
	Integration with Sector plans									
Approval 01- March to 30 April 2024	Preparation of IDP/Budget for Council Approval Community Engagements Publication of Notices	18 March 2024	N/A	N/A	N/A	23 April 2024	30 April 2024	03-24 April 2024	By 01 May 2024	30 April 2024
Adoption of amendments to the IDP and Budget 23 May 2023	Publication of Notices Final Approval of IDP and Budget	16 May 2023	N/A	N/A	8 May 2023	16 May 2023	23 May 2023	N/A	By 27 May 2023	23 May 2023

Summary

For the purpose of reviewing the IDP, Budget and tariffs, the Municipality conducted a series of Public Participation/ Mayoral outreach Izimbizo meetings during the months April and May 2023 to get inputs from stakeholders and communities regarding current service delivery issues and needs. According to the Municipal Systems Act (32 of 2000) the *"Municipality must within 14 days of the adoption of the IDP give notice to the public of the adoption of the plan and that copies of the extracts from the plan are available for public inspection at specified places".* As such a notice was issued inviting communities to give inputs within a period of 21 days after publishing the notice.

Comment on the effectiveness of the public meetings held

Council benefits positively as a result of the above systems, in that consultation is done with the broader community of Thembisile Hani on matters of service deliver

Chapter 2

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP participation and alignment criteria*	Yes/no
Does the Municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPI's, and development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPI's in the strategic plan?	Yes
Do the IDP KPI's align to the section 57 managers	Yes
Do the IDP KPI's lead to functional area KPI's as per the SDBIP?	Yes
Do the IDP KPI's align with the provincial KPI's on the 12 outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
* section 26 Municipal Systems Act 2000	

COMPONENT D: CORPORATE GOVERNANCE

The scope of corporate governance includes the political, administrative, intergovernmental governance and public accountability and participation to ensure that the Municipality is managed to the required desires of the community within the rules, processes and laws by which the Municipality is operated, regulated and controlled.

The national and provincial outcomes for local government can be seen in **appendix n**

2.6 RISK MANAGEMENT

The Municipality has established a functional Risk Management Unit which is headed by Chief Risk Officer, and it strives to maintain an effective, efficient and transparent system of risk management. This unit use the National Treasury risk management framework as a guideline to discharge its day-to-day responsibilities and operations.
The following risk management related 2023/ 2024 policies has been developed and approved by Council in order to intensify the effectiveness, efficiency and transparency systems of risk management within the Municipality:

Risk management policy
Risk management strategy
Risk management methodology
Risk management charter
Whistle blowing policy
Gift policy
Risk appetite and tolerance framework
Anti-Corruption Strategy
Prevention of Fraud and Corruption Policy
Business Continuity Policy
Business Continuity Management Framework

The Municipality is under shared Risk Management Anti-Fraud and Anti-Corruption Committee (RMAFACC) services with Nkangala District Municipality (NDM) which meets on quarterly basis and is chaired by an independent external person. The Committee oversee the risk management and anti-fraud and anti-corruption related matters and ensures that risk assessments are conducted on annual basis, monitoring reports submitted on quarterly basis and risk management related policies are

reviewed and approved by the appropriate structures. The RMAFACC Chairperson further liaise with the Accounting Officer and submit the RMAFACC report to Audit Committee on quarterly basis.

The Top 5 risks of the Municipality are:

1. Inadequate revenue collection.
2. Inadequate fleet management.
3. Land invasion and encroachment.
4. Poor maintenance of road infrastructure.
5. Inadequate provision of water and sanitation services.

2.7 ANTI-CORRUPTION AND ANTI-FRAUD

ANTI-FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality strongly discourage the activities of theft, fraud and corruption internally and externally. The matters relating to corruption and fraud are monitored by Risk Management Unit and Risk Management Anti-Fraud and Anti-Corruption Committee.

Chief Risk Officer bi-annually conducts anti- fraud and corruption awareness campaigns to educate both Municipal staff members and honourable Councillors about the risks relating to fraud and corruption.

During awareness campaigns stakeholders are encouraged to report any fraud and corrupt related matters and the whistle blowers may remain anonymous and will be protected.

The Anti-Fraud and Corruption Strategy, Fraud Prevention Plan, the Whistle Blowing Policy and Gift Policy has been developed and approved by Council and these documents are aligned to the Prevention of Corrupt Activities Act (POCA) and Prevention and Combatting of Crime Activities Act (PRECCAA) the whistle blowing policy was developed in line with the protected disclosure Act.

Risk Management unit, Internal Audit unit and Legal unit has a vital role to play in ensuring that the Municipality become free from fraudulent and corrupt activities, by conducting preliminary investigations and special Internal Audit assignment on any fraud and corruption reported matters.

Part of the 2023/24 annual risk assessment report included the fraud risk register. The register indicates all the possible risks which relates to fraud and corruption. The register is monitored on quarterly basis together with the operational and strategic risks and the report is escalated to Council through Audit Committee.
Anyone found to have contravened any Act or policy, by being involved in the activities of theft, fraud and corruption is subjected to the disciplinary Committee.

During the month of February 2023, the Accounting Officer has appointed a panel of forensic investigators to assist the municipalities with, amongst others, the investigation into the matters of fraud and corruption for a period of 36 Months.

CONCLUSION

For its success, the risk management framework describes its reliance upon gaining commitment from Top management and Council, establishing the business processes, including assigning responsibilities for change, resourcing, communication, training and reinforcing a risk culture throughout the Municipality.

The implementation of a risk management framework will enable the Municipality to improve its management of risks, and drive performance, i.e. improvement of stakeholder value.

An effective risk management framework will enable Top management to understand the potential upside and downside of actions, and to understand the management of risk in order to raise the likelihood of issues while reducing the likelihood of failure and decrease the uncertainty of overall financial performance.

The risk management framework will assist the Municipality to better allocate risk management resources, provide better performance indicators and monitoring opportunities and improve risk reporting throughout the Municipality.

In addition, the framework will assist the Municipality with identification of unidentified risks, and highlight control gaps and unnecessary and excessive controls, elimination of which will produce cost saving. Such a framework will necessarily present risk awareness throughout the Municipality.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Council of Thembisile Hani Local Municipality has considered the SCM Policy, which is subject to annual review along with budget-related policies. According to Section 6(2)(a) of the Supply Chain Policy, the Council is required to play an oversight role in the implementation of the municipal supply chain management policy. The accounting officer is required to provide quarterly reports to the council regarding the execution of the supply chain management policy. On a quarterly basis, the Council regularly oversaw the implementation of the supply chain management policy in accordance with its objectives. The Council has considered the revised preferential procurement regulations of 2022, which come into effect in January 2023. This includes amending the Local Government: Municipal Finance Management Act, 2003—amendments to regulations regarding thresholds (Government Gazette no. 49863). The contract management committee works monthly to oversee the contract register, procurement plan, and project implementation progress.

The supply chain management unit is under the supervision of the Chief Financial Officer, led by the Assistant Manager, and consists of one chief accountant, two accountants, and two clerks. The procurement of goods, services, and works is centralized in the Supply Chain Management Unit.

In the 2023/2024 financial year, the SCM Division handled a grand total of 192 orders that exceeded the threshold of R10,000.00. The cumulative value of the processed orders was R 10,120,363.79. The procurement plan was formulated for both operational and capital projects, and the contract management committee ensured that projects were advertised and awarded according to the predetermined schedule to guarantee full utilization of grants, such as MIG, WSIG and NEP grant. The procurement plan adhered to the Integrated Development Plan (IDP). All capital projects scheduled for the financial year were selected through competitive bidding processes, without any deviations.

The contract management committee facilitated interdepartmental collaboration in the execution of procurement activities for commodities, works, and services, as well as in the oversight of the contract register and project monitoring. The council ensured the appointment of local contractors to various disciplinary panels in order to deliver services to the community. The municipality has appointed forty-four contractors and service providers for the purchase of products, works, and services that exceed the threshold of R301,000. While 59.10% are local contractors and services providers

Table 2.8.1 Tender register

PROJECT NUMBER	PROJECT DESCRIPTION	CONTRACTOR/ SERVICE PROVIDER	AMOUNT/ RATES	AWARD DATE
THLM/SCM25/2022-2023/PED01	Appointment of a panel of anti-land invasion service providers for the provision of assistance in handling evictions and relocations to counter land invasions as and when required for a period of 36 months	Umshiya Security Services	Rate based	18-Jul-23
THLM/SCM28/2022-2023/BTO02	Appointment of a service provider for the compilation and maintenance of the General Valuation Roll as well as the supply of other valuation related services in compliance with the municipal property rates act of 2004	Black Dot Property Consultants (Pty) Ltd	5 230 000,00	31-Aug-23
THLM/SCM27/2022-2023/AUD 01	Appointment of a service provider for quality assurance review of the internal audit activity	PKF (VGA) Advisory Services (Pty) Ltd	439 300,00	04-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Cwengisa Business Enterprise	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Elezulu Construction	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Mulbert Pump Repairs	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Noponde Business Enterprise	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Qubekelaphambile Construction and Projects	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation,	Stickson General Trading	Rate based	23-Oct-23

PROJECT NUMBER	PROJECT DESCRIPTION	CONTRACTOR/ SERVICE PROVIDER	AMOUNT/ RATES	AWARD DATE
	refurbishment and maintenance of water infrastructure as and when required for a period of 36 months			
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Snappy Investment (Pty) Ltd	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Tshwele Logistics	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Zembeleni Transport and Projects	Rate based	23-Oct-23
THLM/SCM29/2022-23/WS03	Appointment of a panel of a panel of contractors for the rehabilitation, refurbishment and maintenance of water infrastructure as and when required for a period of 36 months	Zwelpat Trading	Rate based	23-Oct-23
THLM/SCM08/2023-2024/F02	Appointment of a service provider for the provision of operational full maintenance vehicle lease for a period of 36 months	Fleet Horizon Solutions (Pty) Ltd	R44 853 942.60	15-Nov-23
THLM/SCM18//2023-2024/SDS02	Appointment of a service provider for the supply and delivery of a bulldozer for THLM	Kura Uone Group (Pty) Ltd	6 541 775,00	22-Nov-23
THLM/SCM07/2023-2024/F01	Appointment of a service provider for fueling and supply of lubricants for municipal fleet as and when required	New Dawn Energy (Pty) Ltd	Rate based	18-Dec-23
THLM/SCM33/2022-2023/RISK02	Appointment of security service providers for a period of 36 months	Gubis 85 Solutions (Pty) Ltd	Rate based	18-Dec-23
THLM/SCM33/2022-2023/RISK02	Appointment of security service providers for a period of 36 months	Carewell Holdings (Pty) Ltd	Rate based	18-Dec-23
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Sokapo	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Gangi Construction and Projects	Rate based	09-Jan-24

PROJECT NUMBER	PROJECT DESCRIPTION	CONTRACTOR/ SERVICE PROVIDER	AMOUNT/ RATES	AWARD DATE
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Juluka Construction and Projects	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Gogtwana and Projects (Pty) Ltd	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Greenhorn Trading (Pty) Ltd	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Lungile Trading Enterprise	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	M 90 Projects (Pty) Ltd	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Mamakau Engineering	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Mamolato Construction	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Njani Projects	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Mlotjwa Master Trading Enterprise	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	PJ Mahlangu Business Enterprise	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Nomzamo Enterprise	Rate based	09-Jan-24
THLM/SCM30/2022-2023/WS04	Appointment of a service provider to provide temporary water supply through water tankers within THLM	Nomabonga Enterprises	Rate based	09-Jan-24
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation of electrical projects for THLM for a period of 36 months	Chona Malanga Engineering	Rate based	11-Jan-24
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation	Skotane Development Consultants	Rate based	11-Jan-24

PROJECT NUMBER	PROJECT DESCRIPTION	CONTRACTOR/ SERVICE PROVIDER	AMOUNT/ RATES	AWARD DATE
	of electrical projects for THLM for a period of 36 months			
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation of electrical projects for THLM for a period of 36 months	Reliant Consulting	Rate based	11-Jan-24
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation of electrical projects for THLM for a period of 36 months	Nata Projects	Rate based	11-Jan-24
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation of electrical projects for THLM for a period of 36 months	Jusben Engineering Services	Rate based	11-Jan-24
THLM/SCM31/2022-2023/E06	Appointment of a panel of consulting engineering firms for the implementation of electrical projects for THLM for a period of 36 months	Math Engineering	Rate based	11-Jan-24
THLM/SCM04/2023-2024/WS01	Appointment of a contractor for the upgrading of Sheldon Water infrastructure (ward 14)	Qubekelaphambile Construction and Projects	R11 280 215.22	11-Jan-24
THLM/SCM 05/2023-2024/WS02	Appointment of a contractor for the upgrading of Thembalethu Water infrastructure (Ward 05)	Irhalane Construction	R26 821 154.34	18-Jan-24
THLM/SCM06/2023-2024/WS03	Appointment of a contractor for the upgrading of Verena Water infrastructure (Ward 08)	DBKP Construction	R38 855 536.01	18-Jan-24
THLM/SCM25/2023-2024/PED01	Appointment of a panel of service providers for the provision of events management services for THLM for a period of 36 months	Tshedza Tshashu Industries	Rate based	03-Feb-24
THLM/SCM25/2023-2024/PED01	Appointment of a panel of service providers for the provision of events management services for THLM for a period of 36 months	ITR Sound (Pty) Ltd	Rate based	03-Feb-24
THLM/SCM16/2023-2024/CS01	Appointment of a service provider for the provision of configuration, implementation, maintenance and support of workflow, document management, records management and scanning / indexing systems for a period of 36 months.	PTP Integrated (Pty) Ltd	R7 851 192.98	14-Feb-24

Instances where there were emergencies, where goods or services were produced or available from a single provider only and where it was impractical or impossible to follow the official procurement processed amount to R5 123,099.77 with 64 cases The accounting officer dispensed with the official procurement processes established by the policy and procured required goods and services through Regulation 36 of the MFMA. The biggest contributor to the high deviation amount was as a result of the procurement of fuel for municipal vehicles due to the termination of Siyafana Thina (Pty) Ltd's contract due to poor performance. The municipality approached a filling station that is located near the Municipality to assist with the supply as the delay in filling up municipal fleet will have a negative impact on service delivery The Deviation Report was tabled with the council for consideration.

Table 2.8.2 Deviation register as of 30th June 2024

REASONS FOR THE DEVIATION	QUANTITY	RAND VALUE OF THE AWARDS
Instances where there were emergencies, where goods or services were produced or available from a single provider only and where it was impractical or impossible to follow the official procurement processes	64	R 5,123,099.77

Paragraph 36 of the MFMA Act and regulations states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements. Below is the table of deviations as stated in the annual financial statement.

The municipality incurred fruitless and wasteful expenditures during the 2023-2024 fiscal year. Due to the Eskom interest charge, the municipality did not incur R766.40 of fruitless and wasteful expenditures. The municipality incurred irregular expenditures in the previous financial year because it used SCM Regulation 32 instead of the competitive bidding process for leasing the municipal fleet. The Audit General identified irregular expenditures due to non-compliance with PPR (4) 2 of 2017 for projects appointed from July 1, 2022, to January 16, 2023, wherein the contractors submitted a COIDA certificate that belongs to the other company which amount to R5,712,321.0. The municipality has appointed the Financial Misconduct Board to investigate the financial misconduct for 2022/23 and 2023/2024 to deal with UIFW. The report of the Financial Misconduct Board was submitted to Council on the 31st of July 2024. The report of UIFW was tabled with the Council and reported by the Executive Mayor, Provincial Treasury, and Auditor-General of South Africa and Department of Cooperative Governance, Human Settlements and Traditional Affairs

Table 2.8.3 Irregular Expenditure register as of 30th June 2024

IRREGULAR EXPENDITURE AS AT JULY 01, 2023 TO JUNE 30 2024					
Supplier Name	**Annual Expenditure**	**Legislation transgressed against**	**Reason for Transgression**	**Services**	**Remarks**
Bidvest Bank	3 920 321,01	SCM Reg 32	Appointed using MFMA Regulation 32 instead of the normal bidding process	Rental of Fleet	Contract ended
Oradimpho Trading Enterprise	1 400 000,00	PPR 5(6)	COIDA certificate submitted belongs to other companies.	Regravelling of Roads in All Wards	Project Terminated as 31st December 2023

SNP Group	392 000,00	PPR 5(6)	COIDA certificate submitted belongs to other companies.	Supply of Roads and storm water Material	Project Terminated as 31st December 2023
	5 712 321,01				

Procurement plans will be developed on operational and capital projects and adhered to in order to implement the budget projects as per IDP. All planned capital projects for the financial year were appointed on competitive bidding processes.

2.9 BY-LAWS

COMMENT ON BY-LAWS PERFORMANCE OVERALL

There were no By-Laws gazetted in the 2023/ 2024 financial year

2.10 WEBSITES

Municipal Website: Content And Currency of Material			
Documents Published on The Municipality's Website	**Yes /No**	**Documents Published on The Municipality's Website**	**Yes /No**
Current annual and adjustments budgets and all budget-related documents	Yes	Current annual and adjustments budgets and all budget-related documents	Yes
All current budget-related policies	Yes	All current budget-related policies	Yes
The previous Annual Report (2022/23)	Yes	The previous Annual Report (2021/22)	Yes
The Annual Report 2022/23 published	Yes	The Annual Report 2021/22 published	Yes
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes	All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes
All service delivery agreements	No	All service delivery agreements	Yes
All long-term borrowing contracts	No	All long-term borrowing contracts	No
Contract register	Yes	Contract register	Yes
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2022/23	No	An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2021/22	No
Public-private partnership agreements referred to in section 120 made in 2022/23	No	Public-private partnership agreements referred to in section 120 made in 2021/22	No
All quarterly reports tabled in the Council in terms of section 52 (d) during 2023/24	Yes	All quarterly reports tabled in the Council in terms of section 52 (d) during 2022/23	Yes

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The Municipality has conducted public satisfaction survey through public participation meetings to gauge public satisfaction on the services provided by the municipality. These participation meetings to some extents were a mirror with which to gauge public satisfaction on the service provided by the Municipality. These meetings serve to address some of the constraints and challenges the Municipal Council and communities face. About 32 Mayoral outreach meetings were held during 20223/ 2024 financial year.

2.12 AUDIT AND PERFORMANCE COMMITTEE

ANNUAL REPORT OF THE AUDIT AND PERFORTMANCE COMMITTEE (REPORT FROM THE CHAIRPERSON OF AUDIT AND PERFORMANCE COMMITTEE)

We are pleased to submit the report of the Audit and Performance Committee (APC) for the year ended 30 June 2024

1. **Background**

   Thembisile Hani Local municipality amongst other local municipalities is under Nkangala District Shared audit and performance committee, The APC was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit committee has adopted its terms of reference. The Audit and Performance committee has adopted its terms of reference.

   Statutory requirements

   Section 166 of the MFMA stipulates that each municipality must establish an Audit committee.

   The Audit committee is an independent advisory body that advises council, political office bearers, accounting officer, and the staff of the municipality on the following

   1. Internal financial control and internal audit.
   2. Risk management.
   3. Accounting policies
   4. The adequacy, reliability and accuracy of financial reporting and information.
   5. Performance management.
   6. Compliance with the MFMA, the Division of Revenue Act (DORA) and any other applicable legislation.
   7. Performance evaluation
   8. Any other issues referred to it by the municipality.
   9. Review annual financial statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA, DORA, etc.
   10. Respond to Council on any matter raised by the Auditor- General (AGSA); and
   11. Carry out such investigation into financial affairs of the municipality as may be prescribed

2. **Attendance of meetings**

Name of the member	Ordinary meetings	Performance meetings	Special Audit committee to consider AFS	Total	Attendance
Ms. F Mudau (Audit committee chairperson)	3	3	2	8	8

Ms. J Masite (Audit Committee member)	3	3	2	8	7
Ms. P Ntuli Member (Audit committee Member)	2	2	2	6	6
Ms. M Moloi-Chamane Member (Audit Committee Member)	2	2	2	6	4
Adv L Thubakgale (Member)	2	2	0	4	4
Mr. L Monama (Member)	1	1	0	2	2
Mr. M Mathabathe (Member)	1	1	0	2	2

The following although not members of the Audit and Performance Committee (APC), have standing invitation to Audit and Performance committee meetings:

- The Accounting Officer.
- The Chief Financial Officer.
- The Section 56 Managers/Departmental Heads
- Chief Risk Officer
- Assistant Manager: PMS
- The Auditor- General
- The National Treasury
- Mpumalanga Provincial Treasury
- Mpumalanga Department of Cooperative Governance
- South African Local Government Association (SALGA)
- Internal Audit (also task with Secretariat function)
- Chairperson of Risk Management Anti-Fraud and Anti-corruption Committee

3. Internal Audit

The internal Audit of Thembisile Hani Local Municipality is in-house and has discharge its mandate in terms of its charter and managed to execute all projects for 2023/24 financial year. The Audit and Performance Committee (APC) would like to commend the Council and management for the dedication in strengthening the Corporate Governance.

The Audit and Performance Committee (APC) is of the opinion that Internal Audit unit is operating effectively to meet its mandate and has considered the risk pertinent to the municipality in its audit plans. The following documents were approved by the Audit Committee and performance committee and recommended to Council for adoption.

- Internal Audit charter
- Internal Audit methodology
- Three years rolling strategic and Annual Audit Plan
- Combined Assurance framework

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure that was conducted by the Council during the year under review.

The following Internal audit reports are among others that were presented to the Audit Committee

- Audit of quarterly performance information.
- Quarterly Compliance.
- Supply Chain Management.
- ICT audit.
- Fleet Management.
- Assets Management.
- Local Economic development.
- Water and Sanitation.
- Follow-up Waste and Environment.
- Follow-up Traffic and Law enforcement
- Occupation Health and Safety.
- Follow-up building and facilities management.
- Risk Management.
- Revenue Management.
- Waste and Environmental management

There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the accounting officer. Audit committee has also urged management to draw up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters have been raised by the Auditor General are resolved by Management.

5. Risk Management

The municipality has an effective risk unit that consists of one staff member and Risk management, anti-fraud and anti-corruption committee that is chaired by an independent chairperson of Risk management, anti-fraud and anti-corruption.

Four (4) risk committee meetings were held for the year under review.

The following policies were reviewed:

- Risk Management strategy
- Risk Management policy
- Whistle blowing policy.
- Fraud Prevention Plan and Fraud Prevention policy
- Risk Management Anti-corruption and Anti-fraud risk charters
- Fraud prevention plan and fraud prevention policy
- Risk appetite

6. Performance Management

Management has cascaded performance up to level five and plans have been put in place to cascade performance to other levels as well.

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 29th August 2024 and the performance department has shown significant improvement.

7. Year- end reporting

The Audit and Performance Committee (APC) has reviewed the Annual Performance Information report before the report was submitted to the Auditor-General and the quality of the quarterly reports submitted by management during the year were of acceptable standard.

8. Evaluation of annual financial statements

The Audit and Performance Committee (APC), during its meeting held on the 29th August 2024 to discuss the draft annual financial statements and unaudited annual report with the Accounting Officer, before submitting to the Auditor General.

The Audit committee wishes to indicate that it performed a review on the financial statements focusing among others:

- Significant financial reporting adjustments and estimates contained in the Annual Financial Statements
- Clarity and completeness of disclosures has been set properly.
- Quality and acceptability of and any changes in accounting policies and practice.
- Significant adjustments arising from the audit.
- Reasons for major year to year fluctuations

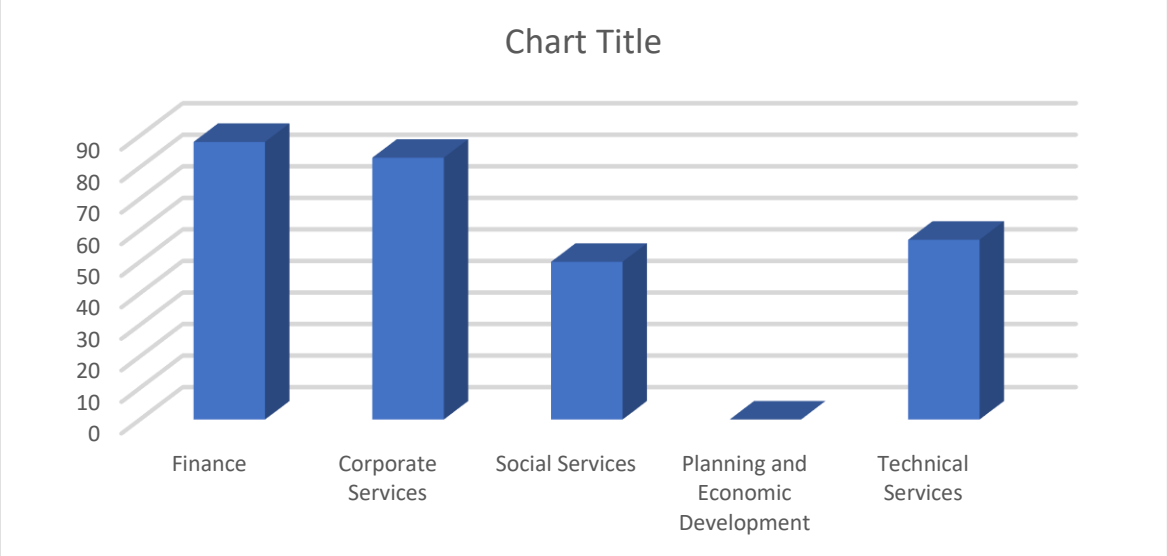
The Audit and Performance Committee (APC) has:

- Further reviewed the audited financial statements to be included in the Annual Report with the Accounting Officer.
- Reviewed the Auditor General Management report and management response thereof.
- Reviewed the municipality compliance with legal and regulatory provision and;
- Reviewed significant adjustments resulting from the audit.

The Audit and Performance Committee (APC) concurs and accepts the conclusions of the Auditor- General on the Annual Financial Statements be accepted and read together with the report of the Auditor-General.

9. Internal Audit recommendations

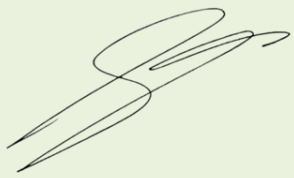
Audit and Performance Committee recommend improvement on implementation of internal audit recommendations to the underperforming departments and commended those performing well as the indication of commitment.



10. Conclusion

The Audit and Performance Committee (APC) acknowledges the co-operation and assistance by the Thembisile Hani Local Municipality for coordinating the activities of the Committee. We also acknowledge the commitment of the Accounting Officer and management of Thembisile Hani Local Municipality in strengthening corporate governance and working in maintaining the Unqualified with Matters audit opinion.

The Audit and Performance Committee (APC) further acknowledge the commitment by Entire Management team and the foundation on good governance that has been laid by Honorable Executive Mayor Councillor L Dikgale and his Council and further express gratitude to the Chief Audit Executive, Mr. AS Malope and his staff for the support and commitment to the work of the Audit and Performance Committee. The Chairperson of the Audit and performance committee remain recommend that all matters that have been raised by the Internal Audit and Auditor General be attended to timely and consequence management be applied to those departments underperforming. We are committed to fully execute our oversight function to strengthening corporate governance.



Mr. L Thubakgale
Acting Chairperson of Audit and Performance committee

30 August 2024
Date

Chapter 3

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

Service delivery is in terms of the constitution of the republic of South Africa, schedule 4, part b determines the functions of the Municipality and therefore its responsibility towards the community. In terms of the IDP and the departmental objectives of the Thembisile Hani Local Municipality, certain issues are set out to be achieved during the financial year.

The following have been achieved during 2023/ 2024 as per community survey:

- Provided 64 086 households with access to basic water
- Provided 28 312 households with access to water through water delivery
- Provided 87 470 households with access to basic refuse removal
- Provided 109 690 households with access to basic electricity
- Provided 2 425 households with access to basic sanitation (water borne system)
- Provided 64 086 households with access to free basic water (6 kl)

COMPONENT A: BASIC SERVICES

This component includes water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

BASIC SERVICE PROVISION	CHALLENGES
Water	• Lack of water storage in Sun City and Moloto, • Water losses that are above the norm set by Department of Water and Sanitation. • Inconsistence bulk water supply from City of Tshwane Metropolitan Municipality. • Ageing infrastructure (asbestos pipes) • Theft or vandalism of water infrastructure • Illegal connection to the bulk water system. • Slow progress of implementation of Loskop Dam Bulk Infrastructure projects. • Poor revenue collection to properly operate and maintain the water infrastructure.
Refuse removal	• Shortage of staff • Inadequate waste collection trucks (compactor trucks) • Limited funding
Sanitation	• Huge sanitation backlog caused by the demand for waterborne system. • Limited funding for operation and maintenance (below national treasury norm) • Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore • Lack of maintenance on VIP toilets • High risk rating on green drop
Electricity for energising high mast light and maintenance	• Lengthy Eskom process to energise high mast lights and boreholes. • Limited funding and resources for own maintenance team • Ever increasing electricity household's connections due to new establishment or township.
Roads and storm-water drainage	• Flooded gravel roads • Limited funding for maintenance and construction of new roads • Limited resources for internal maintenance for gravel roads • Stormwater challenges through all wards • Huge backlog on gravel (unpaved) roads

	• Limited budget to reseal roads

DEFINITION OF A HOUSEHOLD / HOUSING UNIT

Household: a *household* consists of a person, or a group of persons, who occupy a common dwelling (or part of it) for at least four days a week and who provide themselves jointly with food and other essentials for living. In other words, they live together as a unit. People who occupy the same dwelling, but who do not share food or other essentials, were enumerated as separate households. For example, people who shared a dwelling, but who bought food and ate separately, were counted as separate households. Visitors, both foreign and south African, as well as boarders who stayed with a household on *census night*, were counted as part of that household. People who were absent on census night but were not counted elsewhere (either because they were working, travelling, at a church vigil, at an entertainment centre, and so on), and returned to the household on Tuesday, 10 October, were counted as part of the household. Live-in domestic workers and live-in employees were regarded as separate households. (Statistics: south Africa, census 2011)
Housing unit: it is a unit of accommodation for a household, which may consist of one structure, more than one structure, or part of a structure. Examples of each are a house, a group of rondavels, and a flat. In informal areas and overcrowded conditions, a housing unit may hold more than one household.

DEFINITION OF AN INFORMAL SETTLEMENT

Informal settlements are groups of people living on land they have no legal claim to. It is also known as an unplanned settlement on land which has not been surveyed or proclaimed as residential, consisting mainly of informal dwellings. Informal settlements are also referred to as a squatter settlement, slum or a shanty town. (Statistics: South Africa, Census 2011).

3.1 WATER PROVISION

Thembisile Hani Local Municipality is the Water Services Authority (WSA) as well as the Water Service Provider (WSP) for its area of jurisdiction and which currently operates two interlinked water supply systems that delivers potable water to rural towns and villages situated within the Municipality.

There are **two bulk water supply systems** with **five supply resources** which forms the northern section of the Western Highveld Scheme and crosses into the Greater Marble Hall and Thembisile Hani Local Municipalities, and consists of:

a) **System 1: Northern Supply 1.**

(i) **Dr JS Moroka bulk water supply purchase -** This system comprises the bulk water supply purchase from Dr JS Moroka LM. Thembisile Hani has a service level agreement with Dr JS Moroka LM to be supplied with water from the Weltevreden Water Treatment Works. This source supplies the areas of Kwaggafontein; Boekenhouthoek; Mathyzynsoop and Vrischewaagd.

Since 2019 there was a limited supply provided to THLM which has reduced significantly over time to where the current supply of water from Dr JS Moroka to THLM is zero.

THLM has therefore developed the below Bundu scheme to address water supply to the abovementioned effected townships.

(ii) **Bundu Supply System -** The Bundu Water supply scheme is a scheme developed by the Thembisile Hani local Municipality. It abstracts water from the Moses River at Bundu, where the water is treated and then pumped to a 10 Ml command reservoir at Matheyzensloop. This system is designed to supply the AADD of 10 Ml/d of Goederede, Boekenhouthoek and Matheyzensloop. The system is currently supplying approximately 7.5ML/d

b) **System 2: Southern Supply**

This system includes the purchase of bulk water from two supply resources namely Rand Water and the City of Tshwane. The supply from City of Tshwane supplies bulk water from the Bronkhorstspruit WTW. These two sources supply the southern sections of Moloto, Kwamhlanga, Thembalethu, Tweefontein, Vlaklaagte and Verena as follows:

(i) **Rand Water bulk water supply purchase** – the annual daily bulk water supply from Rand Water system has ranged from 29 Ml/d in 07/2019 to the current 32.7 Ml/d on average. The bulk potable water is supplied through Ekandustria Reservoir in Ekangala and through the Thembalethu Reservoirs.

(ii) **City of Tshwane bulk water supply purchase** – The Bronkhorstspruit Water Treatment Works was designed to supply bulk water supply to THLM. This has continued after the CoT took over the then Kungwini Local Municipality based on the old Service Level Agreement (SLA). The bulk supply by the CoT as per the below graph indicates an averaged of approximately 0.71 Ml/d against the required 16.6 Ml/d.

A bulk connection has been constructed between the Rand Water and City of Tshwane bulk lines to allow the supply from either source to be distributed to both parts of the network.

c) **Borehole Supply System**

SML Projects has been appointed by Thembisile Hani Local Municipality under the "Implementation of water projects for a period of 36 months" of which their scope included a study to conduct an audit and database of the existing boreholes within the Municipality.

The report indicated a total of 214 boreholes of which are as follows:

- Handpumps 25
- Windmills 18
- Solar panel operated submersibles pumps 22
- Electrically operated submersible pumps 76
- Generator operated pumps 36
- Not equipped 37

Out of 214 boreholes only 117 were tested and test results submitted. Handpumps were not tested as it was presumed very low yield boreholes.

Most boreholes are found in Ward 8 and 32. From the 214 boreholes a total of 74 boreholes is operational with a combined yield of 62.1 l/s which equals 3 400kl/day based on a 20 hour per day operation.

Remedial measures implemented by THLM to address/ alleviate the water shortage challenges are as follows:

- Matheyzensloop to Kwaggafontein Booster Pump Station which is completed.
- Mabhoko Water Infrastructure which is completed.
- Upgrading of Tweefontein C and DK water infrastructure, Phase 1 and Phase 2 and Phase 3 is completed.
- Upgrading of eNtokozweni Water Infrastructure Phase 1 and Phase 2
- Upgrading of Moloto Water Infrastructure
- Completion of Upgrading of Existing Infrastructure from Agricultural Project to Augment Borehole Water Supply in Bundu (Moses River) Multi-Year Project (Work Package 1 to 7), which currently supply 5ML/Day to Bomando area.

- Abstraction of water from Loskop Dam project, this project is a long term (multi-year) activity undertaken by the Department of Water and Sanitation (DWS) whereby the Nkangala District Municipality (NDM) has been appointed as an implementing agent. Its aim is to augment the bulk water supply of THLM by about 20 Ml per day upon completion. The current progress is that Thembisile Hani Local Municipality has been granted an 11 Ml per day abstraction licence and the Implementation Readiness Study is at the final stage of approval, which has granted grant NDM to start with physical construction in the 2022/23 financial year. Construction has commenced with WP1, 3, 4 and 5 which are on construction





COMMENT ON WATER SERVICES PERFORMANCE OVERALL:

DWS to expedite the implementation of abstraction of 20 Ml per day from Loskop Dam project as mandated by the former President in June 2016. All bulk water supply projects to be prioritised and completed as planned.

The baseline information below was sourced from 2022 Census Statistics SA and 2018 Household Survey Statistics.

water service delivery levels **Households**		
Description	**2022/ 2023**	**2023/ 2024**
	actual	**actual**
	no.	**no.**
water: **(above min level)**		
piped water inside dwelling	12 300	32 658

piped water inside yard (but not in dwelling)	54 549	58 152
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	
minimum service level and above sub-total	**58 248**	**90 810**
minimum service level and above percentage	**70.39%**	**82.13%**
***water:* (below min level)**		
using public tap (more than 200m from dwelling)	1 131	3 541
other water supply (more than 200m from dwelling	486	486
no water supply	3 441	15 725
below minimum service level sub-total	5 058	19 752
below minimum service level percentage	6.11%	17.8%
total number of households*	82 740	110 563
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

households - water service delivery levels below the minimum Households			
Description	**2021/ 2022**	**2022/ 2023**	**2023/ 2024**
	actual no.	**Actual no.**	**Actual no.**
formal settlements			
total households	30 240	33 096	105 256
households below minimum service level	2 023	2 023	19 752
proportion of households below minimum service level	6.68%	6.11%	19%
informal settlements			

total households	45 360	49 644	4 307
households are below minimum service level	3 034	3 033	19 752
proportion of households is below minimum service level	43%		19%

The information below is as per the community survey.

water service delivery levels	households	
Description	**2022/ 2023**	**2023/ 2024**
	actual	**actual**
	no.	**no.**
***water:* (above min level)**		
piped water inside dwelling	12 300	12 300
piped water inside yard (but not in dwelling)	54 549	54 549
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	3 693
minimum service level and above sub-total	**58 248**	**58 248**
minimum service level and above percentage	47.73%	47.73%
***water:* (below min level)**		
using public tap (more than 200m from dwelling)	1 131	1 131
other water supply (more than 200m from dwelling	486	486
no water supply	3 441	3 441
below minimum service level sub-total	5 058	5 058
below minimum service level percentage	4.14%	4.14%
total number of households*	**122 029**	**122 029**
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

Households - Water Service Delivery Levels Below The Minimum Households			
Description	**2021/ 2022**	**2022/ 2023**	**2023/ 2024**
	Actual	**Actual**	**Actual**
	No.	**No.**	**No.**
Formal Settlements			

Total Households	43 713	48 812	48 812
Households Below Minimum Service Level	5 058	5 058	5 058
Proportion Of Households Below Minimum Service Level	11.57%	10.37%	10.37%
Informal Settlements			
Total Households	65 569	73 217	73 217
Households is Below Minimum Service Level	3 034	3 034	3 034
Proportion Of Households is Below Minimum Service Level	4.63%	4.14%	4.14%

EMPLOYMENT INFORMATION

Employees: Water Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	1	1	1	0	0%
13 -11	9	13	12	0	0%
10 – 8	30	30	28	2	7%
7 – 5	6	7	6	2	28%
4 – 2	36	51	50	1	2%
Total	**82**	**102**	**97**	**5**	**5%**

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024 TECHNICAL SERVICES

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
105	SALARIES	1 101 624.00	988 392.90	1,081,780.00	424,516.08
105	BONUS	151 632.00	64 651.03	158,910.00	36 376.34
105	SALGBC	948.00	604.80	994.00	273.12
105	ACTING ALLOWANCES	30 771.00	15 385.51	34 249	17,124
105	PENSION CONTRIBUTIONS	356 880.00	188 206.12	374,010.00	87,622.56

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
105	MEDICAL AID CONTRIBUTION	127 596.00	53 432.40	133,721.00	23,635.20
105	HOUSING SUBSIDIES	0	0	0	0
105	UIF CONTRIBUTION	13 512.00	8 128.35	13,782.00	3,949.43
105	STANDBY ALLOWANCE	10 512.00	2 975.64	11,017.00	0
105	TRAVEL ALLOWANCES	0	0	0	0
105	CELLPHONE ALLOWANCE	4 800.00	0	4,800.00	4,800.00
105	SKILLS DEVELOPMENT LEVY	17 580.00	11 149.00	17,932.00	4,813.69
105	TOLL GATE FEES	1 584.00	1 473.92	1,584.00	0
105	ACCOMODATION	52 656.00	13 440.00	52,656.00	8,290.00
105	FOOD AND BEVARAGES	5 256.00	5 233.30	5,256.00	1,879.32
105	TRAVEL AND SUBSTANCE	14 580.00	0	14,580.00	0
105	UNIFORM	829 908.00	51 830.00	884,716.00	131,269.00
105	OVERTIME	12 388.00	18 102.51	82,227.00	7,482.72

Chapter 3

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/2024 PMU

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
500	SALARIES	4 254 836.00	3 639 133.41	3,522,291.00	3,685,149.38
500	BONUS	270 000.00	303 336.09	296,542,00	259,531.17
500	SALGBC	1 140.00	1 036.80	1,252.00	1,081.10
500	ACTING ALLOWANCES	44 436.00	43 374.64	44 436.00	21,299.71
500	PENSION CONTRIBUTIONS	612 204.00	619 242.72	672,386.00	694,172.32
500	MEDICAL AID CONTRIBUTION	210 000.00	320 558.40	230,644.00	324,549.60
500	UIF CONTRIBUTION	22 200.00	17 003.52	23,097.00	16,826.40
500	STANDBY ALLOWANCE	0	0	0	0
500	TRAVEL ALLOWANCES	600 004.00	551 298.72	658,987.00	546,413.38
500	CELLPHONE ALLOWANCE	35 340.00	37 800.00	35,340.00	36,650.00
500	SKILLS DEVELOPMENT LEVY	50 052.00	46 120.48	52,074.00	47,293.77
500	SHUTTLE SERVICES	0	0	10 000.00	9 021.40
500	PROFFESIONAL CONSULTANT FEES	182 232.47	158 550.00	0	0
500	RENTAL OF OFFICE EQUIPMENT	50 004.00	35 276.75	5 004.00	0
500	ADVERTISEMENT TENDERS	139 996.00	129 609.52	146 596.00	108 961.72
500	OVERTIME	11 004.00	0	6,004.00	0
500	ENTERTAINMENT: SENIOR MANAGEMENT PMU 500260290 ENTERTAINMENT	52 060.00	30 240.00	62,000.00	51,815.78
500	OPERATIONAL COST: TOLL GATE FEES TOLL GATES	4 996.00	180.87	4,996.00	0
500	INVENTORY CONSUMED:MATERIALS AND SUPPLIES PURCHASE OF STATIONERY	30 004.00	29 934.25	35,004.00	500.00
500	TRAINING	76956.53	76956.53	350 378	290 678.25
500	ACCOMODATION	124 004.00	118 804.20	286,004.00	278 098.50
500	FOOD AND BEVERAGES	35 596.00	28 592.45	68 596.00	61 611.61
500	AIR TRANSPORT	6 252.00	0	17,252.00	16,426.00
500	HOUSING	20 004.00	12 141.24	21,970.00	12,796.92
500	CONTRACTORS: BUILDING REPAIRS&MAINTENANCE OF PMU OFFICE	199 996.00	197 850.28	66,996.00	65,708.50
500	OPERATIONAL COST: UNIFORM AND PROTECTIVE CLOTHING PROTECTIVE CLOTHING	35 000.00	29 920.00	50,000.00	0
500	TRAVEL SUBSISTENCE	14 733.00	49 884.85	8,004.00	51,838.20

Chapter 3

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/2024 WATER DISTRIBUTION SERVICES

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
540	SALARIES	18 402 924.00	13 823 371.15	16,986,293.00	16,955,571.14
540	WATER PIPELINE BUNDU WARD	0	0	0	0
540	AGRIC PROJECTS IN BUNDU WARD 24 CIVIL ENGINEER	4 712 851.05	4 098 131.36	0	0
540	BOMANDO WATER INFRASTRUCTURE (MULTI-YEAR PROJECT) – PIPEWORK	0	0	0	0
540	SHELDON WATER INFRA PIPELINES MULTI-YR PROJ	15 128 879.45	13 153 154.20	4 981 350.00	4 331 608.32
540	UPGRADE OF NTOKOZWENI WATER INFRASTRUCTURE	8 222 014.87	7 149 579.13	3 761 925.00	3 271 212.84
540	TWEEFONTEIN C & DK WATER INFRA PIPELINES MUL	13 426 541.31	11 675 254.43	17 734 168.00	15 313 231.53
540	UPGRADE MABHOKO WATER INFRASTRUCTURE MULTI-YR P	20 057 509.94	17 441 313.57	15 808 220.00	13 746 278.61
540	MAATHEYZESLOOP KWAGGAFONTEIN BOOSTER	30 683 639.00	26 719 131.97	20 677 176.00	17 966 406.35
540	SAMPLE TESTING WATER SAMPLE			1 080 000.00	993 632
540	CIVIL WATER SER DEV PLAN& WATER CONSER DEMAND PLAN (WSDP&WCD/MP)	0	0	1 400 004.00	1 397 734 30
540	INDIGET RELIEF FREE BASIC WATER	0	129573024	0	0
540	WATER PURCHASE	140 000 000.00	117923071.54	143 594 963.00	139 087 567.73
540	OUTSOURCED SERVICES: WATER TAKERS DELIVERY OF WATER TO RURAL AREAS	20 466 810	20 466 809.69	19 248 058.00	17 957 341.53
540	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	166 176.00	152 328.00	263 112.00	271 190.00
540	CELLPHONE ALLOWANCES	117 072.00	81 000.00	117 072.00	124 300.00
540	HOUSING SUBSIDIES	13 572.00	12 141.24	14 223.00	12796.92
540	OVERTIME	1 048 996.00	1 775 357.57	2 342 785.00	2 530 797.40
540	STANDBY ALLOWANCES	1 007 640.00	153 631.33	1 056 007.00	221 276.50
540	TRAVEL ALLOWANCE	156 855.00	159 723.59	164 384.00	99 763.00
540	BONUS	1 203 093.00	1 128 232.27	1 238 397.00	1 356 809.46
540	SALGBC	9 396.00	8 348.40	9 696.00	10 230.62

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
540	MEDICAL AID CONTRIBUTION	1 280 024.00	1 390 983.00	1 497 792.00	1 685 928.64
540	PENSION FUND	3 259 092.00	2 798 358.27	3 312 338.00	3 378 052.74
540	UIF CONTRIBUTION	130 884.00	134 093.61	148 042.00	156 479.12
540	MATERIAL SUPPLIES	3 460 000.00	2 689 795.60	3 178 088.00	3 178 087.80
540	EXPENDITURE: CONTRACTED SERVICES: CONTRACTORS: MAINTENANCE OF UNSPECIFIED ASSETS	18 625 247.00	19 168 218.05	16,456,193.00	15,093,831.19
540	EXPENDITURE: INVENTORY CONSUMED: WATER	140 000 000.00	4 546 827.24	0	0
540	SKILLS DEVEL LEVY	163 412.00	180 153.75	204 060.00	222 067.00
540	TOLL GATE FEES	2 628.00	0	2 628.00	0
540	ACCOMODATION	28 680.00	10 670.00	28 680.00	6 785.00
540	FOOD AND BEVERAGES	5 268.00	2 905.70	5 268.00	1 950.00
540	TRAVEL AND SUBSISTENCE	34 368.00	8 417.98	34 368.00	29 734.89
540	ACTING AND POST RELATED ALLOWANCES	80 280.00	137 430.68	155 367.00	185,054.88
540	MOLOTO GROUNDWATER SCHEME	0	0	0	0
540	ACQUISITIONS: OUTSOURCED UPGRADING OF THEMBALETHU WATER INFRA	997 548.39	867 433.38	3 000 000.00	2 608 678.26
540	ACQUISITIONS: OUTSOURCED REFURBISHMENT OF WATER INFRASTRUCTURE - ALL WARDS	9 000 000.00	6 198 427.61	9 329 924.00	9 009 291.09
540	UPGRADING OF VERENA A WATER INFRASTRUCTURE (MIG)	0	0	4 265 816.00	3 709 404.93
540	UPGRADING OF WATER BULK LINE_ALL WARDS(THLM)	0	0	0	0
540	REPLACEMENT OF BOMANDU ASBESTOS PIPES	0	0	19 519 131.00	16 935 190.83
540	CONSTRUCTION OF MOLOTO WATER INFRASTRUCTURE	7 316 361.00	6 333 486.68	0	0
540	CIVIL WATER SER DEV PLAN& WATER CONSERV DEMAND PLAN(WSDP&WCD/MP)	0	0	1 400 004.00	1 397 734.30
540	REFURBISH; DRILLING AND EQUIPING BOREHOLES IN VARIOUS VILLAGES IN THLM	0	0	18 069 302.00	15 713 090.64

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

Majority of communities within the Municipality use pit/VIP toilets, 25% of the communities have VIP (Ventilated Improved Pit) toilets, 4% have septic tanks and only 4% have water borne system. since 2011/12 the communities have rejected the VIP toilets and prefer the water borne system, and the current backlog still remains at 75%. Areas making 4% are: Kwamhlanga serviced by 1.5, 1.0 and o.5 ml/day oxidation ponds and Tweefontein K by 1.5 ml/day waste water treatment works.

Proffessional services for Luthuli waste treatment works for 20 ml/d for various villages within thembisile to eradicate the backlog which is huge on sanitation was conducted on an ongoing basis since the 2018/19 financial year and was budgeted in subsequent financial years until the current financial year because this is a 20 year plan that the Municipality implements in Phases..

MEASURES TAKEN TO IMPROVE PERFORMANCE

Through IDP processes all communities are involved in voicing their needs to the Municipal officials and Councillors. The sections providing service is aimed at ensuring proper rendering of sanitation services while preventing environmental pollution caused by poor sanitation services
Below are the projects implemented by the Municipality to improve the sanitation provision as stated below.

- Refurbishment of Tweefontein K Wastewater Treatment Works (WP1 Sewer and water reticulation) which is currently on construction.
- A feasibility study and technical report have been concluded and submitted to the Department of Water and Sanitation to investigate other alternative solution to eradicate the sanitation backlog.
- Refurbishment of Kwamhlanga East and West Oxidation ponds phase 1 is completed.

The baseline information below was sourced from 2022 Census Statistics SA and 2018 Household Survey Statistics.

sanitation service delivery levels		
Household		
Description	**2022/ 2023**	**2023/ 2024**
	Outcome	**outcome**
	no.	**no.**
sanitation/sewerage: **(above minimum level)**		
flush toilet (connected to sewerage)	5 118	30 616
flush toilet (with septic tank)	1 242	1 242
chemical toilet	1 230	1 800
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	49 300
minimum service level and above percentage	28.07%	44.6%
sanitation/sewerage: **(below minimum level)**		

bucket toilet	672	0
other toilet provisions (below min.service level)	49 737	61 270
no toilet provisions	1 959	1 235
below minimum service level sub-total	52 368	62 505
below minimum service level percentage	63.29%	56.5%
total households	**82 740**	**110 563**

***total number of households including informal settlements**

households - sanitation service delivery levels below the minimum households		
	2022/ 2023	**2023/ 2024**
	Actual	**Actual**
	no.	
formal settlements		
total households	33 096	105 256
households below minimum service level	20 947	62 505
proportion of households below minimum service level	63.29%	59%
informal settlements		
total households	49 644	4 307
households is below minimum service level	31 420	62 505
proportion of households is below minimum service level	63.29%	59%

The information below is as per the community survey.

sanitation service delivery levels		
Household		
Description	**2022/ 2023**	**2023/ 2024**
	Outcome	**outcome**
	no.	**no.**
***sanitation/sewerage:* (above minimum level)**		
flush toilet (connected to sewerage)	5 118	5 118
flush toilet (with septic tank)	1 242	1 242
chemical toilet	1 230	1 230
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	23 232
minimum service level and above percentage	19.04%	19.04%

sanitation/sewerage: **(below minimum level)**		
bucket toilet	672	672
other toilet provisions (below min.service level)	49 737	49 737
no toilet provisions	1 959	1 959
below minimum service level sub-total	52 368	52 368
below minimum service level percentage	42.91%	42.91%
total number of households	**122 029**	**122 029**

households - sanitation service delivery levels below the minimum

Households

2019/20	**2022/ 2023**	**2023/ 2024**
	Actual no.	**Actual**
formal settlements		
total households	48 812	48 812
households below minimum service level	20 947	20 947
proportion of households below minimum service level	42.91%	42.91%
informal settlements		
total households	73 217	73 217
households is below minimum service level	31 421	31 421
proportion of households is below minimum service level	42.91%	42.91%

EMPLOYMENT INFORMATION

Employees: Sanitation Services					
Task Grade	**2022/ 2023**	**2023/ 2024**			
	Employees	**Posts**	**Employees**	**Vacancies (Fulltime Equivalents)**	**Vacancies (As A % Of Total Posts)**
	No.	**No.**	**No.**	**No.**	**%**
15	0	0	0	0	0%
13 -11	1	5	4	1	20%
10 – 8	1	9	9	0	0%
7 – 5	3	7	7	0	0%
4 – 2	13	14	14	0	0%
Total	**18**	**35**	**34**	**1**	**3%**

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/2024 SANITATION SERVICES

NOTE: water and sanitation using vote number 560

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
560	LABORATORY SERVICES: SEWER SAMPLE TESTING FOR SANITATION	0	0	360 000.00	33 400.00
560	UPGRADE TWEEFONTEIN K WWTW	1 707 445.73	1 390 950.28	8 250 702	7 174 523.66
560	INVENTORY OUTSOURCED: MATERIALS AND SUPPLIES FOR SANITATION	0	0	1 000 000.00	180
560	OUTSOURCED SERVICES: SEWERAGE SERVICES OUTSOURCED OPERATION OF SANITATION WORKS	464 772.00	409 112.74	3 604 768	2 991 689.60
560	CELLPHONE ALLOWANCES	14 688.00	14 750.00	15 800.00	9 600.00
560	ACTING ALLOWANCES	136 247.00	127 013.71	136 247.00	116 431.73
560	STANDBY ALLOWANCES	95 616.00	0	100 206.00	6 710.13
560	SALARIES	5 388 048.00	5 022 258.51	5 485 562.00	4 798 562.00
560	BONUS	446 472.00	418 886.65	467 903	387 149.19
560	SALGBC	3 428.00	3 067.20	3 593.00	3 027 08
560	PENSION CONTRIBUTIONS	1 042 404.00	996 563.72	1 092 426.00	957 021.44
560	MEDICAL AID CONTRIBUTION	404 744.00	396 268.20	424 172.00	325 670.28
560	OVERTIME:STRUCTURED OVERTIME	262 246.00	520 849.36	576 371.00	568 906.99
560	UIF CONTRIBUTION	51 388.00	49 340.57	53 855.00	46 088.03
560	SKILLS DEVELOPMENT LEVY	74 128.00	64 181.36	75 611.00	60 679.57
560	TOLL GATES	2 628.00	0	2 628.00	0
560	ALLOWANCES:NON-PENSIONABLE DANGER ALLOWANCE	131 556.00	120 593.00	137 871.00	123 478.00
560	Sewer Sample Testing for Sanitation	0	0	360 000	33 400
560	Waste water Service Charges	0	0	13 284	0

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICTY

The Municipality is installing and maintaining high mast lights and street lights. the challenges faced in 2022/ 2023 were due to limited funding to install high mast lights, street lights and energising of lights. the Municipality have a total number of 330 high mast lights and 1400 street lights.

In the 2023/2024 the municipality has made budget available through the Municipal Infrastructure Grant (MIG) to install 5 Highmast light 2 in ward 15 and 3 in ward 1, 2 and 3. Furthermore the municipality had applied for the Integrated National Electrification Grant to electrify the areas of Mafishane and Dk (Ward 2) and Magodongo. The Department of Minerals and energy (DMRE) had made R 12 000 000.00 available to provide 600 connections to the above-mentioned villages. The programme commences late in the financial year (April 2023) and it is anticipated to be completed in the first second quarter of the 2023/2024 FY.

The DMRE has also made available R 6 000 000.00 to the municipality for the retrofitting of Highmast lights with energy saving lights.

The following areas were retrofitted:

Area/Location	Existing Technology	Qty	Application
Kwaggafontein A (Ward 28)	Flood lights	158	Highmast Lighting
Tweefontein G & H (Ward 30)	Flood lights	32	Highmast Lighting
Tweefontein E (Ward 15)	Flood lights	16	Highmast Lighting
Zenzele, Buhlebezulu & Tweefontein J (Ward 9)	Flood lights	138	Highmast Lighting
Thembalethu (ward 5)	Flood lights	132	Highmast Lighting
Thokoza & Vezubuhle (ward 18)	Flood lights	109	Highmast Lighting
Phola park (ward 06)	Flood lights	87	Highmast Lighting
Mountainview (ward 14)	Flood lights	66	Highmast Lighting
Sun city (ward 20)	Flood lights	99	Highmast Lighting
Sun City (ward 19)	Flood lights	82	Highmast Lighting
TOTAL		**919**	

The Municipality used the IDP processes to identify communities living in poverty and sourced funding from government through established programmes to respond to the need for basic services by the communities that are living in poverty

EMPLOYMENT INFORMATION

Employees: Engineering Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	1	100%
13 -11	0	0	0	0	0%
10 - 8	2	2	2	0	0%
7 - 5	0	0	0	0	0%
4 - 2	5	5	5	0	0%
Total	**8**	**8**	**8**	**0**	**0%**

Totals Should Equate to Those Included in The Chapter 4 Total Employee Schedule. Employees and Posts Numbers Are as at 30 June.
*Posts Must Be Established and Funded in The Approved Budget or Adjustments Budget. Full-Time Equivalents Are Calculated by Taking the Total Number Of Working Days Lost (Excluding Weekends And Public Holidays) While A Post Remains Vacant And Adding Together All Such Days Lost By All Posts Within The Same Set (E.G. 'Senior Management') Then Dividing That Total By 250 To Give The Number Of Posts Equivalent To The Accumulated Days.

FINANCIAL PERFORMANCE EXPENDITURE FOR 2022/2023 AND 2023/2024 FINANCIAL YEAR: ELECTRICITY SERVICE

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
530	SALARIES	1 276 429.00	1 255 429.20	2 102 738.	2 100 217.18
530	BONUS	103 032.00	104 619.10	179 653.00	175 018.10
530	SALGBC	1 907.00	907.20	1 999.00	1 092.48
530	ACTING ALLOWANCE	12 996.00	7 881.57	18 649.00	9 324.34
530	PENSION CONTRIBUTIONS	235 978.00	225 977.64	418 244.00	409 119.12
530	MEDICAL AID CONTRIBUTION	84 406.00	79 386.00	151 786.00	151 208.16
530	UIF CONTRIBUTION	15 139.00	13 111.62	17 589.00	15 601.08
530	OVERTIME	99 996.00	0	99 996.00	0
530	CELLPHONE ALLOWANCE	9 600.00	9 600.00	18 600.00	18 600.00
530	STANDBY	39 156.00	28 344.00	41 035.00	0
530	FREE BASIC ELECTRICITY	739 123.00	54 793.72	991 075.00	991 075.06
530	SKILLS DEVELOPMENT LEVY	17 771.00	14 364.30	24 762.00	24 707.50
530	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	48 468.00	44 429.00	50 794.00	48 468.00
530	Travelling Allowances	0	0	155 399	155 398.70
530	MATERIALS AND SUPPLIES	1 500 000.00	1 231 176.87	1 958 308.00	1 958 307.88
530	EXPENDITURE: OPERATIONAL COST: MUNICIPAL SERVICES	19 238 090.00	22 441 113.00	24 932 178	26,446,143.46
530	MEALS AND BEVERANGES	2 112.00	0	2 112.00	0
530	ACCOMODATION	10 512.00	0	10 512.00	0
530	TOLL GATE FEES	1 584.00	0	1 584.00	0
530	COST: ACQUISITIONS PURCHASE OF GENERATOR FOR MUNICIPAL BUILDING	500 000.00	0	24,932,178.00	26,446,143.46
530	ACQUISITIONS: OUTSOURCED ELECTRIFICATION OF MAGODONGO-250 HOUSEHOLDS	5 000 000.00	0	17 808 862.00	15 485 951 36
530	ACQUISITIONS: OUTSOURCED ELECTRIFICATION OF MOLOTO (MAFISHANE & DK WARD 2)350HOUSEHOLD	7 000 000.00	0	7 391 138	6 427 076.58
530	ACQUISITIONS: OUTSOURCED INSTALLATION OF HIGHMAST LIGHTS_ALL WARDS	1 135 045.83	0	0	0
530	CONTRACTORS: ELECTRICAL REPAIRS TO STREET LIGHTS	6 000 000.00	5 215 567.77	5 000 000	340 000.05

COMMENTS ON THE PERFORMANCE OF ELECTRICAL AND MECHANICAL ENGINEERING OVERALL

The electricity unit consist of an Assistant Manager: Electricity, two artisans and 5 general workers which are responsible for all 32 wards, which makes it difficult for turnaround time on maintenance.

3.4 WASTE MANAGEMENT (THIS SECTION INCLUDES REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND CEMENTORIES)

INTRODUCTION TO WASTE MANAGEMENT

The waste management section's function is to provide an acceptable, affordable and sustainable waste collection to all the residents of Thembisile Hani Local Municipality.
Description of the activity: -

- Refuse removal
- Street cleansing
- Clearing of illegal dumping sites
- Cemeteries

Solid Waste Service Delivery Levels				
	Households			
Description	2020/ 2021	2021/ 2022	2022/ 2023	2023/2024
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
Solid Waste Removal: **(Minimum Level)**				
Removed at least monthly	113 3381	164 419	67 404	92 648
Total Number Of Households	109 282	109 282	67 404	92 648

Municipal Integrated Waste Management Plan

The primary objective of compiling an IWMP is to integrate and optimise waste management so that the efficiency of the waste management system is maximized, and the impacts and financial costs associated with waste management are minimised, thereby improving the quality of life of all South Africans. The IWMP is under review to incorporate the changes and waste management initiatives that are implemented by the municipality.
The objective of the status quo, or gap analysis, as the first phase in the development of an IWMP for THLM, is to qualify and quantify all aspects related to current waste management services and practices carried out by the Municipality, with a view to using this information as a basis for future waste management planning. The report therefore includes a situational analysis of the various themes of solid waste management relevant to THLM e.g. the areas serviced, the waste management services rendered, their efficiency, cost effectiveness, social and environmental acceptability, etc. Specific objectives of the gap analysis phase, as outlined in the terms of reference for the project.

The street cleaning and clearing of illegal dumping

The street cleaning and clearing of illegal dumping services is done by EPWP participants for all the streets in towns, main entrances, and open spaces. EPWP participants are appointed to assist with street cleaning services. The clearing of illegal dumping is done through municipal officials and private contractors. The Municipality has rolling out a stimus cleaning program from the Department of Forestry and Fisheries on the fourth quarter of the 2023/2024 financial year. The stimulus program appointed 190 EPWP participants who are assisting with cleaning campaigns and on-going Street cleaning and illegal dumping sites. The department of Cooperative Governance and Traditional Affairs has also implemented youth in waste with 25 participants who are under 12 months' contracts to also assist with street cleaning and illegal dumping sites. Department of Rural Development Land Environmental Affairs has also appointed beneficiaries that are assisting the municipality with the street cleaning in a different ward of the municipality.

Waste storage and disposal

Currently, there are a class B permitted landfill site in Kwaggafontein. The Kwaggafontein landfill site is operational with five cells, offices, leachate pond, Weight Bridge and sorting and recycling facility. Two cells and licheate pond are finished. This will be the first land fill site to be constructed in Thembisile Hani LM. Construction of area 3600.491 m2 and 3675 disposal cell was done in the 2018/2019 financial year through MIG funds. Additional cell 3 Area 6452.053 m2, Cell 4 area 7429.131m2, Cell 5 area 5678.571m2, cell 6 Area 7626,389 m2 of disposal cells are still in the process of construction completed.

Recycling

There is only one buy-back centre in KwaMhlanga, and reclamation activities are taking place at the landfill site in Kwaggafontein, the Municipality has initiated the waste pickers' database in order to support waste pickers in all the 32. Currently the Municipality has assisted over 100 waste pickers with relief funding and PPE through the Department of Forestry Fisheries, and Environment. The Municipality is in the process of implementing a recycling project on all it facilities by placing separation at source bins that will have different colours for all types of waste. The municipality has acquired a scale from PETCO to assist the waste pickers at Kwaggafontein Land fill site. The municipality is implementing a recycling initiatie called Masibambisane with Waste Aid through the Department of Agriculture Rural Development Land and Environmental Affairs with three objectives of upskill 100 waste collectors through a series of training to improve the potential of improved income generation, provision of the participants with basic equipment and supported through infrastructure to sustain revenue and carry out their roles safety and more efficiently and lastly build a supportive and enabling environment for easte collectors.



Waste AID Recycling Training

Environmental education and awareness

Several awareness campaigns were conducted during the financial year. Environmental educators were appointed through the Expanded Public Works Programme (EPWP) called 'Green Good Deeds' for a duration of 24 months. This project had positive impact on the successful implementation of environmental awareness campaigns and other Environmental programmes. The Municipality will be conducting capacity building about environmental management every quarter. The municipality has entered partnership with the DFFE to implement a project with environmental graduates that will be assisting the municipality with environmental education and awareness for the period of 12 months.

Measures taken to improve performance

The construction of Kwaggafontein land fill site which is now complete and operational. The Department of Environment Forestry and Fisheries have completed the process of appointing the service provider for the licensing Kwamhlanga and Verena new landfill sites. The department of DRDLEA has conducted a community resolution meeting for the establishment of

kwahlanga landfill site. The waste collection and separation at source to be practiced at schools the Municipality has provided 56 schools with recyptables to assist the schools with waste management.

The Municipality has had refurbished 12 skip bins to enhance waste collection services in the community, business and schools in the year 2023/2024 financial year. This will help the Municipality to collect waste effectively and efficiently as per the waste collection schedule. The Municipality will also be able to collect skip bins on business and school within a short period of time.







STREET CLEANING




CLEARING OF ILLEGAL DUMPING SITES

Chapter 3





REFUSE REMOVAL

EMPLOYEE INFORMATION

Waste Management & Environment					
Task Grade	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	3	1	1	0	0%
13 -11	1	1	1	0	0%
10 - 8	17	30	30	0	0%
7 - 5	4	5	4	1	20%
4 - 2	2	12	2	10	83%
Total	**27**	**49**	**38**	11	**22%**

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR 2022/ 2023 AND 2023/2024 FINANCIAL YEAR: SOLID WASTE MANAGEMENT

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
520	SALARIES	5 432 436.00	4 761 842.28	6 237 985.00	4 897 374.98
520	BONUS	552 352.00	396 820.19	634 235	424 688
520	SALGBC	2 388.00	2 332.80	8 330.00	2 389.80
520	ACTING ALLOWANCES	51 024.00	32 600.19	77 370.00	49 745 30
520	PENSION CONTRIBUTIONS	932 532.00	931 231.44	1 099 611.00	954 764.08
520	MEDICAL AID CONTRIBUTION	401 412.00	365 491.80	579 080.00	400 701.48
520	UIF CONTRIBUTION	42 048.00	38 201.47	53 396.00	37 195.20

VOTE	DETAILS	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
520	OVERTIME	0	0	90 000.00	36 065.17
520	UNEMPLOYMENT INSURANCE CONTRIBUTION TO UIF FOR EPWP WORKERS	75 000.00	0	100 000.00	0
520	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	76 164.00	76 164.00	114 244.00	99 051.67
520	TRAVEL ALLOWANCES	147 912.00	147 437.16	155 399.00	155 398.80
520	CELLPHONE ALLOWANCE	24 552.00	23 400.00	24 552.00	23 400.00
520	SKILLS DEVELOPMENT LEVY	59 184.00	55 369.65	68 028.00	57 566.31
520	EPWP	3 170 000	3 345 500.00	4 666 000	4 770 714
520	EPWP (OWN FUNDING)	3 290 996	2 384 200.00	2 970 000	2 788 566
520	INVENTORY CONSUMED:MATERIALS AND SUPPLIES MATERIALS & SUPPLY	400 000.00	414 522.20	342 206.00	194 213.00
520	TRANSPORT WITHOUT OPERATOR	35 268.00	43 622.80	63 343.00	44 616.78
520	ACCOMODATION	41 056.00	35 970.00	45 000	32 385.00
520	FOOD & BEVERAGE	7 828.00	7 488.35	8 500.00	7 484.80
520	TOLL GATE FEES	2 628.00	0	2 628.00	1 447.91
520	CAR HIRE	8 952.00	1 960.00	11 800.00	7 335.00
520	FLIGHT BOOKING	12 096.00	4 540.50	13 500.00	8 297.70
520	OPERATIONAL COST: UNIFORM AND PROTECTIVE CLOTHING PROTECTIVE CLOTHING FOR EPWP PROJECT 1	450 000.00	389 500.00	400 000.00	395 285.60
520	OUTSOURCED SERVICES: MINI DUMPING SITES KWAGGAFONTEIN DUMPING SITE	649 340.00	198 500.00	659 340.00	0
520	BUSINESS AND ADVISORY: MEDICAL EXAMINATIONS IMMUNIZATION FOR EPWP EMPLOYEES	40 000.00	0	0	0
520	CONTRACTORS: MAINTENANCE OF UNSPECIFIED ASSETS REPAIRS AND MAINTENANCE OF YELLOW BINS	200 000.00	198 280.00	200 0000.00	195 200.00
520	CONTRIBUTION TO PROVISIONS: DECOMMISSIONING; RESTORATION AND SIMILAR LIABILITIES: LANDFILL SITES	24 150 120.00	-1 008 414.00	24 254 938.00	1 826 855.00
520	Bad Debt Written Off	0	0	437 712	0
520	UPGRADING OF KWAGGAFONTEIN STADIUM	0	0	11519902	10017425.83

COMMENTS ON THE PERFORMANCE OF WASTE MANAGEMENT OVERALL

There are Expanded Public Works Programme projects in progress for cleaning the environment that will be registered as projects at the Department of Public Works. 246 EPWP participants were appointed under this programme in 2023/24 financial year.

Chapter 3

INTRODUCTION TO CEMETERIES AND CREMATORIUMS

The Municipality has forty (40) cemeteries located in different scatted villages. The community in the rest of the incorporated areas in the Thembisile Hani Local Municipality area utilises the cemeteries in the nearest vicinity. The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – now captured on a manual database. Plan and develop maintain future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing equipment, vehicles, system, and procedures to ensure a quality service to the community. The foregoing priorities were not met the maintaining of all cemeteries by cutting grass, removal of weeds, and planting of trees. The database is kept up to date, and the cemetery registers are updated regularly. The vehicles and machinery were maintained and repaired where necessary. EPWP projects CoGTA participants have been appointed to assist the Municipality it wastes management the team is being deployed to assist with waste management is all the cemeteries starting with the regional cemetery and through that, local people will receive an income and cemeteries will be cleaned representable.



CLEANING OF CEMETERIES

CREMATORIUMS

Crematoriums not applicable to Thembisile Hani Local Municipality.

There are no Municipal entities rendering pollution control and biodiversity.

3.5 HOUSING

INTRODUCTION TO HUMAN SETTLEMENTS

To accelerate housing delivery through efficient and effective management and quality service delivery as well as through integrated and collective sustainable housing programmes. Our priority is to eradicate informal settlements and give our communities a dignity they deserve as contained in the constitution of the Republic of South Africa.

Percentage Of Households with Access To Basic Housing					
Year End	Total Households (Including In Formal And Informal Settlements)	Households In Formal Settlements	Percentage Of Hhs In Formal Settlements	Households In Informal Settlements	Percentage Of Hhs In Informal Settlements
2021/ 2022	109 600	75 345	90%	34 255	60%
2022/ 2023	109 600	75 345	68.1%	35 218	21.9%

2023/2024	109 600	75 345	90%	34 255	60%

EMPLOYEE INFORMATION

Employees: Human settlement Services (excluding town planning)					
Task Grade	2022/ 2023	2022/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
15	1	0	0	0	0%
13 -11	1	0	0	0	0%
10 - 8	4	1	1	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**6**	**1**	**1**	**0**	**0%**

COMMENTS ON THE PERFORMANCE OF HUMAN SETTLEMENTS OVERALL

The Thembisile Hani Local Municipality had 150 rural subsidy housing projects allocated on the IDP in 2016/2017 financial year. The housing project was implemented by the Provincial Department of Human Settlements. The Municipality perform the function to register housing needs register, identify and allocate beneficiaries for housing subsidies. In total from 2016/17 to 2017/18 the Municipality received 600 allocations for those two financial years. During the 2018/19 financial year Municipality received 150 allocations although there is still a back log remaining. The Municipality was allocated a 100 housing units during 2020/2021 financial year. There was no allocation for 2021/2022 and also there no allocation for 2022/ 2023.

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

- The Council accepts that they are responsible for the rendering of services in terms of schedules 4 and 5 of the constitution as well as other services which may be delegated by national and provincial government.
- Main sources of income consist of transfers from other spheres of government of which intergovernmental transfers are the most important. a portion of this income (equitable share) is earmarked for indigent relief which will be used to alleviate and address poverty
- The Municipality gives 6kl in respect of water to all our residential clients
- There is a portion of money paid over to Eskom on behalf of our clients for the 50kw of electricity provided to each household which in total amounted to R63 012.78.

CHALLENGES:

- The Municipality did not have a sufficient number of indigent in the register in the 2023/ 2024 financial year. Only 132 applications were approved to be in the register.

Chapter 3

COMPONENT B: ROAD TRANSPORT

3.7 ROADS AND STORMWATER

The Municipal Road network which serves as feeder roads to national road known as Moloto road R573, forms the backbone of our transportation system, making it possible to access both personal and economic needs within its jurisdiction and to meet the mobility and socio-economic needs of the communities. As the responsible roads' authority for the construction and operations maintenance of the Municipal Road network, Thembisile Hani Local Municipality has ensured that its strategic planning processes are in line with the Municipal Acts e.g. Dora, which provide guidance to the allocated funds within the Municipalities. Therefore, the Municipality achieved its road planning strategy by entirely depending on the allocated Municipal Infrastructure Grants (MIG) and its operational and maintenance funds. Major success in some villages of THLM, has been noticed through the work done by the Municipal maintenance teams and by the District Municipality. The challenges faced by the Municipality during 2023/24 FY, was again insufficient budget on both construction and maintenance due to the reprioritization of budget to cater bulk water infrastructure projects, insufficient resources and collection of revenue. In order to improve performance, the Municipality drafted a programme of action, and made sure that resources are utilized efficiently and effectively so. During this period, assistance was also received from Nkangala District Municipality. Based on the information compiled by Endecon ubuntu for roads master plan THLM comprises of 2269.77km unpaved, 198.9km paved and 21.6 km interlocking block paved roads.

Gravel Road Infrastructure				
	Total Gravel Roads	New Gravel Roads constructed	Gravel Roads Upgraded To Tar/block paving	Gravel Roads Graded Or Maintained
2021/ 2022	2269.77	0km	4.8km	42km
2022/ 2023	2269.77	0km	4.1km	42km
2023/ 2024	2269.77	0km	5.2km	43km

Asphalted Road Infrastructure Kilometres					
	Total Asphalted Roads	New Asphalt Roads(Km)	Existing Asphalt Roads Re-Asphalted (Km)	Existing Asphalt Roads Re-Sheeted(Km)	Asphalt Roads Maintained (No.)
2021/ 2022	254,8km	0km	0km	0km	9 roads maintained
2022/ 2023	198,9km	0km	0km	0km	15 roads maintained
2023/ 2024	198,9km	0km	0km	0km	18 roads maintained

Paved roads completed in 2023/24 financial year by Thembisile Hani Local Municipality

a) Construction of Zakheni Bus Route - Ward 04-32
b) Rehabilitation of Roads- All Wards
c) Construction of Mountainview Bus Route (Mandela Drive)- Phase 2
d) Construction of Pedestrian Bridges - All ward
e) Install New Bridge at Thokoza Ward 18

EMPLOYEE INFORMATION

Employees: Roads And Stormwater					
Task Grade	2022 /2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	1	1	1	0	0%
13 -11	2	3	3	0	0%
10 - 8	25	34	34	0	0%
7 - 5	0	4	4	0	0%
4 - 2	11	15	15	0	26%
Total	**39**	**57**	**57**	**0**	**0%**

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: ROAD AND STORMWATER

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
550	SALARIES	10 068 240.00	10 158 603.96	11 174565	11 033 409.90
550	BONUS	923 040.00	838 454.60	1 015 119	871 822.51
550	BARGAINING COUNCIL	5 469.00	5 475.60	6 112	6 156
550	ACTING ALLOWANCE	99 756.00	106 917.13	99 756.00	102 221.28
550	STANDBY ALLOWANCE	173 832.00	70 326.09	165 708	137 438
550	PENSION CONTRIBUTIONS	2 274 300.00	1 998 140.79	2 516 656	2 158 224.37
550	MEDICAL AID CONTRIBUTION	557 412.00	501 068.40	614 835	632 404.20
550	HOUSING SUBSIDIES	24 204.00	24 282.48	25 594	25 593.84
550	UIF CONTRIBUTION	89 304.00	87 958.57	99 087	93 865.11
550	CELLPHONE ALLOWANCES	33 360.00	33 000.00	33 360.00	32 200
550	TRAVEL ALLOWANCES	175 849.00	147 437.16	184 290.00	122 689.20
550	OVERTIME: STRUCTURED OVERTIME	209 808.00	203 266.51	311 984.00	335 622.49
550	SKILLS DEVELOPMENT LEVY	116 404.00	116 256.32	127 607.00	126 241.50

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
550	MATERIALS AND SUPPLIES	5 312 612.00	2 599 800.55	7 267 617.00	7 243 510.70
550	TRAVEL SUBSISTANCE	6 840.00	15 185.20	6 840.00	10 269.30
550	ACCOMODATION	15 792.00	11 628.00	15 792.00	10 865
550	FOOD AND BEVERAGES	5 256.00	3 240.88	5 256.00	1 215.50
550	TOLL GATE FEE	1 584.00	90.43	1 584.00	500.00
550	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	69 240.00	19 041.00	72 564.00	16 733.00
550	CONTRACTORS: MAINTENANCE OF UNSPECIFIED ASSETS MAINTENANCE OF VARIOUS ROADS ALL WARDS(SUB SOIL DRAINAGE)	14 877 033.00	14 951 723.95	29 264 539	29 948 667.56
550	MAINTENANCE OF UNSPECIFIED ASSETS MAINTENANCE OF ROADS (Backfill; road layer works.....)	0	0	350,000.00	304,570.00
550	MAINTENANCE OF UNSPECIFIED ASSETS MAINTENANCE OF SUNCITY AND VEZUBUHLE BRIDGES	0	0	200,000.00	173,902.00
550	MAINTENANCE OF UNSPECIFIED ASSETS REPAIRS TO GABIONS AT KWAGGAFONTEIN	0	0	300,000.00	257,970.00
550	CONSTRUCTION OF KWA-MHLANGA B LINK ROAD	0	0	493 191.00	428 861.70
550	DESIGN & CONSTRUCT SUN CITY AA BUS ROUTE WARD 20 MIG	0	0	549 899.00	478 159.76
550	ACQUISITIONS: OUTSOURCED DESIGNED& CONSTRUCTION OF ZAKHENI BUS ROUTE WARD 4	0	0	5 809 844.00	5 052 037.74
550	EXISTING: UPGRADING: ROAD INFRASTRUCTURE: ROADS MANDELA LUTHULI	4 027 707.00	3 502 353.80	0	0
550	EXISTING: UPGRADING: ROAD INFRASTRUCTURE: ROADS AND STORMWATER	55 441.00	48 208.23	0	0
550	EXISTING: UPGRADING: ROAD INFRASTRUCTURE ROADS: THEMBALETHU BUS	955 434.99	830 813.11	0	0

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
550	THEMBALETHU BUS ROUTE OWN FUNDING	0	0		
550	REHABILITATION OF THOKOZA(WARD18)	0	0	100 000.00	0
550	REHABILITATION RIETFONTEIN	0	0	0	0
550	ACQUISITIONS: OUTSOURCED REHABILITATION OF ROADS_ALL WARDS	11 250 000.00	9 782 608.94	6 857 126.00	5 962 718.16
550	ACQUISITIONS: OUTSOURCED UPGRADE KWAGGAFONTEIN A LINK ROAD FROM GRAVEL TO PAVED - WARD 27	1 000 000.00	869 278.10	0	0
550	ACQUISITIONS: OUTSOURCED UPGRADE PHOLA PARK BUS AND TAXI ROUTE FROM GRAVEL TO PAVED – WARD 6	5 500 000.00	4 782 537.79	6 157 708.00	5 354 527.18
550	ACQUISITIONS: OUTSOURCED UPGRADE TWEEFONTEIN E BUS ROUTE FROM GRAVEL TO PAVED - WARD 15	996 905.88	866 876.42	428 186.00	372 335.98
550	ACQUISITIONS: OUTSOURCED UPGRADE VERENA A-D BUS AND TAXI ROUTE FROM GRAVEL TO PAVED - WARD 08	1 000 000.00	869 565.22	2 497 993.00	2 172 167.88
550	CONSTRUCTION OF MOUNTAINVIEW (MANDELA DRIVE) BUS ROUTE - WARD 14 MIG	11 089 619.06	9 643 147.00	12 134 517.00	10 866 985.10
550	ACQUISITIONS: OUTSOURCED UPGRADEVERENA C BUS AND TAXI ROUTE FROM GRAVEL TO PAVED - WARD 11	993 357.75	863 789.35	1 029 923.00	895 585.41
550	ACQUISITIONS: OUTSOURCED CONSTRUCTION OF PEDESTRIAN BRIDGES	9 547 494.85	8 302 169.55	5 460 375.00	4 748 152.59
550	CONSTRUCTION OF MATHEYZENSLOOP BUS ROUTE - WARD 7 MIG	0	0	0	0
550	CONSTRUCTION OF BOEKENHOUTHOEK BUS ROUTE - WARD 24 MIG	2 580 292.00	2 243 073.29	0	0
550	CONSTRUCTION OF SUN CITY A BUS ROUTE - WARD 19 MIG	0	0	549 899.00	478 159.76
550	CONSTRUCTION OF ZAKEHNI BUS ROUTE - WARD 4 MIG	8 568 171.50	7 450 583.91	5 809 844.00	5 052 037.74
550	DESIGN & CONSTRUCT MOLOTO NORTH BUS ROUTE WARD 2 MIG	0	0	0	0

3.8 TRANSPORT (VEHICLE LICENSING)

INTRODUCTION TO TRANSPORT

Thembisile Hani Licensing and Testing Services carries out the licensing and testing function in terms of the 20: 80 revenue split Service Level Agreement entered into between Municipality and Mpumalanga Provincial Department of Community Safety, Security & Liaison, however in 2024 the Department indicated its intention to take over or devolve the vehicle licensing function back to the province an initiative that has been implemented in all the Local municipalities in the Province. Thembisile Hani Local Municipality has one testing centres called KwaMhlanga licensing which offers vehicle testing services. Licensing Department offers the following services:

1. Vehicle Registrations and Renewal of Vehicle Licenses.
2. Issuing of learners and drivers licenses.
3. Issuing of roadworthy certificates and professional driving permits.
4. Conversion of foreign driver's licenses into South African licenses.
5. Issuing of instructor certificates, business licenses and dog licenses.
6. Fitting of microdot on the motor vehicles.
7. Issuing of motor trade numbers, temporary and special permits.
8. Deregistration of motor vehicles.
9. Maintaining 7 working days' turnaround time for the processing of learners and driver's licenses.

CHALLENGES ARE AS FOLLOWS:

1. Population has increased therefore there is also an increased demand for licensing services, but the facility is unstable to meet the customers' demands.
2. There is a need to upgrade the existing facilities and to build the new one as our Municipality is the fastest growing town.
3. Inadequate new eye testing machines to process the application for learners, driver's licenses and professional driving licenses.
4. Shortage of personnel especially at the testing station, currently there is only one Management

3.9 WASTE WATER (STORMWATER DRAINAGE)

INTRODUCTION TO STORMWATER DRAINAGE

The municipality has in its own internal team which is responsible for stormwater construction and refurbishment. There is routine road maintenance program which is in place to supplement internal capacity. The municicipality has developed a stormwater masterplan which serves as a strategic plan for stormwater developmental programs within the municipality. According to the stormwater masterplan, most of villages within the municipality do not have sufficient stormwater drainage

systems and they are prone to flooding. The municipal internal team has managed to refurbish and construct 300m of stone pitch stormwater channel during 2022/ 23 financial year.

Stormwater Infrastructure Kilometers				
	Total Stormwater measures	New stormwater measures	Stormwater measures upgraded	Stormwater measures maintained
2021/ 2022	9.6	5.6	0	4
2022/ 2023	15.5	5.5	0	10
2023/ 2024	20.41	10.9	0.32	9.19

Cost of Construction/Maintenance R' 000			
	Stormwater Measures		
	New	Upgraded	Maintained
2021/ 2022	0	0	3 500
2022/ 2023	0	0	5 313
2023/ 2024	8 100	In house	In house

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE OVERALL

The four priority projects on roads and stormwater projects are listed herein under:

Capital Projects: Four Largest In 2023/24 of roads and Storm Water				
No.	Project Name And Detail	Total Project Value (R)	Start Date	End Date
1	Construction of Phola park Bus and Taxi Route Ward 06	R34 958 586.00	1 April 2023	30th June 2025
2	Construction of Verena C Bus and Taxi Route - Ward 11	R 34 600 000.00	01st July-2023	15th July 2024
2	Construction of Zakheni Bus Route - Ward 04-32	R 24 533 917.23	13th January 2024	30th June 2024
4	Construction of Mountainview Bus Route (Mandela Drive)- Phase 2	R 17 372845.42	30-Nov-20	30th June 2024

Chapter 3

COMPONENT C: PLANNING AND DEVELOPMENT

3.10 PLANNING (INCLUDING OFFICE OF THE MUNICIPAL MANAGER'S UNIT)

INTRODUCTION TO PLANNING

The Town Planning unit is one of the strategic units within the department of Planning and Economic Development (PEDS) of Thembisile Hani Local Municipality. It is mandated to manage the spatial planning, built environment and land use management. Through working together with traditional leaders and other key stakeholders, the unit seeks to guide overall spatial distribution of current & desirable future land uses in order to give effect to sustainable development goals and objectives. The unit oversees:

- Town Planning services i.e. provision of zoning information and processing of various land use applications i.e. rezoning applications.
- Building Control - Plan submission, inspection and (dis) approval thereof.

Physical Planning	
Opportunities	**Challenges**
High proportion of land use management application	• Delays in turnaround time in terms of finalising applications.
Availability of developable land within THLM	• Most of the land is vested to national and provincial governments. • Land invasion is perpetuated allegedly by tribal formations.

SPATIAL DEVELOPMENT FRAMEWORK (SDF)

An SDF is a framework that seeks to guide, overall spatial distribution of current and desirable land uses within a Municipality in order to give effect to the vision, goals and objectives of the Municipal IDP. The aims of a Spatial Development Framework are to promote sustainable functional and integrated human settlements, maximise resource efficiency, and enhance regional identity and unique character of a place.

The Thembisile Hani Local Municipality SDF identified below mentioned areas as Strategic Development Arears (SDAs). SDAs are towns/villages, or a group of villages located relatively close to each other where some form of economic, social and institutional activities, and a substantial number of people are usually found. These growth points seem to have a natural growth potential, but do not develop to their full potential due to the fact that capital investments are made on an ad hoc basis without any long-term strategy for the area as a whole. The identified SDAs should be stimulated by amongst others, providing a higher level of service infrastructure which will ensure that appropriate services are available for potential business and service/light industrial concerns. The higher level of services, relative to other settlements in the area will also attract residential development to these growth points, with the implication that certain threshold values in population be reached, to provide for higher levels of social, physical, institutional and economic services.

• SDA 1: The area around the Moloto route between Moloto and KwaMhlanga (The Moloto settlement should thus expand in an easterly direction along the Moloto road and the proposed Moloto rail alignment).
• SDA 2: The area between KwaMhlanga and Enkeldoornoog which will represent infill development close to the KwaMhlanga Business Node and proposed railway station. This section has already experienced an influx of informal settlements.
• SDA 3: The eastern expansion areas around Kameelpoortnek towards the north of the KwaMhlanga intersection.
• SDA 4: The vacant area between route R573 (Moloto Road) and the northern extensions of Tweefontein (A, B, C, D, K, N and M). The Nkangala Municipality and Department of Human Settlements have already commenced with the establishment of two townships within SDA 4.
• SDA 5: The vacant area between Vlaklaagte 2 and Vlaklaagte 1 to the south of the Moloto road and rail.

• SDA 6: The area adjacent to route R573 (north and south) towards the west of Kwaggafontein and surrounding the Kwaggafontein industrial area.
• SDA 7: The area to the south of Verena (towards Wolvenkop) and towards the north (Wellas) where informal settlement is already taking place, however it should be noted that the current Municipal SDF was prepared in 2015 and there will be a need for revival in the next financial year.

LAND USE MANAGEMENT SCHEME (LUMS)

A land use management scheme is a tool used by Municipality to guide and manage development according to the vision, strategies and policies of the Integrated Development Plan (IDP) and Spatial Development Framework (SDF), and in the interests of the general public to promote sustainable development and quality of life. The Municipality have recently developed and approved a SPLUMA compliant land use management scheme which came into operation on the 1st July 2020

The Land Use Scheme sets out the various Use Zones applicable to land and buildings in the Municipality and lists the purpose for which such land may and may not be used, and the purpose for which such land and buildings may only be used with consent of the Council. It sets out, among other things, general conditions applicable to all erven as well as new rules relating to "Spaza" or house shops, home enterprises, subsidiary dwelling units, child care centres on residential erven, land to be used for religious purposes, and conditions relating to agricultural holdings and farm land

TOWNSHIP ESTABLISHMENT

Below table indicates number of townships within the Municipality and their status quo

Township name	Status of township	Number of sites	General Plan
KwaMhlanga-C	Approved- Developer appointed	1245	Yes
Vlaklaagte Township	Approved- Developer appointed	500	Yes
Vlaklaagte View	Approved- Developer appointed	1167	Yes
Mashiloville	Approved- Developer appointed	524	Yes
Emlanjeni	Approved- Developer appointed	500	Yes
Buhlebesizwe Ext 1 (khazamula)	Approved- Developer appointed	2682	Yes
Gemsbokspruit (Sokhabo)	Underway	800	No – only layout for now
Tweefontein (King Sokalana View)	Underway	1100	No - only layout for now

INTEGRATED HUMAN SETTLEMENTS PROJECTS

The Municipality in conjunction with Mpumalanga Department of Human Settlements have identified the following properties namely, portion 9 and 31 of Bultfontein 94 JS, Remainder of KwaMhlanga 617 JR and Portion 15 and 16 Witpoortjies for the integrated Human settlement projects entailing township establishment processes, Installation of Municipal Engineering services, Construction of top structure for qualifying beneficiaries.
The first phase of the project of which is township establishment process have successfully completed with the following approvals.

- Verena – 2018 sites
- Kwamhlanga -2826 sites
- King's Park opposite- 1167 Sites
-

Almost all the township has approved General Plans and have stucked there. There is no progress as the municipality awaits the Department of Agriculture, Land Reform and Rural Development (DALRRD) to release the land from the state to the municipality in order for the municipality to finalise the projects and proclaim the townships.

EMPLOYEE INFORMATION

Employees: Town Planning					
Task Grade	2022/ 2023	20223 /2024			
	Employees	Posts	Employees	Vacancies (full time equivalent)	Employees
	No.	No.	No.	No.	%
15	0	1	1	0	0%
13 -11	1	2	2	0	0%
10 - 8	1	2	1	1	50%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	2	5	4	1	20%

COMMENT ON TOWN PLANNING PERFORMANCE OVERALL

The town planning unit consist of only one Town Planner, three Building Inspectors and one administrative officer. With regards to the adopted vision 2050 plan that was adopted by the Council on the 30th of July 2024, for the Department of Planning and Economic Development Services to implement this vision, the municipality should add more stuff. One Land Surveyor, 2 Town Planners, One Transport Planner and one GIS Officer. The Department of PEDS is in a process of taking back the planning functions from Nkangala District Municipality to Thembisile Hani Local Municipality. Having the planning functions back it will assist the Department of PEDS to enforce compliance.

STRATEGIC PLANNING AND REGULATORY

In today's organisational environment, budget-oriented planning or forecast methods are insufficient for the organisation to prosper. There is a need to engage in strategic planning that clearly defines objectives and assesses both the internal and external situation to formulate strategy, evaluate progress and make judgments as necessary to stay on track.

Strategic plans therefore identify strategically important outcomes orientated goals and objectives against which the Municipality's medium-term results can be measured and evaluated by various identified stakeholders. Annual performance plans identify the performance indicators and targets that the institution will seek to achieve in the upcoming budget year. This performance information is important for effective management, including planning, budgeting, implementation, reporting monitoring and evaluation.

As a component of its strategic plan, annual performance plan or IDP the Municipality must adopt, monitor and evaluate strategies that describe the approach the institution is to follow to create and operate monitoring and evaluation systems which will produce credible, accurate information on an on-going basis that gets used to improve service delivery and governance.

INTRODUCTION TO STRATEGIC PLANNING AND REGULATORY

Currently the department comprises the following units:

IDP UNIT

Integrated Development Planning is a process through which Municipalities prepare a strategic development plan which extends over a five-year period. The Integrated Development Plan (IDP) is a **product** of the IDP process. The IDP is the

principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making processes in a Municipality.

In terms of the Municipal Systems Act, 2000, (Systems Act) the Chairperson of the Executive Committee or Executive Mayor or the chairperson of the Committee of appointed Councilors has the responsibility to manage the drafting of the IDP or to assign this responsibility to the Municipal Manager. The Municipal Manager is responsible for the implementation and monitoring of the IDP process.

Thembisile Hani Local Municipality has an IDP unit, under the office of the Planning and Economic Development (PED) on its organizational structure. The key functions of the unit are as follows:

- providing inputs with regard to the development of the Municipal vision and strategy
- Ensures implementation and the productive execution of the Municipal vision.
- Compiling reports on divisional activities and progress in terms of action plans for consideration by Municipal Manager and Council.
- Representing the Municipality in multi-sectorial functions such as spatial planning, local economic development, infrastructure planning and development forums and functions.
- Participate and represent the Municipality in the districts IDP technical Committee. Representing the Municipality in local, district and provincial public meetings and Committees by making presentations, providing strategic inputs, communicating information in order to ensure participation.
- Manage administrative and organizational support for the coordination of IDP related activities.
- Preparing and communicating the process plan to ensure the understanding of the roles and responsibilities of all stakeholders.
- Manage development and review of the IDP and ensure the integration of the IDP/PMS/Budget in terms of statutes.

EMPLOYMENT INFORMATION

The IDP office is located within the Planning and Economic Development Services department. The following is a representation of positions in the IDP office as indicated on the 2023/ 2024 organisational structure.

Task Grade	Position	Status 2023/ 2024
15	Manager: Planning and Economic Development	Filled
10	IDP Coordinator	Vacant

COMMENT ON IDP PERFORMANCE OVERALL

The IDP unit is understaffed and requires at least two coordinators to support the assistant manager. This further makes it difficult to adhere to set timeframes and complete the required phases on time. The Municipality also has financial problems and cannot adequately provide for a budget aimed at the facilitation of stakeholder engagement meetings and workshops. There are also inadequate sector planning to support the various chapters of the IDP, this further frustrates priority setting and informed planning.

PERFORMANCE MANAGEMENT UNIT

The objective of performance management is to improve the performance of the Municipality as guided by the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) (MSA), Local Government: Municipal Planning and Performance

Management Regulations, 2001 and Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA). Performance Management is the central management tool which assist the Council to improve service delivery by channelling the efforts of its departments and employees to meet performance targets and in so doing ensure that the Municipality achieves its strategic objectives.

It is a strategic approach to management, which equips leaders, managers, employees and stakeholders at different levels with a set of tools and techniques to regularly plan, continuously monitor, periodically measure and review performance of the organisation in terms of indicators and targets for efficiency, effectiveness and impact. The PMS will therefore ensure that all leaders, managers and individuals in the Municipality is held accountable for their actions, which should bring about improved service delivery and value for money.

EMPLOYEE INFORMATION

COUNCIL-APPROVED PERFORMANCE MANAGEMENT SYSTEM UNIT STRUCTURE

Task Grade	Position	2023/ 20224
15	Assistant Manager: PMS	Filled
10	PMS Coordinators x 2	Filled

COMMENT ON PMS PERFORMANCE OVERALL

The Performance Management System unit (PMS) consists of Assistant Manager and Two PMS Coordinators. The Assistant Manager PMS reports direct to the Municipal Manager. All the 2023/ 2024 quarterly performance reports are in place and also audited by our Internal Audit unit. The 2023/ 2024 PMS policy framework was adopted by Council.

INTERNAL AUDIT UNIT

Internal Audit is an independent function established within the Municipality to examine and evaluate the Municipality's activities. The purpose of Internal Auditing is to provide independent, objective assurance and consulting services designed to add value and improve the organization's operations.

The objective of Internal Audit is to assist the accounting officer and the Audit Committee in the effective discharge of their responsibilities; Internal Audit will provide them with independent analysis, appraisals, recommendations, counsel and information concerning the activities reviewed, with a view of improving accountability and performance

INTERNAL AUDIT RESPONSIBILITIES

THLM Internal Audit unit draws its mandate from the MFMA section 165, standards for the professional practice of Internal Auditing and the Internal Audit Charter approved by the Audit Committee. We further make reference to king report on corporate governance (king IV) customized into local government environment.

MFMA section 165(2) states that the Internal Audit unit of a Municipality must:

- prepare a risk-based audit plan and an Internal Audit program for each financial year.
- advise the accounting officer and report to the Audit Committee on the implementation of the Internal Audit Plan and matters relating to-
  - Internal Audit.
  - Internal Controls.
  - Accounting procedures and practices.

- Risk and Risk Management.
- Performance Management.
- Loss control; and
- Compliance with this Act, the annual division of revenue Act and any other applicable legislation; and

- Perform such other duties as may be assigned to it by the accounting officer.

When executing its responsibilities, THLM Internal Audit Unit follows the standards for the professional practice of internal Auditing.

According to the Institute of Internal Auditors (IIA) Internal Auditing is defined as *"an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.*

EMPLOYEE INFORMATION

Task Grade	Position	2023/ 20234
15	Chief Audit Executive	Filled
12	Senior Internal Auditors x 2	Filled

COMMENT ON INTERNAL AUDIT PERFORMANCE OVERALL

THLM Internal Audit unit performed its **2023/ 2024** operations as per the risk-based Internal Audit Plan approved by the Audit Committee for the financial year. According to the plan, the unit had Twenty-three (23) planned audits and all the audits were executed and reported to Audit Committee. The unit also undergone External Quality assurance review during the year under review by PKF Advisory consultants and obtained General Conformance outcome which means the unit is conforming to the Institute of internal Auditors (IIA) standards during their audits.

As required by the MFMA, both the accounting officer and the Audit Committee were kept abreast of identified significant findings pertaining to internal controls; accounting procedures and practices; risk and risk management; performance management; loss control; and compliance with Acts relevant to the Municipality through submission of audit reports. Progress reports on implementation of the Internal Audit Plan were also submitted.

COMMUNICATION

OBJECTIVE

The main objective of this unit is to ensure effective communication within the municipality and externally to stakeholders and the community at large. For the Municipality to be able to realise our vision "*to build a truly african city that is citizen centred and driven.*" We need to work together. It is the constitutional right of each member of the community to know what is happening in their Municipality, this unit is there to close the gap between the Municipality and its stakeholders by communicating municipal service delivery issues to the Municipal stakeholders including the community.

EMPLOYMENT INFORMATION

Task Grade	Position	2023/24
15	Assistant Manager: Communication	Filled
10	Communication Officer	Filled

Note: The communication unit currently has two interns.

Below are some of the photos taken by the Communication Unit during events or activities that were held at the Municipality:





With the rise of counterfeit goods on the market and people losing their lives in the process, early last year Thembisile Hani Local Municipality launched Operation Be Responsible to curb the rise of counterfeit goods. The program has been successfully running for the past six months and is in collaboration with SAPS, Nkangala District Environmental Health Section and Home Affairs Immigration Office.

As part of their back-to-school campaign, Thembisile Hani Local Municipality in collaboration with Fortune Production and Roots





Kwaggafontein donated school shoes to various schools within the Municipality.





Thembisile Hani Local Municipality in collaboration with Ikwekwezi FM held their first ever cultural event which was aimed at promoting local tourism and boost the local and township economy by providing market exposure for the SMMEs within food and beverages, Manufacturing and Crafters, Transportation, hotels and lodges and Hospitality industries and other entertainment establishments within and outside the borders the municipality.

COMMENT ON COMMUNICATION PERFORMANCE OVERALL

To ensure effective communication, the communication through the trade exchange utilized radio segments on IKwekwezi FM, which is a public broadcaster, to communicate service delivery issues, primarily water issues and bad road conditions, which have been a significant challenge during the current fiscal year. The Executive Mayor, the Municipal Manager, and the Head of Communication (HoC) were constantly reporting on the municipality's progress on these platforms.

In the media sessions, audiences who are residents of Thembisile Hani Local Municipality (THLM) are given the opportunity to pose queries regarding service delivery issues in THLM to the Municipal representatives. Through the HoC, we conducted ongoing interviews with local media, Flare FM, Moutse Community Radio Station (MCRS) and Ikutani FM to inform the public about Municipal developmental programs.

The Unit has been a member of planning teams for events organized by the Municipality and other departments (Provincial and National). The unit is responsible for media mobilization, the creation of a Communication Strategy and Plan, branding, and any other logistics that necessitate municipal interventions in the case of external events.

Through iKwekwezi FM, MCRS, KCRS, Eyethu FM, Ikutani FM, Inakekelo FM, ENCA, SABC News IsiNdebele TV desk, and Newzroom Afrika, the unit broadcasts community-related announcements. Additionally, public notices are posted on the notice boards that are affixed to our municipal buildings. Municipality-related issues that require communication or clarification are communicated through media statements to the Daily Sun, Mpumalanga Press, and Highveld Chronicle.

During the year under review the unit was able to produce one annual digital newsletter, and one annual newsletter which had five hundred printed copies of the Municipal newsletter as opposed to four. The Municipality uses social media to strengthen communication, as it is currently expanding as technology advances. Our Facebook page is active and as frequently updated as feasible. There are currently 22,000 people who follow the page. On Mondays, the Municipality posts content on its Facebook page, Twitter page and other media about the five (5) pillars of service delivery. The Municipality also has a Twitter page which has 200 followers.

YOUTH DEVELOPMENT

OBJECTIVE

- To mainstream youth development in the affairs and structures of THLM through yearly planning, implementation, monitoring and evaluation of youth programmes utilising an escalating budget.
- To increase the active participation of THLM youth in the local economy
- To decrease the rate of drugs and substance abuse
- To curb the high rate of pregnancy and raise HIV/AIDS awareness amongst the youth through multifaceted programmes
- Skills development of unemployed youth through integrated skills development programme

EMPLOYMENT INFORMATION

Task Grade	Position	2023/ 2024
15	Assistant Manager: Youth	Filled
10	Coordinator: Youth	Filled

COMMENT ON YOUTH DEVELLPMENT PERFORMANCE OVERALL

Having to deal and impact more on the below issues, we have Launched Ward Base Youth Brigade during May and April. On the 11th of June we Launched 64 Youth Brigade members as follow:

59 Youth Brigade were present - we elected the youth brigade executive council.

They are 12 executive members:

- Top 5 is Chairperson, deputy chair, secretary, deputy secretary and treasure
We have below portfolios that some members are leading and each portfolio has a committee of 5 people assisting

Health
Entrepreneurship
Education
Sports arts and culture
People with disabilities
Safety and security

Our youth development programmes must provide a wide range of services, opportunities and support to young people. The programme must build on the strength of young people through skills development, leadership training, mentoring and transitioning youth through different life and problem stages.
Focus areas:

1. Need's (not in education, employment and/or training)
2. Life and personal skills development
3. Work skills development
4. Leadership and mentoring development
5. Education and
6. Entrepreneurship.

Our programmes are mostly done on a holistic level utilising social inclusion of Non-governmental Organisations and Non-profit Organisation. The following are the youth organisations in existence within the municipality:

1. Funda Nathi
2. United Communities – Imbizo (UNICO)
3. MAYO
4. VIVACE
5. Goldenfinch
6. Grind SA
7. Goodhope
8. Prospect
9. Upbeat
10. Lesedi
11. Izwi Lami
12. Thembisile Hani Youth Empowerment Brigade

RELATIONSHIP BETWEEN THEMBISILE HANI LOCAL MUNICIPALITY YOUTH DEVELOPMENT UNIT AND NATIONAL YOUTH DEVELOPMENT AGENCY

NYDA conducted Management Business Training in June 2024 at Phola Community Hall. wherein 20 youth participated.

CAREER GUIDANCE AND COUNSELLING

THEMBISILE HANI LOCAL MUNICIPALITY CAREER EXHIBITION

One key area in youth development its education. Education also empowers individuals to participate meaningfully in the society. The amount and quality of education received by individuals is strongly associated with the probability of finding

employment and with the level of wages one can expect to earn. It is for this reason that education is widely regarded as a key mechanism for bringing about transformation, eradication of poverty and reduction of unemployment. It is for that reason that the youth development will continuously conducting career guidance and counselling to the out-of-school youth (NEETs) and the youth at school.

This financial year 2022/23 and on the 02 December 2022 a career expo/ exit opportunities was held at Prospect Centre wherein 86 National Youth Services participants were given information about various opportunities they may pursue. Thembisile Hani Youth Development Unit (THYDU) in partnership with national Department of agriculture conducted an Agri-Career Expo on the 23rd June 2023 at Phumzile Secondary School addressing Sustainable Developmental Goals (SDG, 1, 2 and 4), 189 grade 11 and 12 learners were reached respectively. On 20th March 2024 we conducted a Career expo in Bundu and benefited 96 Learners. We further benefited 250 learners from 4 schools in BOMANDU through career expo on the 12th July 2024.

DRUGS AND SUBSTANCE ABUSE

The municipality has over the years ensured the establishment and existence of the Local Drug Action Committee (LDAC), which has been working tirelessly in the fight against drugs and substance abuse by conducting door-to-door campaign, dialogues, face-to-face engagement, blitz and assisting with rehabilitation process. On the 3rd May 2023, LDAC conducted a substance abuse awareness campaign at Verena, wherein 163 learners were reached. Furthermore, LDAC also reached 83 learners at Mkhempuli Secondary School by 23rd May 2023 raising substance abuse awareness. On the 21st June 2023, LDAC conducted a blitz (information sharing) at Verena taxi rank wherein 120 people were reached. In November 2023 LDAC conducted a Dialogue and street awareness around Kwaggafontein crossroad and nearby places. In June 2024, together with social development conducted a street awareness in KwaMhlanga crossroad.

SPORTS

Thembisile Hani Youth Development Unit (THYDU) has been able to pull all strings working together with the Department of Sports, Arts and Culture (DSAC) and Thembisile Hani Athletics Club (THAC) to host Solomon Mahlangu Marathon, which is currently registered with Mpumalanga Athletics. The marathon will be taking place during the month of October every year. On the 29th October 2022, THYDU in partnership with THAC held a successful half marathon. We envisage that in 2023 the marathon will run the following distances 5 km (fun walk/run), 10 km, 21 km and 42 km, with further intentions to register the 42 km as a pre-qualification for the Comrades Marathon by 2024. Furthermore, it is also envisaged that there will be Mayoral Cup by August 2023.

LIFE SKILLS

The GBVF programmes are implemented in partnership with NDM, DSD, SAPS, NPOs and other partners, and three have been implemented to date.
Men's Conference Was conducted in December 2023 to empower man with leadership skills and act on GBV issues

On the 14th of March 2024 We have conducted a Men's conference to mitigate the issue of patriarchy by establishing the causes of violent behaviour from men towards the opposite gender.

The GBVF programmes are implemented in partnership with NDM, DSD, SAPS, NPOs and other partners, and three have been implemented to date.
men's Conference Was conducted in December 2023 to empower man with leadership skills and act on GBV issues.

ENTREPRENEURSHIP / FUNDING ROADSHOW

On the 2nd February 2023 THYDU in partnership with the Office of the Premier (Mpumalanga) conducted a funding roadshow about Mpumalanga Youth Development Fund (MYDF) giving information about the fund as well as on how to ago about in

completing the applications (MYDF). Two roadshow sessions were held at Vezubuhle and Kwaggafontein Community Halls wherein 134 budding entrepreneurs were reached respectively.
The Municipality benefited up to 21 SMMEs in July 2024 with tools of trade to help start and grow their businesses. In June 2024 we conducted Disability empowerment workshop in collaboration with Social Services and other stakeholders.

MAYORAL ACADEMIC AWARDS

On the 17th February 2023 there was Mayoral Awards for top performing learners as well as the circuit. The awarding ceremony was held at Khulisa Palace. On 22 February 2024, the awarding ceremony was held at Khulisa Palace.

FINANCIAL PERFORMANCE EXPENDITURE FOR 2022/2023 AND 2023/2024: MUNICIPAL MANAGER'S, TOWN SECRETARY AND CHIEF EXECUTIVE

VOTE	DETAIL	2021/2022 BUDGET	2021/2022 ACTUAL	2022/2023 BUDGET	2022/2023 ACTUAL
102	SALARIES	5 495 556.00	4 736416.25	5 824 542.00	4 278 218.64
102	SALGBC	612.00	545.90	0	0
102	ACTING ALLOWANCE	138 996.00	9500.94	162 380.00	46 743.28
102	PENSION CONTRIBUTIONS	262 092.00	255 836.00	358 357.00	303 040.00
102	MEDICAL AID CONTRIBUTIONS	165 492.00	138849.36	296 686.00	173 119.16
102	U I F CONTRIBUTIONS	10 956.00	12 044.16	13 671.00	11 335.68
102	TRAVEL ALLOWANCES	720 000.00	700000	836 045.00	619 999.92
102	CELLPHONE ALLOWANCES	102 000.00	97 000.00	106 607.00	87 500.00
102	SKILLS DEVELOPMENT LEVY	79 788.00	58 170.01	83 288.00	50 435.63
102	TRAVELLING AND SUBSISTANCE	99 996.00	39189.84	99 996.00	154 182.58
102	ACCOMODATION	129 996.00	59 952.66	129 996.00	121 095.75
102	FOOD AND BEVERAGES	41 316.00	15 206.08	41 316.00	32 979.31

102	OPERATIONAL COST: EXTERNAL AUDIT FEES	5 791 500.00	6 133 543.52	7 699 682.00	9 358 836.65
102	TOLL GATE FEES	15 000.00	495.48	15 000.00	1 499.00
102	CAR HIRE	21 060.00	2 803.48	21 060.00	0
102	FLIGHT BOOKING	47 376.00	12 179.54	47 376.00	29 407.20

FINANCIAL PERFORMANCE EXPENDITURE FOR 2022/2023 AND 2023/2024: GOVERNANCE: INTERNAL AUDIT

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
102	SALARIES	1 618 300.00	1 612 197.96	1 699 256.00	1 699 255.92
102	BONUS	134 856.00	134 349.83	141,605.00	141 604.66
102	SALGBC	394.00	388.80	413	409.68
102	SEMINAR, CONFERENCE WORKSHOP AND EVENTS: REGISTRATION FEE	40 056.00	15 558.26	40 056.00	25 436.53
102	ACTING ALLOWANCE	32 284.00	24 038.17	32,284.00	0
102	PENSION CONTRIBUTIONS	295 880.00	290 195.64	317 016.00	305 865.96
472	MEDICAL AID CONTRIBUTIONS	109 016.00	109 375.20	116 194.00	123 696.00
102	UIF CONTRIBUTIONS	6 616.00	6 376.32	6 748.00	6 376.32
102	TRAVEL ALLOWANCES	147 912.00	147 437.16	155 400.00	155 398.80
102	CELLPHONE ALLOWANCES	9 444.00	9 000.00	9 444.00	9 000.00
102	MEMBERSHIP FEES	18 000.00	6 559.87	18 000.00	8 876.32

102	SKILLS DEVELOPMENT LEVY	21 732.00	19 333.75	22 167.00	19 708.35
102	TRAVELLING AND SUBSISTANCE	31 596.00	14 680.61	31 596.00	15 099.20
102	ACCOMODATION	77 832.00	22 937.42	77 832.00	34 904.00
102	FOOD AND BEVERAGES	18 456.00	5 921.06	18 456.00	7 383.85
102	TOLL GATE FEES	5 796.00	86.96	5 796.00	0
102	CAR HIRE	21 060.00	3 960.00	21 060.00	9 740.00
102	FLIGHT BOOKING	36 852.00	15 066.50	36 852.00	33 121.30
102	ACCOUNTING AND AUDITING AUDIT INFORMATION (IT AUDITS.....)	900 000.00	900 000.00	1 392 000.00	1 392 000.00

FINANCIAL PERFORMANCE EXPENDITURE FOR 2022/2023 AND 2023/2024: COMMUNICATION, PMS, YOUTH DEVELOPMENT AND OTHER UNITS)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
102	SALARIES	9 112 200.00	8 681 020.75	8,834,963.00	8,647,404.76
102	BONUS	929 940.00	711 315.67	908,189.00	631,577.07
102	SALGBC	12 144.00	2 786.40	12,465.00	2,458.08
102	ACTING ALLOWANCE	102 382.00	21 191.13	222,794.00	221,332.03
102	PENSION CONTRIBUTIONS	1 851 936.00	1 680 140.09	1,972,570.00	1,639,637.70
102	MEDICAL AID CONTRIBUTIONS	853 220.00	804 152.40	818,749.00	749,383.86
102	U I F CONTRIBUTIONS	47 916.00	44 988.48	39,675.00	43,217.28
102	TRAVEL ALLOWANCES	737 186.00	737 185.80	772,571.00	837,253.00

102	CELLPHONE ALLOWANCES	71 400.00	71 400.00	80,957.00	86,407.14
102	NATIONAL REGISTRATION FOR ATTENDING CONFERENCES/WORKSHOP	39 996.00	15 197.39	42,036.00	37,686.53
102	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	13 848.00	0	6,924.00	0
102	SKILLS DEVELOPMENT LEVY	126 546.00	110 031.40	115,906.00	106,233.10
102	TRAVELLING AND SUBSISTANCE	94 996.00	116 617.90	97,956.00	29,163.54
102	SHIFT ADDITIONAL REMUNERATION	108 000.00	213 914.52	47,220.00	47,219.76
102	ACCOMODATION	159 676.00	156 231.00	323 708 00	56 958.00
102	DOMESTIC: FOOD AND BEVERAGE (SERVED)	51 944.00	42 798.51	46,750.00	13,495.58
102	OVERTIME STRUCTURED	276 494.00	276 494.40	0	0
102	TOLL GATE FEES	2 628.00	0	2,628.00	760.87
102	CAR HIRE	20 004.00	2 960.00	20,004.00	11,060.00
102	FLIGHT BOOKINGS	40 004.00	36 859.62	35,004.00	34 809.8
102	CATERING	259 212.00	247 920.00	370 418.60	302 065:00
102	STAND BY ALLOWANCE	165 895.00	165 894.72	0	0
102	CONTRACTORS: MINT OF DECORATIONS MEDALS FOR FUN RUN/WALK	28 860.00	25 230.00	45 000.00	0
102	SPORTS AN RECREATION, REFEREES	10 500.00	0	45 000.00	0
102	ADVERTISING, PUBLICITY AND MARKETING GIFTS AND PROMOTIONAL ITEMS	309 624.00	306 493.00	632 165.20	350 884.50

102	HIRE CHARGES	15 000.00	7 450.00	34 250	35 000.00
102	TRANSPORT PROVIDER	192 480.00	172 177.00	212 480.00	98 650
102	SERVICE-RELATED BENEFITS: UNIFORM/SPECIAL/PROTECTIVE CLOTHING ALLOWANCE FOR VIP PROTECTORS	60 000.00	60 000.00	0	0
102	GRANT IN KIND FOR CO-OPERATIVE	0	0	0	0

FINANCIAL PERFORMANCE EXPENDITURE FOR 2022/2023 AND 2023/2024: GOVERNANCE: RISK MANAGEMENT

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
102	SALARIES	741 028.00	737 186.04	1,424,493.00	1,518,571.84
102	BONUS	61 684.00	61 432.17	125,523.00	104,099.33
102	SALGBC	183.00	129.60	453.00	398.30
102	PENSION CONTRIBUTIONS	132 896.00	132 693.48	289,676.00	292,230.77
623	MEDICAL AID CONTRIBUTIONS	56 780.00	51 588.00	164,795.00	166,855.56
102	EXPENDITURE: CONTRACTED SERVICES: CONSULTANTS AND PROFESSIONAL SERVICES: BUSINESS AND ADVISORY: FORENSIC INVESTIGATORS	749 996.00	649 923.50	1,114,929.00	1,114,928.75
102	UIF CONTRIBUTIONS	2 196.00	2 125.44	10,000.00	6,199.20
102	TRAVEL ALLOWANCES	147 912.00	147 437.16	158,789.00	155,398.80
102	CELLPHONE ALLOWANCES	9 000.00	9 000.00	16,200.00	16,200.00
102	SKILLS DEVELOPMENT LEVY	8 944.00	9 220.00	18,884.00	19,054.60

102	TRAVELLING AND SUBSISTANCE	28 400.00	4829.390	28,404.00	11,201.20
102	ACCOMODATION	40 836.00	11 841.35	40,836.00	40,836.00
102	FOOD AND BEVERANGES	15 804.00	3 638.91	14,224.00	11,449.73
102	TOLL GATE FEES	792.00	0	792.00	0
102	CAR HIRE	7 896.00	0	7,896.00	6,167.60
102	FLIGHT BOOKINGS	15 792.00	10 000.25	15,792.00	12,177.30
102	OPERATIONAL COST: PROFESSIONAL BODIES; MEMBERSHIP AND SUBSCRIPTION-MEMBERSHIP FEES IRMSA	21 000.00	19 023.48	1,901.00	1,331.00
102	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS: NATIONAL SEMINARS	2 112.00	0	18,900.00	15,667.83
102	CONTRACTORS: MAINTENANCE OF EQUIPMENT MAINTENANCE OF BIOMETRIX	0	0	700,000.00	699,960.00
102	OUTSOURCED SERVICES: SECURITY SEVICES	0	0	35,030,835.52	35,030,835.52
102	SHIFT ADDITIONAL REMUNERATION SHIFT ALLOWANCE	0	0	47,220.00	47,219.76
102	HOUSING BENEFITS AND INCIDENTAL HOUSING ALLOWANCE	0	0	12,800.00	12,796.92

COMMENT ON STRATEGIC PLANNING PERFORMANCE OVERALL

The department of Municipal Manager does not dispose over any capital projects and functions mainly focus on compliance with various Acts and Regulations.

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

The performance by the LED Unit is 89% for the 2023/ 2024 financial year as compared to 87% for 2022/ 2023 financial year. The Unit has also re-established Local Economic Development (LED) forum with different stakeholders. These stakeholders range from government departments, SMME`s, NGO`s and Associations. The LED forum meets every quarter. The LED strategy is being reviewed and is in the last stage of its consultations with the stakeholders. It has already served in the Management and the section 80 o f the committee of council.

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LED STRATEGY

The Local Economic Development (LED) strategy is once again being reviewed. The process plan of the draft strategy was presented to management for the members to understand it and make inputs in case they had. It is expected that the strategy will be a working document and will be improved from time to time as and when members feel so. The LED strategy review has reached a last stage of its review. The review has undergone all stages of consultation and is about to be able to council for adoption.

INVESTMENT ATTRACTION STRATEGY

The Department has tabled to Council the investment attraction strategy. The strategy has been adopted by council and it is expected that the Department will use the strategy to woo strategy to the Municipal shores to boost investment within the Municipality.

OUTREACH MEETINGS

The Unit hosted 2 outreach meetings for the previous year (2022/ 2023). These are meetings held with communities using stakeholders with a variety of skills and expertise aimed at enlightening members of the community on a particular subject: The outreach meetings are hosted in community halls, Kwaggafontein, Vezubuhle and Phola Park.

- Phola Community Hall
- Vezubuhle Community Hall (Ithemba Lomphakathi)

CREATION OF JOB OPPORTUNITIES THROUGH THE CAP

The LED Unit coordinated the creation of 1 304 down from 1 375 job opportunities through Community Works Programme (CWP)

JOBS CREATED

Description	Number Of Jobs Created	
	2022/ 2023	2023/ 2024
Community Work Program (CWP)	1 375	1 304
EPWP (Environmental Sector)	130	246
EPWP (Social Sector)	-	-
MRTT	20	20
Total	1 525	1 570

Chapter 3

EMPLOYMENT INFORMATION

Employees: Local Economic Development Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	1	1	1	0	0%
13 -11	0	2	2	0	0%
10 - 8	2	2	2	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**3**	**5**	**5**	**0**	**20%**

FINANCIAL PERFORMANCE EXPENDITURE 2022/ 2023 AND 2023/2024: LED AND IDP

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
103	SALARIES	5 545 622.00	4 809 779.68	5,144,138.00	5,503,032.52
103	BONUS	485 152.00	380 299.76	515,352.00	386,747.74
103	SALGBC	1 296.00	1 382.40	1,570.00	1,729.76
103	ACTING ALLOWANCE	40 488.00	46 121.83	71,567.00	72,013.50
103	PENSION CONTRIBUTIONS	842 486.00	970 229.14	1,008,423.00	1,081,740.11
103	MEDICAL AID CONTRIBUTION	302 028.00	260 794.80	350,025.00	317,641.66
103	UIF CONTRIBUTION	30 181.00	22 494.24	30,153.00	26,922.24
103	CELLPHONE ALLOWANCES	39 216.00	34 800.00	53,016.00	39,213.63
103	TRAVEL ALLOWANCE	379 418.00	338 624.94	387,152.00	327,912.23
103	SUBSISTANCE ALLOWANCE	58 876.00	38 186.90	38,300.00	37,573.44
103	ACCOMODATION	42 120.00	29 805.00	77,690.00	77,665.00
103	PROMOTIONAL ITEMS	0	0	0	0
103	FOOD & BEVERANGE	9 776.00	7 840.25	23,157.00	18,499.25

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
103	TOWN PLANNING	0	0	0	0
103	REMOVAL OF LAND INVADORS	0	0	2300000	85390
103	BUSINESS AND ADVISORY	0	0	0	0
103	GRANTS IN –KIND TO SMME	0	0	0	0
103	LED PLAN	0	0	0	0
103	TOLL GATE FEES	1 584.00	1 134.44	3,209.00	3,003.68
103	CAR HIRE	20 004.00	11 708.00	20,004.00	15,536.00
103	FLIGHT BOOKING	18 432.00	11 069.20	58,432.00	22,777.50
103	IDP PROCESS	0	0	0	0
103	CONTRACTORS: CATERING SERVICES CATERING FOR IDPBUDGET INDABA	94 770.00	52 250.00	99 000	99 000
103	PRINTING AND PUBLICATION & BOOKS	89 996.00	0	86 592	0
103	ADVERTISING FINAL IDP	56 126.00	51 435.37	45 000	43 397
103	DOMESTIC: ACCOMODATION FOR STRATEGIC PLANNING	210 060.00	160 920.00	72 472	40 728
103	DOMESTIC: FOOD AND BEVERAGE (SERVED) FOR STRATEGIC PLANNING	75 972.00	44 607.60	75 970	40 728
103	OPERATIONAL COST: HIRE CHARGES OF CONFERENCE VENUE FOR STRATEGIC PLANNING	78 140.00	77 517.00	105 825	105 825
103	SKILLS LEVY	58 069.00	55 949.22	59,374.00	61,732.41
103	ACQUISITIONS: OUTSOURCED CONSTRUCTION OF STALLS	0	0	0	0
103	TOWN ESTABLISHMENTT/FONTEIN E KWAGGA D	0	0	0	0
103	MANAGEMENT OF INFORMAL SETTLEMENTS MGT OF INFORMAL SETTLEMENTS REMOVAL OF LAND INVADERS COVID 19	0	0	0	0

Chapter 3

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This Component Includes: Libraries; Sports, Art & Culture, Community Halls; Child Care; Aged Care; Social Programmes, Gender.

3.12 LIBRARIES, EDUCATION, COMMUNITY FACILITIES AND SPORTS.

INTRODUCTION TO LIBRARIES AND OTHERS

LIBRARIES

The Municipal Public library services play a very important role in work, education, and culture. The services that the libraries provide help people to carry out their work, studies and leisure time activities. The basic purpose is to educate library users on how to use the library and also upkeep their knowledge by sourcing information from various sources available in library. Library services membership – membership registration is free, circulation services- fiction and non- fiction books members are allowed to borrowed 4 books for 14 days, Internet and WIFI services- is free in our library, reading area – library users are allowed to use the reading area using their own books or library books. Photocopy, scan, and printing services is also available. Librarians assist anyone who needs assistance in finding information from books, encyclopedias, Encarta, pamphlets, periodicals and internet to meet their needs. Thembisile Public libraries also cater for the blinds the main purpose of Minilib (Mini library) is to raise awareness on the services offered by the library, focusing on access to information to the visually impaired people

Community members take part in special programs and events in the library section, e.g., orientation, school projects, storytelling, reading clubs, etc.

Service Objectives	Service Targets	2022/2023	2023/2024
Library Campaigns	2	Story telling event was held at Empumelelweni Creche in Tweefontein A as part of literacy week. 8 library campaigns held in 2022/2023 Two High Schools attended a library week at Phumula Public Library	These are the campaigns held by Thembisile Hani libraries 2023/2024. Youth day celebration, literacy campaign, literacy campaign x 2, heritage and literacy campaign x2, library orientation.

EMPLOYEE INFORMATION

Employees: Libraries, Archives; Community Facilities; Other					
Task Grade	2022 2023	20223 /2024			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	2	2	2	0	0%
10 – 8	3	5	5	0	0%
7 – 5	0	1	1	0	0%

4 – 2	3	4	4	0	0%
Total	**9**	**13**	**13**	**0**	**0%**

COMMENT ON LIBRARY SERVICES PERFORMANCE OVERALL

Amongst others the library services conducted the following activities during the 2023-24:

- Book reading, Youth commemoration/Promote and distribution of Library brochures, Library orientation, Commemorating Mandela day and launch of a book club, Career expo, Youth internet workshop.
- Department of Communications and digital technologies in partnership with Thembisile Hani library conducted this above programme,
- Department of Communications and digital Technologies partnership with Thembisile Hani library host e- parenting programme is implemented as part of the child online protection.
- THLM state of the Municipality address exhibition and books displayed, Thembisile Hani library hosted learners from Jabulani primary school for orientation, Collection donated books, Literacy and heritage celebration, Flyers distribution, Verena orientation,
- Hholiday programs with learners from surrounding schools with the Dream Kids, touch A Million (Non-Profit Organisations), Literacy and World Sight campaign (Minilib), library campaign back to school campaign learners received school bags including pencil cases
- World sight day Awareness event was held at Thembisile Public library under the theme: Love your eyes at work.

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SOCIAL DEVELOPMENT 107(COMMUNITY SERVICES) 2022/ 2023 AND 2023/2024

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
107	SALARIES	1 741 354.00	1 921 961.28	2,610,541.00	1,909,838.04
107	BONUS	336 308.00	150 999.23	352,451.00	159,153.17
107	SALGBC	1 544.00	972.00	1,618.00	955.92
107	ACTING ALLOWANCE	23 868.00	16 354.56	50,969.00	34,851.09
107	PENSION CONTRIBUTIONS	393 839.00	388 182.00	513,462.00	388,280.04
107	MEDICAL AID CONTRIBUTIONS	349 980.00	286 338.00	366,779.00	293,806.80
107	UIF CONTRIBUTIONS	15 179.00	15 146.66	20,829.00	14,356.68
107	TRAVEL ALLOWANCES	0	0	0	0
107	CELLPHONE ALLOWANCES	9 216.00	9 600.00	14,400.00	14,400.00
107	SKILLS DEVELOPMENT LEVY	33 809.00	22 623.64	34,485.00	22,830.25
107	TRAVELLING AND SUBSISTANCE	27 456.00	0	54,912.00	0
107	ACCOMODATION	52 168.00	50 692.00	62,168.00	39,875.00
107	FOOD AND BEVERAGE	20 464.00	16 141.10	15,464.00	9,788.75
107	CATERING FOR HIV/AIDS	0	0	0	0
107	ADVERTISING PUBLICITY AND MARKETING FOR HIV/AIDS	37 956.00	29 200.00	39,777.00	0
107	TOLL GATE FEE	1 584.00	1 140.70	3,379.13	3,379.13
107	CAR HIRE	3 684.00	2 880.00	3,684.00	3,200.00
107	FLIGHT BOOKING	3 000.00	0	3.000.00	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SPORTS GROUND, STADIUMS AND SPORTS FACILITY MANAGEMENT FOR 2022/ 2023 AND 2023/2024

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
300	SALARIES	5 155 068.00	4 695 821.04	5,976,240.00	6,092,792.43
300	SALGBC	3 072.00	2 721.60	3,937.00	3,914.72
300	PENSION CONTRIBUTIONS	1 009 764.00	955 336.68	1,252,594.00	1,212,736.50
300	MEDICAL AID CONTRIBUTIONS	459 012.00	425 923.20	516,581.00	563,142.64
300	UIF CONTRIBUTIONS	47 604.00	42 696.21	58,579.00	57,257.22
300	TRAVEL ALLOWANCES	147 108.00	147 437.16	154,169.00	154,810.17
300	CELLPHONE ALLOWANCES	19 512.00	18 600.00	19,512.00	18,565.91
	SKILLS DEVELOPMENT LEVY	67 120.00	54 145.86	73,047.00	69,200.51
300	OVERTIME	0	0	62,940.00	8,467.76
300	ACTING AND POST RELATED ALLOWANCES	75 000.00	65 498.24	75,000.00	65,185.51
300	CONTRACTORS: BUILDING SIGNAGE FOR GEOGRAPHIC NAMING COMMITTEE	144 000.00	0	127,165.50	0
300	TOLL GATE FEES	2 496.00	0	2 496.00	0
300	BONUS	692 700.00	391 318.42	725,950.00	434,200.69
300	TRANSPORT WITHOUT OPERATOR: OWN TRANSPORT OWN TRANSPORT	0	3 342.84		876.15
300	FLIGHT BOOKING	0	0	0	0
300	CONTRACTORS: MAINTENANCE OF BUILDINGS AND FACILITIES MAINTENANCE OF SOLOMON MAHLANGU	0	0	1,227,000.00	1,318,906.89
300	CATERING	0	0	0	0
300	ADVERTISING, PUBLICITY AND MARKETING	0	0	0	0
300	CONSUMABLES: STANDARD RATED BOTTLED WATER FOR MINI MARATHON	0	0	0	0
300	ACCOMODATION SAMSRA GAMES	0	0	0	0
300	FOOD AND BEVERAGES SAMSRA	0	0	0	0
300	INSTRUMENT FOR ARTS AND CULTURE	0	0	0	0
300	EVENT PROMOTER MARKETING OF ARTS EXHIBITIONS	0	0	0	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR COMMUNITY HALLS AND FACILITIES FOR 2022/ 2023 AND 2023/2024.

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
300	SALARIES	2 781 600.00	2 571 159.69	2,915,117.00	3,167,872.10
300	SALGBC	4 056.00	2 073.00	4,251.00	2,332.90
300	PENSION CONTRIBUTIONS	1 446 360.00	530 246.90	1,515,785.00	628,857.93
300	MEDICAL AID CONTRIBUTIONS	561 240.00	325 985.52	588,180.00	371,973.60
300	U I F CONTRIBUTIONS	127 440.00	32 693.39	129,989.00	35,951.12
300	SKILLS DEVELOPMENT LEVY	59 244.00	30 528.72	112,189.00	36,890.76
300	TOLL GATE FEES	15 804.00	0	15,804.00	680.00
300	CONTRACTORS: BUILDING SERVICING AIRCONS AT MUNICIPAL OFFICES BY CONTRACTORS	252 396.00	0	252,396.00	0
300	INVENTORY CONSUMED: MATERIAL AND SUPPLIES	700 848.00	177 869.63	669 127	491 799.55
300	CONTRACTORS: BUILDING REPAIRS TO MUNICIPAL OFFICE BUILDINGS BY BUILDING CONTRACTOR	6 700 000.00	5 732 642.04	9,350,000.00	9,342,950.59
300	CONSUMABLE: STANDARD RATED	55 296.00	0	55 296.00	0
300	BONUS	501 948.00	214 011.93	526,042.00	276,396.80
300	CELL PHONE	4 800.00	4 800.00	4,800.00	4,800.00
300	OVERTIME STRUCTURED	167 832.00	0	175,888.00	40,672.80
300	ACTING AND POST RELATED ALLOWANCES	80 604.00	68 442.63	80,604.00	2,189.34

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR LIBRARY AND ARCHIVES FOR 2022/ 2023 AND 2023/2024

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
300	SALARIES	1 368 596.00	1 259 781.74	1,459,677.00	1,661,887.58
300	OVERTIME: NON-STRUCTURED	0	0	0	0
300	ACTING AND POST RELATED ALLOWANCES	100 000.00	25 036.66	74,612.00	47,861.13
300	SALGBC	732.00	540.00	767.00	682.80
300	PENSION CONTRIBUTIONS	283 236.00	248 031.30	296,831.00	329,699.04
300	MEDICAL AID CONTRIBUTIONS	115 392.00	123 371.40	120,931.00	159,313.80
300	UIF CONTRIBUTIONS	9 756.00	8 856.00	9,951.00	10,804.32
300	SKILLS DEVELOPMENT LEVY	17 004.00	14 294.48	17,344.00	19,243.22
300	TOLL GATE FEES	0	0	0	0
300	BONUS	137 424.00	98 905.34	144,020.00	142,673.84

COMMENTS ON THE PERFORMANCE OF LIBRARIES, SPORTS AND OTHERS OVERALL

The Municipality graded thirty-five (35) sports fields during 2022/ 2023 financial year. The municipality have over 131 overall facilities ranging from office spaces; Sports, Arts, Culture & recreational facilities; general facilities such as community halls, farms, public cemeteries etc; water & sanitation infrastructure in a form of reservoirs, booster pump stations etc. These facilities assist the municipality on its mandate to deliver basic services to the community.

3.13 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETORIES

Currently, forty (40) cemeteries under Thembisile Hani Local Municipality which form part of the municipal maintenance program. The municipal cemetery maintenance program commences in the regional cemetery called Buhlebesizwe. Some of the cemeteries need development of roads and continuous maintenance. The community in the rest of the incorporated areas in the Thembisile Hani Local Municipality area utilises the cemeteries in the nearest vicinity.

COMMENT ON THE PERFORMANCE OF CEMETORIES

The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – also captured on electronic database. Plan and develop future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing equipment, vehicles, system, and procedures to ensure a quality service to the community. The foregoing priorities will be met through maintaining all cemeteries by cutting grass, removal of weeds, and planting of trees. The database neeed to be developed and kept up to date, and the cemetery registers updated regularly. EPWP projects were introduced to clean cemeteries on a daily basis, and through that, local people received an income, and cemeteries are cleaned.

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES (HEALTH AND WELFARE)

There is only one community hospital in the sub-region, Kwamhlanga hospital. There are six Community Health Centres (CHC) namely

- Kwaggafontein CHC
- Buhlebesizwe CHC
- Verena CHC
- Moloto CHC
- Thembalethu CHC
- Kwamhlanga CHC

There are fifteen clinics namely.

- Zithabiseni clinic
- Goederede clinic
- Mzimuhle clinic
- Matheyzensloop clinic
- Kwaggafontein “a” clinic
- Tweefontein “a” clinic
- Tweefontein ‘c’ clinic

- Tweefontein 'd' clinic
- Tweefontein 'h' clinic
- Veterinary clinic Kwafene
- Tweefontein 'm' clinic
- Empilweni clinic
- Kameelpoortnek clinic
- Kwamhlanga clinic
- Vriesgewacht clinic
- Vlaklaagte no.1 clinic

The Municipality needs to strengthen the HIV/AIDS awareness campaign in its area of jurisdiction to minimise the infection rate. The high unemployment rate and the lack of skills creates poverty and increases the demand for social grants provision by government.

COMMENT ON CHILD CARE; AGED CARE; SOCIAL PROGRAMMES PERFORMANCE OVERALL

The health service unit consist of one person who is coordinator, reporting to the Manager Social Development Service. The unit is fully functional. The Municipality conducted dialogues, HIV counselling and testing (hot) campaigns and training to support and reduce the impact of the HIV/AIDS on individuals, family community and society by expanding access to appropriate treatment, adhere care and support in accordance with the South African Strategic Plan (NSP) 2022/ 2027 to address focus for impact, and reach the 90 goals by 2030. The Municipality conducted 11 HIV/AIDS related campaigns in 2022/ 2023 financial year. Thembisile Hani Local Municipality has established a local Command Council which assist with the coordination of response strategies and programmes.
The following are the HIV/ Aids Awareness Programmes, Local Aids Council sittings and GBVF Campaigns held during the 2023-24 FY:

Service Objectives	Annual Service Targets	Actual Performed (2023-24)	2023/ 2024
Conducting of HIV & Aids Campaigns and Dialogues	08	One (1) HIV Combination Programme held at Kwaggafontein on the 29th July 2023.	8 HIV & Aids Campaigns and Dialogues
		One HIV cheka impilo on woman health held at Langkloof on the 23rd August 2023	
		One (1) HIV, GBV and behavioural change campaign held at Kwaggafontein on the 27th October 2023.	
		One (1) HIV Combination campaign held at Kwamhlanga on the 10th of November 2023.	
		One (1) World Aids Day held at Kwaggafontein stadium held on 12th December 2023	
		One (1) HIV and GBV campaign held at Kwamhlanga on the 20th March 2024	
		One (1) HIV Cheka impilo held at Gembokspruit on the 16th February 2024.	
		One (1) HIV Campaign and dialogue held at Phola kwaMagodongo on the 4th May 2024	

Local Aids Council Sitting	04	Four (4) Local Aids Council Sitting held at THLM Mayor's Boardroom on the 18th July 2023, 11th October 2023, 15th February 2024 and 11th April 2024	Four Local Aids Council Sitting

TRANSVERSAL

INTRODUCTION

The special programmes unit in the office of the Manager Social Services, (which comprises four sub-programmes: issues on the status of women, issues on the status of persons with disability issues on the rights of a child and issues on elderly) is amongst others mandated to monitor and evaluate mainstreaming of gender equality and women empowerment, rights of persons with disability, elderly and rights of children into programmes of the Municipality. The core functions of special programmes unit are advocacy, capacity building, policy analysis, research, monitoring and evaluation.

Strategies

- Guide the Municipality in developing appropriate programmes.
- Provide strategic interventions to facilitate gender policy implementation in the Municipality.
- Promote the integration of gender equity and equality, and women, persons with disability, elderly and children empowerment in the Municipality development programmes and service delivery
- Raise awareness on the constitutional and development roles and responsibilities of Municipal department stake holders as development agents.
- Alert stakeholders of the Municipality about the gender implications of their work.
- Contribute to the development of the performance systems by introducing gender-sensitive indicators

COMMENT ON TRANSVERSAL PERFORMANCE OVERALL

The Municipality has two officials dealing with special programmes in conjunction with the Nkangala District municipality.

Service Objectives	Annual Service Targets	Actual Performed (2023-24)	2023/ 2024
Conducting of awareness campaigns and events for women, elderly, people with disabilities and children	08	One (1) Supporting Older Persons for Mandela Day Programme held at Aretshwaraneng Batsofe old age centre KwaMhlanga on the 17 July 2023.	8 Awareness campaigns and events for women, elderly, people with disabilities and children held
		One Golden Game for Older Persons held at Solomon Mahlangu Stadium for 234 older persons on the 31st May 2024 at KwaMhlanga.	
		Two (2) Supporting people with disabilities at Bophelong Disability Centre at Machipe on the 18th July 2023.	
		Handing over of assistive devices for People with Disabilities (10 wheelchairs; 5 walking sticks, 3 crutches, and 20 sunscreens) at THLM Municipal Council Chamber on the 20th July 2023.	
		One (1) Athletics for people with disabilities targeting KwaThando Care Centre, Bambanani Disability Centre and KwaFene Disability Centre held at Solomon Mahlangu Stadium at KwaMhlanga on 13th March 2024	

		Celebrating International Day for persons with disabilities targeting Thembelisha Protective Workshop, Qedusizi Stimulation Centre and Tholulwazi Protective Workshop, Bekezela Protective Workshop, Zamokuhle Protective Workshop, KwaFene Disability Centre held at Solomon Mahlangu Stadium at KwaMhlanga on 15th November 2023.	
		Fire and Rescue Awareness Programme for children conducted to 74 children and 31 adults at THLM Fire Station on the 6th June 2024.	
		Healing of the soul widow programme for 150 widows held at Kwaggafontein Community Hall on the 7th October 2023.	

EMPLOYEE INFORMATION

Employees: Transversal					
Task Grade	2022/ 2023	20223/ 2024			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	0	0	0	0	0%
13 -11	0	0	0	0	0%
10 - 8	0	3	3	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**2**	**3**	**3**	**0**	**0%**

Transversal Unit implemented 20 programmatic activities/ events during 2023/ 24.

FINANCIAL PERFORMANCE 2021/ 2022 AND 2022/ 2023: CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The child care, aged care and social programme are using the same vote with libraries under vote 107: Social Development Services.

COMPONENT E: ENVIROMENTAL PROTECTION

3.15 POLLUTION CONTROL

Not a function of Thembisile Hani Local Municipality.

3.16 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (E.G. COASTAL PROTECTION)

Not a function of Thembisile Hani Local Municipality.

COMPONENT F: HEALTH

3.17 CLINICS

Not a function of Thembisile Hani Local Municipality.

3.18 AMBULANCE SERVICES

Not a function of Thembisile Hani Local Municipality.

3.19 HEALTH INSPECTION OF PREMISE AND BUSINESS FOR LICENCING

Environmental health services continued to be provided without funding from the National Treasury. with a limited budget and diminishing resources the nine functional areas relating to environmental health services as defined in the National Health Act, no. 61 of 2003 were carried out but not fully to ensure effective and efficient service delivery within the areas of Thembisile.

The service delivery priorities focused on water quality monitoring, food quality and safety, health surveillance of premises and vector control. However, the departmental of Technical Services was used for the monitoring of water quality.

COMMENT ON HEALTH INSPECTION AND ENVIROMENTAL HEALTH PERFORMANCE OVERALL

Nkangala District Municipality assist THLM with this function. However, business licensing is conducted elsewhere within the municipality.

EMPLOYEE INFORMATION

Employees: Health Inspection (Environmental Health)					
Job Level	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	0	0	0	0	0%
13 -11	0	0	0	0	0%
10 - 8	0	0	0	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**0**	**0**	**0**	**0**	**0%**

COMPONENT G: SECURITY AND SAFETY

3.20 POLICE

Not a function of Thembisile Hani Local Municipality.

3.21 FIRE

Nkangala District Municipality assist THLM with this function.

3.22 OTHER (DISASTER MANAGEMENT, SECURITY AND SAFETY)

DISATER MANAGEMENT

INTRODUCTION

The Municipality has a disaster management plan and plays a role in mobilizing a multi sectorial presentation respond to fire and other disaster are in the Municipality.

Strategies

- To ensure effective policing and access to emergency services.
- To promote inter-governmental relations.
- To develop disaster management plan.

COMMENT ON DISASTER MANAGEMENT PERFORMANCE OVERALL

The Disaster Management Unit despite having only two officials and insufficient budget, the municipality was able to respond to a number of disaster incidents during the 2023/ 2024 FY.

EMPLOYEE INFORMATION

Employees: disaster management					
Task Grade	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
15	0	0	0	0	0%
13 -11	0	0	0	0	0%
10 - 8	1	1	1	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**1**	**1**	**1**	**0**	**0%**

Chapter 3

SECURITY AND SAFETY (TRAFFIC LAW ENFORECEMENT AND LICENCING)

INTRODUCTION

According to schedule 4-part B and schedule 5-part B of the constitution of the Republic of South Africa and the National Road Traffic Act, traffic policing is the competency of the Municipality.

A brief background of the Municipal traffic

The Traffic department operates with 19 Traffic Officers – namely, 1 senior superintendent, 2 assistant superintendents, 2 superintendents, 14 traffic officers.

AARTO implementation

The roll out of the administrative adjudication of the Road Traffic Offences Act has been approved by the Council under item number: TH-NDC 37/08/2011.

NB: The Municipality is an official Issuing Authorities to implementing AARTO, the first targeted date for the implementation by the provincial traffic division was 1st February 2024 and due to outstanding resources, the roll out plan was halted until the such time that the required resources are secured.

Comment on safety and security performance overall

i) monthly joint security clusters plenary meetings:

The Traffic department attends Technical Committee MUNIMEC, Safety Forum activities, Mpumalanga AARTO Coordinating Committee Meetings. And Security Cluster Activities

ii) Case flow meetings:

The traffic department attends monthly meetings at the two magistrate offices within the municipality to ensure the smooth running of cases at courts.

iii) joint police and traffic operations:

The traffic department does ongoing operations with other law enforcement agencies in the Municipality.

EMPLOYEE INFORMATION

Employees: Traffic					
Task Grade	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	0	1	1	1	0%
13 -11	6	9	9	0	0%
10 - 8	17	23	23	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	1	1	0	0%

Total	**23**	**34**	**34**	**0**	**0%**

FINANCIAL PERFORMANCE EXPENDITURE 2022/ 2023 AND 2023/2024 FINANCIAL YEAR: TRAFFIC SERVICES

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
108	SALARIES	10 580 632.00	10 171 778.68	11,779,757.00	11,668,073.88
108	BONUS	891 604.00	855 813.61	1,174,262.00	972,339.49
108	SALGBC	4 436.00	4 320.00	5,314.00	4,779.60
108	ACTING ALLOWANCE	51 396.00	28 610.26	81,396.00	79,949.29
108	OVERTIME: STRUCTURED	230 256.00	217 225.04	520,022.00	688,043.95
108	ALLOWANCES: NON-PENSIONABLE DANGER ALLOWANCE	145 404.00	133 287.00	167,593.00	143,096.00
108	PENSION CONTRIBUTIONS	2 036 932.00	2 013 873.52	2,618,306.00	2,301,952.68
108	MEDICAL AID CONTRIBUTIONS	1 262 857.00	1 283 468.04	1,525,770.00	1,410,601.32
108	HOUSING SUBSIDIES	34 272.00	24 282.48	35,917.00	18,128.97
108	STANDBY ALLOWANCE	102 096.00	21 120.08	267,333.00	225,948.57
108	U I F CONTRIBUTIONS	76 260.00	70 624.26	130,018.00	74,259.83
108	CELLPHONE ALLOWANCES	48 804.00	43 380.64	77,004.00	61,997.53
108	SKILLS DEVELOPMENT LEVY	128 588.00	128 889.20	165,651.00	153,282.00
108	SUBSISTANCE AND TRAVELLING	0	0	0	130,871.26
108	REPAIRS & MAINTENANCE OF SPEED CAMERA	56 016.00	0	54,000.00	15,291.42
108	ACCOMODATION	102 120.00	9 993.00	150,498.00	131,255.00
108	FOOD AND BEVERAGES	23 388.00	5 264.25	61,588.00	27,440.97
108	TRACING AGENTS AND DEBT COLLECTORS' DEBT COLLECTORS	0	0	2,284,350.00	0
108	OUTSOURCED SECURITIY SERVICES PUBLIC SAFETY	0	0		1,239,517.84
108	TOLL GATE FEES	2 628.00	0	2,628.00	1,510.43
108	SHIFT ALLOWANCE	688 512.00	657 323.76	853 700	778 375.96
108	SECURITY SERVICES	31 344 447.00	30 832 756.32	0	0
108	TRAFFIC UNIFORMS	0	0	0	0
108	MATERIALS AND SUPPLIES	300 000.00	86 550.00	300,000.00	189,125.00

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
108	DEBT COLLECTORS FOR TRAFFIC FINES	0	0	0	0

COMPONENT H: SPORT AND RECREATION

3.23 SPORT AND RECREATION

INTRODUCTION

Community Services provides a number of benefits to our community, which helps to strengthen families, build healthy communities, improve the quality of life for residents and encourage the healthy development of children and help inspire community leaders to achieve cohesive society.

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

(a) **Building and maintenance of the community parks:**

The municipality has managed successfully to build and maintained two community parks in Mzimuhle village and Kwamhlanga Township. The community parks provide for intrinsic environmental, aesthetic and recreation benefits to the communities at large and also assist in reducing self – destructive, anti – Social Behaviour and reduce crime in the communities.

(b) **Maintenance of community sports fields**:

The municipality managed successfully to grade and maintain 25 community sports fields in various villages and townships and thus managed to promote access to basic sports infrastructure services.

The municipality supported the hosting of sports campaigns, activities and sports festivals at the Solomon Mahlangu stadium which served amongst other things as the economic generators and thus attracted prime economic development.

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SPORTS GROUND, STADIUMS AND SPORTS FACILITY MANAGEMENT FOR 2021/ 2022 AND 2022/ 2023

The Sport and Recreation is using the same vote with Sprots Ground, Stadiums and Sports Facility Management under vote 300: Community and Social Services.

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SPORTS GROUND, STADIUMS AND SPORTS FACILITY MANAGEMENT FOR 2022/ 2023 AND 2023/ 2024

The Sport and Recreation is using the same vote with Sprots Ground, Stadiums and Sports Facility Management under vote 300: Community and Social Services.

Chapter 3

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes Corporate Policy Offices, Financial Services, Human Resource Services, ICT Services, and Property Services.

INTRODUCTION TO CORPORATE POLICY OFFICES

Chapter 7 of the constitution of the Republic of South Africa states that the Municipality comprise of Councillors, officials and the community. In order for the Municipality to govern its affairs correctly it must consult with the community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the Municipality to be able to address the service delivery matters the Municipality must approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address matters of staff and this can only be achieved through the costed organogram that must be cost effective but also provide sufficient managerial and other positions in order to be able to render effective and satisfactory delivery of services.

Management must ensure that tools of trade are made available to the staff. This will include ICT services and networks including the necessary licenses. In order for the Municipality to finance the service delivery issues it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. the payment for services will be covered by the payments for rates and taxes and will include proper and sufficient Municipal service delivery networks like water pipes and reservoirs as well as sewer and electrical (street lights and high mast lights) networks and plant and equipment.

3.24 EXECUTIVE AND COUNCIL

This component includes executive office (Executive Mayor; Councilors; and Public Participation).

INTRODUCTION TO EXECUTIVE AND COUNCIL

In terms of chapter 7 section 151 (2) of the constitution of the Republic of South Africa, 1996, the executive and legislative authority of a Municipality is vested in its Municipal Council.

The Municipal Council of the Thembisile Hani Local Municipality is established as a Municipality with a Mayoral Committee system which is combined with a Ward participatory system in terms of chapter 12 of the Municipal Structures Act, 117 of 1998. Section 152 of the constitution spells out categorically clear, the objectives of local government and the powers and functions of Municipalities are determined in Section 156 of the Constitution.
The executive authority of the Council is vested with the Executive Mayor who must however report to Council and is assisted by the members of the Mayoral Committee established by the Executive Mayor and can take decision. However, there are certain matters on which the Executive Mayor as the head of the Municipality cannot take decisions i.e. the approval of the budget, IDP and by-laws, as these matters cannot be delegated and must be approved by Council.

In terms of delegation of powers certain matters may be delegated to the Executive Mayor by Council who will in turn also sub-delegate to the Municipal Manager. The Municipal Manager may also sub-delegate to managers who may in turn further sub-delegate to other officials.
Section 152 of the constitution sets among others the following objectives for local government:
(a) To provide democratic and accountable government for local communities

(b) To ensure the provision of services to communities in a sustainable manner
(c) To promote social and economic development

In order to ensure sustainable service delivery to the community's Council sets the top three service delivery priorities as follows in order to achieve good governance levels.

- Risk management: Council has developed risk management strategy or policy that enables Council to conduct risk assessment which has already been done. This exercise also enabled the Council to develop a plan on internal controls to mitigate and control.
- Internal Audit: Council managed to establish the Audit Committee, and it sits regularly assisting on assessing the reporting on management of risk and other matters relating to good governance.
- Accounting and auditing: Council has established the Audit Committee which assists in reviewing the Annual Financial Statements and also to monitor the effectiveness of the internal controls and risk management.

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

Detail	2022/ 2023		2023/ 2024	
	Special Meetings	Ordinary Meetings	Special Meetings	Ordinary Meetings
Mayoral Committee	01	11	02	11
Technical Service Committee	00	08	00	12
SS Committee	00	09	00	11
Audit Committee	02	04	02	04
Corporate Services	00	11	00	12
PED Committee	00	04	01	10
Finance Committee	00	11	00	12
Council Meeting	05	06	04	07
Corporate Services Committee	00	11	00	12
MPAC	05	03	05	03

EMPLOYEE INFORMATION

Employees: The Executive And Council					
Job Level	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
0 - 3	9	9	9	0	0%
4 - 6	55	55	55	0	0%
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0

Total	**64**	**64**	**64**	**0**	**0%**

EXPENDITURE ON COUNCIL GENERAL (100) FOR 2022/ 2023 AND 2023/ 2024 FINANCIAL YEAR:

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
100	SALARIES	5 249 608.00	4 368 691.07	4 505 959.00	4 565 316.40
100	MOBILE DATA BUNDLES	281 052.00	222 315.96	269 300.00	256 010.95
100	PENSION CONTRIBUTIONS	2 949 456.00	2 580 061.56	2 911 534.00	2 792 684.63
100	MEDICAL AID CONTRIBUTIONS	713 102.00	257 959.96	314 938.00	290 203.24
100	TRAVEL ALLOWANCES	6 334 755.00	5 456 511.86	2 872 261.00	2 503 972.53
100	CELLPHONE ALLOWANCES	2 488 104.00	2 614 600.00	3 068 933.00	2 910 298.25
100	CLR ALLOWANCES	10 022 633.00	10 378 261.78	15 314 943.00	14 562 901.57
100	BUSINESS AND ADVISORY: WARD COMMITTEE TRAINING	96 156.00	96 000.00	86 540.40	-
100	RADIO AND TV TRANSMISSION	0	0	0	0
100	PLANTS FLOWERS AND DECORACTION (SOMA)	166 400.00	0	250 000.00	198 300.00
100	CATERING SERVICES	819 356.00	614 054.50	1 256 345.10	879 170.50
100	MEMBERSHIP FEES	3 159 336.00	2 026 753.00	3 159 336.00	2 203 469.40
100	SKILLS DEVELOPMENT LEVY	300 956.00	189 410.34	300 956.00	205 047.52
100	CONTRACTORS: EVENT PROMOTERS CULTURAL FESTIVAL	0	0	800 000.00	545 000.00
100	CONTRACTORS: PHOTOGRAPHER PHOTOGRAPHY-MPAC	5 004.00	4 700.00	4 503.60	0
100	TRAVELLING AND SUBSISTANCE	124 116.00	98 050.75	124 116.00	92 082.65
100	ACCOMODATION	848 520.00	458 737.80	819 951.42	317 630.15
100	WARD COMMITTEES' EXPENSES	3 840 000.00	3 701 000.00	3 871 000.00	3 574 000.00
100	CORPORATE AND MUNICIPAL ACTIVITIES	0	0	0	0
100	FOOD AND BEVERAGES	246 108.00	78 786.72	228 328.00	75 575.03
100	ENTERTAINMENT: EXECUTIVE MAYOR CLLR GENERAL REFRESHMENTS MAYOR	84 240.00	12 631.63	75 825.00	29 200.00
100	OTHER TRANSPORT PROVIDER	810 428.00	488 190.00	778 428.00	605 700.00
100	TOLL GATE FEES	31 956.00	173.91	31 956.00	-
100	CAR HIRE	63 180.00	41 363.20	63 180.00	36 504.32

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
100	FLIGHT BOOKING	87 912.00	18 880.13	87 912.00	36 426.15
100	CLEANING SERVICES: LAUNDRY SERVICES DRY CLEAN SERVICE (GOWN FOR SPEAKER)	996.00	90.00	996.00	200.00
100	ADVERTISING; PUBLICITY AND MARKETING: CORPORATE AND MUNICIPAL ACTIVITIES	165 001.00	137 492.00	277 028.80	159 788.00
100	CONTRACTORS: STAGE AND SOUND CREW SOUND AND STAGE HIRE FOR PUBLIC PARTICIPATION	247 405.00	244 903.00	503 500.00	503 500.00
100	EXPENDITURE: OPERATIONAL COST: PRINTING; PUBLICATIONS AND BOOKS)	230 000.00	161 220.00	207 000.00	60 000.00
100	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS: NATIONAL REGISTRATION FOR ATTENDING WORKSHOPS/SEMINARS	0	0	206 004.00	46 037.83
100	COMMUNICATION: RADIO AND TV TRANSMISSIONS: RADIO AND TV INTERVIEWS	274 404.00	242 778.00	397 004.00	257 684.48

EXPENDITURE ON FOR 2022/ 2023 AND 2023/2024 FINANCIAL YEAR: COUNCIL GENERAL (100)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
100	SOMA	191 004	050 380	567 000	378 300
100	GRANTS IN-KIND	200 000	198 500	5 000 000	4 666 285
100	PRINTING, PUBLICATION & BOOKS	230 000.00	161 220.00	202 496	60 000
100	SEMINARS, CONFERENCE WORKSHOP	206 000	98 808	206 004	47 438

3.25 FINANCIAL SERVICES

INTRODUCTION TO BUDGET AND TREASURY OFFICE

The department deals with the administration of finances of the Municipality i.e. own budget as well as the money received from government fiscal i.e. allocation by government to the Municipality to enhance service delivery as in MIG and equitable shares. In order for the Municipality to have effective service delivery, budget and IDP processes is being followed in order to ensure Public Participation to cover all community proposals in terms of projects.

The department must develop budget related policies and by-laws to govern consistently charging of moneys for services rendered to the communities. There will be internal and external audits in order to ensure management of risk and curbing corruption while encouraging the implementation of policies.

Debt Recovery					
R					
Details Of The Types Of Account Raised And Recovered	2022/ 2023		2023/ 2024		
	Actual For Accounts Billed In Year	Actual Amount collected	Actual Amount Collected	Actual For Accounts Billed In Year	Proportion Of Accounts Value Billed That Were Collected %
Property Rates	52 067 121	27 778 759	37 026 467	61 390 137	60
Water	88 829 327	2 204 260	7 632 076	102 994 000	7
Sanitation	1 898 189	196 027	331 700	2 355 000	14
Refuse	36 038 713	1 101 271	925 365	39 904 000	2
Total	**178 833 350**	**31 280 317**	**45 915 608**	**206 643 137**	**22**

The following problems were identified with regards to the below average collection rate, and we have identified initiatives that will make a difference in the collection rate. One of the main actions to take is to make sure that we intensify the education to communities to pay Municipal services.

Different strategies have to be put in place for regular defaulters as opposed to consumers defaulting occasionally: -

- Through awareness campaigns, consumers need to be made aware of the services provided by the Council.
- We need to explain to the consumers why they have to pay for services
- Provision of incentives such as the 90% Amnesty reduction
- Political support
- Issuing monthly statements to the consumer on regularly for payment of services
- The deposits of regular defaulters should be increased according to their liability profile
- Implementation of credit control policy

EMPLOYEE INFORMATION

Employees: Financial Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	6	7	7	0	0%
13 -11	13	13	13	0	0%
10 - 8	17	17	16	1	6%
7 - 5	8	8	8	0	0%
4 - 2	0	0	0	0	0%
Total	**44**	**45**	**44**	**1**	**2%**

Chapter 3

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/2024: BUDGET AND TREASURY (104)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	SALARIES	9 097 836.00	8 542 936.23	10,647,224.00	9,469,940.66
104	SALARIES INTERNS	741 496.00	459 476.36	733,790.00	407,426.81
104	BONUS INTERNS	61 056.00	42 628.17	69 987.00	0
104	BONUS	845 226.00	707 209.47	952,553.00	807,507.19
104	SALGBC	4 240.00	3 250.80	4,574.00	3,437.76
104	SALGBC-INTERNS	588.00	345.60	616.00	159.32
104	ACTING ALLOWANCE	257 124.00	140 231.54	257,124.00	108,706.64
104	PENSION CONTRIBUTIONS	1 800 896.00	1 786 323.37	2,125,733.00	1,963,288.30
104	MEDICAL AID CONTRIBUTIONS	887 520.00	870 737.04	1,030,799.00	971,324.28
104	HOUSING SUBSIDIES	23 904.00	17 200.09	25,051.00	12,796.92
104	UIF CONTRIBUTIONS	59 964.00	53 313.12	67,114.00	53,490.24
	UIF CONTRIBUTIONS-INTERNS	7 776.00	4 749.78	8,149.00	4,117.79
104	OVERTIME	222 912.00	0	222,912.00	24,866.27
104	TRAVEL ALLOWANCES	713 316.00	448 955.41	1,057,468.00	560,205.10
104	CELLPHONE ALLOWANCES	30 000.00	27 750.00	52,800.00	41,550.00
104	BUSINESS AND ADVISORY: VALUER BUSINESS AND ADVISORY VALUER	826 356.00	305 551.31	0	0
104	BAD DEBTS WRITTEN OFF: BAD DEBTS WRITTEN OFF_PROPERTY RATES BAD DEBTS	562 608.00	0	0	0
104	PROVISION FOR BAD DEBTS	0	4 734 936.27	0	0
104	SEARCH FEE	112 656.00	0	191,390.00	185,217.39
104	BANK CHARGES	621 204.00	134 575.05	559,084.00	68,996.47
4104	SKILLS DEVELOPMENT LEVY	121 849.00	101 287.66	67,114.00	53,490.24
104	SKILLS DEVELOPMENT LEVY-INTERNS	7 800.00	5 255.61	8,149.00	4,117.79
104	ACCOMODATION	237 876.00	113 303.65	237,876.00	102,305.00
104	FOOD AND BEVERAGES	59 016.00	26 800.55	59,016.00	28,094.75
104	BUSINESS AND ADVISORY: ACCOUNTING AND AUDITING BUDGET REFORM (MSCOA)	805 284.00	1 121 457.52	805,284.00	1,353,530.76
104	TRAINING FOR INTERNS	96 000.00	86 086.96	150,000.00	0
104	BUSINESS AND ADVISORY: BUSINESS AND FINANCIAL	1 899 216.00	1 319 806.40	0	0

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
	MANAGEMENT CONSULTANT FOR MSCOA IMPLEMENTATION				
104	TRAVELLING AND SUBSISTANCE	161 940.00	19 740.15	161,940.00	23,139.65
104	BUSINESS AND ADVISORY: ACCOUNTING AND AUDITING AFS PREPARATION	4 000 000.00	2 931 544.14	805,284.00	1,353,530.76
104	VAT RECOVERY	8 860 320.00	8 197 863.89	4,935,965.86	4,935,965.86
104	DEBT COLLECTION	5 355 540.00	3 981 472.17	4,815,014.00	2,033,789.00
104	OUTSOURCED SERVICES: SECURITY SERVICES FEDELITY (CASH IN TRANSIT)	105 300.00	0	94,770.00	0
104	TOLL GATE FEES	26 328.00	286.96	26,328.00	22.61
104	CAR HIRE	36 852.00	0	36,852.00	19,900.00
104	FLIGHT BOOKING	47 388.00	0	44,482.00	44,481.65
104	REGISTRATION FEES FOR CONFERENCES	125000	11 700.00	58,504.00	45,721.74

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: SUPPLY CHAIN MANAGEMENT (104)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	SALARIES	2 368 212.00	2 373 380.10	2,632,046.00	2,583,067.80
104	BONUSES	152 568.00	187 463.51	159,891.00	219,337.16
104	BARGAINING COUNCIL	2 892.00	712.80	3,031.00	796.60
104	ACTING AND POST RELATED ALLOWANCES	42 036.00	15 863.68	83,310.00	43,237.91
104	PENSION FUND CONTRIBUTIONS	497 916.00	470 203.20	521,816.00	508,309.64
104	MEDICAL AID CONTRIBUTIONS	152 984.00	117 475.80	160,327.00	136,404.00
104	HOUSING BENEFITS	12 248.00	12 141.24	12,836.00	12,796.92
104	UNEMPLOYMENT INSURANCE	11 232.00	11 689.92	12,753.00	12,398.40
104	TRAVEL OR MOTOR VEHICLE	147 912.00	147 437.16	157,606.00	155,398.80
104	CELL PHONE ALLOWANCES	9 444.00	9 000.00	9,000.00	9,000.00
104	SIKLLS DEVELOPMENT LEVY	25 648.00	27 364.26	28,678.00	29,869.57
104	ACCOMODATION	60 000.00	8 395.00	54,000.00	24,708.00
104	FOOD AND BEVERAGES	12 504.00	2 107.00		
104	TRANSPORT WITHOUT OPERATOR	38 460.00	5 486.30	38,460.00	7 454.82
104	CAR HIRE	3 684.00	0	3 684.00	0
104	FLIGHT BOOKING	12 000.00	0	12,000.00	5,130.30
104	TOLL GATES	1 584.00	0	1 584.00	0

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	NATIONAL SEMINARS CONFERENCES WORKSHOPS AND EVENTS: NATIONAL REGISTRATION	15 000.00	2 260.87	15,000.00	6,867.83
104	OUTSOURCED SERVICES: PRINTING SERVICES (TENDER DOCUMENTS...)	300 000.00	50 700.00	267,734.70	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: ASSET MANAGEMENT (104)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	SALARIES	2 098 671.00	2 098 671.00	2,211,999.00	2,211,999.12
104	BONUSES	273 320.00	174 889.25	288,079.00	184,333.28
104	BARGAINING COUNCIL	696.00	648.00	729.00	682.80
104	ACTING AND POST RELATED ALLOWANCES	85 431.00	20 688.46	85,431.00	22,478.46
104	SOCIAL CONTRIBUTION PENSION	422 315.00	422 314.80	445,120.00	445,119.84
104	SOCIAL CONTRIBUTION MEDICAL	206 832.00	165 535.92	216,760.00	165,582.00
104	UNEPLOYMENT INSURANCE FUND	11 460.00	10 627.20	11,689.00	10,627.20
104	TRAVEL ALLOWANCES	147 912.00	147 437.16	155,400.00	155,398.80
104	CELL PHONE ALLOWANCES	9 000.00	9 000.00	9,000.00	9,000.00
104	SIKLLS DEVELOPMENT LEVY	35 171.00	25 099.88	35,874.00	25,524.99
104	ACCOMODATION	31 992.00	31 362.25	81,992.00	74,698.70
104	FOOD AND BEVERAGES	40 000.00	4 916.64	30,000.00	14,230.39
104	TRANSPORT WITHOUT OPERATOR	57 912.00	33 098.96	57,912.00	24,272.34
104	INSURANCE EXCESS	216 804.00	51 544.00	0	2,847.30
104	INSURANCE UNDERWRITING PREMIUM	3 000 000.00	1 758 419.26	3,415,805.00	3388847.33
104	GRAP IMPLEMENTATION	6 291 408.00	6 290 693.44	7,028,000.00	3,879,654.47
104	ROADS INFRASTRUCTURE: DEPRECIAITON ROADS INFRASTRUCTURE	36 988 632.00	15 591 102.39	13,500,000.00	15 891 420 04
104	DEPRECIATION COMMUNITY ASSETS	19 676 196.00	636 836.92	0	0
104	DEPRECIATION FURNITURE AND FITTINGS	1 377 336.00	385 944.50	1 000 000.00	484 929.53

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	DEPRECIATION: COMPUTER EQUIPMENT	1 967 616.00	2 069 335.51	1,616,708.00	2 038 322
104	DEPRECIATION: TRANSPORT ASSETS	3 129 168.00	11 608 918.29	0	0
104	DEPRECIATION BUILDING	4 722 288.00	0	4 722 288.00	0
104	DEPRECIATION PLANT AND EQUIPMENT	20 960 004.00	1 074 390.25	20,000,000.00	4,564,603.56
104	TOLL GATE FEES	1 584.00	0	0	0
104	SANITATION INFRASTRUCTURE: PUMP STATION	0	19 695.14	250,000.00	7,088.67
104	SANITATION INFRASTRUCTURE: RETICULATION	0	267 182.22	450,000.00	267,914.27
104	SANITATION INFRASTRUCTURE: WASTE WATER TREATMENT WORKS	0	3 521 660.33	2,834,065.00	2,416,272.24
104	SOLID WASTE INFRASTRUCTURE: LANDFILL SITES	0	1 829 979.54	1,845,236.00	1,833,646.92
104	STORM WATER INFRASTRUCTURE: DRAINAGE COLLECTION STORM WATER	0	1 028 765.30	1,000,000.00	1 059,447.40
104	STORM WATER INFRASTRUCTURE: STORM WATER CONVEYANCE STORM WATER INFRASTRUCTURE	0	2 880 779.02	3,000,000.00	2 983 864.00
104	WATER SUPPLY INFRASTRUCTURE: BOREHOLES	0	2 361 491.60	2,123,691.00	2 137 672.27
104	WATER SUPPLY INFRASTRUCTURE: BULK MAINS	0	1 206 961.07	1,000,000.00	779 313.99
104	WATER SUPPLY INFRASTRUCTURE: DISTRIBUTION	0	8 429 767.99	0	0
104	WATER SUPPLY INFRASTRUCTURE: PUMP STATIONS	0	7 305 949.13	5 500 000.00	7 038 215. 67
104	LICENCES AND RIGHTS: COMPUTER SOFTWARE AND APPLICATIONS	0	1 288 025.12	500,000.00	503,465.92
104	COMMUNITY FACILITIES: ABATTOIRS	0	60 619.90	350,000.00	52,825.95
104	COMMUNITY FACILITIES: CEMETERIES/CREMATORIA	0	300 009.21	400,000.00	208 580.51
104	COMMUNITY FACILITIES: CENTRES	0	1 395 888.90	2,935,989.00	1 219 655.84
104	COMMUNITY FACILITIES: LIBRARIES	0	1 593 350.75	1,556,482.00	1,478,599.33
104	COMMUNITY FACILITIES: MARKETS	0	168 371.69	300,000.00	131642.36

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
104	COMMUNITY FACILITIES: PUBLIC ABLUTION FACILITIES	0	248.79	0	27.90
104	COMMUNITY FACILITIES: TESTING STATIONS	0	402 989.42	1,000,000.00	399,208.92
104	SPORT AND RECREATION FACILITIES: OUTDOOR FACILITIES	0	6 059 057.88	5,383,171.00	5 325 268.47
104	WATER SUPPLY INFRASTRUCTURE: RESERVOIRS	0	7 901 240.89	5,500,000.00	8 014 954.06
104	SEMINARS CONFERENCES WORKSHOPS AND EVENTS: NATIONAL REGISTRAT	15 000.00	6 418.26	30,000.00	24,417.83

3.26 HUMAN RESOURCE (CORPORATE) SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

The Municipality has submitted to the department of labour the employment equity report and return of earnings in terms of the Employment Equity Act and the compensation for occupational injuries and disease Act respectively. In addition to that, the work skills plan approved by Council has been submitted to the Local Government Seta

The approved organisational structure is in place and critical existing posts in the 2022/ 2023 financial year were filled in line with the structure. All the HR policies were reviewed and adopted by Council. The Municipality has undertaken the organisational reengineering to ensure that the organisation is in alignment with the IDP and budget as well as to ensure that the employee's job descriptions are aligned with these strategic documents.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Total personnel expenditure trends in the last two years

The following table reflects the total personnel expenditure trends from 2021/ 2022 to 2023/ 2024

Financial Year	(R)
2021/ 2022	R 162 892 636
2022/ 2023	R 189 161 504
2023/ 2024	R 207 376 615

Pension Fund

The composition of membership for pension and provident funds was as follows

Pension Fund	Number Of Members		
	2021/ 2022	2022/ 2023	2023/2024
Municipal Gratuity Fund	19	33	52
National Fund for Municipal Workers	19	19	31
Joint Municipal Pension Fund	0	0	0
Sala Pension Fund 96 92	0	0	0
Municipal Councillors Pension Fund	64	64	64
Municipal Employees Pension Fund	334	323	308
Meshawu Pension Fund	0	0	0
Samwu Pension Fund	0	0	0
GEPF	0	0	0

Medical Aid Funds

The medical aid funds are accredited by the South African local government bargaining Council (slack). The Council 's actual expenditure for the 2023/ 2024 financial year towards the employer's contribution to total medical aid funds is R 10 755 706

Medical Aid Fund	2020/ 2021 Number of Members	2021/ 2022 Number Of Members	2020/ 2021 Employer's Contribution (R)	2021/ 2022 Employer's Contribution (R)	2022/ 2023 Number of Members	2022/ 2023 Employer's Contribution (R)	2023/2024 Number of employees	2023/2024 Employe's contribution
LA Health	45	45	1 381 014	1 659 057	61	2 021 022	83	2 969 004
Hosmed	29	26	1 384 890	1 189 091	21	1 149 606	19	1 074 837
Bonitas	40	38	1 513 382	167 625	40	1 715 397	42	1 919 366
Munimed	5	5	165 672	161 778	6	178 981	11	291 433
Samwu Med	167	153	4 155 546	4 359 381	153	4 510 599	131	4 501 066
Total	**286**	**267**	**8 600 504**	**7 536 932**	**267**	**9 575 605**	**286**	**10 755 706**

Outstanding Monies

MFMA circular 11 requires that Municipalities disclose arrears (outstanding monies) by Councillors and section 56 Managers:

Accounts in arrear as at present	Arrears: jun-2022 (R)	Arrears: jun-2023 (R	Arrears: jun-2024 (R
Councillors	826 719	604 397	585 512

Chapter 3

Note: the full report is on annual financial statement

Disclosure concerning executive Councillors and section 56 managers

The following table reflects the remuneration for executive Councillors and section 56 managers: -

Designation	Remunerable (Package) (R)		
	2021/ 2022	2022/ 2023	2023/2024
Executive Council	3 519 154	3 765 059	3 865 728
Section 56 Managers	6 047 552	5 864 898	5 695 677
Part Time/ Section 79	25 271 094	19 021 141	20 548 369

Designation	Remuneration (Package) (R)		
	2021/ 2022	2022/ 2023	2023/2024
Executive Mayor	746 376	972 870	1 257 826
Speaker	733 108	805 848	847 493
MPAC chairperson	661 353	745 614	770 789
Chief Whip	697 156	757 280	796 530
Council	18 507 021	19 021 141	20 548 369
Municipal Manager	1 189 413	1124499	1 449 931
Manager Corporate Service	947125	1 033 544	1 077 992
Manager SDS	1 055 151	824 743	37 825
Manager Technical Services	1 010 509	696 375	1 053 935
CFO	1 006 260	1 076331	1 005 722
DTPS	1 012 370	1 109 406	999 261

EMPLOYEE INFORMATION

Employees: Human Resource Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	1	2	1	1	50%
13 -11	8	8	8	0	0%
10 - 8	0	0	0	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**9**	**10**	**9**	**1**	**10%**

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: CORPORATE SERVICES (106)

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	SALARIES	5 913 108.00	5 913 971.90	6,621,608.00	6,436,097.64
106	BONUS	589 701.00	481 402.00	721,286.00	536,308.24
106	SALGBC	2 192.00	1 998.00	2,297.00	2,219.10
106	ACTING ALLOWANCE	162 836.00	70 476.22	162,836.00	108,071.61
106	PENSION CONTRIBUTIONS	873 149.00	1 254 699.80	1,379,744.00	1,352,013.55
106	MEDICAL AID CONTRIBUTIONS	623 325.00	662 161.68	690,705.00	686,431.90
106	HOUSING SUBSIDIES	22 860.00	22 258.94	25,749.00	24,527.43
106	UIF CONTRIBUTIONS	83 317.00	32 235.84	84,983.00	34,538.40
106	OUTSOURCED SERVICES: FIRE SERVICES FIRE SERVICES (FIRE EXTINGUISHER REFILL AND OTHERS)	100 000.00	45 005.00	90,000.00	0
106	OPERATIONAL COST: SIGNAGE OHS SAFETY SIGNS	0	0	0	0
106	TRAVEL ALLOWANCES	167 912.00	147 437.16	205,972.00	155,398.80
106	CELLPHONE ALLOWANCES	13 896.00	13 800.00	40,050.00	37,800.00
106	SKILLS DEVELOPMENT LEVY	66 147.00	68 885.03	67,470.00	76,035.70
106	ADVERTISMENT	433 184.00	375 749.17	517 680.00	517 678.97
106	RENTAL OF OFFICE EQUIP	0	528.00	0	0
106	MATERIAL & SUPPLIES	2 391 796.00	1 840 398.00	2 227 952.00	1 621 062.60
106	CONSULTANTS AND PROFESSIONAL SERVICES:BUSINESS AND ADVISORY:HUMAN RESOURCES			1 503 985.00	1 581 555.00
106	WORKMEN'S COMPENSATION FUND	35 004.00	9 068.38	35,004.00	11,713.00
106	TRAVELLING AND SUBSISTANCE	483 324.00	382 894.82	517 270.40	313 816.00
106	DOMESTIC: ACCOMODATION	219 960.00	96 026.07	216 157.00	67975.46
106	DOMESTIC: FOOD AND BEVERAGE (SERVED)	63 180.00	0	63,180.00	0
106	OPERATIONAL COST: UNIFORM AND PROTECTIVE CLOTHING PROCUREMENT OF PPE	2 128 770.00	1 997 848.31	1 854 308.20	1 708 297.25

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS: NATIONAL REGISTRATION FEE	139 764.00	65 128.35	139,773.60	100,267.50
106	COMPETENCY ASSESSMENT	0	0	0	0
106	OHS PROGAMMES	66 147.00	68 885.03	67,470.00	76,035.70
106	LEAVE DAYS	795 312.00	292 516.24	795,312.00	1,168 645.54
106	PROVISION FOR BONUS	1 800 000.00	866 937.00	0	0
106	PROVISION FOR LEAVE	1 700 004.00	74219.02	0	1 349 901
106	PROVISIONFOR ACTUARIES	1 749 996.00	0	0	0
106	EXPENDITURE: OPERATIONAL COST: CONTRIBUTION TO PROVISIONS: DECOMMISSIONING; RESTORATION AND SIMILAR LIABILITIES: NON-SPECIFIC	0	315 338.00	0	0
106	EXPENDITURE: OPERATIONAL COST: CONTRIBUTION TO PROVISIONS: DECOMMISSIONING; RESTORATION AND SIMILAR LIABILITIES: NON-SPECIFIC	0	-1 400 811.00	0	0
106	TOLL GATE FEES	4 740.00	1 331.74	4,266.00	2,602.04
106	CAR HIRE	6 840.00	6 040.00	10,180.00	10,180.00
106	FLIGHT BOOKINGS	6 000.00	5 910.00	19,000.00	16,581.50
106	LONG TERM SERVICE	1 800 000.00	1 983 600.28	1,886,400.00	697,431.62
106	STANDBY ALLOWANCE	63 996.00	31 202.16	67,068.00	32,886.96
106	EMPLOYEE WELLNESS	680 004.00	253 411.75	612,003.60	254,190.10
106	COMMUNICATION: POSTAGE/STAMPS/FRANKING MACHINES)	150 312.00	64.77	0	0
106	PEST CONTROL & FUMIGATION	298 000.00	297 598.00	180,000.00	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023 /2024: FLEET MANAGEMENT

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	SALARIES	4 122 660.00	3 816 202.28	4,298,561.00	4,031,260.20
106	BONUS	304 752.00	319 037.53	319,380.00	336,265.74

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	SALGBC	1 836.00	1 674.00	1,924.00	1,775.28
106	ACTING ALLOWANCE	133 548.00	121 929.15	133,548.00	38,800.40
106	PENSION CONTRIBUTIONS	772 260.00	748 955.40	809,328.00	776,366.16
106	ALLOWANCES:NON-PENSIONABLE DANGER ALLOWANCE	13 848.00	09	14,513.00	2,308.00
106	MEDICAL AID CONTRIBUTIONS	269 280.00	258 658.32	282,205.00	269,496.96
106	UIF CONTRIBUTIONS	29 388.00	26 820.24	29,976.00	27,029.81
106	TRAVEL ALLOWANCES	147 912.00	147 437.16	176,999.00	155,398.80
106	CELLPHONE ALLOWANCES	54 756.00	47 034.32	59,556.00	52,200.00
106	STANDBY ALLOWANCE	235 320.00	109 189.34	421,468.00	119,643.84
106	CONTRACTORS:MAINTENANCE OF UNSPECIFIED ASSETS	3 403 350.00	976 702.00	3 403 350 .00	3 534 839.64
106	SKILLS DEVELOPMENT LEVY	47 760.00	47 560.49	48,715.00	47,775.72
106	CONTRACTORS:MAINTENANCE OF EQUIPMENT	6 374 109.00	5 706 591.96	4,866,800.00	4,866,799.51
106	FUEL	10 787 240.00	10 741 295.09	13,583,600.44	14,074,890.23
106	MOTOR VEHICLE LICENCE AND REGISTRATIONS	1 433 792.00	1 268 976.60	1,407,359.70	1,074,567.80
106	RENTAL OF VEHICLE	5 400 104.00	4 200 147.57	7,164,178.20	5,771,870.87
106	INSURANCE EXCESS	105 300.00	8 316.55	94,770.00	16,275.69
106	TRANSPORT WITHOUT OPERATOR	15 552.00	83 105.81	15,552.00	86,400.00
106	ACCOMODATION	60 000.00	59 867.00	100,000.00	63,591.72
106	FOOD AND BEVERAGES	45 000.00	16 158.02	45,000.00	17,451.25
106	TOLL GATE FEES	1 584.00	0	1,584.00	36.52
106	CAR HIRE	295 560.00	46 299.86	266,004.00	145,829.61
106	OVERTIME: SHIFT ADDITIONAL REMUNERATION	0	0	116,572.00	99,000.00
106	CONSUMABLES: STANDARD RATED OIL ISSUED	211 404.00	0	190,264.00	320.00
106	FLIGHT BOOKING	9 996.00	0	70,620.50	70,620.50
106	MATERIAL OF SUPPLIES	733 376.00	-926 768.60	877,286.00	877,285.26
106	VEHICLE TRACKING & MONITORING OF MUNICIPAL FLEET	912 948.00	912 948.00	5,009,045.00	3,966,888.97
106	CONTRACTORS: MAINTENANCE OF EQUIPMENT REPLACEMENT			1,992,654.00	1,992,754.00

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
	OF TYRES; BATTERIES O-RINGS ETC HEAVY PLANT /MACHINERY				
106	CONTRACTORS: MAINTENANCE OF EQUIPMENT REPLACEMENT OF TYRES; BATTERIES O-RINGS ETC SMALL FLEET			1,992,654.00	2,219,449.00
106	UNIFORM; PROTECTIVE CLOTHING			30 000.00	30 000.00

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: ICT

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	SALARIES	2 531 830.00	2 531 831.04	2,684,198.00	2,668,550.04
106	BONUS	195 821.00	210 985.94	205,220.00	222,379.17
106	SALGBC	810.00	777.60	849.00	819.36
106	ACTING ALLOWANCE	69 300.00	9 180.31	69,300.00	36,332.68
106	PENSION CONTRIBUTIONS	504 910.00	502 812.36	529,146.00	529,964.28
106	M EDICAL AID CONTRIBUTIONS	127 759.00	124 686.00	133,891.00	140,407.20
106	HOUSING SUBSIDIES	11 436.00	0	11,436.00	0
106	UIF CONTRIBUTIONS	12 747.00	12 752.64	13,002.00	12,752.64
106	POSTAGE/FRANKLING MACHINE	0	0	0	0
106	OPERATING LEASES: FURNITURE AND OFFICE EQUIPMENT RENTAL OFFICE MACHINES	1 295 628.00	2 209 463.32	1,990,075.33	1,990,075.33
106	TELECOMMUNICATION	1 899 996.00	1 727 933.85	2,251,981.00	2,253,252.58
106	TRAVEL ALLOWANCES	147 912.00	147 437.16	155,400.00	155,398.80
106	CELLPHONE ALLOWANCES	9 444.00	9 000.00	9,444.00	9,000.00
106	AUDIO-VISUAL SERVICES ICT: HARDWARE REPAIRS & MAINTENANCE	644 208.00	609 772.40	644,208.00	0
106	CONSUMABLES: STANDARD RATED MAINTENANCE OF ICT HARDWARE BY OWN PURCHASES	47 388.00	0	47,388.00	150,000.00
106	SKILLS DEVELOPMENT LEVY	28 001.00	28 145.30	29,345.00	30,210.06
106	MAINTENANCE OF EQUIPMENT	206 528.00	17 391.00	50,878.80	16,759.00
106	MAINTENANCE OF UNSPECIFIED ASSETS	4 847 420.00	5 000 798.60	8 121 300.40	8 037 923.21
106	BIO-MATRIX SYSTEM	149 996.00	0	0	0
106	ACCOMODATION	31 596.00	13 925.00	40,800.00	25,498.00

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2024 BUDGET	2023/2024 ACTUAL
106	FOOD AND BEVERAGES	5 268.00	3 529.10	10,408.00	6,704.98
106	TRAVELLING AND SUBSITENCE	35 520.00	15 609.47	35,520.00	12,454.50
106	MATERIAL OF SUPPLIES	82 536.00	80 693.55	74,830.00	74,829.57
106	OPERATIONAL COST: PROFESSIONAL BODIES; MEMBERSHIP AND SUBSCRIPTION REGISTRATION FEES FOR ICT MM'S OFFICE	40 272.00	0	36,244.80	33,600.02
106	GPS LICENCE FEES	63 180.00	0	56,862.00	0
106	SOFTWARE LICENCE	9 000 799.00	8 023 036.53	13,234,446.00	13,228,637.75
106	TOLL GATE FEES	1 584.00	0	1,584.00	0
106	CAR HIRE	4 740.00	3 200.00	8,500.00	7,740.00
106	FLIGHT BOOKING	9 996.00	4 983.90	15,000.00	14,996.00

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2022/ 2023 AND 2023/ 2024: LEGAL

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2023 BUDGET	2023/2024 ACTUAL
106	SALARIES	2 168 854.00	2 168 853.96	2,285,972.00	2,285,972.08
106	BONUS	285 017.00	180 737.83	300,408.00	190,497.71
106	SALGBC	3 744.00	648.00	3,924.00	682.80
106	ACTING ALLOWANCES	63 492.00	37 743.91	63,492.00	81,957.54
106	PENSION CONTRIBUTIONS	438 456.00	438 456.12	462,132.00	462,132.48
106	MEDICAL AID CONTRIBUTIONS	222 811.00	226 679.40	242,537.00	253,613.76
106	HOUSING SUBSIDIES	12 141.00	12 141.24	12,797.00	12,796.92
106	UIF CONTRIBUTIONS	10 627.00	10 627.20	10,840.00	10,627.20
106	TRAVEL ALLOWANCES	148 561.00	148 560.60	162,291.00	186,511.74
106	CELLPHONE ALLOWANCES	9 444.00	9 000.00	23,400.00	25,650.00
106	SKILLS DEVELOPMENT LEVY	27 399.00	26 494.64	28,772.00	28,228.01
106	TRAVELLING AND SUBSISTENCE	26 316.00	7 113.98	26,316.00	4,599.60
106	ACCOMODATION	31 560.00	3 230	31,560.00	3,400.00
106	FOOD AND BEVERAGES	5 268.00	918.30	5,268.00	884.00

VOTE	DETAIL	2022/2023 BUDGET	2022/2023 ACTUAL	2023/2023 BUDGET	2023/2024 ACTUAL
106	LEGAL COST: LEGAL ADVICE AND LITIGATION	1 605 604.00	1 113 860.40	2,089,827.00	1,855,088.69
106	TOLL GATE FEES	2 628.00	0	2,628.00	0
106	BUSINESS AND ADVISORY: HUMAN RESOURCES BUSINESS AND FINANCIAL MANAGEMENT (DISCIPLINARY BOARD)	558 004.00	151 889.60	673,879.30	673,879.30

3.27 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes Information and Communication Technology (ICT) services.

The ICT services are broadly defined as follows: -

1. Information Management Services
2. Information Technology Services
3. Information System Services
4. Network Management Services

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The ICT unit is responsible for the delivery of ICT services across the Municipality. The unit is responsible for devising change programmes across the departments in order to deliver a modern ICT service function. The unit run the management and development of information and network systems which devise an effective ICT management.

Brief Introductory Comments

Information, Communication & Technology services in the Thembisile Hani Local Municipality is regarded as a strategic resource. A strategic resource, which it is, viewed as both a critical and catalyst function for enabling service delivery at the customer face.
Key to the strategic nature of ICT in the Municipality is the enabling of the Municipal key objectives of the Municipality in order to meet its constitutional obligations. ICT enables the achievement of these obligations by deploying relevant information technology solutions.
The following policies have been developed and the related it service provided daily to
Departments: -

Corporate services department
Finance department
Social services department
Technical services department
Municipal Manager's Office
Political office bearers

2022/ 2023 Adopted Policies	2023/ 2024 Adopted Policies
Patch Management Policy	Patch Management Policy
Information Security Policy	Information Security Policy
Reviewed ICT Governance Framework	ICT Governance Framework
Back-Up Policy	Back-Up Policy
ICT Change Management Policy	ICT Change Management Policy
Internet Usage Policy	Internet Usage Policy
Email Policy	Email Policy
Password Policy	Password Policy
Telephone Usage Policy	Telephone Usage Policy
THLM Corporate Governance of ICT Charter	THLM Corporate Governance of ICT Charter
ICT Strategy	ICT Strategy
Disaster Recovery Plan and Policy	Disaster Recovery Plan and Policy
POPI Policy	POPI Policy
	Cloud Computing Policy

EMPLOYEE INFORMATION

Employees: Information Technology					
Task Grade	2022/ 2023	2023/ 2024			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
15	1	1	1	0	0%
13 -11	3	3	3	0	0%
10 - 8	2	3	2	1	33%
7 - 5	2	2	2	0	0%
4 - 2	0	0	0	0	0%
Total	**8**	**9**	**8**	**1**	**11%**

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has priority in its capital project running. This are:
Maintain and ensure the smooth running of Municipality

- Procurement of ISP, WAN and Telephone Management Services
- ICT hardware/software maintenance
- Renewal of Microsoft Volume licence, Anti-virus, financial system licences (Munsoft and PayDay), Office 365 Licence, Docusign, Helpdesk, Endpoint Backup
- Migrating from On-Premeses to Online 365 Exchange
- Procurement of VMware Exsi Vshere and Veeam Back-up Solution
- Revamp of Municipal website
- Implemented mSCOA Compliant on financial system (Munsoft)
- Procurement of 31 laptops, 5 Desktop

- Maintained 04 (Workshop, Tweefontein K, Traffic Centre and Kwamhlanga satellite offices) satellite offices using wireless technology.
- Procurement of eRecords System
- Introducing WhatsApp Reporting System (Bika Sirhelebhane)
- Up Graded Network

3.28 LEGAL AND ADMINISTRATION SERVICES (INCLUDING FLEET MANAGEMENT)

INTRODUCTION TO LEGAL AND ADMINISTRATION SERVICES

The aim of legal services is to ensure a proper legal service to Council and the Municipal Manager, as well as the Executive Mayor and his members of Mayoral Committee and other structures in Council. Prepare and ensure approval of legal documents relating to Council.

EMPLOYEE INFORMATION

Employees: Legal & Secretariat Services					
Task Grade	2022/ 2023	2023/ 2024			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	2	2	2	0	0%
10 - 8	3	3	3	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	**6**	**6**	**6**	**0**	**0%**

Note: All the legal expenditures are included in the Corporate Service (vote 106)

FLEET MANAGEMENT

INTRODUCTION

The section provides fleet services for the Municipality and in doing so it is guided by the fleet management policy.

STATUS OF COUNCIL FLEET AS OF JULY 2023 TO JUNE 2024

Thembisile Hani Local Municipality has a fleet management component responsible for the management and administration of One hundred and Ninety-three (193) fleet assets as per the revised fleet register for 2023/ 2024 financial year below including thirty-seven (37) leased vehicles from Bidvest. These fleet compositions consist of vehicles, plant and equipment.

	TRACTORS		
NO	REGISTRATION	MAKE	SERIES
1	DDS 214 MP	MASSEY	400
2	DDS 201 MP	MASSEY	400
3	FPJ 632 MP	MASSEY	MF 400
4	FPJ 638 MP	MASSEY	MF 400
5	FPJ 642 MP	MASSEY	MF 400
6	HFY 726 MP	TRACTOR	LANDINI SOLIS
7	HFY 731 MP	TRACTOR	LANDINI SOLIS
8	HFY 733 MP	TRACTOR	LANDINI SOLIS
9	DXD 889 MP	MASSEY	400
	WATER CARTS		
1	DVC 918 MP	NISSAN	A450
2	FDV 718 MP	NISSAN	A450
3	DXS 697 MP	FAW	28280 FL
4	DXS 688 MP	FAW	28280FL
5	DXS 693 MP	FAW	CA SERIES
6	FLZ 923 MP	ISUZU	F-SERIES
7	FLZ 921 MP	ISUZU	F-SERIES
8	FMF 292 MP	ISUZU	F-SERIES
9	DSH 909 MP	ISUZU	F-SERIES
10	DSH 922 MP	ISUZU	F-SERIES
11	HDP 501 MP	NISSAN	A899
12	DHY 232 MP	NISSAN	A520
13	HCY 382 MP	NISSAN	A898
14	HCY 384 MP	NISSAN	A898
15	KLC 466 MP	NISSAN	
16.	P11CVT21335	NISSAN	
17.	P11CVT21284	NISSAN	
	HONEY SUCKER		
1	DSH 919 MP	ISUZU	F-SERIES
2	DSH 914 MP	ISUZU	F-SERIES
3	FZB 485 MP	N/DIESEL	A899
4	FZB 487 MP	N/DIESEL	A899
5	DS5011501	NISSAN	
6	DS5012202	NISSAN	
	TIPPER TRUCK		
1	DXT 171 MP	NISSAN	A898
2	DXT 176 MP	NISSAN	A898
3	DRH 754 MP	ISUZU	F-SERIES
4	DRH 748 MP	ISUZU	F-SERIES
5	DVC 913 MP	NISSAN	A450
6	HDP 474 MP	N/DIESEL	A899
7	HDP 484 MP	N/DIESEL	A899
8	HBP 389 MP	N/DIESEL	A899
9	HDP 505 MP	N/DIESEL	A899
10	HDP 489 MP	N/DIESEL	A899
11	HFD 909 MP	N/DIESEL	A899
12	HDP 492 MP	N/DIESEL	A899

	VARIETY		
1	DVC 923 MP	NISSAN	CABSTAR
2	HCD 563 MP	UD TRUCKS	P9156
3	HBP 383 MP	N/DIESEL	A975
4	DRS 963 MP	FAW	CA SERIES
	COMPACTORS		
1	HBY 802 MP	N/DIESEL	A899
2	DJN 789 MP	NISSAN	
3	FSP 929 MP	NISSAN	A898
4	FVP 717 MP	UD TRUCKS	A899
5	HGW 595 MP	N/ DIESEL	G300
6	HGW 609 MP	N/DIESEL	G300
	GRADERS		
1	DPX 610 MP	BELL	670D
2	DPX 617 MP	KOMATSU	MOTOR GRADER
3	FDV 722 MP	CATERPILLER	MOTOR GRADER
4	FZL 582 MP	BELL	MOTOR GRADER
5	FWX 044 MP	SHANTUI	GRADER
6	CWY 815 MP	BELL	L480C
7	HCN 357 MP	BELL	MOTOR GRADER
8	KFH 708 MP	BELL	MOTOR GRADER
9	KFH 806 MP	BELL	MOTOR GRADER
10.	KFJ 257 MP	BELL	MOTOR GRADER
	TLB		
1	CZN 065 MP	CATERPILLER	BACKHOELOADER
2	FDV 720 MP	BELL	BACKHOELOADER
3	FVX 817 MP	BELL	BACKHOELOADER
4	FVX 819 MP	BELL	BACKHOELOADER
5	FVX 821 MP	BELL	BACKHOELOADER
6	FYD 917 MP	BELL	315SK B/H/LOADER
7	FYD 922 MP	BELL	315SK B/H/LOADER
8	FYD 924 MP	BELL	315SK B/H/LOADER
9	KFH 793 MP	BELL	
10	KFH 800 MP	BELL	
11	KGX 238 MP	BELL	
	EXCAVATOR		
1	JCB	JCB	EXCAVATOR
2	BELL	BELL	EXCAVATOR
3	BELL	BELL	EXCAVATOR
	FRONT END LDR		
1	FRONT END LDR		
	JET PATCHER		
1	KNX 729 MP	ISUZU	JET PATCHER
	DOZER		
1	BELL	BELL	DOZER
2	JOHN DEERE	JONH DEERE	DOZER
	BOMAG		
1	FDR 834 MP	CATERPILLER	COMPACTOR
2	BELL BOOMAG	BOMAG	SINGLE DRUM

3	DRUM ROLLER	BOMAG	
	MINI BUSES		
1	DGG 503 MP	TOYOTA	QUANTUM
2	JTB 681 MP	TOYOTA	QUANTUM
3	KGS 761 MP	TOYOTA	QUANTUM
4	KGS 781 MP	TOYOTA	QUANTUM
5	LBT 621 MP	TOYOTA	QUANTUM
6	LBT 622 MP	TOYOTA	QUANTUM
7	LBT 624 MP	TOYOTA	QUANTUM
	BAKKIES		
1	DWW 136 MP	NISSAN	HARDBODY
2	DWW 137 MP	NISSAN	HARDBODY
3	DWW 134 MP	NISSAN	HARDBODY
4	DWW 142 MP	NISSAN	HARDBODY
5	DWW 141 MP	NISSAN	HARDBODY
6	DPY 734 MP	NISSAN	HARDBODY
7	DPY 715 MP	NISSAN	HARDBODY
8	DPY 707 MP	NISSAN	HARDBODY
9	DPY 780 MP	NISSAN	HARDBODY
10	DPY 701 MP	NISSAN	HARDBODY
11	DPY 769 MP	NISSAN	HARDBODY
12	DPY 802 MP	NISSAN	HARDBODY
13	DPY 808 MP	NISSAN	HARDBODY
14	DPY 747 MP	NISSAN	HARDBODY
15	DPY 772 MP	NISSAN	HARDBODY
16	DPY 725 MP	NISSAN	HARDBODY
17	DFS 353 MP	FORD	RANGER
18	FSB 890 MP	NISSAN	HARDBODY
19	FSB 801 MP	NISSAN	HARDBODY
20	FSB 887 MP	NISSAN	HARDBODY
21	FSB 882 MP	NISSAN	HARDBODY
22	FSB 891 MP	NISSAN	HARDBODY
23	DFY 131 MP	NISSAN	1400
24	FYZ 069 MP	NISSAN	HARDBODY
25	FYZ 067 MP	NISSAN	HARDBODY
26	FYZ 066 MP	NISSAN	HARDBODY
27	FYZ 065 MP	NISSAN	HARDBODY
28	DRD 053 MP	ISUZU	KB
29	HFN 945 MP	NISSAN	HARDBODY
30	HFN 956 MP	NISSAN	HARDBODY
31	HFN 966 MP	NISSAN	HARDBODY
32	HFN 972 MP	NISSAN	NP300 H/BODY
33	HFJ 699 MP	TOYOTA	HILUX
34	JTF 889 MP	NISSAN H/BODY	
35	JTF 880 MP	NISSAN H/BODY	
36	JSS 060 MP	NISSAN H/BODY	
37	JTF 884 MP	NISSAN H/BODY	
38	JSS 076 MP	NISSAN H/BODY	
39	JSR 961 MP	NISSAN H/BODY	

40	JSR 994 MP	NISSAN H/BODY	
41	JSR 954 MP	NISSAN H/BODY	
42	JSS 008 MP	NISSAN H/BODY	
43	JSS 066 MP	NISSAN H/BODY	
44	JSR 945 MP	NISSAN H/BODY	
45	JSX 382 MP	NISSAN H/BODY	
46	JTF 898 MP	NISSAN H/BODY	
47	JSS 004 MP	NISSAN H/BODY	
48	JSS 015 MP	NISSAN H/BODY	
49	JTX 639 MP	NISSAN H/BODY	
50	JTX 629 MP	NISSAN H/BODY	
51	JSR 964 MP	NISSAN H/BODY	
52	JSR 971 MP	NISSAN H/BODY	
53	JTF906 MP	NISSAN H/BODY	
54	JSS 014 MP	NISSAN H/BODY	
55	JTX 635 MP	NISSAN H/BODY	
56	JRS 939 MP	NISSAN H/BODY	
57	JSR 937 MP	NISSAN H/BODY	
58	JTF 874 MP	NISSAN H/BODY	
59	JTF 893 MP	NISSAN H/BODY	
60	JTF 903 MP	NISSAN H/BODY	
61	JSR 935 MP	NISSAN H/BODY	
62	JTL 428 MP	NISSAN H/BODY	
63	JSS 012 MP	NISSAN H/BODY	
64	LBT 181 MP	ISUZU	KB
65	LBT 184 MP	ISUZU	KB
66	LBT 188 MP	ISUZU	KB
	SEDANS		
1	DFS 347 MP	NISSAN	ALMERA
2	CXP 399 MP	NISSAN	ALMERA
3	FSB 896 MP	NISSAN	TIIDA
4	FSB 895 MP	NISSAN	TIIDA
5	FSB 897 MP	NISSAN	TIIDA
6	FYZ 862 MP	NISSAN	TIIDA
7	FYZ 864 MP	NISSAN	TIIDA
8	FYZ 878 MP	NISSAN	TIIDA
9	FYZ 874 MP	NISSAN	TIIDA
10	FYZ 872 MP	NISSAN	TIIDA
11	DFT 019 MP	MAZDA	MAZDA 3
12	HVV 223 MP	MERCEDEZ - BENZ	W 205
13	DFR 930 MP	VW	GOLF 1.6
14	JPF 558 MP	AUDI Q5	Q5
15	JTB 684 MP	TOYOTA	
16	JTB 687 MP	TOYOTA	
17	JTB 689 MP	TOYOTA	
18	JTB 686 MP	TOYOTA	
19	JVP 289 MP	TOYOTA	
20	JVP 768 MP	TOYOTA	
21	KNX 794 MP	BMW X1	

22	KNT 275 MP	BMW X3	
23	LBN 633 MP	VW	POLO
24	LBN 634 MP	VW	POLO
25	LBN 635 MP	VW	POLO
26	LBN 639 MP	VW	POLO
27	LBN 641 MP	VW	POLO
28	LBN 643 MP	VW	POLO
29	LBN 647 MP	VW	POLO
30	LBN 651 MP	VW	POLO
31	LBN 652 MP	VW	POLO
32	LBN 653 MP	VW	POLO
	TRAILERS		
1	HJR 747 MP	H/CON TRAILERS	BWOTO1
2	DCJ 124 MP	FID	SCISSOR TIP
3	HJR 749 MP	H/CON TRAILER	BWOTO1
4	HCJ 901 MP	H/CON TRAILER	BWOTO1
5	HJR 737 MP	H/CON TRAILERS	BOOT 01
6	HJR 738 MP	HOOCAN TRAILERS	BOOT 01
7	HJR 752 MP	HOOCAN TRAILERS	BOOT 01
8	DDR 442 MP	TELECON	6 TONNE
9	DDR 438 MP	TELECON	6 TONNE
10	DDR 447 MP	TELECON	6 TONNE
11	HCD 587 MP	KEARNEY'S TRUCK & TRAILER	PAYLOADER
12	DCJ 096 MP	FID	SCISSOR TIP
13	DDR 434 MP	TELECON	6 TONNE
14	JFS 622 MP	TRAILER	
15	JFS 612 MP	TRAILER	
16	JFS 619 MP	TRAILER	
17	KMZ 497 MP	LOWBED TRAILER	
18	KLT 962 MP	DIESEL BOWSER TRAILER 2000L	

REPAIRS AND MAINTENANCE

The council has appointed the following service providers for the maintenance and repairs of Municipal fleet i.e.

1 Batazi and sons	Electrical services	3years
2 Bidvest	Vehicle lease	3years
2 Jabela construction	Yellow plant repairs	3years
3 Mdubane electrical	Tyres and wheels	2years
4 Zembeleni	White plant repairs	3years
5 Spek solution	Fleet monitoring system	2years
6 Mhangana Fleet	Fleet monitoring system	3years
6 Siyafana nathi	Fuel services	Terminated
7 Siyafana Thina	Fuel services	Terminated

Chapter 3

COMPONENT J: MISCELLANEOUS

Not applicable to Thembisile Hani Local Municipality

COMPONENT K: ORGANISATIONAL PERFOMANCE SCORECARD

THIS COMPONENT INCLUDES: ANNUAL PERFORMANCE SCORECARD REPORT FOR THE CURRENT YEAR.

INTRODUCTION AND BACKGROUND

The Municipal Planning and Performance Management Regulations (2001) stipulates that a "Municipality's Performance Management System entails a framework that describes and represents how the Municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role-players" (chapter 3, section 7, Municipal Planning and Performance Management Regulations, 2001).

The 2023/ 2024 Performance Management Framework and policy was adopted by Council.

The Annual Performance Report must be presented to the Auditor General for auditing together with the Annual Financial Statements on 31 August 2024.

This report is compiled in terms of the Municipal Systems Act (MSA), 32 of 2000, section 46(1) and (2). It covers the performance information of the Municipality from 1 July 2023 to 30 June 2024 and focuses on the implementation of the 2023/ 2024 Revised Service Delivery Budget and Implementation Plan (SDBIP), in relation to the objectives as encapsulated in the Municipality's Integrated Development Plan (IDP). In addition, the report provides an overview of improvements made to the Performance Management System (PMS) and an overview of financial performance.

Overview of Performance Management in the Last Three Financial Years			
Municipality	**Overall Performance for the 2023/ 2024 FY (Unaudited)**	**Overall Performance for the 2022/ 2023 FY**	**Overall Performance for the 2021/ 2022 FY**
Thembisile Hani Local Municipality	85%	83%	80%

Narrative on the Challenges and Remedial Measures implemented:

- Internal audit and risk management recommendations that are not yet implemented in full
- Projects that were not implemented as per procurement plan, delays in appointments that have a negative impact on the overall planned targets.
- Challenges in the Spatial Rational KPA, off which some KPI's are dependent on actions of other Organs of State such as your Municipal Planning etc.
- The late or non-submission of Portfolio of Evidence cancer has been addressed, which affected the Municipality negatively in the past
- Malfeasance has been eradicated and a culture of efficiency and effectiveness has been created in the Municipality, which is driven by full understanding of the importance of quality assurance as a backbone of performance in the Municipality.

• The shared Audit and Performance Committee service has now been extended to the entire district and THLM is part of that service, and Performance Audit Committees are functional, and meetings are convened quarterly

Overview of Audit Outcomes in the Last Three Financial Years			
Municipality	**2023/ 2024 FY Audit Outcome**	**2022/ 2023 FY Audit Outcome**	**2021/ 2022 FY Audit Outcome**
Thembisile Hani Local Municipality	Unqualified with Matters	Unqualified with Matters	Unqualified with Matters

In the year under review (2023/ 2024), Thembisile Hani Local Municipality had six (6) departments, namely, Technical Services, Social Services, Corporate Services, Finance Service, Municipal Manager's Office, as well as the Planning and Economic Development.

PURPOSE

The purpose of this report is to provide the records of the activities for the financial year 2023/ 2024 to Cooperative Governance and Traditional Affairs, Provincial and National Treasury, and Auditor-General and to the citizens of Thembisile Hani Local Municipality on progress being made by Municipality towards achieving the overall goals. Furthermore, the report is a key performance report to the communities and other stakeholders in keeping with the principles of transparency and accountability of government to the citizens.

METHODOLOGY FOLLOWED IN COMPILING THE REPORT

In terms of Section 46 of the Municipal Systems Act 32 of 2000,
(1) A Municipality must prepare for each financial year a performance report reflecting-
(a) The performance of the Municipality and of each external service provider during that financial year;
(b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year and
(c) Measures taken to improve performance.
(2) An Annual Performance Report must form part of the Municipality's Annual Report in terms of chapter 12 of the Municipal Finance Management Act.
In terms of Chapter 6 of the Municipal System Act, No. 32 of 2000 Municipalities must monitor and measure the progress of their performance by preparing Quarterly, Mid-year and Annual Performance Reports.

INSTITUTIONAL PERFORMANCE MANAGEMENT PROCESS OVERVIEW

In the 2023/ 2024 financial year, every attempt was made to ensure that the Municipality complies with the legislation concerning the development, operation and maintenance of a Performance Management System that is commensurate to the institutional service delivery objectives captured in the IDP. Thembisile Hani Local Municipality has continued to maintain an effective operation of the following mechanisms:

- The 2023/ 2024 IDP included strategic objectives, strategies and key performance indicators (KPI's) as required by the Municipal Systems Act, 32 of 2000.
- The budget for implementation of the IDP was approved within the prescribed timelines prescribed in the Municipal Finance Management Act, 56 of 2003.
- After approval of the budget, the SDBIP was developed to integrate the IDP and the budget and to ensure effective implementation of the institutional strategies.

- Performance agreements which incorporate performance plans were developed and signed as required by the Municipal Performance Regulations, 2006.
- Quarterly performance reports with supporting evidence were prepared by managers directly reporting to the Municipal Manager (MM);
- Quarterly performance reports were objectively and independently audited by the Internal Audit Unit verifying the accuracy and credibility of the reported performance information; and
- The Performance Audit Committee (PAC) functioned optimally in the year, in line with the Committee's approved terms of reference

DEVELOPMENT OBJECTIVES

The following are the strategic objectives that the Municipality has set:

SO, 1: To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible roads
SO, 2: To create integrated and sustainable human settlements through the proactive planning and development of land
SO, 3: To create a safe, clean and healthy environment conducive for social development and recreation
SO, 4: To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection
SO, 5: To create a conducive environment for economic development, investment attraction and job creation.
SO, 6: To improve organizational efficiency and promote a culture of professional conduct in order to render quality services

Chapter 3

MUNICIPAL PRIORITIES

The Annual Performance Report is structured to show how projects were implemented within the financial year to address the IDP priorities.

Issue 1	Water
Issue 2	Sanitation
Issue 3	Public lighting
Issue 4	Roads and Storm water
Issue 5	Environment and Waste management
Issue 6	Municipal facilities, Sport, Recreation, Art & Culture
Issue 7	Spatial Planning and Land Use Management
Issue 8	Financial management and sustainability
Issue 9	Local Economic Development and Job Creation
Issue 10	Institutional development
Issue 11	Good Governance and Public Participation
Issue 12	Youth Development

Chapter 3

OVERALL CONCLUSION

During the 2023/ 2024 financial year the overall performance of Thembisile Hani Local Municipality is **85%** success rate achievement. As compared to **83%** success rate achieved during the 2022/ 2023 financial year.

KEY PERFORMANCE AREA	TOTAL NO. OF TARGET		TOTAL ACHIEVED		NOT ACHIEVED	
	No	%	No	%	No	%
1. Municipal Transformations and Institutional Development	17	100%	15	88%	02	12%
2. Good Governance and Public Participation	65	100%	58	89%	07	11%
3. Local Economic Development	19	100%	17	89%	02	11%
4. Municipal Financial Viability and Management	31	100%	29	94%	02	6%
5. Basic Service Delivery						
5.1 Technical Services	57	100%	44	77%	13	23%
5.2 Social Services	15	100%	11	73%	04	27%
6. Spatial Rationale	06	100%	05	83%	01	17%
TOTAL	**210**	100%	**179**	**85%**	**31**	**15%**

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Mr. D.J.D. Mahlangu
Municipal Manager

Date: 26/11/2024

Chapter 3

KPA: MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

The department of Corporate Services overall performance for 2023/ 2024 financial year is 88% achievement. The department managed to achieve 15 targets out of the 17 planned targets, as compared to 76% achieved in 2022/ 2023 financial year, out of 13 planned targets 17 targets was achieved.

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS01	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and approval of job descriptions for new employees	Percentage of employees with signed job descriptions	100% employees with signed job description	100% employees with signed job description by 30th June 2024	In house	100% employees with signed job description by 30th June 2024	In house	Yes	None	None	Signed job descriptions.
DCS02	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Signing of Annual performance agreements by Municipal staff	Percentage of employees at task grade 15 with signed annual performance agreements	100% of employees with signed annual performance agreements	100% of employees at task grade 15 with signed annual performance agreements by 30th June 2024	In house	100% of employees at task grade 15 with signed annual performance agreements by 30th June 2024	In house	Yes	None	None	Signed Performance agreements
DCS03	To improve organizational efficiency and promote a culture of professional	Filling of vacant positions	Number of vacant positions filled	31 vacant positions filled	22 vacant positions filled by 30th June 2024	In house	39 vacant positions filled by 30th June 2024	In house	Yes	It is caused by terminations that occurred during the year in review. Every termination that happens	Staff turnover during the financial year will result in filling the	Appointment letters.

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 20223/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	conduct in order to render quality services.									warrants the position to be filled.	vacated positions	
DCS04	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and submission of Works Skills Plan to LGSETA	Number of work skills plans developed and submitted to LGSETA	1 work skills plan developed and submitted to LGSETA	1 work skills plan developed and submitted to LGSETA by 30th April 2024	In house	1 work skills plan developed and submitted to LGSETA by 30th April 2024	In house	Yes	None	None	Proof of submission LGSETA
DCS05	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Operational revenue: Skills Development Levy Fund	Number of employees trained as part of the work skills plan	215 employees trained as part of the work skills plan	180 employees trained as part of the work skills plan by 30th June 2024	R 2 577 546	357 employees trained as part of the work skills plan by 30th June 2024	R 2 272 864.50	Yes	Some trainings were conducted by other stakeholders outside the planned target	Engagement with other stakeholders that offer training to the municipality will be engaged to submit their planned interventions aimed at assisting the municipality.	Training report and attendance register

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS06	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of work skills plan	Percentage of Municipal budget actually spent on implementing workplace skills plan	0.62% of Municipal budget actually spent on implementing workplace skills plan	1% of Municipal budget actually spent on implementing workplace skills plan by 30th June 2024	In house	0.44% of Municipal budget actually spent on implementing workplace skills plan by 30th June 2024	In house	No	Slow spending due to on-going rollout of training programmes	Training programs to be completed as per schedule timeframes in 2024/ 2025 FY	Expenditure report
DCS07	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of Employment Equity Plan	Percentage of vacancies filled in line with employment equity targets	76.5% of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets by 30th June 2024	In house	100% of vacancies filled in line with employment equity targets by 30th June 2024	In house	Yes	None	None	Recruitment report
DCS08	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Employment Equity Reports to Dept. of Labour	Number of EER submitted to Dept. of Labour	1 EER submitted to Dept. of Labour by the 15th of January 2023	1 EER submitted to Dept. of Labour by the 15th of January 2024	In house	1 EER submitted to Dept. of Labour by the 15th of January 2024	In house	Yes	None	None	Proof of submission

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 20223/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DCS09	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Litigation reports to Municipal Manager	Number of litigation reports on cases instituted by and against the Municipality	4 litigation reports submitted to Municipal Manager	4 litigation reports on cases instituted by and against the Municipality by 30th June 2024	R 2 284 004	4 litigation reports on cases instituted by and against the Municipality by 30th June 2024	R 1 734 761.03	Yes	None	None	4 Litigation reports
DCS10	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.		% of litigation cases resolved	0	100% of litigation cases resolved by 30th June 2024		45% of litigation cases resolved by 30th June 2024	R 0	No	The Municipality will pursue conclusion of the cases as and when it is finalized by the Judge of the High Court in line with judicial administration processes.	The remaining cases will be reported on once each case is finalized by the Judge following due processes.	Court Order on resolved cases; Council Resolution; Settlement Agreement; Prescription.
DCS11	To improve organizational efficiency and promote a culture of professional conduct in order to render	Approval of Human Resource policies by Council	Number of Human Resource policies approved by Council	27 Human Resource policies approved by Council	22 Human Resource policies approved by Council by 30th June 2024. (Skills development policy	In house	23 Human Resource policies approved by Council by 30th June 2024. (Skills development policy	In house	Yes	The additional policy that was adopted is the succession and career pathing policy hence they are now 23.	The target will be revised as an when there is a need for a new policy to be developed or merging of policies	Council resolution

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	quality services.				attendance, clocking and punctuality, job evaluation, Employment equity, ,OHS,HR strategy, recruitment and appointment ,leave, acting allowance, learnership and internship, overtime, private work and declaration of interest relocation, sexual harassment, ,smoking volunteers, ,HIV and AIDS, employee assistance, employees under the		attendance, clocking and punctuality, job evaluation, Employment equity, ,OHS,HR strategy, recruitment and appointment ,leave, acting allowance, learnership and internship, overtime, private work and declaration of interest relocation, sexual harassment, ,smoking volunteers, ,HIV and AIDS, employee assistance,				occur during the revision of SDBIP as and when required for alignment.	

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					influence intoxicating substances, cell phone and wireless device policy.		employees under the influence intoxicating substances, cell phone and wireless device policy.					
DCS12	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Issuing of Audit reports on OHS inspection	Number of Audit reports issued on OHS inspection	3 Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection by 30th June 2024	In house	2 Audit reports issued on OHS inspection by 30th June 2024	In house	Yes	None	None	Inspection reports
DCS13	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting Occupational Health and Safety committee meetings	Number of OHS committee meetings conducted	4 OHS committee meetings conducted	4 OHS committee meetings conducted by 30th June 2024	In house	4 OHS committee meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance register, minutes
DCS14	To improve organizational efficiency and	Conducting of induction for	Number of inductions conducted for	2 inductions conducted for	2 inductions conducted for old and new	In house	3 inductions conducted for	In house	Yes	None	None	Attendance register

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	promote a culture of professional conduct in order to render quality services.	new and old employees	old and new employees	old and new employees	employees by 30th June 2024		old and new employees by 30th June 2024					
DCS15	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Sitting of the Local Labour Forum meetings	Number of LLF meetings conducted	9 LLF meetings conducted	10 LLF meetings conducted by 30th June 2024	In house	13 LLF meetings conducted by 30th June 2024	In house	Yes	Due to issues of mutual interests to be addressed with employee representatives three (3) other meetings were held.	To constantly strive to address all matters in planned meetings.	Attendance register
DCS16	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Council meetings	Number of ordinary council meetings conducted	11 Ordinary Council meeting conducted	7 Ordinary council meetings conducted by 30th June 2024	In house	11 Ordinary council meetings conducted by 30th June 2024	In house	Yes	Four (4) Special council meetings were held to deal with urgent organizational issues.	To consider reporting ordinary and special council meetings conducted separately	Attendance register
DCS17	To deepen democracy and promote active community participation in	Sitting of Mayoral Committee meetings	Number of Mayoral committee meeting conducted	12 Mayoral committee meeting conducted	11 Mayoral committee meetings conducted by 30th June 2024	In house	13 Mayoral committee meetings conducted by 30th June 2024	In house	Yes	Two (2) other Mayoral Committee meetings were held on an urgent basis.	Separately report on Ordinary and Special Mayoral meetings	Attendance register

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the affairs of the institution											

KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

The Office of the Municipal Manager's overall performance for 2023/ 2024 financial year is 89% achievement. The department managed to achieve 58 targets out of the 65 planned targets, as compared to 90% achieved in 2022/ 2023 financial year, out of 58 planned targets 52 targets was achieved.

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
OFFICE OF THE SPEAKER												
MM01	To deepen democracy and promote active community participation in the affairs of the institution	Conducting Mayoral Outreach meetings	Number of Mayoral Outreach Meetings conducted	30 Mayoral outreach meetings conducted	30 Mayoral outreach meetings conducted by 30th June 2024	In house	32 Mayoral outreach meetings conducted by 30th June 2024	In house	Yes	The over achievement is caused by the additional of Widow/Widower forum and Military Veterans	The Mayoral outreach plan will be adjusted to 32 in the 2024/ 2025 to accommodate these two forums	Attendance registers
MM02	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Mayoral Outreach Report to the Mayor	Number of Mayoral Outreach reports submitted to the mayor	2 Mayoral outreach reports submitted to the mayor	2 Mayoral outreach reports submitted to the mayor by 30th June 2024	In house	2 Mayoral outreach reports submitted to the mayor by 30th June 2024	In house	Yes	None	None	Reports
MM03	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Ward Committee meetings	Number of ward committee meetings conducted	384 ward committee meetings conducted	384 ward committee meetings conducted by 30th June 2024	In house	384 ward committee meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance registers
MM04	To deepen democracy and promote active	Workshops for councilors and ward	Number of workshops conducted for councilors and	2 workshop programmes conducted for Ward	2 workshop programmes conducted for Ward	In house	2 workshop programmes conducted for Ward	In house	Yes	None	None	Attendance registers

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution	committee members	ward committee members	Committee Members and Councilors	Committee Members and Councilors by 30th June 2024		Committee Members and Councilors by 30th June 2024					
COMMUNICATIONS												
MM05	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Communication strategy	Number of Communication Strategies developed and approved	0	1 communication strategy developed and approved by 30th June 2024	In house	1 communication strategy developed and approved by 30th June 2024	In house	Yes	None	None	Council resolution
MM06	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of media engagement sessions	Number of media engagement sessions conducted	2 media engagement session conducted	2 media engagement session conducted by 30th June 2024	In house	3 media engagement session conducted by 30th June 2024	In house	Yes	We have an over achievement of 1 as a result of revenue campaign that was conducted with the media which an once off program	We will focus on the 2 media engagement as per the planned target in the Service Delivery Plan	Attendance register
MM07	To deepen democracy and promote active community participation in	Issuing of media statements	Percentage of media statements issued	13 media statements issued	100% media statements issued by 30th June 2024	In house	100% media statements issued by 30th June 2024	In house	Yes	None	None	Media statements

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the affairs of the institution											
MM08	To deepen democracy and promote active community participation in the affairs of the institution	Updating of Municipal social media accounts	Percentage on updating of Municipal social media accounts	Updating of Municipal social media accounts quarterly and as and when required	100% Updating of Municipal social media accounts on quarterly basis by 30th June 2024	In house	100% Updating of Municipal social media accounts on quarterly basis by 30th June 2024	In house	Yes	None	None	Social media accounts reports
MM09	To deepen democracy and promote active community participation in the affairs of the institution	Submission of report on the presidential hotline to the Municipal Manager	Percentage of presidential hotline reports on issues raised and resolved submitted to the Municipal Manager	4 reports on the presidential hotline submitted to the Municipal Manager	100% of presidential hotline reports on issues raised and resolved submitted to the Municipal Manager by 30th June 2024	In house	100% of presidential hotline reports on issues raised and resolved submitted to the Municipal Manager by 30th June 2024	In house	Yes	None	None	4 Presidential hotline reports
MM10	To deepen democracy and promote active community participation in the affairs of the institution	Issuing of External Newsletter	Rate of issuing of External Newsletter issued	2 Quarterly issuing of External Newsletters	2 Quarterly issuing of External Newsletters by 30th June 2024	R 224 996	1 Quarterly issuing of External Newsletters by 30th June 2024	R 60 000	No	Non-responsiveness from the side of the bidders during the procurement stage.	The external newsletter will be issued by 30th September 2024.	External Newsletter
IDP												

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM11	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of IDP Process Plan	Number of IDP process plans developed and approved by Council	1 IDP process plan developed and approved by Council	1 IDP process plans developed and approved by Council by 31st August 2023	In house	1 IDP process plans developed and approved by Council by 31st August 2023	In house	Yes	None	None	Council resolution
MM12	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the Integrated Development Plan	Number of IDP's reviewed and approved	1 IDP's reviewed and approved	1 IDP's reviewed and approved by 30th June 2024	In house	1 IDP's reviewed and approved by 30th June 2024	In house	Yes	None	None	Council resolution
MM13	To deepen democracy and promote active community participation in the affairs of the institution	Holding of the Annual IDP/Budget Indaba	Number of IDP/Budget Indaba meetings conducted	1 IDP/Budget Indaba meetings conducted	1 IDP/Budget Indaba meetings conducted by 30th June 2024	In house	1 IDP/Budget Indaba meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance register
MM14	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of the Strategic Planning Workshop	Number of strategic planning workshops conducted	1 Strategic planning workshops conducted	1 strategic planning workshop conducted by 30th June 2024	R 368 172	1 strategic planning workshop conducted by 30th June 2024	R 307 720.20	Yes	None	None	Attendance registers and report

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM15	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of IDP/Budget steering committee meetings	Number of IDP/Budget steering committee meetings conducted	2 IDP/Budget steering committee meetings conducted	2 IDP/Budget steering committee meetings conducted by 30th June 2024	In house	2 IDP/Budget steering committee meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance registers and report
MM16	To deepen democracy and promote active community participation in the affairs of the institution	Submission of IDP to the MEC for Local Government	Number of IDP submitted to the MEC for Local Government within 10 workings days after approval	1 IDP submitted to the MEC for Local Government within 10 workings days after approval	1 IDP submitted to the MEC for Local Government within 10 workings days after approval by 30th June 2024	In house	1 IDP submitted to the MEC for Local Government within 10 workings days after approval by 30th June 2024l	In house	Yes	None	None	Submission letter
MM017	To deepen democracy and promote active community participation in the affairs of the institution	Conducting Community Consultative meetings on approved draft IDP/Budget	Number of Community Consultative meetings conducted on approved draft IDP/Budget	15 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget	12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget by 30th June 2024	In house	12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget by 30th June 2024	In house	Yes	None	None	Attendance register
PERFORMANCE MANAGEMENT SYSTEM												

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM18	To deepen democracy and promote active community participation in the affairs of the institution	Compilation and submission of the Annual Report to the office of the Auditor General	number of Annual Reports compiled and submitted to the office of Auditor General	1 Annual Report compiled and submitted to the office of the Auditor General	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2023	In house	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2023	In house	Yes	None	None	Acknowledgement letter
MM19	To deepen democracy and promote active community participation in the affairs of the institution	Tabling of Annual Report before Council	Number of Annual Reports tabled before council	1 Annual report tabled before council	1 Annual report tabled before council by 31st January 2024	In house	1 Annual report tabled before council by 31st January 2024	In house	Yes	None	None	Council resolution
MM20	To deepen democracy and promote active community participation in the affairs of the institution	Development and submission of Mid-year budget and performance assessment report	Number of Mid-year budget and performance assessments submitted to the Executive Mayor, National Treasury and Provincial Treasury	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2024	In house	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2024	In house	Yes	None	None	Acknowledgement of receipt

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM21	To deepen democracy and promote active community participation in the affairs of the institution	Tabling of Mid-year budget and performance assessment before Council	Number of Mid-year budget and performance assessments tabled before Council	1 Mid-year budget and Performance Assessment report tabled before Council	1 Mid-year budget and Performance Assessment report tabled before Council by 31st January 2024	In house	1 Mid-year budget and Performance Assessment report tabled before Council by 31st January 2024	In house	Yes	None	None	Council resolution
MM22	To deepen democracy and promote active community participation in the affairs of the institution	Review and approval of the PMS Policy Framework	Number of PMS Policy Framework reviewed and approved by Council	1 PMS Policy Framework reviewed and approved	1 PMS Policy Framework reviewed and approved by Council by 30th June 2024	In house	1 PMS Policy Framework reviewed and approved by Council by 30th June 2024	In house	Yes	None	None	Council resolution
MM23	To deepen democracy and promote active community participation in the affairs of the institution	Submission of performance report to the Executive Mayor	Number of performance reports submitted to the Executive Mayor	4 Performance report submitted to the Executive Mayor	4 Performance reports submitted to the Executive Mayor by 30th June 2024	In house	4 Performance reports submitted to the Executive Mayor	In house	Yes	None	None	Council resolution
MM24	To deepen democracy and promote active community participation in the affairs of the institution	Development and submission of the SDBIP to the Executive Mayor	Number of SDBIP's developed and submitted to the Executive Mayor within	1 2023/2024Draft SDBIP' developed and submitted to the Executive Mayor within	1 2024/2025 Draft SDBIP' developed and submitted to the Executive Mayor within 14 days after	In house	1 2024/2025 Draft SDBIP' developed and submitted to the Executive Mayor within 14 days after the	In house	Yes	None	None	Acknowledgement of receipt

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
			14 days after the approval of the budget for consideration	14 days after the approval of the budget for consideration	the approval of the budget for consideration by 30th June 2024		approval of the budget for consideration by 30th June 2024					
MM25	To deepen democracy and promote active community participation in the affairs of the institution	Approval of SDBIP by the Executive Mayor	Number of SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	1 2023/2024 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	1 2024/2025 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget by 30th June 2024	In house	1 2024/2025 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget by 30th June 2024	In house	Yes	None	None	Approved SDBIP
MM26	To deepen democracy and promote active community participation in the affairs of the institution	Signing of Performance Agreements by Senior managers	Number of Senior Managers including Municipal Manager with signed performance agreement	5 Signed performance agreements for Senior Managers and 1 Municipal Manager	1 Signed performance agreement by the MM and 5 for section 56 Managers by 31st July 2023	In house	1 Signed performance agreement by the MM and 5 for section 56 Managers by 31st July 2023	In house	Yes	None	None	Signed performance agreements
MM27	To deepen democracy and promote active community participation in	Conducting performance assessments for Senior Managers	Number of performance assessments conducted for Senior	4 performance assessments conducted for senior managers	4 performance assessments conducted for senior managers	In house	4 performance assessments conducted for senior managers	In house	Yes	None	None	Performance assessments report

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the affairs of the institution		Managers including Municipal Manager	including Municipal Manager	including Municipal Manager by 30th June 2024		including Municipal Manager by 30th June 2024					
INTERNAL AUDIT												
MM28	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Audit Plan to Audit committee for approval (3 year rolling and annual operational plan)	Number of Audit Plans submitted to the Audit committee for approval	1 Audit Plans submitted to the Audit committee for approval	1 Audit Plans submitted to the Audit committee for approval by 30th June 2024	In house	1 Audit Plans submitted to the Audit committee for approval by 30th June 2024	In house	Yes	None	None	Approved Audit plan and minutes of the AC meeting
MM29	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Internal Audit reports on the implementation of Internal Audit Plan to the Audit Committee	Number of Internal Audit reports on the implementation of Internal Audit Plan submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee	4 Internal Audit reports on the implementation of Internal Audit Annual Plan submitted to the Audit Committee by 30th June 2024	R 1 400 000	4 Internal Audit reports on the implementation of Internal Audit Annual Plan submitted to the Audit Committee by 30th June 2024	R 1 010 000	Yes	None	None	Quarterly audit reports presented to the AC and AC minutes
MM30	To deepen democracy and promote active community	Conducting of Internal Audit charter workshops	Number of Internal Audit charter	1 Internal Audit charter workshops conducted	1 Internal Audit charter workshop	In house	1 Internal Audit charter workshop	In house	Yes	None	None	Attendance registers

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution		workshops conducted		conducted by 30th June 2024		conducted by 30th June 2024					
MM31	To deepen democracy and promote active community participation in the affairs of the institution	Holding of Audit Committee meetings	Number of Audit Committee meetings held	6 Audit Committee meetings held	4 Audit Committee meetings held by 30th June 2024	NDM shared services	5 Audit Committee meetings held by 30th June 2024	In house	Yes	The extra meeting was special meeting for discussion of draft AGSA reports	To revise the target to cater special meetings.	Attendance registers and minutes
MM32	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Audit Committee reports to Council	Number of Audit Committee reports submitted to Council	3 Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council by 30th June 2024	In house	4 Audit Committee reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution
MM33	To deepen democracy and promote active community participation in the affairs of the institution	Implementation of AGSA Management letter findings	Percentage on implementation of AGSA Management letter findings	86% Implementation of AGSA Management letter findings	100% Implementation of AGSA Management letter findings by 30 June 2024	In house	43% Implementation of AGSA Management letter findings by 30 June 2024	In house	No	Slow implementation of AGSA recommendations by management.	Continuous follow up with management on progress made on implementation of IA	Action Plan progress report

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
											recommendations	
MM34	To deepen democracy and promote active community participation in the affairs of the institution	Implementation of Internal Audit action plan/ recommendations	Percentage on implementation of Internal Audit action plans/ recommendations	53% Implementation of Internal Audit action plans/ recommendations	100% Implementation of Internal Audit action plans/ recommendations by 30 June 2024	In house	70% Implementation of Internal Audit action plans/ recommendations by 30 June 2024	In house	No	Slow implementation of IA findings by management.	To make a follow-up on implementation of IA findings on a monthly basis.	Quarterly follow-up report on IA Findings.
MM35	Improved Audit Outcomes	Attaining and Maintaining of Clean Audit Opinion	Clean Audit Opinion Attained and Maintained	0	Clean Audit Opinion Attained and Maintained by 31st December 2023	In house	Unqualified audit opinion with matters obtained by 31st December 2023	In house	No	Material misstatements that were identified during the audited by AGSA affected the planned audit opinion	Management to ensure that the AFS preparatory that is developed does mitigate against any potential misstatements.	AG's Audit Report
RISK MANAGEMENT												
MM36	To improve organizational efficiency and promote a culture of professional conduct in order	Development of Risk Management Strategy	Number of Risk Management Strategy reviewed and approved by Council	4 Risk Management reports submitted to RMAFACC	1 Risk Management Strategy reviewed and approved by Council by 30th June 2024	In house	1 Risk Management Strategy reviewed and approved by	In house	Yes	None	None	Council resolution

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	to render quality services.						Council by 30th June 2024					
MM37	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Strategic Risk Register	Number of Strategic Risk Register developed and approved by Council	4 Compliance reports submitted to RMAFACC	1 Strategic Risk Register developed and adopted by Council 30th June 2024	In house	1 Strategic Risk Register developed and adopted by Council 30th June 2024	In house	Yes	None	None	Council resolution
MM38	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of Risk Management Implementation Plan	Number of Risk Management Implementation Plan reviewed and approved by Council	1 Strategic Risk Register developed and adopted by Council	1 Risk Management Implementation Plan reviewed and approved by Council by 30th June 2024	In house	1 Risk Management Implementation Plan reviewed and approved by Council by 30th June 2024	In house	Yes	None	None	Council resolution
MM39	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of Access Control Policy	Number of Access Control Policy reviewed and approved by Council	0	1 Access Control Policy reviewed and approved by Council by 30th June 2024	In house	1 Access Control Policy reviewed and approved by Council by 30th June 2024	In house	Yes	None	None	Council resolution
MM40	To improve organizational efficiency and promote a	Development of business continuity plan	Number of business continuity plans	1 Business continuity plan reviewed and	1 Business continuity plan reviewed and approved by	In house	1 Business continuity plan reviewed and	In house	Yes	None	None	Council resolution

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	culture of professional conduct in order to render quality services.		reviewed and approved by Council	approved by Council	Council by 30th June 2024		approved by Council by 30th June 2024					
MM41	To deepen democracy and promote active community participation in the affairs of the institution	Submission of quarterly Risk Management reports to RMAFACC	Number of Risk Management reports submitted to RMAFACC	4 Risk Management reports submitted to RMAFACC	4 Risk Management reports submitted to RMAFACC by 30th June 2024	In house	4 Risk Management reports submitted to RMAFACC by 30th June 2024	In house	Yes	None	None	Attendance register and Risk Management Reports
MM42	To deepen democracy and promote active community participation in the affairs of the institution	Submission of compliance reports to RMAFACC	Number of compliance reports submitted to RMAFACC	4 Compliance reports submitted to RMAFACC	4 Compliance reports submitted to RMAFACC by 30th June 2024	In house	4 Compliance reports submitted to RMAFACC by 30th June 2024	In house	Yes	None	None	Signed Agenda and Compliance Reports
MM43	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of RMAFACC meetings	Number of RMAFACC meetings conducted	4 RMAFACC meetings conducted	4 RMAFACC meetings conducted by 30th June 2024	NDM shared services	4 RMAFACC meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance registers, minutes
MM44	To deepen democracy and promote active	Anti-fraud and corruption campaign	Number of anti-fraud and corruption	2 Anti-fraud and corruption awareness	2 Anti-fraud and corruption awareness	In house	2 Anti-fraud and corruption awareness	In house	Yes	None	None	Attendance Registers/Promotional

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution		awareness campaign conducted	campaign conducted	campaigns conducted by 30th June 2024		campaigns conducted by 30th June 2024					Material/Presentation made
MM45	To deepen democracy and promote active community participation in the affairs of the institution	Submission of RMAFACC reports to AC	Number of RMAFACC reports submitted to AC	4 RMAFACC report submitted to AC	4 RMAFACC reports submitted to AC by 30th June 2024	In house	4 RMAFACC reports submitted to AC by 30th June 2024	In house	Yes	None	None	RMAFACC Report to AC (Chairperson's Report) and AC's Signed Agenda with Index page
MM46	To deepen democracy and promote active community participation in the affairs of the institution	Forensic Investigation concluded	Percentage of Forensic Investigation concluded	3 Forensic Investigation concluded	100% Forensic Investigations concluded by 30th June 2024	R 1 119 996	100% Forensic Investigations concluded by 30th June 2024	R 414 000.00	Yes	None	None	Allocation Letter and Investigation Summary Report
MM47	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Monitoring of Municipal Security Services	Number of quarterly status reports on monitoring of Municipal security services submitted to the Municipal Manager	4 quarterly status report on Municipal security submitted to Municipal Manager	4 quarterly status reports on monitoring of Municipal security services submitted to the Municipal Manager by 30th June 2024	R 32 754 253	4 quarterly status reports on monitoring of Municipal security services submitted to the Municipal Manager by 30th June 2024	R 28 099 383.22	Yes	None	None	Quarterly Security Reports

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM48	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Refurbishment and activation of Biometric clocking system	Number of Refurbishment and activation of Biometric clocking system	0	1 Refurbishment and activation of Biometric clocking system by 30th June 2024	R 700 000	1 Refurbishment and activation of Biometric clocking system by 30th June 2024	R 643 753.70	Yes	None	None	Allocation Letter and Completion Report
MUNICIPAL PUBLIC ACCOUNT COMMITTEE												
MM49	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Municipal Public Accounts Committee	Number of MPAC meetings conducted	10 MPAC meetings conducted	4 MPAC meetings conducted by 30th June 2024	In house	8 MPAC meetings conducted	In house	Yes	The over achievement is as a result of the special meetings held during the period under review.	To incorporate the special meetings in the subsequent SDBIP.	Attendance register
MM50	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the oversight report on the Annual Report	Number of oversight reports developed and approved on the probing of the Annual report	1 oversight report developed and approved on the probing of the Annual report	1 oversight report developed and approved on the probing of the Annual report by 30th June 2024	In house	1 oversight report developed and approved on the probing of the Annual report by 30th June 2024	In house	Yes	None	None	Council resolution
MM51	To deepen democracy and promote active	Development and approval of the MPAC	Number of Annual Work Plans	0	1 Annual Work Plan developed and	In house	1 Annual Work Plan developed and approved	In house	Yes	None	None	Council resolution

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution	Annual Work Plan	developed and approved by Council		approved by Council by 30th June 2024		by Council by 30th June 2024					
INFORMATION COMMUNICATION TECHNOLOGY – ICT												
MM52	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Reports on the repairs and maintenance of ICT hardware	Number of Repairs and maintenance reports of ICT hardware's submitted to the HOD	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware's	4 Repairs and maintenance reports of ICT hardware's submitted to the HOD by 30th June 2024	R 2 300 000	4 Repairs and maintenance reports of ICT hardware's submitted to the HOD by 30th June 2024	R 3 881 937.59	Yes	The Municipality had an emergency on its network to be attended that was affected by electricity and Microsoft upgrade. This was unanticipated situation	Enough budget to be made available in the Adjusted budget for 2024/ 2025 FY	Reports
MM53	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Renewal or Procurement of software	Number of software licenses renewed or procured	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	R 13 234 446	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x Server	R 13 234 000	No	1 x eRecords, 1 x eRecruitment and 1 x Internal Audit not Achieved due to financial implications. 1x eRecords piloting of the	eRecords and Internal Audit System to be implemented on the 1st quarter of 2024/25	License certificate/ License Confirmation

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Server monitoring system, 1 x PMS system, 35 x Office 365 renewed	Server monitoring system, 1 x PMS system, 35 x Office 365, 1 x DocuSign, 1 x Helpdesk, 1 x Internal Audit system, 1 x eRecords, 1 x, eRecruitment renewed by 30th June 2024		monitoring system, 1 x PMS system, 35 x Office 365, 1 x DocuSign, 1 x Helpdesk renewed by 30th June 2024			system was implemented to go live 1st of July 2024. eRecruitment and Internal Audit system due to limited funds	financial year. eRecruitment to be implemented in the 3rd quarter of 2024/25 financial year.	
MM54	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting of ICT Steering Committee meetings	Number of ICT Steering Committee conducted	4 ICT Steering committee meetings conducted	4 ICT Steering committee meetings conducted by 30th June 2024	In house	4 ICT Steering committee meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance register, Minutes
MM55	To deepen democracy and promote active community participation in the affairs of the institution	Updating of Municipal website	Percentage on updating Municipal Website as per 75 of the MFMA	100% Updating of Municipal website on quarterly basis and as required by	100% Updating of Municipal website on quarterly basis and as required by Sec. 75 of the	In house	100% Updating of Municipal website on quarterly basis and as required by Sec. 75 of the MFMA by 30th June 2024	In house	Yes	None	None	Screen shots

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Sec. 75 of the MFMA	MFMA by 30th June 2024							
YOUTH												
LED20	To create a conducive environment economic development, investment attraction and job creation	Development of Youth Innovation Strategy	Number of Youth Innovation Strategy	0	1 Youth Innovation Strategy developed and approved by Council by 30th June 2024	In house	1 Youth Innovation Strategy developed and approved by Council by 30th June 2024	In house	Yes	None	None	Council resolution
LED21	To create a conducive environment economic development, investment attraction and job creation	Youth participation in training and skills development	Number of youths participating in training and skills development programs facilitated by the Municipality	25 Youth participating in training and skills development programs facilitated by the Municipality	20 Youth participating in training and skills development programs facilitated by the Municipality by 30th June 2024	In house	20 Youth participating in training and skills development programs facilitated by the Municipality by 30th June 2024	In house	Yes	The service provider had increased the intake from 20 to 35 hence the variance	The Youth participating in training and skills development programs facilitated by the Municipality has since increased from 20 to 25 in the 2024/ 2025 FY, however it is subject to an increase should we have more	Enrolment list

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
											resources/ sponsors.	
LED22	To create a conducive environment economic development, investment attraction and job creation	Conducting of youth outreach meetings	Number of youth outreach meetings conducted	2 youth outreach meetings conducted	2 youth outreach meetings conducted by 30th June 2024	In house	2 youth outreach meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance register
LED23	To create a conducive environment economic development, investment attraction and job creation	Conducting of Career guidance	Number of Career guidance conducted	1 career guidance conducted	1 career guidance conducted by 30th June 2024	In house	1 career guidance conducted by 30th June 2024	In house	Yes	None	None	Attendance register
LED24	To create a conducive environment economic development, investment attraction and job creation	Youth Summit	Number of Youth Summits conducted	1 Youth Summit conducted	1 Youth Summit conducted by 30th June 2024	R 387 504	1 Youth Summit conducted by 30th June 2024	R 130 000	Yes	None	None	Attendance registers and summit report
LED25	To create a conducive environment economic development,	Cooperatives Financial Grant	Number of Cooperatives Financial Grant supported	4 Youth cooperative financial grant supported	5 Cooperatives Financial Grant	R 200 004	0 Cooperatives Financial Grant supported by 30th June 202	R 0	No	Lack of submission of Responses to the programme	Implementation the second quarter of	Acknowledgment of Receipt of Goods and Invoices

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation				supported by 30th June 2024					by Services providers.	2024/ 2025 FY by relaxing(simplifying) the requirements in order to attract the submissions.	
LED26	To create a conducive environment economic development, investment attraction and job creation	NPO Social Special Programmes Support	Number of Social Special Programmes Support conducted	5 Social Special Programmes Support conducted	4 Social Special Programmes Support conducted by 30th June 2024	R 331 692	5 Social Special Programmes Support conducted by 30th June 2024	R 275 895	Yes	None	None	Attendance registers
LED27	To create a conducive environment economic development, investment attraction and job creation	Solomon Mahlangu Marathon	Number of Solomon Mahlangu Marathon conducted	1 Solomon Mahlangu Marathon conducted	1 Solomon Mahlangu Marathon conducted by 30th June 2024	R 357 128	1 Solomon Mahlangu Marathon conducted by 30th June 2024	R 73 650	Yes	None	None	Attendance registers and Report
LED28	To create a conducive environment economic development,	THLM Solomon Mahlangu Sports	Number of THLM Solomon Mahlangu Sports	0	1 THLM Solomon Mahlangu Sports Tournament	R 250 000	0 THLM Solomon Mahlangu Sports Tournament	In house	No	Implementation was impacted by theft of Mayoral prizes	To be implemented in the second quarter of	Attendance registers and Report

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation	Tournament (Mayor's Cup)	Tournament (Mayor's Cup) conducted		(Mayor's Cup) conducted by 30th June 2024		(Mayor's Cup) conducted by 30th June 2024				2024/ 2025 FY	
LED29	To create a conducive environment economic development, investment attraction and job creation	Grade 12 Academic Top Achievers Awards	Number of Grade 12 Academic Top Achievers Awards conducted and issued	0	1 Grade 12 Academic Top Achievers Awards conducted and issued by 30th June 2024	R 600 000	1 Grade 12 Academic Top Achievers Awards conducted and issued by 30th June 2024	R 600 000.00	Yes	None	None	Attendance registers and Report

KPA: LOCAL ECONOMIC DEVELOPMENT

The department of Local Economic Development overall performance for 2023/ 2024 financial year is 89% achievement. The department managed to achieve 17 targets out of the 19 planned targets, as compared to 87% achieved in 2022/ 2023 financial year, out of 15 planned targets 13 targets was achieved.

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED02	To create a conducive environment for economic development, investment attraction and job creation	Review and approval of Municipal Investment Strategy	Number of Municipal Investment Strategy Reviewed and approved by council	0	1 Municipal Investment Strategy Reviewed and approved by council 30th June 2024	In house	1 Municipal Investment Strategy Reviewed and approved by council 30th June 2024	In house	Yes	None	None	Council resolution
LED03	To create a conducive environment for economic development, investment attraction and job creation	Facilitation of the Community Works Programme	Number of jobs created through the Community Works Programme	1 375 jobs created through the Community Works Programme	1 200 jobs created through the Community Works Programme by 30th June 2024	In house	1 304 jobs created through the Community Works Programme by 30th June 2024	In house	Yes	The unit achieved 104 jobs more than was planned. The reason for the over achievement is that CoGTA normally has 10% that they include in the total number of participants. Appointed depending on the available budget.	More information will be sought from the Department on the possible increment so as to include a near perfect figure.	MIS Report
LED04	To create a conducive environment for economic development, investment	Conduct LED Forum Meetings	Number of LED Forum meetings conducted	4 LED forum meetings conducted	4 LED forum meetings conducted by 30th June 2024	In house	4 LED forum meetings conducted by 30th June 2024	In house	Yes	None	None	Minutes and attendance register

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	attraction and job creation											
LED05	To create a conducive environment for economic development, investment attraction and job creation	Submit LED Forum reports to the Executive Mayoral Committee	Number of LED Forum reports submitted to the Mayoral Committee	2 LED forum reports submitted to Mayoral	4 LED Forum reports submitted to the Mayoral Committee by 30th June 2024	In house	3 LED Forum reports submitted to the Mayoral Committee by 30th June 2024	In house	No	The LED forum only set on the 6 of December 2023 and the Mayoral Committee had no schedule meeting in December.	The report will be presented to Mayoral Committee in the first meeting of 2024 (in January).	Signed Mayoral Agenda and the Index Pages
LED06	To create a conducive environment for economic development, investment attraction and job creation	Conduct LED Outreach meetings on Mass Economic Opportunities	Number of LED outreach meetings conducted	2 LED outreach meetings conducted	2 LED Outreach meetings conducted by 30th June 2024	In house	2 LED Outreach meetings conducted by 30th June 2024	In house	Yes	None	None	Attendance registers and reports
LED07	To create a conducive environment for economic development, investment attraction and job creation	Engagement of stakeholders on Moloto road development	Number of stakeholders engagement meetings held for Moloto Road development	2 Stakeholders engagement meetings held for Moloto Road Development	2 Stakeholders engagement meetings held for Moloto Road Development by 30th June 2024	In house	2 Stakeholders engagement meetings held for Moloto Road Development by 30th June 2024	In house	Yes	None	None	Minutes and attendance register

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED08	To create a conducive environment for economic development, investment attraction and job creation	Conduct reference committee meetings for Community Works Programme	Number of reference committee meetings for CWP	3 Local Reference Committee meetings held on CWP	4 Local Reference Committee meetings held on CWP by 30th June 2024	In house	4 Local Reference Committee meetings held on CWP by 30th June 2024	In house	Yes	None	None	Minutes and attendance register
LED09	To create a conducive environment for economic development, investment attraction and job creation	Consulting and attracting of new Business Investments	100% Consulting and attracting of new Business Investments	2 Meetings held to engage and support lucrative investors	100% Consulting and attracting of new Business Investments by 30th June 2024	In house	100% Consulting and attracting of new Business Investments by 30th June 2024	In house	Yes	None	None	Attendance registers and reports (Resolutions)
LED10	To create a conducive environment for economic development, investment attraction and job creation	Training and development of SMME's and Cooperatives	Number of SMME's and cooperatives trained and developed	124 SMMEs and Cooperatives trained and supported	40 SMMEs and Cooperatives trained and developed by 30th June 2024	In house	88 SMMEs and Cooperatives trained and developed by 30th June 2024	In house	Yes	The Unit trained 48 SMME`s more than was planned. The reason for the over achievement is that sometimes more SMME`s would turn up even though they might not have been	In future we will use percentages for achievement rather than putting a fixed number.	Attendance registers and reports

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										invited. Such SMME`s cannot be turned away.		
LED11	To create a conducive environment for economic development, investment attraction and job creation	Provision of Business support to SMME's and Cooperatives	Number of Business support to SMME's and Cooperatives	0	40 Business support to SMME's and Cooperatives by 30th June 2024	In house	117 Business support to SMME's and Cooperatives by 30th June 2024	In house	Yes	The unit supported 77 more SMME`s and co-operatives than was planned. The reason for the over achievement is that when more SMME`s and Co-operatives turn up, they can't be turned away	In future we will concentrate on those SMME`s` and cooperatives that we have identified	Attendance registers and reports
LED12	To create a conducive environment for economic development, investment attraction and job creation	Conduct cooperative project meetings	Number of cooperative project meetings conducted	4 cooperative project meetings conducted	4 Cooperative projects meetings conducted by 30th June 2024	In house	4 Cooperative projects meetings conducted by 30th June 2024	In house	Yes	None	None	Minutes and attendance register
LED13	To create a conducive	Registration of SMME's	Number of SMME's and	42 SMME's and	20 SMME's and	In house	43 SMME's and	In house	Yes	The unit registered 23	In future the number will	Data log

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	environment for economic development, investment attraction and job creation	and Cooperatives on Municipal data base	Cooperatives registered on Municipal data base	Cooperatives registered on Municipal data base	Cooperatives registered on Municipal data base by 30th June 2024		Cooperatives registered on Municipal data base by 30th June 2024			SMME`s and Cooperative in the Data base. The reason for the over achievement is that while we plan to register a certain number of the SMME`s and cooperatives, we end up registering more of them as some of them come and register on their own, surpassing the planned number.	be put as a % rather than a fixed number	
LED14	To create a conducive environment for economic development, investment attraction and job creation	Identify and support rural smallholder farmers and community gardens	Number of rural smallholders' farmers and community gardens identified	24 rural smallholder farmers and community gardens identified	20 rural smallholder farmers and community gardens identified by 30th June 2024	In house	30 rural smallholder farmers and community gardens identified by 30th June 2024	In house	Yes	The unit identified 10 more rural smallholders than what was planned. The reason for the over	In future we will concentrate only on those that have been identified.	Site visit reports and attendance register

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										achievement is that some of the smallholders avail themselves without being visited.		
LED15	To create a conducive environment for economic development, investment attraction and job creation	Business licenses application received, processed and issued	% of business licenses application received, processed and issued	330 business licenses application received, processed and issued	100% business licenses application received, processed and issued by 30th June 2024	In house	100% business licenses application received, processed and issued by 30th June 2024	In house	Yes	None	None	Register and Business licenses
LED16	To create a conducive environment for economic development, investment attraction and job creation	Inspection of businesses	Number of Businesses inspection conducted	65 Business inspections conducted	48 Business inspections conducted by 30th June 2024	In house	82 Business inspections conducted by 30th June 2024	In house	Yes	The unit inspected 34 more businesses than was planned. The reason for the over achievement is that there are other joints inspections conducted in joint	The number of the inspections conducted with other agencies will be separated from the planned ones.	Inspection register

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										operations with other government agencies like SAPS, Home Affairs and SARS, the number of which cannot be quantified beforehand.		
LED17	To Create a conducive environment for economic development and job creation	Grant-In Aid Support for SMME`s	Number of SMMEs benefitting from Municipal support through tools of trade	20 of SMME` supported with tools	100 of SMMEs benefitting from Municipal support through tools of trade by 30th June 2024	R 5 000 000	21 of SMMEs benefitting from Municipal support through tools of trade by 30th June 2024	R 5 000 000	No	Some of the applicants failed to fill in the form in a required standard	Mor education will be dedicated to would be applicants in the 2024/ 2025 FY	Advertisement, list of recipients. Acknowledgment of Receipt of Goods and Invoices
LED18	To Create a conducive environment for economic development and job creation	Promotion of Tourism through KwaMhlanga Show	Number of Tourism Promotions through KwaMhlanga Show hosted	0	1 Tourism Promotion through KwaMhlanga Show hosted by 30th June 2024	In house	1 Tourism Promotion through KwaMhlanga Show hosted by 30th June 2024	In house	Yes	None	None	Report and attendance register
LED19	To Create a conducive environment for economic	Attending Tourism Indaba events	Number of Tourism Indaba events attended	0	1 Tourism Indaba event attended by the 30th of June 2024	R 200 000	1 Tourism Indaba event attended by the 30th of June 2024	R 117 338	Yes	None	None	Attendance register, report, List of SMME and

KPA: 3		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	development and job creation											Proof of Purchase
LED30	To Create a conducive environment for economic development and job creation	Art and Cultural Festival (Zikhakhazise Ngesikhenu)	Number of Art and Cultural Festival hosted	0	1 Art and Cultural Festival hosted by 30th June 2024	R 800 000	1 Art and Cultural Festival hosted by 30th June 2024	R 800 000	Yes	None	None	Report and attendance register

KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The department of Finance Services overall performance for 2023/ 2024 financial year is 94% achievement. The department managed to achieve 29 targets out of the 31 planned targets, as compared to 91% achieved in 2022/ 2023 financial year, out of 35 planned targets 32 targets was achieved.

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 20223/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DFS01	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Approve annual budget that are compliant with the MFMA and treasury standards	Number of annual budgets approved in line with MFMA and treasury standards	1 annual budget approved in line with MFMA and treasury standards	1 annual budget approved in line with MFMA and treasury standards by 31st May 2024	In house	1 annual budget approved in line with MFMA and treasury standards by 31st May 2024	In house	Yes	None	None	Council resolution
DFS02	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Budget adjustment in line with MFMA and treasury standards	Number of budgets adjusted in line with MFMA and treasury standards	1 budget adjusted in line with MFMA and treasury standards	1 budget adjusted in line with MFMA and treasury standards by 28th February 2024	In house	1 budget adjusted in line with MFMA and treasury standards by 28th February 2024	In house	Yes	None	None	Council resolution
DFS03	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Development of Audit Action Plan	Number of audit action plan developed	1 Audit action plan developed by 28th February 2022	1 Audit action plan developed by 31st December 2023	In house	1 Audit action plan developed by 31st December 2023	In house	Yes	None	None	Audit action plan

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 20223/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DFS04	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Revenue collection in line with the budgeted financial performance	Amount revenue collected excluding grants	R 65 667 084.36 excluding grants Revenue collected	Revenue collected excluding grants by 30th June 2024 (R444 582 000)	In house	R 65 158 483.22 Revenue collected excluding grants by 30th June 2024	In house	No	Persistent resistance of payment of services from the communities	Implementation of the adopted Revenue Enhancement Strategy and the Operation Take Responsibility throughout the 2024 financial year to improve revenue collection	Section 71 Monthly reports
				R 37 369 661.23 Property Rates collected	1.Property Rates (R61 555 000)	In house	R 37 940 031 Property Rates	In house	No	Persistent resistance of payment of services from the communities	Implementation of the adopted Revenue Enhancement Strategy and the Operation Take Responsibility throughout the 2024 financial year to improve revenue collection	Section 71 Monthly reports

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				R 8 850 715.20 Service charges collected	2.Service charges (R145 253 000)	In house	R 8 384 295.17 Service charges	In house	No	Persistent resistance of payment of services from the communities	Implementation of the adopted Revenue Enhancement Strategy and the Operation Take Responsibility throughout the 2024 financial year to improve revenue collection	Section 71 Monthly reports
				R 13 620 976	3.Investment Revenue (R11 968 000)	In house	R 23 762 422 Investment Revenue	In house	Yes	None	None	Section 71 Monthly reports
				R 5 825 731.29 Other own Revenue collected	4.Other own Revenue (R225 806 000)	In house	R 9 808 929.67 Other own Revenue	In house	No	Persistent resistance of payment of services from the communities	Implementation of the adopted Revenue Enhancement Strategy and the Operation Take Responsibility throughout the 2024 financial year to improve	Section 71 Monthly reports

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
											revenue collection	
				R 713 823 000 Transfers collected	Transfers (R601 879 000)	In house	R 833 523 000 Transfers	In house	Yes	None	None	Section 71 Monthly reports
DFS05	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Development of Data cleansing action plan	Number of data action plans developed	1 data action plan developed	1 data action plan developed by 30th June 2024	In house	1 data action plan developed by 30th June 2024	In house	Yes	None	None	Data cleansing action plan
DFS06	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Provision of services to indigent households	Number of households earning less than R 1960 per month with access to free basic services	132 households earning less than R1 960 per month with access to free basic services	132 households earning less than R1 960 per month with access to free basic services by 30th June 2024	In house	132 households earning less than R1 960 per month with access to free basic services by 30th June 2024	In house	Yes	None	None	Indigent register
DFS07	To improve the financial status of the Municipality through prudent budget planning, stringent financial	Fixed Asset Register compliance with GRAP	Number of action plan developed in line with FAR compliance	1 action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP	In house	1 action plan developed in line with FAR compliance with GRAP	In house	Yes	None	None	Fixed Assets register

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	management and improved revenue collection		with GRAP standards		standards by 30th June 2024		standards by 30th June 2024					
DFS08	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct asset verification and reconciliation	Number of asset verifications and reconciliation conducted	2 asset verification and reconciliation conducted	2 asset verification and reconciliation conducted by 30th June 2024	In house	2 asset verification and reconciliation conducted by 30th June 2024	In house	Yes	None	None	Assets verification and reconciliation reports
DFS09	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Updating of the fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2024	R 7 720 000	Daily update of the Fixed Asset Register by 30th June 2024	R 6 007 226.94	Yes	None	None	Assets register
DFS10	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and	Submission of Section 71 monthly budget statements	Number of section 71 monthly statements submitted within 10 days after the end	12 Section 71 monthly statements submitted within 10 days after the end of each month to	12 Section 71 monthly statements submitted within 10 days after the end of each month to	In house	12 Section 71 monthly statements submitted within 10 days after the end of each month to	In house	Yes	None	None	Proof of submission and 12 reports

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	improved revenue collection		of each month to the Executive Mayor, the provincial treasury and national treasury	the Executive Mayor, the provincial treasury and national treasury	the Executive Mayor, the provincial treasury and national treasury by 30th June 2024		the Executive Mayor, the provincial treasury and national treasury by 30th June 2024					
DFS11	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Supply Chain Management reports to Council	Number of Supply Chain Management reports to submitted to Council	4 Supply chain management reports submitted to Council	4 Supply chain management reports submitted to Council by 30th June 2024	In house	4 Supply chain management reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution
DFS12	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission budget statements to council	Number of budget statements submitted to council within 30 days after the end of a quarter	4 Budget statements submitted to council within 30 days after the end of a quarter	4 Budget statements submitted to council within 30 days after the end of a quarter by 30th June 2024	In house	4 Budget statements submitted to council within 30 days after the end of a quarter by 30th June 2024	In house	Yes	None	None	Council resolution
DFS13	To improve the financial status of the Municipality	Submission of bank reconciliation	Number of Bank reconciliation	12 Bank reconciliation submitted to	12 Bank reconciliations submitted to	In house	12 Bank reconciliations submitted to	In house	Yes	None	None	12 Bank reconciliation and

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	through prudent budget planning, stringent financial management and improved revenue collection	to the Municipal Manager	submitted to the Municipal Manager within 10 days after the end of the month	the Municipal Manager	the Municipal Manager by 30th June 2024		the Municipal Manager by 30th June 2024					proof of submission
DFS14	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct stock taking and reconciliation	Number of stocks taking and reconciliation conducted	2 stocks taking and reconciliation conducted	2 stocks taking and reconciliation conducted by 30th June 2024	In house	2 stocks taking and reconciliation conducted by 30th June 2024	In house	Yes	None	None	2 Stock take reports
DFS15	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Implementation of valuation roll	Percentage implementation of valuation roll	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis by 30th June 2024	In house	100% of the valuation roll implemented on a monthly basis by 30th June 2024	In house	Yes	None	None	Valuation report
DFS16	To improve the financial status of the Municipality through prudent	Submission of goods and services through return	Number of goods and services through return	4 Goods and services through return or verbal and	4 Goods and services through return or verbal and	In house	4 Goods and services through return or verbal and	In house	Yes	None	None	Council resolution

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	budget planning, stringent financial management and improved revenue collection	or verbal and formal return quotations reports to Council (R1-R200 000)	or verbal and formal return quotations reports submitted to Council	formal return quotations reports submitted to Council	formal return quotations reports submitted to Council by 30th June 2024		formal return quotations reports submitted to Council by 30th June 2024					
DFS17	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services procured through a competitive bidding processes reports to Council (R201 000 above	Number of goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above	4 Goods and services procured through a competitive bidding process reports	4 Goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above by 30th June 2024	In house	4 Goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above by 30th June 2024	In house	Yes	None	None	Council resolution
DFS18	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conclusion of procurement processes for tenders above R200 000, which must be within 90 days of tender closure	Number of days taken to conclude procurement processes for tenders above R 200 000, which must be within 90 days of tender closure	0	Conclusion of procurement processes for tenders above R200 000, which must be within 90 days of tender closure by 30th June 2024	In house	Conclusion of procurement processes for tenders above R200 000, which must be within 90 days of tender closure by 30th June 2024	In house	Yes	None	None	Tender advert and tender award register

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DFS19	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services procured through deviation process reports to Council (R0-R200 000)	Number of goods and services procured through deviation process reports to Council (R0-R200 000)	4 Goods and services procured through deviation process reports to Council	4 Goods and services procured through deviation process reports to Council (R0-R200 000) by 30th June 2024	In house	4 Goods and services procured through deviation process reports to Council (R0-R200 000) by 30th June 2024	In house	Yes	None	None	Council resolution
DFS20	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of irregular expenditure reports to Council	Number of irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council by 30th June 2024	In house	4 Irregular expenditure reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution
DFS21	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Contracts Management reports to Council	Number of Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council by 30th June 2024	In house	4 Contracts Management reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DFS22	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of section 66 monthly reports to Council	Number of monthly section 66 reports submitted to Council	11 Section 66 monthly reports submitted to Council	12 Section 66 monthly reports submitted to Council by 30th June 2024	In house	12 Section 66 monthly reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution
DFS23	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of creditors register and creditors analysis monthly to the Municipal Manager	Number of creditors register and creditors analysis monthly reports	12 creditors register and creditors analysis monthly reports	12 creditors register and creditors analysis monthly reports by 30th June 2024	In house	12 creditors register and creditors analysis monthly reports by 30th June 2024	In house	Yes	None	None	12 creditors register and creditors analysis
DFS24	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of fruitless and wasteful expenditure reports to Council	Number of fruitless and wasteful expenditure reports to Council	4 fruitless and wasteful expenditure reports submitted to Council	4 fruitless and wasteful expenditure reports submitted to Council by 30th June 2024	In house	4 fruitless and wasteful expenditure reports submitted to Council by 30th June 2024	In house	Yes	None	None	Council resolution

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 20223/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DFS25	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct inventory reconciliation	Number of inventory reconciliation conducted	2Inventory reconciliation conducted	2 Inventory reconciliation conducted by 30th June 2024	In house	2 Inventory reconciliation conducted by 30th June 2024	In house	Yes	None	None	Inventory reconciliation reports
DFS26	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Closure of the Financial System	Due date for the closure of the Financial System on a monthly basis	By the 3rd of each month the Financial System must be closed	By the 3rd of each month the Financial System must be closed by 30th June 2024	In house	By April and May the Financial System closed on the 3rd but for June, the Financial System was closed on the 8th of June 2024	In house	No	Processing of year end transactions leaded to late closure of the system during the last month of the financial Year, June 2024.	To start with the year-end processes earlier so that the system can be closed on the targeted date for 2024/ 2025 FY	Financial System closure report
FLEET												
DFS27	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of operational plan for Municipal fleet	Number of operational plans developed for Municipal fleet	1 Operational plan developed for Municipal fleet	1 Operational plan developed for Municipal fleet by 30th June 2024	In house	1 Operational plan developed for Municipal fleet by 30th June 2024	In house	Yes	None	None	Operational plan

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 20223/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DFS28	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2024	R 9 866 944	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2024	R 7 429 210.00	Yes	None	None	Monthly reports
DFS29	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2024	R 12 244 593	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2024	R 11 304 631.94	Yes	None	None	Reports
DFS30	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Licensing of Municipal Fleet	Percentage of operational vehicle licenses renewed	157 vehicle licenses renewed	100% operational vehicle licenses renewed by 30th June 2024	R 1 563 733	100% operational vehicle licenses renewed by 30th June 2024	R 1 074 567.80	Yes	None	None	License certificates

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Technical Services' overall performance for 2023/ 2024 financial year is 77% achievement. The department managed to achieve 44 targets out of the 57 planned targets, as compared to 77.5% achieved in 2022/ 2023 financial year, out of 31 planned targets 40 targets was achieved.

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					WATER							
DTS01	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Bulk purchase water	Number of households provided with access to water	64 151 households provided with access to water	64 151 households provided with access to water by 30th June 2024	R 143 594 963	64 086 households provided with access to water by 30th June 2024	R 152 237 966.86	No	Households provided with access to water is reduced due to data cleansing of billing information whereby one account was doubled and the was property rates that was included in the service rates. however, the target was adjusted to previous data information before cleansing	To adjust the targets in line with the billing records in accordance with revised billing information in the 2024/ 2025 FY	Billing Report

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS02	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	6KI Free basic water	Number of HH provided with access to 6kl free basic water	64 151 Number of households provided with access to 6kl free basic water	64 151 households provided with access to 6kl free basic water 30th June 2024	In house	64 086 households provided with access to 6kl free basic water 30th June 2024	In house	No	Households provided with access to water is reduced due to data cleansing of billing information whereby one account was doubled and the was property rates that was included in the service rates. however, the target was adjusted to previous data information before cleansing	To adjust the targets in line with the billing records in accordance with revised billing information in the 2024/ 2025 FY	Billing Report
DTS03	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Supply of Water through water delivery	Number of Households with access to water through water delivery (Tankers)	28 312 Households with access to water through water delivery (Tankers)	28 312 Households with access to water through water delivery by 30th June 2024	R 19 248 058	28 312 Households with access to water through water delivery by 30th June 2024	R 15 453 880	Yes	None	None	Coordinates of jojo tanks, GIS Data, Gantry load truck register, Register at point of delivery

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DTS04	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Water Sample	Number of water samples tested	356 Water Samples tested	600 Water Samples tested by 30th June 2024	R1 080 000	664 Water Samples tested by 30th June 2024	R 1 025 264	Yes	The monitoring programme was revised to include the areas that are being supplied from the boreholes and the Bundu Water Treatment Plant. This resulted to more water sampling points that are being tested.	The target to be revised as per the updated water quality monitoring program in the 2024/25 Financial year starting from the 1St of July 2024.	Water quality reports
DTS05	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Sheldon, Empumelelweni Water Infrastructure, (Multi-Year Project) – Ward 9,14	% progress in the Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3	**100% Progress:** Upgrading of Sheldon Water Infrastructure – Phase 2: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	**100% Progress:** Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5% *Excavation 10%	R 16 909 433	**100% Progress:** Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3 by 28th June 2024 *Setting Out 5% *Excavation 10% *Rock Drill, Blasting &	R 16 557 876.17	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				*Appointment of Contractor 5%; *Site Establishment 15% *Setting Out 5%, *Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5%; *Chamber Walls and Cover Slabs 5%; *Pipe Specials 5%; *Commissioning of the Project 5%	*Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10%		Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10%					

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DTS06	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Phase 3, Ward 12	% progress in the Upgrading of Tweefontein C and DK Water Infrastructure	**60% Progress:** Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 10%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%;	**100% Progress:** Upgrading of Tweefontein C and DK Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%	R 15 000 000	**100% Progress:** Upgrading of Tweefontein C and DK Water Infrastructure – Phase 3 by 18th April 2024: *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%	R 17 610 216.26	Yes	Budget overspending on the approved budget amount	Budget Virements were performed to cover for the shortfall	Monthly progress reports. Completion certificates

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DTS07	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Entokozweni Water Infrastructure Phase 2 – Ward 17	% progress in the Upgrading of Entokozweni Water Infrastructure Phase 2	**100% Progress:** Upgrading of Entokozweni Water Infrastructure – Phase 1 *Commissioning of the Project 5%	**100% Progress:** Upgrading of Entokozweni Water Infrastructure – Phase 2 by 30th June 2024: Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and	R 1 458 501	**100% Progress:** Upgrading of Entokozweni Water Infrastructure – Phase 2 by 10th May 2024: Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and	R 3 761 925	Yes	Budget overspending on the approved budget amount	Budget Virements were performed to cover for the shortfall on the budget	Preliminary Design Report *Detailed Design Report *Term of Reference for Contractor, *Appointment of Contractor, Monthly progress reports.' Completion certificates.

KPA: 5		BASIC SERVICE DELIVERY										
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					Compaction of Trenches 20%. *Commissioning of the Project 5%		Compaction of Trenches 20%. *Commissioning of the Project 5%					
DTS08	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Mabhoko Water Infrastructure Phase 2 (Multi-Year Project) – Ward 13 & 21	% progress in the Upgrading of Mabhoko Water Infrastructure	**80% Progress:** Upgrading of Mabhoko Water Infrastructure – Phase 1 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% *Setting Out 5%	**100% Progress:** Upgrading of Mabhoko Water Infrastructure – Phase 2 by 30th June 2024: *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%. *House Connections 5% *Testing and commissioning 5%	R 16 816 650	**100% Progress:** Upgrading of Mabhoko Water Infrastructure – Phase 2 by 10th April 2024: *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%. *House Connections 5% *Testing and commissioning 5%	R 15 808 220	Yes	None	None	Monthly progress reports Completion certificate

KPA: 5		BASIC SERVICE DELIVERY										
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				*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%.								
DTS09	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Sheldon Water Infrastructure Multi-Year Project – Ward 14	% progress in the Upgrading of Sheldon Water Infrastructure Multi-Year Project – Ward 14	0	**50% Progress:** Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2024: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 5 056 804	**50% Progress:** Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2024: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of	R 4 981 349.57	Yes	None	None	DWS Technical Report, Preliminary Design Report, Detailed Design Report, Terms of Reference for Contractor, Appointment of Contractor Monthly progress reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
					*Appointment of Contractor 5%; *Site Establishment 15%; *Setting out 5%, *Excavation 5%		Contractor 5%; *Site Establishment 15%; *Setting out 5%, *Excavation 5%					
DTS10	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment	% progress in the Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment	**70% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment: *Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP8 by 30th June 2024: *Finalisation Water resources study 10% *Construction 20%	R 3 750 000	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP8 by 04th April 2024: *Finalisation Water resources study 10%	R 3 400 329.89	Yes	None	None	Terms of Reference, Appointment Letter, Monthly progress reports., Water resources study reports

KPA: 5		BASIC SERVICE DELIVERY										
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				*Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Water resources study 10% *Construction 20%			*Construction 20%					
DTS11	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	% progress in the Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	**15% Progress:** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 *Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	**50% Progress:** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by 30th June 2024 *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment	R 3 000 000	**50% Progress:** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by 30th June 2024: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment	R 3 000 000	Yes	None	None	*Term of Reference for Contractor, Appointment of Contractor, Monthly progress reports.

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					15%; *Excavation 5% *Laying of Pipes 5%		15%; *Excavation 5% *Laying of Pipes 5%					
DTS12	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Matheyzenloop to Kwaggafontein booster Pump station	% progress in the Construction of Matheyzenloop to Kwaggafontein booster Pump station	**70% Progress:** Construction of Matheyzenloop to Kwaggafontein booster Pump station *Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%; * Appointment of contractor 5%; * Site Establishment 15%;	**100% Progress:** Construction of Matheyzenloop to Kwaggafontein booster Pump station by 31st March 2024: *Construction 25% *Testing and Commissioning 5%	R 20 788 619	**100% Progress:** Construction of Matheyzenloop to Kwaggafontein booster Pump station by 26th March 2024: *Construction 25% *Testing and Commissioning 5%	R 20 661 367.30	Yes	None	None	Monthly progress reports. Completion certificate.

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				Construction 30%								
DTS13	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of Water Meters (Bulk) (Ward 1-32)	Number of progress reports on Installation of Water Meters	0	12 progress reports on Installation of Water Meters by 30th June 2024	R 2 844 845	12 progress reports on Installation of Water Meters by 30th June 2024	R 1 250 455	Yes	None	None	12 progress reports on Installation of Water Meters in All Wards.
DTS14	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Refurbishment of Water Infrastructure (Ward 1-32)	Number of progress reports on Refurbishment of Water Infrastructure	9 progress reports on Refurbishment of Water Infrastructure	12 progress reports on Refurbishment of Water Infrastructure by 30th June 2024	R 9 952 058	12 progress reports on Refurbishment of Water Infrastructure by 30th June 2024	R 9 008 911.63	Yes	None	None	12 progress reports on Refurbishment of Water Infrastructure in All Wards
DTS15	To provide households with basic services including water, adequate	Installation of Telemetry System	% progress in the installation of telemetry system	0	**40% Progress:** Installation of telemetry system by 30th June 2024	R 3 054 348	**30% Progress:** Installation of telemetry system by 30th June 2024:	R 1 846 518	No	Project approved by CoGTA in March and PDR and DDR stage could not be achieved as	An allocation letter has been issued, the contractor	MIG business plan, Preliminary Designs Report, Detailed

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	sanitation, adequate public lighting and accessible road				*MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		*MIG Business Plan 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%			project was not fully registered, because the service provider has to be appointed first and be allocated work for the PDR and DDR stages to commence.	to commence with works on site which will be completed in the 2024/ 2025 FY	Design Report, Terms of Reference, Report, Appointment of Contractor, Monthly progress reports.
DTS16	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading Mahlabathini Water Infrastructure Ward 22 - MIG	% progress in the Upgrading Mahlabathini Water Infrastructure Ward 22 - MIG	0	**25% Progress**: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary	R 65 217	**10% Progress**: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%;	R 65 000	No	Reprioritization of funding to fast track moving projects has been performed.	Allocated to project for next financial year 2024/2025 FY.	Appointment of consultant, DWS Technical Report, Preliminary design report, Detailed design report, Terms of Reference

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					Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;							
DTS17	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Verena A Water Infrastructure (Multi-Year Project) – Ward 08	% progress in the Upgrading of Verena A Water Infrastructure	**20% Progress** Upgrading of Verena A Water Infrastructure *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	**70% Progress**: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: *Appointment of contractor 5% *Setting Out 5% *Excavation 10% Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%	R 5 500 000	**70% Progress**: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: *Appointment of contractor 5% *Setting Out 5% *Excavation 10% Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%	R 4 265 816	Yes	None	None	Appointment Letter Monthly progress reports

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DTS18	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Replacement of Asbestos Pipes – Ward 7 & 24 (Bomando Water Infrastructure Pipework) (Multi-Year Project)	% progress in the Replacement of Asbestos Pipes – THLM – (Bomando Water Infrastructure Pipework	**100% Progress:** Replacement of Asbestos Pipes – THLM – Phase 2 Appointment of Contractor 10%. *Site Establishment 15%; *Excavation 20% *Replacement of Asbestos Pipes 10%. *Laying of New Pipes 25%. *Testing of Pipes 10%. *Commissioning of Project 10%	**100% Progress:** Replacement of Asbestos Pipes – THLM by 30th June 2024: *Appointment of Contractor 10%. *Site Establishment 15%; *Excavation 10% *Replacement of Asbestos Pipes 10%. *Laying of New Pipes 20% Replacement of Asbestos Pipes 10%. Testing of Pipes 20%. Commissioning of Project 5%*	R 12 869 321	**95% Progress:** Replacement of Asbestos Pipes – THLM by 30th June 2024: *Appointment of Contractor 10%. *Site Establishment 15%; *Excavation 10% *Replacement of Asbestos Pipes 10%. *Laying of New Pipes 20% Replacement of Asbestos Pipes 10%. Testing of Pipes 20%.	R 19 475 469.46	No	Scope of work has been increased and extended to the next 2024/2025 financial year and Budget overspending on the approved budget amount.	The additional scope of work will be completed during the 2024/2025 financial year and Budget virements were performed on the project to cover for the budget shortfall.	Monthly progress reports.' Completion certificates.

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DTS19	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Refurbishment and Equipping of Boreholes all wards	% progress in the Refurbishment and Equipping of Boreholes within THLM	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Drilling of Boreholes 10%;*Boreholes Yield and Water Quality 10%;*Equipping of Boreholes 20%; Protection of Boreholes 10%; Energizing of Boreholes	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM by 30th June 2024 *Appointment of Contractor 10%. *Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%	R 18 103 046	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM by 12th June 2024 *Appointment of Contractor 10%. *Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%	R 18 069 302	Yes	None	None	Appointment of contractor, Monthly progress reports Completion certificate

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
				10%, *Completion 10%								
DTS20	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrade Mzimuhle, Wolwenkop Vlaklaagte Water Infrastructure	% progress in the Mzimuhle, Wolwenkop and Vlaklaagte Water Infrastructure	0	**25 % Progress**: Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 5 000 000	**25 % Progress**: Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 2 506 676	Yes	None	None	Appointment of Consultant, DWS Technical Report, Preliminary Design Report, Detailed Design report; Term of Reference for Contractor
DTS21	To provide households with basic services including water,	Upgrading of Tweefontein K Waste Water Treatment	% progress in the Tweefontein K Waste Water Treatment	**40% Progress:** Tweefontein K Waste Water Treatment	**75% Progress:** Tweefontein K Waste Water Treatment	R 4 538 026	**75% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2	R 4 538 026	Yes	None	None	Monthly progress Reports

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	adequate sanitation, adequate public lighting and accessible road	Works, Phase 2	Works, Phase 2	Works, Phase 2 *Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	Works, Phase 2 (Water Reticulation) by 31st March 2024: *Site Establishment 15%. *Setting Out 5%, Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;		(Water Reticulation) by 31st March 2024: *Site Establishment 15%. *Setting Out 5%, Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;					
						SANITATION						
DTS22	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	% progress in the Tweefontein K Waste Water Treatment Works, Phase 2	**40% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2 *Technical report 5%; *Preliminary	**75% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2 (Sewer Reticulation) by 31st March 2024:	R 6 461 974	**75% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2 (Sewer Reticulation) by 31st March 2024:	R 6 750 702	Yes	None	None	Monthly progress Reports

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				Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	*Site Establishment 15%. *Setting Out 5% Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;		*Site Establishment 15%. *Setting Out 5% Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;					
DTS23	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Tweefontein K Waste Water Treatment Works	% Progress in the upgrading of Tweefontein K Waste Water Treatment Works Ward 13	100% Tweefontein K Waste Water Treatment Works, Phase 2 Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%;	**50% progress:** Upgrading of Tweefontein K Water Treatment Works by the 30th June 2024 : *Term of Reference for Contractor 20%. *Appointment of Contractor 5%.	R 9 503 419	**20% progress:** Upgrading of Tweefontein K Water Treatment Works by the 30th June 2024 *Term of Reference for Contractor 20%.	R 3 997 842	No	Delay in the finalisation of design reports due to the specialized studies which had to be undertaken	To accelerate the finalization of design reports processes in the 2024/ 2025 FY	Term of Reference for Contractor, Appointment of contractor, Monthly progress reports

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				*Appointment of Contractor 5%; *Site Establishment 15%; *Construction 50%; *Completion 10%	*Site Establishment 15%; Construction 10%							
DTS24	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Oxidation Ponds KwaMhlanga Phase2 Ward 32	% Progress in the upgrading of Tweefontein KwaMhlanga Oxidation Ponds	100% KwaMhlanga Oxidation Ponds Treatment Works, Phase 1 Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment	**100% progress:** Upgrading of KwaMhlanga Oxidation Ponds Works by the 30th June 2024: *Term of Reference for Contractor 20%. *Site Establishment 15%; *Construction 50%*Appointment of Contractor 5% *Completion 10%	R 21 605 160	**100% progress:** Upgrading of KwaMhlanga Oxidation Ponds Works by the 20th June 2024: *Term of Reference for Contractor 20%. *Site Establishment 15%; *Construction 50%, *Appointment of Contractor 5% *Completion 10%	R 23 229 873	Yes	Budget overspending on the approved budget amount.	Budget virements were performed to cover for budget shortfall.	Terms of Reference, Appointment of contractor, Monthly progress reports, Completion certificates

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				15%; *Construction 10%; *Construction 20%; *Construction 20%; *Completion 10%								
DTS25	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Luthuli Waste Water Treatment Works	% Progress in the construction of Luthuli Wastewater Treatment Works	**100% Progress:** Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater Treatment Works) *Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% 5%*Term of Reference for Contractor 5%;	**10% progress:** Construction of Luthuli Waste Water Treatment Works by the 30th June 2024 *Appointment of Consultant 5% DWS Technical Report 5%.	R 130 435	**10% progress:** Construction of Luthuli Waste Water Treatment Works by the 30th June 2024 *Appointment of Consultant 5% DWS Technical Report 5%.	R 0	Yes	None	None	Appointment of contractor, DWS Technical Report

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				*Appointment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10%;*Installation of Gates 10%; *Completion 10%								
DTS26	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Alternative Sanitation System (Ward 10, 18, 19, 20, 23, 25, 28, 29, 30 and 31)	% Progress in the construction of Alternative Sanitation system	**15% progress** Construction of alternative sanitation in various wards *MIG Business Plan 5% * Appointment of Consultant 5% * Technical Report 5%;	**35% progress:** Construction of alternative sanitation system by 30th June 2024: Technical Report 5%; *MIG Business Plan 5% *Term of Reference for	R 500 000	**27.5% progress:** Construction of alternative sanitation system by 30th June 2024: Technical Report 5%; *MIG Business Plan 5% *Term of Reference for	R 0	No	Terms of Reference completed towards the end of the 4th quarter thus giving limited time to advertise and appoint with the quarter.	Project to be advertised within the 1st Quarter of 2024-2025 FY.	Term of Reference Technical Report; MIG Business Plan Appointment letter

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					Contractors 5%. *Appointment of Contractors 5%		Contractors 2.5%.					
DTS27	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	KwaMhlanga and Tweefontein k Waste water Treatment	Number of Household provided with Basic sanitation	2 442 Household provided with Basic Sanitation	2 442 Households provided with Basic sanitation by 30th June 2024	In house	2 425 Households provided with Basic sanitation by 30th June 2024	In house	No	Not achieved, billing information was revised and as such data was cleansed to correct the records, however the target was not adjusted	To adjust the targets in line with the billing records in accordance with revised billing information by the beginning of Financial Year 2024/25 FY	Monthly Sanitation Billing Report
DTS28	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Sewage services (Operation and maintenance of WWTW)	Number of reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation by 30th June 20224	In house	12 reports on Provision of Basic Sanitation by 30th June 2024	In house	Yes	None	None	WWTW plant reports

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						ELECTRICITY						
DTS29	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Design and implementation of energy efficiency program - Phase 4 (Ward 26)	% progress in the Design and implementation of energy efficiency program – Phase 4,	**100% Progress:** Upgrading of Design and implementation of energy efficiency program – Phase 4: *Technical Report 10%. *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofitting Material 20%; * Retrofitting of municipal buildings 20%; *Completion 10%	**100% Progress:** Upgrading of Design and implementation of energy efficiency program by 30th June 2024: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofitting materials 20%; **Retrofitting of Streetlights / Highmast 20%;	R 5 000 000	**100% Progress: Progress:** Upgrading of Design and implementation of energy efficiency program by 28th March 2024: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofitting materials 20%; **Retrofitting of Streetlights / High mast 20%; *Completion 10%	R 4 991 000.06	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress reports.' Completion certificates.

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					*Completion 10%							
DTS30	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Electrification of Households in Moloto (Mafishane & DK) – Ward 2 585 Households	% progress in the Electrification of Households in Moloto (Mafishane & DK) – Ward 2-	**100% Progress:** Electrification of Households in Moloto (Mafishane & DK) – Ward 2 Phase 1 *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Electrification on 40%, Completion 10%	**100% Progress:** Electrification of Households in Moloto (Mafishane & DK) – Ward 2– Phase 2 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80% Completion 10%	R 11 700 000	**90% Progress:** Electrification of Households in Moloto (Mafishane & DK) – Ward 2– Phase 2 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80%	R 7 391 138.07	No	Slow release of coded meters by Eskom for installation thereby slowing the rate progress towards energisation of the project. Design reconfigurations post design approvals by Eskom also reduce the rate of progress towards energisation of the project.	Project to be energized and commissioned in the 1st quarter of 2024-2025 FY.	Appointments Letter Monthly progress reports.' Completion certificates
DTS31	To provide household with basic services including water,	Electrification of Households in Magodongo – Ward 3	% progress in the Electrification of Households	**100% Progress:** Electrification of Households	**100% Progress:** Electrification of Households	R 13 500 000	**90% Progress:** Electrification of Households in Magodongo –	R 17 808 844.06	No	Slow release of coded meters by Eskom for installation	Project to be energized and	Appointments Letter Monthly progress

KPA: 5		BASIC SERVICE DELIVERY										
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	adequate sanitation, adequate public lighting and accessible road	675 Households	in Magodongo – Ward 3-	in Moloto (Magodongo) Phase 1 – *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%. *Electrification on 40%, Completion 10%	in Magodongo – Ward 3 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80% Completion 10% Completion 10%		Ward 3 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80%			thereby slowing the rate progress towards energisation of the project. Design reconfigurations post design approvals by Eskom also reduce the rate of progress towards energisation of the project, and Budget overspending on the approved budget amount	commissioned in the 1st quarter of 2024-2025 FY, and Budget virements were performed to cover for budget shortfall.	reports.' Completion certificates
DTS32	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of 15 High Mast Lights (Ward 01, 02, 03, 15, and 30)	% progress in the installation of High Mast Lights	**80% Progress:** Installation of High Mast lights *MIG Business Plan 5% *Detail assessment report 10%	**100% Progress:** Installation of High Mast lights by 31st December 2023: *Installation 15%	R 4 660 824	**100% Progress:** Installation of High Mast lights by 18th December 2023: *Installation 15%	R 4 067 644	Yes	None	None	Monthly Progress Reports Completion Certificate

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				*Term of Reference 5%. *Appointment of Contractor 5% *Site Establishment 15%. *Construction of Plinths 20% *Installation 20%	*Commissioning of High mast lights 5%		*Commissioning of High mast lights 5%					
ROAD AND STORM WATER												
DTS33	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Zakheni Bus Route – Ward 32 (1.1km)	% progress in the Construction of Zakheni Bus Route – Ward 32and 4	**80% Progress:** Construction of Zakheni Bus Route – Ward 32 Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%;	**100% Progress:** Construction of Zakheni Bus Route – Ward 32 and 4 by 30th June 2024 Installation of Paving 15%. Completion of the road 5%	R 6 080 000	**100% Progress:** Construction of Zakheni Bus Route – Ward 32 and 4 by 21st February 2024 Installation of Paving 15%. Completion of the road 5%	R 5 809 843.40	Yes	None	None	Monthly progress report, completion certificate

KPA: 5		BASIC SERVICE DELIVERY										
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				*Appointment of Contractor 5% *Site Establishment 15%; *Construction of base layers 30% *Installation of kerbs 10%								
DTS34	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs for Construction of Mountain View (Mandela Drive) – Bus Route Ward 14 (1.7km)	% progress in the Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14	**80% progress** in the Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appointment	**100% Progress:** Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14: by 30th June 2024 Installation of Paving 15%. Completion of the road 5%	R 12 134 517	**100% Progress:** Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14: by 29th February 2024 Installation of Paving 15%. Completion of the road 5%	R 12 134 517.24	Yes	None	None	Monthly progress report, completion certificate

KPA: 5		BASIC SERVICE DELIVERY										
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				of Contractor 5% *Site Establishment 15%; *Construction of base layers 30% *Installation of kerbs 10%								
DTS35	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Phola Park Bus and Taxi Route - Ward 6 (1km)	% progress in the Construction of Phola Park Bus and Taxi Route - Ward 6	**60% Progress:** Construction of 1km Phola Park to Sheldon Bus and Taxi Route - Ward 6 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	**100% Progress:** Construction of Phola Park Bus and Taxi Route - Ward 6 by 30th June 2024 *Construction of base layers 20% Installation of Paving 15%. Completion of 1km 5%,	R 6 214 239	**80% Progress:** Construction of Phola Park Bus and Taxi Route - Ward 6 by 30th June 2024 *Construction of base layers 20%	R 6 157 708.25	No	Insufficient budget of the grant to implement the project to its full identified scope (1km), thereby resulting in the project being temporally suspended for implementation in quarter 3 and quarter 4.	The project has been allocated budget for the 2024-2025 FY	Monthly Progress reports, Completion certificates

KPA: 5		BASIC SERVICE DELIVERY										
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				*Appointment of Contractor 5% *Site Establishment 15%; *Construction of base layers 20%								
DTS36	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Verena A-D Bus and Taxi Route - Ward 08 (4.4km)	% progress in the Construction of Verena A-D Bus and Taxi Route - Ward 08	**15% progress** Construction of Verena A-D Bus and Taxi Route - Ward 08 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design Report 5%	**20% progress**: Construction of Verena A-D Bus and Taxi Route - Ward 08 by 30th September 2023 *Term of Reference for Contractor 5%.	R 2 498 255	**20% progress**: Construction of Verena A-D Bus and Taxi Route - Ward 08 by 30th September 2023 *Term of Reference for Contractor 5%.	R 2 497 993.06	Yes	None	None	Term of Reference for Contractor
DTS37	To provide household with basic services including water, adequate	Construction of Verena C Bus and Taxi Route - Ward 11	% progress in the Construction of Verena C Bus and Taxi	**15% progress**: Construction of Verena C Bus and Taxi	**20% progress**: Construction of Verena C Bus and Taxi	R 65 217	**20% progress**: Construction of Verena C Bus and Taxi Route - Ward 11 by	R 1 029 923	Yes	Budget overspending on the approved budget amount	Budget virements were performed to cover for	Term of Reference for Contractor

KPA: 5		BASIC SERVICE DELIVERY										
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	sanitation, adequate public lighting and accessible road	(4km)	Route - Ward 11	Route - Ward 11 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design Report 5%	Route - Ward 11 by 30th September 2023 *Term of Reference for Contractor 5%.		30th September 2023 *Term of Reference for Contractor 5%.				budget shortfall.	
DTS38	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Tweefontein E Bus Route, Ward 15 (1.2km)	% progress in the Construction of Tweefontein E Bus Route, Ward 15	**15% progress** Construction of Tweefontein E Bus Route, Ward 15 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design Report 5%	**20% progress**: Construction of Tweefontein E Bus Route, Ward 15 by 30th September 2023 *Term of Reference for Contractor 5%.	R 453 001	**20% progress**: Construction of Tweefontein E Bus Route, Ward 15 by 30th September 2023 *Term of Reference for Contractor 5%.	R 428 186.38	Yes	None	None	Term of Reference for Contractor
DTS39	To provide household with basic services including water, adequate	Construction of Pedestrian Bridges (Ward 11, 17, and 23)	% progress in the construction of pedestrian Bridges	**65% progress**: Construction of pedestrian Bridges	**100% progress**: Construction of pedestrian	R 5 460 375	**100% progress**: Construction of pedestrian	R 5 460 376.37	Yes	None	None	Monthly progress report, Completion certificates

KPA: 5		BASIC SERVICE DELIVERY										
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	sanitation, adequate public lighting and accessible road			*MIG Business plan 5%; *Appointment of Consultant 5%*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%, *Site Establishment 15%; *Construction of bridges 20%	Bridges by 31st March 2024 *Construction of bridges 30% *Completion of the bridges 5%		Bridges by 20th July 2023 *Construction of bridges 30% *Completion of the bridges 5%					
DTS40	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Rehabilitation of Roads (Ward 21 and 32) (2km)	% Progress in the rehabilitation of roads	**65% progress:** Rehabilitation of roads MIG Business plan 5%; *Appointment of Consultant 5% Preliminary	**90% progress**: Rehabilitation of roads by 31st December 2023 *Appointment of Contractor 5%	R 6 875 011	**90% progress**: Rehabilitation of roads by 31st December 2023 *Appointment of Contractor 5% *Rehabilitation of roads 20%	R 6 857 125.96	Yes	None	None	Appointment letter; Monthly progress report

KPA: 5		BASIC SERVICE DELIVERY										
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				Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5% *Site Establishment 15%; *Rehabilitation of roads 20%	*Rehabilitation of roads 20%							
DTS41	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Sun City A Bus Route - Ward 19 MIG (0.4km)	% progress in the Construction of Sun City A Bus Route	0	**20% progress**: Construction of Sun city A Bus and taxi Route by 31st December 2023: *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary Design Report	R 549 899	**20% progress**: Construction of Sun city A Bus and taxi Route by 31st December 2023: *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary Design Report 5%; *Detailed	R 549 883.71	Yes	None	None	MIG Business plan, Appointment letter, Preliminary Design report, Detail design report.

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					5%; *Detailed Design Report 5%,		Design Report 5%,					
DTS42	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading Kwaggafontein C Link Road from gravel to paved - Ward 26 (0.8km)	% progress in the Kwaggafontein C Link Road from gravel to paved	0	**25% progress**: Upgrading of Kwaggafontein C Link Road from gravel to paved Ward 26 by 31st March 2024 *MIG Business Plan 5%. Appointment of Consultants 5% *Preliminary Design Report 5%. *Detailed Design Report 10%	R 494 079	**25% progress**: Upgrading of Kwaggafontein C Link Road from gravel to paved Ward 26 by 31st March 2024 *MIG Business Plan 5%. Appointment of Consultants 5% *Preliminary Design Report 5%. *Detailed Design Report 10%	R 493 215.96	Yes	None	None	MIG Business plan, Appointment letter, Preliminary Design report, Detail design report
DISASTER GRANT PROJECTS (MDRG)												
DTS43	To provide household with basic services including water,	Repair of Gabions at Kwaggafontein D, Ward 31	% progress in the repair of Gabions at	0	**100% progress** Repair of Gabions at	R 300 000	**100% progress** Repair of Gabions at Kwaggafontein	R 296 665.50	Yes	None	None	Appointment letter,

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	adequate sanitation, adequate public lighting and accessible road		Kwaggafontein D Ward 31		Kwaggafontein D Ward 31 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%; *Repair of gabions and backfilling of bridges 45% *Completion of repair of Kwaggafontein D 5 %		D Ward 31 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Repair of gabions and backfilling of bridges 45% *Completion of repair of Kwaggafontein D 5 %					Monthly progress reports, Completion certificates
DTS44	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of new bridge culverts at Vezubuhle Ward 20	% progress in installation of new bridge culverts at Vezubuhle Ward 20	0	**100% progress** Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023.	R 100 000	**100% progress** Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023.	R 99 952.25	Yes	None	None	Appointment letter Quarterly progress reports Completion certificates

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					*Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. * Installation of new bridge culverts of 45% *Completion of new bridge culverts 5%		*Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. * Installation of new bridge culverts of 45% *Completion of new bridge culverts 5%					
DTS45	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of new bridge culverts at Sun City ward 20	% Progress in the installation of new bridge culverts at Sun City ward 20	0	**100% progress** Installation of new bridge culverts at Sun City ward 20 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5%	R 100 000	**100% progress** Installation of new bridge culverts at Sun City ward 20 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5%	R 99 952.25	Yes	None	None	Appointment letter Quarterly progress reports Completion certificates

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					*Establishment 25%. *Installation of bridge culverts 45% *Completion of new bridge culverts 5%		*Establishment 25%. *Installation of bridge culverts 45% *Completion of new bridge culverts 5%					
DTS46	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of new bridge culverts at Thokoza Ward 18.	% progress in the installation of new bridge culverts at Thokoza ward 18	0	**100% progress** Installation of new bridge culverts at Thokoza ward 18 by 30th November 2023 *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Refurbishment of bridges 45%	R 100 000	**100% progress** Installation of new bridge culverts at Thokoza ward 18 by 30th November 2023 *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Refurbishment of bridges 45% *Completion of bridge culverts 5%	R 99 952.25	Yes	None	None	Appointment letter Quarterly progress reports Completion certificates

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					*Completion of bridge culverts 5%							
DTS47	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of new bridge culverts at KwaMhlanga Ward 32	% progress in the installation of new bridge culverts at KwaMhlanga Ward 32	0	**100% progress** Installation of new bridge culverts at KwaMhlanga Ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. * Installation new bridge culverts o 45% * Completion of installation of new bridge culverts 5%	R 100 000	**100% progress** Installation of new bridge culverts at KwaMhlanga Ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. * Installation new bridge culverts o 45% * Completion of installation of new bridge culverts 5%	R 99 999.97	Yes	None	None	Appointment letter Monthly progress reports Completion certificates

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DTS48	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Installation of New bridge culverts at Kwa Mhlanga ward 32	% progress in the installation of new bridge culverts at Kwa Mhlanga ward 32.	0	**100% progress** Installation of new bridge culverts at Kwa Mhlanga ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%	R 100 000	**100% progress** Installation of new bridge culverts at Kwa Mhlanga ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%	R 99 999.97	Yes	None	None	Appointment letter Quarterly progress reports Completion certificates
DTS49	To provide household with basic services including water, adequate	Maintenance/ Reconstruction of Gabions for embankment	% progress in the Reconstruction of Gabions for	0	**100% progress** Reconstruction of Gabions for embankment	R 350 000	**100% progress** Reconstruction of Gabions for embankment protection of	R 350 255.50	Yes	None	None	Appointment letter Quarterly progress reports

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	sanitation, adequate public lighting and accessible road	protection on both sites of the bridge	embankment protection of bridges		protection of bridges by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%		bridges by 30th November 2023 *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%					Completion certificates
SPORTS AND WASTE REMOVAL												
DSS16	To create a safe clean and healthy environment conducive for social development and recreation	Upgrading of Kwaggafontein stadium (Ward 26) – Phase 1	% progress in the Upgrading of Kwaggafontein stadium (Ward 32)	**55% Progress:** Upgrading of Kwaggafontein stadium (Ward 26) *Technical Report 5%.	**75% Progress:** Upgrading of Kwaggafontein stadium (Ward 26) by 31st March 2024 *Construction 20%	R 11 519 902	**75% Progress:** Upgrading of Kwaggafontein stadium (Ward 26) by 31st March 2024 *Construction 20%	R 11 519 867.12	Yes	None	None	Monthly progress reports

KPA: 5		BASIC SERVICE DELIVERY										
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				Appointment of Consultants 5% Preliminary Design Report 5%. *Detailed Design Report 5% *5% Terms of reference for contractor * appointment of Contractor 5% *Site Establishment 15%; *Construction 10%								
DSS17	To create a safe clean and healthy environment conducive for social development and recreation	Construction of Kwaggafontein Sports, Arts and Cultural Centre, (Ward 31)	% Progress in the design and construction of Kwaggafontein Sports, Arts and Cultural Centre (Ward 31)	0	**20% Progress:** Design and Construction of Kwaggafontein Sports, Arts and Cultural Centre (Ward 31) by 30th	R 300 000	**10% Progress:** Design and Construction of Kwaggafontein Sports, Arts and Cultural Centre (Ward 31) by 30th June 2024:	R 0	No	Technical report submitted to department of sport art and culture for approval. Still waiting for department to approve.	To make follow up with department of sports art and culture. To engage with department to ensure	Appointment letter, Technical Report, MIG Business plan, Preliminary Design report

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					June 2024: Appointment Letter 5%; *Technical Report 5% *MIG Business Plan 5%; *Preliminary Design Report 5%,		Appointment Letter 5%; *Technical Report 5%				that the technical report is approve on the next financial year 2024/2025	
DSS18	To create a safe clean and healthy environment conducive for social development and recreation	Construction of Verena Sports, Arts and Cultural Centre	% Progress in the design and construction of Verena Sports, Arts and Cultural Centre	0	**20% Progress:** Design and construction of Verena Sports, Arts and Cultural Centre by 30 June 2024: Appointment Letter 5%; *Technical Report 5% *MIG Business Plan 5%. *Preliminary Design Report 5%;	R 300 000	**5% Progress:** Design and construction of Verena Sports, Arts and Cultural Centre by 30 June 2024: Appointment Letter 5%.	R 0	No	The existing site has constraints and/or inadequate to fit the proposed Verena Sports Facilities. The consultant has not finished with the detailed design report as a result of the delay of the identification of a suitable area for the facility.	The site has been identified and we are in the process of finalizing the Technical Report to be presented to COGTA and the project to be completed in the 2024/ 2025 FY To prepare a presentation	Appointment letter, Technical Report, MIG Business plan, Preliminary Design report

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/ 2023**	**REVISED ANNUAL TARGET 2023/ 2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
											and finalize the preliminary design report.	
DSS21	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Procurement of Yellow Machine for Land Fill Site	% progress in the Procurement of 1 x Bulldozer for the landfill site	0	**100% Progress:** Procurement of 1 x Bulldozer for the landfill site by 31st March 2024: *30% Term of Reference for supply, *20% Appointment of supplier *50% Supply and Delivery of 1 Bulldozer for the landfill site.	R 6 541 775	**100% Progress:** Procurement of 1 x Bulldozer for the landfill site by 29th November 2023: *30% Term of Reference for supply, *20% Appointment of supplier *50% Supply and Delivery of 1 Bulldozer for the landfill site.	R 6 541 775	Yes	None	None	Delivery Note.' Trucks Registration Documents
GRANT PERFORMANCE												
DTS50	To ensure clean and effective financial governance	Municipal Infrastructure Grant (MIG) Budget Expenditure	% Progress of the Municipal Infrastructure Grant (MIG)	100% Progress of the Municipal Infrastructure Grant (MIG)	100% Progress of the Municipal Infrastructure Grant (MIG)	R 153 173 260.75	100% Progress of the Municipal Infrastructure Grant (MIG) Budget	R 153 173 260.75	Yes	None	None	Monthly Expenditure Reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	and compliance with legislative framework		Budget Expenditure	Budget Expenditure	Budget Expenditure by 30th June 2024		Expenditure by 30th June 2024					
DTS51	To ensure clean and effective financial governance and compliance with legislative framework	Water Services Infrastructure Grant (WSIG) Budget Expenditure	% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure 30th June 2024	R 88 000 000	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure 30th June 2024	R 87 969 405.93	Yes	None	None	Monthly Expenditure Reports
DTS52	To ensure clean and effective financial governance and compliance with legislative framework	Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure by 30th June 2024	R 5 000 000	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure by 30th June 2024	R 4 991 000.06	Yes	None	None	Monthly Expenditure Reports
DTS53	To ensure clean and effective financial governance	Integrated National Electrification Programme	% Progress of the Integrated National Electrification Programme	100% Progress of the Integrated National Electrification Programme	100% Progress of the Integrated National Electrification	R 25 200 000	100% Progress of the Integrated National Electrification	R 25 200 000	Yes	None	None	Monthly Expenditure Reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	and compliance with legislative framework	(INEP) Budget Expenditure	(INEP) Budget Expenditure	(INEP) Budget Expenditure	Programme (INEP) Budget Expenditure by 30th June 2024		Programme (INEP) Budget Expenditure by 30th June 2024					

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Social Development Services overall performance for 2023/ 2024 financial year is 73% achievement. The department managed to achieve 11 targets out of the 15 planned targets, as compared to 87% achieved in 2022/ 2023 financial year, out of 15 planned targets 13 targets was achieved.

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED01	To create a safe, clean and healthy environment conducive for social development and recreation	Expanded Public Works Programme	Number of FTE's and work opportunities created through the Expanded Public Works Programme	115 FTE's (130 work opportunities created	374 FTE's (331 work opportunities created in Environment, Culture and Infrastructure by 30th June 2024	R 5 166 000	278 FTE's (246 work opportunities created in Environment, Culture and Infrastructure by 30th June 2024	R 2 686 640	No	Insufficient incentive grant from the department to enable Recruitment of the total target of EPWP set by the department.	A provision for an additional budget was made for the recruitment of 250 EPWP to augment the EPWP's incentive grant.	Appointment letters/ contracts of employment
DSS02	To create a safe, clean and healthy environment conducive for social development and recreation	Refuse Removal Thembisile Areas	Number of Households with access to refuse removal monthly	67 404 Households with access to refuse removal monthly	92 463 Households with access to refuse removal monthly by 30th June 2024	In house	87 470 Households with access to refuse removal monthly by 30th June 2024	In house	No	Insufficient Manpower and shortage of waste collection machinery (Compactor Trucks), Aged trucks that cause constant breakdown which lead to ineffective collection of waste as per collection program	The process of procuring compactor trucks has been concluded and awaiting for delivery.	Monthly reports, Control sheets and GIS Data

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DSS03	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Road Blocks	Number of road blocks conducted	36 roadblocks conducted	36 road blocks conducted 30th June 2024	In house	45 road blocks conducted 30th June 2024	In house	Yes	We have a variance of nine (9) road blocks that were conducted which were triggered by many events and emergency incidences that occurred in the municipality that are outside our control.	The Department will stick with the original target and study the trends of these events and emergency incidences with the view of increasing the target in future.	Attendance registers and quarterly reports
DSS04	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Literacy Campaigns	Number of literacy campaigns conducted	14 literacy campaign conducted	2 literacy campaign conducted by 30th June 2024	In house	3 literacy campaign conducted by 30th June 2024	In house	Yes	We have a variance of 1 literacy campaign which was due to joint campaigns with other departments.	The Department will, henceforth do a joint planning with their social sector stakeholders during the target setting phase to avoid the variance.	Attendance registers and reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DSS05	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Library Campaigns	Number of library campaigns conducted	2 library campaign conducted	2 library campaign conducted by 30th June 2024	In house	6 library campaign conducted by 30th June 2024	In house	Yes	We have a variance of 4 literacy campaign which was due to joint campaigns with other departments.	The Department will, henceforth do a joint planning with their social sector stakeholders during the target setting phase to avoid the variance.	Attendance registers and reports
DSS06	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of HIV/AIDS campaigns and dialogues	Number of HIV/AIDS campaigns and dialogues conducted	11 HIV/AIDS campaigns and dialogues conducted	12 HIV /AIDS campaigns and dialogues conducted by 30th June 2024	In house	12 HIV /AIDS campaigns and dialogues conducted by 30th June 2024	In house	Yes	None	None	Attendance registers and reports
DSS07	To create a safe, clean and healthy environment conducive for social	Conducting of awareness campaigns and events for women, elderly, people with	Number of awareness campaigns and events for women, elderly, people with	16 awareness campaigns and events for women, elderly, people with disabilities and children	15 awareness campaigns and events for women, elderly, people with disabilities and children	In house	19 awareness campaigns and events for women, elderly, people with disabilities and children	In house	Yes	We have a variance of four (4) awareness campaigns and events for women, elderly, people with	The Department will, henceforth do a joint planning with their social	Attendance registers and reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	development and recreation	disabilities and children	disabilities and children conducted		conducted by 30th June 2024		conducted by 30th June 2024			disabilities and children that were due to joint campaigns with other departments	sector stakeholders during the target setting phase to avoid the variance.	
DSS09	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting arts and culture campaigns, festivals events and or activities	Number of arts and culture campaigns, festivals events and or activities	0	2 arts and culture campaigns, festivals events and or activities conducted by 30th June 2024	In house	3 arts and culture campaigns, festivals events and or activities conducted by 30th June 2024	In house	Yes	We have a variance of 1 literacy campaign which was due to joint campaigns with other departments.	The Department will, henceforth do a joint planning with their social sector stakeholders during the target setting phase to avoid the variance.	Attendance registers and reports
DSS10	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting sport and recreation campaigns, events and or activities.	Number of sport and recreation campaigns, events and or activities	7 sport and recreation campaign, events and or activities.	4 sport and recreation campaigns, events and or activities conducted by 31st Of	In house	4 sport and recreation campaigns, events and or activities conducted by 31st Of	In house	Yes	None	None	Attendance registers and report

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					December 2024		December 2024					
DSS11	To create a safe, clean and healthy environment conducive for social development and recreation	Disaster incidents management	Percentage of disaster incidents reported and attended.	100% disaster incidents reported and attended	100% disaster incidents reported and attended by 30th June 2024	In house	100% disaster incidents reported and attended by 30th June 2024	In house	Yes	None	None	Disaster response summary report and/ disaster response form
DSS12	To create a safe, clean and healthy environment conducive for social development and recreation	Identifying, and consultation on the standardization of names of villages/townships,	Number of villages/townships identified, for consultation on standardization of names of townships/villages	0	6 villages/townships identified, for consultation on standardization of Geographic naming conducted by 30th June 2024	In house	6 villages/townships identified, for consultation on standardization of Geographic naming conducted by 30th June 2024	In house	Yes	None	None	Attendance registers and report
DSS13	To create a safe, clean and healthy environment conducive for social	Issuing Section 56 Traffic Fines	Number of Section 56 Traffic Fines Issued	840 Section 56 Traffic Fines issued	3 360 Section 56 Traffic Fines issued by the 30th of June 2024	In house	3 350 Section 56 Traffic Fines issued by the 30th of June 2024	In house	No	We have a variance of ten (10) Section 56 Traffic Fines issued that was triggered by many non -	The Department will stick to the regulated target of at least three (3) traffic	System generated report

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	development and recreation									compliance incidences on the roads which is outside the authority's control.	fines issued per Officer, unless there is an unforeseen circumstance	
DSS14	To create a safe, clean and healthy environment conducive for social development and recreation	Identifying and consultation for the standardization of street names of villages/Townships	Number of villages/townships identified, for consultation on standardization of names of streets	35 Identified and consultation for the standardization of street names of villages/Townships conducted	50 Identified and consultation for the standardization of street names of villages/Townships conducted by 30th June 2024	R 141 295	50 Identified and consultation for the standardization of street names of villages/Townships conducted by 30th June 2024	R 0	Yes	None	None	List of the streets, Attendance registers, Council resolution and Pictures
DSS15	To create a safe, clean and healthy environment conducive for social development and recreation	Repairs and maintenance of Municipal buildings and facilities	Number of Repairs and maintenance reports of municipal buildings and facilities submitted to the HOD	0	12 Repairs and maintenance reports of municipal buildings and facilities submitted to HOD by 30th June 2024	R 9 350 00	12 Repairs and maintenance reports of municipal buildings and facilities submitted to HOD by 30th June 2024	R 9 342 950.59	Yes	None	None	Monthly reports

KPA: 5		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DSS22	To create a safe, clean and healthy environment conducive for social development and recreation	Acquisition of Trailer (Road Blocks)	Number of Trailer (Road Blocks) procured	0	1 Trailer for (Road Blocks) to be procured by 30th June 2024	R 550 000	0 Trailer for (Road Blocks) to be procured by 30th June 2024	In house	No	The process of Procuring the Traffic Roadblock trailer through the transversal contracts platforms was delayed and hence we later on resorted to procure through supply chain process	The procurement of the Traffic Roadblock Trailer through the national treasury transversal contract process will be properly researched for earlier confirmation of process through these platforms in order to avoid delays in the 2024/ 2025 FY	Delivery Note/ Invoice

KPA: SPATIAL RATIONALE

The department of Development and Town Panning Services overall performance for 2023/ 2024 financial year is 83% achievement. The department managed to achieve 05 targets out of the 06 planned targets, as compared to 43% achieved in 2022/ 2023 financial year, out of 07 planned targets 03 target was achieved.

KPA: 6		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
PED01	To manage and coordinate spatial planning and Land use management	Eradication of Land Invasion	Percentage of cases on Land Invasion reported and resolved	2 reports on land invasion submitted to the Municipal Manager	100% of cases on Land Invasion reported and resolved by 30th June 2024	R 2 300 000	100% of cases on Land Invasion reported and resolved by 30th June 2024	R 70 819.86	Yes	None	None	Reports
PED02	To manage and coordinate spatial planning and	Town planning workshop Traditional leaders	Number of Town Planning Workshop conducted for	1 Town Planning Workshop conducted for	1 Town Planning Workshop conducted for Traditional	In house	1 Town Planning Workshop conducted for Traditional	In house	Yes	None	None	Attendance register

KPA: 6		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	Land use management		Traditional leaders	Traditional leaders	leaders by 30th June 2024		leaders by 30th June 2024					
PED03	To manage and coordinate spatial planning and Land use management	Assessment of building plans	Percentage of Building plans received, assessed and approved by the Municipality	76 building plans received, assessed and approved by Municipality	100% building plans received, assessed and approved by the Municipality by 30th June 2024	In house	100% building plans received, assessed and approved by the Municipality by 30th June 2024	In house	Yes	None	None	Building Plans register, samples of Building Plans
PED04	To manage and coordinate spatial planning and Land use management	Subdivision of erf 976 KwaMhlanga	Number of subdivision application submitted to Municipal Planning Tribunal	1 subdivision application submitted to Municipal Planning Tribunal	1 subdivision application submitted to Municipal Planning Tribunal by 30th September 2023	R 700 000	1 subdivision application submitted to Municipal Planning Tribunal by 30th September 2023	R 0	Yes	None	None	Allocation letter, Inception report, Draft sub-divisional diagram, proof of submission (acknowledgement of Receipt)
PED05	To manage and coordinate spatial planning and Land use management	Amendment for the General Plan for KwaMhlanga BA and	Number of General Plan for KwaMhlanga BA and KwaMhlanga BA Extension	0	1 General Plan for Kwamhlanga BA and Kwamhlanga BA Extension submitted to		Allocation letter issued to a Service Provider for the development of a General		No	Contract for the service provider have been terminated since the service providers were not able to	Appoint a new service provider next financial year 2024/ 2025 FY	Allocation letter, Inception report, proof of submission (acknowled

KPA: 6		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
		KwaMhlanga BA Extension	submitted to Municipal Planning Tribunal		Municipal Planning Tribunal by 30th June 2024		Plan in KwaMhlanga BA and KwaMhlanga BA Extension by the 30th of June 2024			provide or deliver what was expected from them.		gement of Receipt)
PED06	Support the Department of Human Settlements in providing low housing units in the municipality	Assistance to members of the community with applications on the National Housing Register	Number of destitute families assisted	722 destitute applicants assisted	480 destitute applicants assisted by 30th June 2024	Mpumalanga Department of Human Settlements (MDoHS)	656 destitute applicants assisted by 30th June 2024	In house	Yes	Over achievement of 176 was due to the number of families that needed assistance with the application on the National Housing register	To increase the target to be 700 in 2024/2025 financial year	National Housing Register quarterly print out

Chapter 4

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

T
he Thembisile Hani Local Municipality strives towards the improvement of Municipal performance and individual development of Municipal employees. Focuses on the methodologies, and achievements, strategic planning, organizational design, leadership development, coaching, diversity, and balance between life and work.
Analysis objectives, Structure, Policy, Human Resources and compensation of the Municipality.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Department	2022/ 2023	2023/ 2024	2022/ 2023	2023/2024	2022/ 2023	2023/ 2024	2022/ 2023	2023/2024
	Total No. Of Post Approved	Total No. Of Post Approved	Number Of Filled Post	Number Of Filled Post	Number of Vacant Posts	Number ofVacant Posts	% Of Vacancy	% Of Vacancy
Political Office	18	15	16	15	2	0	2%	0%
Municipal Manager	26	24	17	24	9	0	9%	0%
Development & Town Planningservices	13	17	10	16	3	1	3%	6%
Corporate Services	47	22	41	21	6	1	6%	4%
Finance	39	53	38	51	1	2	1%	4%
Sds	121	124	106	108	15	16	15%	13%
Technical	177	171	160	165	17	6	17%	4%
Total	**440**	**426**	**388**	**400**	**52**	**26**	**52%**	**6%**

COMMENT ON VACANCIES AND TURNOVER

The total vacancy rate for the financial year under review totalled 26 or 6%. The Manager: Social Services post has been vacant since the 01st of April 2023 and the position of the Chief Financial Officer and Manager Planning and Economic Development had been vacant since April 2024 and all recruitment process have been completed. The municipality is in process of finalising the filling the vacant post.

The status of the Senior Managers is as follows: -

Designation	Status
Municipal Manager	Filled
CFO	Vacant
Manager: Technical Services	Filled
Manager: Social Services	Vacant as of 1st April 2023
Manager: Corporate	Filled
Manager Planning and Economic Development Services	Vacant

Chapter 4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The current workforce is 374 employees. The Municipality has approved policies on which employees are inducted.

4.2 POLICIES

HR Policies And Plans For 2022/ 2023					HR Policies And Plans For 2023/ 2024		
	Name Of Policy	Completed	Reviewed	Date Adopted ByCouncil Or Comment On Failure to Adopt	Completed	Reviewed	Date Adopted By Council Or Comment On Failure To Adopt
1	Code Of Conduct For Employees	100%	100%	16-August-2016	100%	100%	31-May 2021
2	Delegations, Authorisation & Responsibility	100%	100%	23 November 2021	100%	100%	26 May 2022
3	Disciplinary Code And Procedures	100%	100%	28-February-18	100%	100%	28 April 2023
4	Essential Services	100%	100%	1-May-2007	100%	100%	31-May 2021
5	Employment Equity	100%	100%	30 June 2021	100%	100%	29-June 2023
6	Grievance Procedures	100%	100%	20 - July-2018	100%	100%	31-May 2024
7	Education, training & development (ETD) policy	100%	100%	30 June 2020	100%	100%	29-June 2023
8	Attendance & punctuality	100%	100%	30 June 2020	100%	100%	29-June 2023
9	Succession planning and career path policy	100%	100%	30 June 2020	100%	100%	29-June 2023
10	Occupational Health and Safety policy	100%	100%	30 June 2020	100%	100%	29-June 2023
11	Human Resources strategy	100%	100%	30 June 2020	100%	100%	29-June 2023
12	Recruitment and Employment Equity policy	100%	100%	30 June 2020	100%	100%	29-June 2023
13	Leave Procedure manual policy	100%	100%	30 June 2020	100%	100%	29-June 2023
14	Fleet management policy	100%	100%	30 June 2020	100%	100%	31-May 2024
15	Acting allowance policy	100%	100%	30 June 2020	100%	100%	29-June 2023
16	Learnership and internship policy	100%	100%	30 June 2020	100%	100%	29-June 2023
17	Overtime policy	100%	100%	30 June 2020	100%	100%	29-June 2023

HR Policies And Plans For 2022/ 2023					HR Policies And Plans For 2023/ 2024		
	Name Of Policy	Completed	Reviewed	Date Adopted ByCouncil Or Comment On Failure to Adopt	Completed	Reviewed	Date Adopted By Council Or Comment On Failure To Adopt
18	Private work and declaration of interest policy	100%	100%	30 June 2020	100%	100%	31-May 2024
19	Relocation policy	100%	100%	30 June 2020	100%	100%	31-May 2024
20	Sexual harassment policy	100%	100%	30 June 2020	100%	100%	29-June 2023
21	Smoking policy	100%	100%	30 June 2020	100%	100%	29-June 2023
22	Volunteers policy	100%	100%	30 June 2020	100%	100%	31-May 2024
23	Staff retention policy	100%	100%	30 June 2020	100%	100%	29-June 2023
24	HIV/AIDS policy	100%	100%	30 June 2020	100%	100%	29-June 2023
25	Employee assistance program policy	100%	100%	30 June 2020	100%	100%	29-June 2023
26	Employees under the influence of intoxicating substances policy	100%	100%	30 June 2020	100%	100%	29-June 2023
27	Individual performance management policy & procedure	100%	100%	30 June 2020	100%	100%	31-May 2024
28	Car allowance policy	100%	100%	30 June 2020	100%	100%	29-June 2023
29	Danger allowance policy	100%	100%	30 June 2020	100%	100%	29-June 2023
30	Framework development policy	100%	100%	30 June 2020	100%	100%	31-May 2024
31	Cellphone and wireless device policy	100%	100%	30 June 2020	100%	100%	29-June 2023
32	Access control Security Measure policy	100%	100%	30 June 2020	100%	100%	31-May 2024
The municipality have reviewed and approved 21 Huma resources related policies for the 2023-2024 financial year							

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number And Cost Of Injuries On Duty					
Type Of Injury	Injury Leave Taken Days	Employees Using Injury Leave No.	Proportion Employees Using Sick Leave %	Average Injury Leave Per Employee Days	Total Estimated Cont R'000
Required Basic Medical Attention Only	13	2	0	0	0
Temporary Total Disablement	0	0	0	0	0
Permanent Disablement	0	0	0	0	0
Fatal	1	0	0	0	0
Total	**13**	**2**	**15.38%**	**6.5%**	**0**

COMMENT ON INJURY AND SICK LEAVE

The Municipality has experienced some injuries which have been dealt with in terms of applicable legislation as well as sick leave.

4.4 PERFORMANCE REWARDS

No performance rewards were issued during the 2022/ 2023 financial year.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

As the MSA 2000 section 68 prescribes that it is requirement that Municipalities need to develop their own Human Resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

Currently in compliance to the above statement Thembisile Hani Local Municipality has a work skills plan that is approved to ensure that all employees are capacitated/empowered with the necessary information on training and development, which then provides all incumbents access to relevant prioritized training interventions that are needs driven and are aligned to the business objectives by optimally developing the potential of employees.

4.5 SKILLS DEVELOPMENT AND TRAINING

Progress report about the enforcement of the minimum competency Regulations

In terms of the regulations on minimum competency levels all Municipal Managers, Senior and line Managers are required to be competent for them to render an effective and efficient service. The below-listed senior and line managers were found to be compliant with the prescribed requirements as outlined in the regulation.

Name	Designation	Unit Standards achieved
Jessica Mahlangu	Chief Financial Officer	17 Unit Standards
Dumisani Japhta Duncan Mahlangu	Accounting Officer	21 Unit Standards
Nxumalo Sephule Angel	Corporate Services Manager	28 Unit Standards
Sehlako Lydia Sadi	Assistant Manager: SCM	21 Unit Standards
Moyo Joster Joseph	Ass Manager: Budget & Reporting	17 Unit Standards
Ledwaba Oupa Derick	Assistant Manager: Revenue Management	24 Unit Standards
Makhubele Richard	Assistant Manager: Assets Management	28 Unit Standards
Tsebe Madumetja Stephen	Planning & Economic Development Manager	21 Unit Standards
Mtshweni Walter Mavundla	Technical Services Manager	28 Unit Standards

Any person appointed to a managerial position and who does not meet the minimum competency level for the position, in terms of the Regulations must attain that minimum competency level within 18 months from the date of appointment.

BACKGROUND

Thembisile Hani Local Municipality embarked on the implementation of the regulations on minimum competency levels as per government gazette no.: 29967. In terms of the regulations on minimum competency levels, Accounting officers, Chief Financial Officers, Senior Managers, Financial officials at middle management finance and supply chain finance management officials are amongst others required to comply with such regulations. In compliance with the regulations, Senior Managers, and key positions especially in the department of finance meet the minimum competencies as prescribed.

Training intervention is targeted for implementation in the Municipal Finance Management Programme for Municipal officials for (12 months). The certificates have just been issued and the Skills Development Provider is about to deliver them to the municipality

The budget for 2023/ 24 WSP is R 2 325 278,00 and the expenditure is R 2 325 278,00

Financial Competency Development: Progress Report*						
Description	A Total No. Of Officials Employed By Municipality (Regulation	B Total No. Of Officials Employed By Municipal Entities	Consolidate Total Of A And B	Consolidated Competency Assessments Completed For A And B	Consolidated No. Of Officials Whose Performance Agreements Comply With Regulation 16	Consolidated No. Of Officials That Meets Prescribed Competency Levels (Regulation 14 (4) (E)

	14(4) (A) and (C(	(Regulation 14(4) (A) and (C)		(Regulation 14 (4)(B) and (D)	(Regulation 14 (4) (F)	
Financial Officials						
Accounting Officer	1	0	1	1	1	1
Chief Financial Officer	1	0	1	1	1	1
Snr. Managers	3	0	3	3	3	3
Any Other Financial Officials	37	0	37	0	0	37
Supply Chain Management Officials	4	0	4	0	0	4
Heads Of Supply Chain In Management Units	1	0	1	0	0	1
Supply Chain Management Senior Managers	0	0	0	0	0	0
Total	**47**	**0**	**47**	**6**	**6**	**47**
* This Is A Statutory Report Under National Treasury: Local Government MFMA Competency Regulations (June 2016)						

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

Workforce expenditure is a major part of the operational expenditure of the Thembisile Hani Local Municipality. as it is mostly a fixed cost, proper planning and assessment of post requirements are necessary to make sure that the best available personnel is employed to meet the mandate of the Municipality in service delivery to the community as well as obtaining its objectives.

There is a strong national drive for creating employment and Municipalities are one arm of government that normally feels the pressure to create new jobs in its sphere. Although we support the creation of employment and we understand the expectation of the communities in this regard, the financial viability of the Thembisile Hani Local Municipality must be recognized. The creation and filling of posts are budgeted for and measured against the approved budget and operational requirements.

The remuneration part of the employment costs is determined through the bargaining Council and therefore out of our hands. Three variables that we have to keep monitoring and control are the vacancy rate, employee performance and overtime paid. We have put a lot of emphases on the monitoring and control of overtime worked as we believe that overtime is only necessary in specific scenarios and can indicate inefficiency or staff shortages (including high absenteeism). Performance management is of utmost importance to increase the efficiency and thus output of the workforce. There is still a way to go in implementing necessary measures and controls with the necessary buy-in of the employees.

4.6 EMPLOYEE EXPENDITURE

COMMENT ON WORKFORCE EXPENDITURE

The expenditure on employment costs at the Thembisile Hani Local Municipality seems to be stable and is in line with other similar Municipalities. The financial interests of the Executive Mayor, Councillors and senior management, as required by Performance Management Regulations 805 of 2006 are set out in **1.4 under financial health overview**.

- No employee whose salaries were increased due to their position being upgraded.
- No employee whose salary level exceed the grade determined by job evaluation
- No employee not appointed to posts not approved.

Chapter 5

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of four components:
Component A: Statement of Financial Performance
Component B: Spending Against Capital Budget
Component C: Cash Flow Management and Investments
Component D: Other Financial Matters

The Municipality on its annual budget catered for any inflationary related surprises, and it also had a plan to negotiate with its creditors. Also the demand management unit within the SCM unit was proactive in addressing all this. There is no expensive consultancy arrangement that can be singled out however the Municipality was smart in handling them and was satisfied with the amounts paid to them.

Chapter 5

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Financial Summary						
Description	**2022/ 2023**	**Current Year 2023/ 2024**			**2023/ 2024 Variance To Actual**	
R Thousands	**Actual Outcome "000"**	**Original Budget"000"**	**Adjusted Budget"000"**	**Actual Outcome "000"**	**Actual Outcome as % Of Final Budget "000"**	**Actual Outcome as % Of Original Budget "000"**
Financial Performance						
Property Rates	57 318	61 555	61 555	61 390	100%	100%
Service Charges	129 372	138 580	145 253	148 424	102%	107%
Investment Revenue	18 350	8 625	11 968	28 194	236%	327%
Transfers Recognised – Operational	532 245	578 504	602 168	603 204	100%	104%
Other Own Revenue	132 263	107 515	225 806	157 911	70%	147%
Total Revenue (Excluding Capital Transfers And Contributions)	**869 548**	**894 778**	**1 046 750**	**999 123**	**95%**	**111%**
Employee Costs	163 130	195 660	196 991	181 582	92%	93%
Remuneration Of Councillors	26 068	29 258	29 258	28 181	96%	96%
Depreciation & Asset Impairment	94 135	88 821	88 821	80 953	91%	91%
Finance Charges	0	0	0	0	0	0
Materials And Bulk Purchases	147 040	176 089	180 840	152 517	84%	87%
Transfers And Grants	197	200	200	0	0	0
Other Expenditure	486 642	514 658	588 816	652 866	111%	127%
Total Expenditure	**917 212**	**1 004 685**	**1 084 926**	**1 096 099**	**101%**	**109%**
Surplus/(Deficit)	**-47 664**	**-109 908**	**-38 176**	**-96 976**	**254%**	**88%**
Transfers Recognised – Capital	184 578	253 469	234 794	233 758	100%	92%
Surplus/(Deficit) After Capital Transfers & Contributions	136 914	143 562	196 619	136 782	70%	95%
Share Of Surplus/ (Deficit) Of Associate						

Surplus/(Deficit) For The Year	136 914	143 562	196 619	136 782	70%	95%
Capital Expenditure & Funds Sources						
Capital Expenditure	**202 624**	**274 769**	**251 295**	**245 643**	**98%**	**89%**
Transfers Recognised – Capital	184 578	253 469	234 798	234 798	100%	93%
Public Contributions & Donations	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0
Internally Generated Funds	18 046	21 300	16 497	10 845	66%	51%
Total Sources Of Capital Funds	**202 624**	**274 769**	**251 295**	**245 643**	**98%**	**89%**
Financial Position						
Total Current Assets	293 384	351 033	545 136	325 098	60%	93%
Total Non-Current Assets	2 436 034	2 566 464	2 542 990	2 579 856	101%	101%
Total Current Liabilities	130 709	207 130	202 541	194 782	96%	94%
Total Non-Current Liabilities	85 698	98 053	98 053	57 356	59%	59%
Community Wealth/Equity	**2 513 011**	**2 612 315**	**2 787 532**	**2 652 816**	**95%**	**102%**
Cash Flows						
Net Cash From (Used) Operating	859 356	277 702	182 673	235 546	129%	85%
Net Cash From (Used) Investing	-281 192	-274 769	-251 295	-192 872	77%	70%
Net Cash From (Used) Financing	0	0	0	0	0	0
Cash/Cash Equivalents At The Year End	185 396	135 190	185 796	228 070	123%	169%

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% received, with the equitable share grant spending at 100%.

5.2 GRANTS

Grant Performance						
R						
Description	2022/ 2023	2023/ 2024			2023/ 2024 Variance	
	Actual "000"	Budget "000"	Adjustments Budget"000"	Actual Outcome "000"	Original Budget (%)	Adjustments Budget (%)
Operating Transfers And Capital Grants						
National Government:	**716 823**	**831 973**	**836 962**	**836 962**	**101%**	**100%**
Equitable Share	513 707	557 502	557 502	557 502	100%	100%
Municipal Systems Improvement						
Department Of Water Affairs	38 000	88 000	88 000	88 000	100%	100%
Levy Replacement						
Other Transfers/Grants (FMG, MIG, EPWP, EEDSM and MDG]	165 116	186 471	191 460	191 460	103%	100%
Provincial Government:	**0**	**0**	**0**	**0**	**0%**	**0%**
Health Subsidy	0	0	0	0	0%	0%
Housing	0	0	0	0	0%	0%
Ambulance Subsidy	0	0	0	0	0%	0%
Sports And Recreation	0	0	0	0	0%	0%
Other Transfers/Grants [Insert Description]	0	0	0	0	0%	0%
District Municipality:	**0**	**0**	**0**	**0**	**0%**	**0%**
Nkangala District Municipality	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Other Grant Providers:	**0**	**0**	**0**	**0**	**0%**	**0%**
[Insert Description]	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Total Operating Transfers And Capital Grants	**717 823**	**831 973**	**836 962**	**836 962**	**101%**	**100%**

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The purpose of asset management in Thembisile Hani Local Municipality is to ensure the effective and efficient control, utilization, safeguarding and management of the Municipal's property, plant and equipment and to make managers aware of their responsibilities in regard of property, plant and equipment.

COMMENT ON ASSET MANAGEMENT

The below projects were driven by the PMU unit. the grants are received from government to improve infrastructure assets in various areas for better living conditions these assets are grant funded and budget were approved for these capital projects and for audit purposes these assets were signed off with a complete certificate that were obtain from different contractors before these projects could have been signed off for completeness for audit purposes.

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Year	Liquidity Ratio
2021/ 2022	5.4
2022/ 2023	2.7
2023/ 2024	3.6

COMMENT ON LIQUIDITY RATIO

Year	Outstanding Service Debtor To Revenue
2021/ 2022	1 546 days
2022/ 2023	1 577 days
2023/ 2024	1 598 days

COMMENT ON OUTSTANDING SERVICE DEBTOR TO REVENUE

Debtors as extension beyond 30 days poses a cash flow risk in the table above the extended payment are beyond acceptability. The debt coverage ratio is not stable during the last two financial periods as the result of non-stable operating income and low collection of own income.

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Thembisile Hani Local Municipality's capital budget is mainly funded from the MIG and internal funds. The biggest MIG funded project was on the Luthuli water reticulation.

5.5 CAPITAL EXPENDITURE

2023/ 2024	% of Expenditure Budget	Original Budget(R)	Adjustment Budget	Audited Full Year Total
MIG Capital Expenditure	100%	R 138 274 000.000	R 14 900 000.00	R 153 174 000.00
WSIG Expenditure	100%	R 88 000 000.00	R 0.00	R 88 000 000.00
MDRG Expenditure	100%	R 1 150 000.00	R 0.00	R 1 150 000.00
Total Expenditure	**100%**	**R 227 424 000.00**	**R 14 900 000.00**	**R 242 324 000.00**

5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources 2022/ 2023 to 2023/ 2024 R						
Details	**2022/ 2023**	**2023/2024**				
	Original Budget (Ob)	**Original Budget (Ob)**	**Adjustment Budget**	**Actual Expenditure**	**Adjustment To Ob Variance (%)**	**Actual To Ob Variance (%)**
Source Of Finance						
Public Contributions And Donations	0	0	0	0	0	0
Grants And Subsidies	184 578	253 469	234 798	234 798	100.%	93.%
Other (Internal Funding)	18 046	21 300	16 497	10 845	66%	51%
Total	**202 624**	**274 769**	**251 295**	**245 643**	**98%**	**89%**
Percentage of Finance						
External Loans	0.0%				0	0
Public Contributions And Donations	0.0%				0	0
Grants And Subsidies	100.%				0	0
Other	100.%				0	0
Capital Expenditure	**202 624**	**274 769**	**251 295**	**245 643**	**98%**	**89%**
Water And Sanitation	R 101 339	R 105 339	R 1007 262	R 102 271	100%	100%
Electricity	R 4 500	R 4 500	R 13 125	R 13 125	100%	100%

Capital Expenditure - Funding Sources 2022/ 2023 to 2023/ 2024 R						
Details	**2022/ 2023**	**2023/2024**				
	Original Budget (Ob)	**Original Budget (Ob)**	**Adjustment Budget**	**Actual Expenditure**	**Adjustment To Ob Variance (%)**	**Actual To Ob Variance (%)**
Housing	0	0	0	0	0	0
Roads And Stormwater	R 54 375	R 54 375	R 57 564	R57 564.00	100%	100%
Other	R 25 483	R 24 858	R 18 677	R 18 677	100%	100%
Total	R 185 697	R 189 072	R 197 661	R 197 627	100%	100%
Percentage of Expenditure						
Water And Sanitation	100%	100%	100%	100%	100%	100%
Electricity	100%	100%	100%	100%	100%	100%
Housing	0	0	0	0	0	0
Roads And Stormwater	100%	100%	100%	100%	100%	100%
Other	0	100%	100%	100%	100%	100%
Water And Sanitation	100%	100%	100%	100%	100%	100%
Electricity	100%	100%	100%	100%	100%	100%
Housing	0	0	0	0	0	0
Roads And Stormwater	100%	100%	100%	100%	100%	100%
Other	0	100%	100%	100%	100%	100%

COMMENT ON SOURCES OF FUNDING

Grant funded projects were in line with the MIG and WSIG implementation plan

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure Of 5 Largest Projects* R			
Name Of Project	**Current Year**		
	Original Budget	**Adjustment Budget**	**Actual Expenditure**
Construction of Matheyzensloop to Kwaggafontein Booster Pump Station	R 20 788 619.00	R 20 677 175.60	R 20 677 175.60
Refurbishment and equipping of boreholes in THLM	R 18 103 046.00	R 18 069 302.34	R 18 069 302.34
Oxidation Ponds phase 2 Ward 33	R 21 615 160.00	R 23 239 872.52	R 23 239 872.52
Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) - Ward 12	R 15 000 000.00	R 17 734 167.68	R 17 734 167.68

Bomandu Water Infrastructure Replacement of Asbestos pipes	R 12 869 321.00	R 19 519 131.21	R19 519 131.21
* Completed Projects with The Highest Capital Expenditure In 2023/2024			

Name Of Project - A	Construction of Matheyzensloop to Kwaggafontein Booster Pump Station
Objective Of Project	To boost the lowe lever of water to higher level from Matheyzensloop to Kwaggafontein Boooser Pum
Delays	None
Future Challenges	Inadequate funds to sustain the water infrastructure
Anticipated Citizen Benefits	12 889

Name Of Project - B	Refurbishment and equipping of boreholes in THLM
Objective Of Project	To improve borehole infrastructure to neigbouring villages
Delays	None
Future Challenges	
Anticipated Citizen Benefits	9369

Name Of Project - C	Oxidation Ponds phase 2 Ward 33
Objective Of Project	To allow the natural processes of sunlight, bacteria, and algae to interact and break down the organic matter present in the wastewater
Delays	None
Future Challenges	Inadequate funds to sustain the water infrastructure assets
Anticipated Citizen Benefits	4152

Name Of Project - D	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) - Ward 12
Objective Of Project	To address the shortage of water infrastructure inTweefontein C and DK
Delays	None
Future Challenges	Inadequate funds to sustain the roads and stormwater infrastructure assets
Anticipated Citizen Benefits	1118

Name Of Project - E	Bomandu Water Infrastructure Replacement of Asbestos pipes
Objective Of Project	To provide clarity regarding the handling and disposal of asbestos containing waste (ACW), both when disposing in a mono-disposal site, i.e. a site specifically designs for asbestos, or a co-disposal site.
Delays	None
Future Challenges	Inadequate funds to sustain the water infrastructure assets.
Anticipated Citizen Benefits	9369

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

The municipality has managed to provided access to basic to 64 151 households whislt the backlog remains at 28 312 households and in relation to sanitation only 2 446 houses have access to water bourne sanitation and its backlogs stands at 80 294. Elctricity backlog is standing at 26 260 households and refuse removal is at 29 260 households 5 086 households.

The Municipal grants expenditure 2022/ 2023 service delivery backlogs are explained more on the chapter 3 under basic service delivery.

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is a critical element to ensure the Municipality meets its obligations. A stable positive cash flow balance relative to the growth of the Municipality is a good indication of the Municipality financial position and health. Cash flow projections are done on a monthly basis and cash not immediately required are invested for a better return on the short term.

Thembisile Hani Local Municipality's cash flow is daily monitored by the finance management section. There is also monthly reporting to the Executive Mayor in the form of section 71 reports and quarterly reports to Council.

5.9 CASH FLOW

Description				2023/ 2024	2023/ 2024
R Thousand	Original Budget"000	Budget Adjustments (I.T.O. S28)	Final Adjustments Budget"000	Actual Outcome "000	Audited Outcome "000
	1	2	3	4	5
Ratepayers And Other	106 433	-25 185	81 248	129 139	37 026 467
Government - Operating	579 154	23 014	602 168	602 168	602 053 953
Government - Capital	253 469	-18 675	234 794	234 794	233 758 047
Interest	8 625	3 343	11 968	14 476	4 273 574
Payments					
Suppliers And Employees	-669 979	-77 926	-747 95	-459 787	-747 794 435
Finance Charges	0	0	0		
Transfers And Grants	0	0	0		
Net Cash From/(Used) Operating Activities	**277 702**	**-95 029**	**182 673**	**413 989**	**235 546 379**
Cash Flows From Investing Activities					
Receipts	–	–	–	–	–
Proceeds On Disposal of PPE	–		–	–	–

Description				2023/ 2024	2023/ 2024
R Thousand	**Original Budget"000**	**Budget Adjustments** (I.T.O. S28)	**Final Adjustments Budget"000**	**Actual Outcome "000**	**Audited Outcome "000**
Decrease (Increase) In Non-Current Debtors	–	–	–	–	–
Decrease (Increase) Other Non-Current Receivables	–	–	–	–	–
Decrease (Increase) In Non-Current Investments	–	–	–		
Payments	–	–	–		
Capital Assets	-274 769	23 474	-251 295	-261 644	-216 792 699
Net Cash From/(Used) Investing Activities	**-274 769**	**23 474**	**-251 295**	**-261 644**	**-192 872 061**
Cash Flows From Financing Activities					
Receipts					
Short Term Loans					
Payments					
Repayment Of Borrowing	0	0	0	0	0
Net Cash From/(Used) Financing Activities	0	0	0	0	0
Net Increase/ (Decrease) In Cash Held	**2 933**	**-71 555**	**-68 622**	**152 346**	**42 674 318**
Cash/Cash Equivalents At The Year Begin:	132 258	122 160	254 418	185 396	185 395 572
Cash/Cash Equivalents At The Year End:	**135 190**	**50 606**	**185 796**	**337 741**	**228 069 890**

5.10 BORROWING AND INVESTMENTS

COMMENTS ON BORROWING

The Municipality did not have any loans that were taken up in the financial year under review.

COMMENTS ON INVESMENTS

For the year under review (2023/ 2024), Thembisile Hani Local Municipality invested a total amount of R 811 258 688.36 in capital which earned an interest amounting to R 13 290 561.94. The following is a breakdown of all the investments made together with the interests earned:

Thembisile Hani Local Municipality
Summary of Investment for 2023/ 2024 Financial Year

Bank Name	Capital Investment	Interest Earned	Closing Balance as at 30 June 2024
FNB	R 250,000,000.00	R 14 593 054.23	R 227 739 008
Nedbank (Call Dep)	R 100,000,000.00	R 1 003 320.55	-
Nedbank (Fixed Dep)	R 100,000,000.00	R 1 575 479.45	-
Nedbank (Fixed Dep)	R 65 000,000.00	R 1 019 093.15	-
Nedbank (Call Dep)	R 65,000,000.00	R 377 424.66	-
Nedbank (Call Dep)	R 50 000 000	R 553 616.44	
Nedbank (Call Dep)	R 70 000 000	R 611 068.49	
Standard Bank (Fixed Dep)	R 50,000,000.00	R 745 479.45	
Nedbank (Primary Account)			R 316 200
Standard Bank (Call Dep)	R 100 000 000	R 3 190 142 .37	
	R 850 000 000	**R 23 668 678.79**	**R 228 055 208**

5.11 PUBLIC PRIVATE PARTNERSHIP

The municipality did not enter into any Public Private Partnerships

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

The Council has developed its policy in line with the Municipal Supply Chain Management Regulations and MFMA circulars issued by the National Treasury. The municipality has implemented the use of the national supplier's database. The bid committees were established and are fully functional, namely the bid specification committee, bid evaluation committee, and bid adjudication committee. The committees are appointed in terms of proper delegation and in terms of legislation. The bid committees are functioning as well.

All members of the bid specification, bid evaluation, and bid adjudication committees are delegated in writing by the municipal manager to serve on these respective committees. These delegations are accepted in writing, and records thereof are available. All bid committee members have completed the declaration forms in relation to financial and business interests. The following persons served on the following respective committees:

Bid Specification Committee

Mr. T. Ntimane (Chairperson)
Ms. N. Mbandze
Mr. S. Jiyane
Mr. S. Mahlangu
Mr. K. Mamabolo
Mr. T Mahlangu

Bid Evaluation Committee

Mr. K. Mabuela (Chairperson)
Ms. F. Ntuli
Mr. S Kalipa
Mr. N. Bhila
Mr. P. Mashamba
Ms .M.Alberts

Bid Adjudication Committee

Mr. W. Mtshweni (Chairperson)
Ms. J.G Mahlangu
Ms. P. Sibiya
Mr. M. Tsebe
Ms. L. Nxumalo
Mr. V. Mahlangu
Ms. L. Sehlako

The Supply Chain Management unit is a fully fledged unit operating with five (5) officials. Only three (03) officials meet the minimum competency levels as prescribed in the MFMA competency regulation guidelines. There are currently no challenges with the functioning of bid committees. The municipality has developed a procurement plan for capital projects for the 2023–2024 financial year, and all procurement requirements are measured against the plan. The National Treasury has issued guidelines for municipal competency levels for heads of supply chain management units.

5.13 GRAP COMPLIANCE

GRAP COMPLIANCE

The Annual Financial Statements have been prepared and presented in accordance with the standard of GRAP and the preparing and presentation of the GRAP compliant AFS is improving in each and every year.

Chapter 6

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

The constitution s188 (1) (b) states that the functions of the Auditor-General include the auditing and reporting on the accounts, financial statements and financial management of all Municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

COMPONENT A: AUDITOR-GENERAL OPINION 2022/ 2023

6.1 AUDITOR GENERAL REPORTS 2022/ 2023

Report of the auditor-general to Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages 394 to 498, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practices (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2022 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor- general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material impairments - Consumer debtors

7. As disclosed in note 10 to the financial statements, material impairment of R1,87 billion was incurred as a result of provision to write off debtors as irrecoverable.

Restatement of corresponding figures

8. As disclosed in note 42 to the financial statements, the corresponding figures for 30 June 2022 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2023.

Irregular expenditure

9. As disclosed in note 46 to the financial statements, irregular expenditure of R36,16 million was incurred as a result of non-compliance with supply chain management legislations.

Other matters

10. I draw attention to the matters below. My opinion is not modified in respect of this matter.

Unaudited disclosure note

11. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

12. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

13. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

14. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

15. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

16. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected development priority presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

17. I selected the following development priority presented in the annual performance report for the year ended 30 June 2023 for auditing. I selected a development priority that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Development priority	Page numbers	Purpose
Basic service delivery	168-193	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road. To create a safe, clean and healthy environment conducive for social development.

18. I evaluated the reported performance information for the selected development priority against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

19. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated.

- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents.
- the reported performance information is presented in the annual performance report in the prescribed manner.
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

20. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

21. I did not identify any material findings on the reported performance information for the selected development priority.

Other matters

22. I draw attention to the matter below.

Achievement of planned targets

23. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

Report on compliance with legislation

24. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

25. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

26. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

27. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Annual financial statements, performance report and annual report

28. The financial statements submitted for auditing were not fully prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, revenue, expenditure and disclosure items identified by the auditors in the submitted financial statement were subsequently corrected and resulting in the financial statements receiving an unqualified audit opinion.

Revenue management

29. I was unable to obtain sufficient appropriate audit evidence that accounts for municipal tax and charges for municipal services were prepared on a monthly basis, as required by section 64(2)(c) of the MFMA.

Other information in the annual report

30. The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and the selected development priority presented in the annual performance report that have been specifically reported on in this auditor's report.

31. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

32. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

33. If based on the work I have performed on the other information that I obtained prior to the date of this auditor's report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in the regard.

Internal control deficiencies

34. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

35. The matters reported below are limited to the significant internal control deficiencies that resulted in the material findings on compliance with legislation included in this report.

36. Management did not institute controls to ensure that all account holders receive their monthly statements to be aware of their debts towards the municipality.

37. The audit action plan was not adequately implemented as the non-compliance finding on revenue management is recurring. Adequate reviews were not performed to ensure the financial statements fully comply with the requirements of the financial reporting framework and accuracy of the underlying transactions.

Material irregularities

38. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Material irregularities identified during the audit

Internal capacity not developed for the preparation of the annual financial statements and other finance related services

39. The municipality compiled a gap analysis in 2019, however did not prioritise the filling of vacant positions within the finance unit. As a consequence of not building internal capacity, the municipality relied on consultants for the preparation of annual financial statements and other finance services, resulting in potentially excessive amounts being paid to consultants for services that could have been performed internally at a lower cost. Consequently, section 62(1)(a) of the MFMA was not complied with as reasonable steps were not taken to ensure that the resources of the municipality are used effectively, efficiently and economically. The non-compliance was likely to result in a material financial loss for the municipality.

40. The accounting officer was notified of the material irregularity on 2 March 2023 and invited to make a written submission on the actions taken and that will be taken to address the matter. The accounting officer built internal capacity and filled the vacant positions critical for the preparation of the financial statements and other finance services. The financial statements for the year ended 30 June 2023 were prepared internally by the finance unit without the use or reliance on consultants.

41. The material irregularity is therefore resolved.

Other reports

42. I draw attention to the following engagements conducted by various parties. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

43. An independent consultant investigated allegations of under banking and burglary at Kwa-Mhlanga drivers licence testing centre. The investigation was concluded and tabled in council on 31 October 2023.

Auditor-General

Mbombela

30 November 2023

AUDITOR-GENERAL SOUTH AFRICA

Auditing to build public confidence

Chapter 6

Annexure to the auditor's report

The annexure includes the following:

The auditor-general's responsibility for the audit

- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made.
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 - Paragraph (a), (b) & (d) of the definition: irregular expenditure, Section 1 - Definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 62(1)(f)(i), Sections 62(1)(f)(ii), 62(1)(f)(iii), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations 71(1), 71(2), 72
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 13(c)(i), 16(a), 17(1)(a), Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), Regulations 27(2)(e), 28(1)(a)(i), 28(1)(a)(ii), 29(1)(a), 29(1)(b), Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43,

Legislation	Sections or regulations
	Regulations 44, 46(2)(e), 46(2)(f)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 29(3)(b), 34(a), 34(b), Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 56(a), 57(2)(a), Sections 57(4B), 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 93J(1), 96(b)
MSA: Municipal Planning and performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(6)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)
Annual Division of Revenue Act	Section 11(6)(b), 12(5), 16(1); 16(3)
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations	Regulations 17, 25(7A)
Municipal Property Rates Act 6 of 2004	Section 3(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), Regulations 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5) 9(1), 10(1), 10(2), Regulations 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)

Chapter 6

COMPONENT B: AUDITOR-GENERAL OPINION 2023/ 2024

6.2 AUDITOR GENERAL REPORTS 2023/ 2024

Report of the auditor-general to the Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2024, statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2024 and its financial performance and cash flows for the year then ended in accordance with Standards of Generally Recognised Accounting Practices (Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2023 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Allowance for impairment – Traffic fines

7. As disclosed in note 8 to the financial statements, material impairment of R41,66 million was incurred as a result of a provision to write off debtors as irrecoverable.

Allowance for impairment – Consumer debtors

8. As disclosed in note 10 to the financial statements, material impairment of R2,16 billion was incurred as a result of a provision to write off debtors as irrecoverable.

Restatement of corresponding

9. As disclosed in note 43 to the financial statements, the corresponding figures for 30 June 2023 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2024.

Unauthorised expenditure

10. As disclosed in note 46 to the financial statements, unauthorised expenditure of R58,00 million was incurred as a result of overspending of the budget on non-cash items.

Irregular expenditure

11. As disclosed in note 48 to the financial statements, irregular expenditure of R5,74 million was incurred as a result of non-compliance with supply chain management legislations.

Other matter

12. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure note

13. Unaudited disclosure note in terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

14. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora; and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

15. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going

concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

16. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

17. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, which is located at page xx, forms part of our auditor's report.

Report on the audit of the annual performance report

18. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected key performance area presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

19. I selected the following key performance area presented in the annual performance report for the year ended 30 June 2024 for auditing. I selected a key performance area that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Key performance area	Page numbers	Purpose
Basic service delivery	XX	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible roads. To create a safe, clean and healthy environment conducive for social development.

20. I evaluated the reported performance information for the selected key performance area against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

21. I performed procedures to test whether:

- The indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included

- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

22. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

23. I did not identify any material findings on the reported performance information for the key performance area.

Other matters

24. I draw attention to the matters below.

Achievement of planned targets

25. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

26. The table that follows provides information on the achievement of planned targets and list the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages xx to xx.

Basic service delivery

Targets achieved: 78%

Budget spent: 100%

Key service delivery indicator not achieved	Planned target	Reported achievement
DTS01 – number of households provided with access to water	64 151	64 086
DTS02 – Number of households provided with access to 6kl free basic water	64 151	64 086
DTS15 – % progress in the installation of telemetry system	40%	30%
DTS16 – % progress in the Upgrading Mahlabathini Water Infrastructure Ward 22 – MIG	25%	10%
DTS18 – % progress in the Replacement of Asbestos Pipes – THLM – (Bomando Water Infrastructure Pipework	100%	95%
DTS23 – % Progress in the upgrading of Tweefontein K Wastewater Treatment Works Ward 13	50%	20%
DTS26 – % Progress in the construction of Alternative Sanitation system	35%	27,5%
DTS27 – Number of Household provided with Basic sanitation	2 442	2 425
DTS30 – % progress in the Electrification of Households in Moloto (Mafishane & DK) – Ward 2	100%	90%
DTS31 – Electrification of households in Magodongo – Ward 3 (675 households)	100%	90%
DTS35 – % progress in the Construction of Phola Park Bus and Taxi Route – Ward 6	100%	80%
DSS17 – % Progress in the design and construction of Kwaggafontein Sports, Arts and Cultural Centre (Ward 31)	20%	10%
DSS18 – % Progress in the design and construction of Verena Sports, Arts and Cultural Centre	20%	5%
LED01 – Number of FTEs and work opportunities created through the Expanded Public Works Programme	374 FTEs (331 work opportunities)	278 FTEs (24(work opportunities)
DSS02 – Number of households with access to refuse removal monthly	92 463	87 470
DSS22 – Number of trailers (roadblocks) procured	1	0

Material misstatements

27. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for basic service delivery. Management subsequently corrected all the misstatements, and I did not include any material findings in this report.

Report on compliance with legislation

28. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

29. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

30. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

31. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Annual financial statements

32. The financial statements submitted for auditing were not fully prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of expenditure and disclosure items identified by the auditors in the submitted financial statement were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion

Other information in the annual report

33. The accounting officer is responsible for the other information included in the annual report The other information referred to does not include the financial statements, the auditor's report and those selected key performance areas presented in the annual performance report that have been specifically reported on in this auditor's report.

34. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

35. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected key performance areas presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

36. If based on the work I have performed on the other information that I obtained prior to the date of this auditor's report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in the regard.

Internal control deficiencies

37. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

38. The matters reported below are limited to the significant internal control deficiencies that resulted in the material findings on compliance with legislation included in this report.

39. Inadequate time allocated for the review of financial statements to ensure the disclosures fully comply with the requirements of the financial reporting framework and the financial statements are supported by valid, accurate and complete underlying financial information.

40. Inadequate time allocated for the review of the annual performance report to ensure the reasons for variances and measures to improve performance are appropriate and supported by appropriate evidence.

Auditor General

Mbombela

30 November 2024

AUDITOR-GENERAL SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected key performance areas and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Chapter 6

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 - Paragraph (a), (b) & (d) of the definition: irregular expenditure, Section 1 - Definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 62(1)(f)(i), Sections 62(1)(f)(ii), 62(1)(f)(iii), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations 71(1), 71(2), 72
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 13(c)(i), 16(a), 17(1)(a), Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), Regulations 27(2)(e), 28(1)(a)(i), 28(1)(a)(ii), 29(1)(a), 29(1)(b), Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, Regulations 44, 46(2)(e), 46(2)(f)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 29(3)(b), 34(a), 34(b), Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 56(a), 57(2)(a), Sections 57(4B), 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 93J(1), 96(b)
MSA: Municipal Planning and performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(6)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)

Legislation	Sections or regulations
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)
Annual Division of Revenue Act	Section 11(6)(b), 12(5), 16(1); 16(3)
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations	Regulations 17, 25(7A)
Municipal Property Rates Act 6 of 2004	Section 3(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), Regulations 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5) 9(1), 10(1), 10(2), Regulations 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give *"full and regular"* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe *"what we do"*.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the Regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include Annual Financial Statements as submitted to and approved by the Auditor-General.
Approved Budget	The Annual Financial Statements of a Municipality as audited by the Auditor General and approved by Council or a provincial or national executive.
Baseline	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic Municipal service	A Municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out Municipal goals and development plans.
National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.

Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that Municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the Mayor for implementing the Municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the Municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: *a) one of the main segments into which a budget of a Municipality is divided for the appropriation of money for the different departments or functional areas of the Municipality; and* *b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDICES

APPENDIX A (I) – LIST OF WARD COUNCILLORS

WARD	SURNAME & NAMES	CONTACT	PHYSICAL ADDRESS
1	Cllr Simon Chani Puleng Seswike	071 530 4118	Stand No 1562 Block 16 – Moloto South
2	Cllr Lucky Matlhatsi Lukhele	076 983 5023 083 583 3217	Stand No 4102 Moloto North Block A, next to Retang Primary
3	Cllr Steven Citha Mahlangu	076 889 5068	Stand no 3098 Block 21, Moloto North next Ndzundza Mabhoko Secondary
4	Cllr Namntungwa Elizabeth Rhadebe	081 864 9454	Stand No: E0007 Msholozi, next to Nozi Tuck Shop
5	Cllr Vusi Michael Ntuli	079 181 5515	Stand No 416 Thembalethu, next to Mangisi Supermarket
6	Cllr Mable Elsie Mabanga	073 842 1519	Stand No 822 Phola Park, Street 36, next to M Sizwe
7	Cllr Simon Bangiswani Sindana	076 888 1497	Stand No 326 Matheyzensloop
8	Cllr Bongani Ntokozo Dlamini	060 757 8846	1432 Verena D
9	Cllr Joseph Elias Mthimunye **MMC Finance**	078 5351 287	Stand no 120 Buhlebuzile
10	Cllr Khanyi Leah Masanabo	079 925 0491	Stand No 422 Mzimuhle
11	Cllr Mmelisizwe Terance Ntuli	072 305 1253	Stand No 800 Verena C next Marhagi Secondary School
12	Cllr Moses Mmoisetsi Sepogwana	082 965 3997	Stand No: 608 Tweefontein C
13	Cllr Richard Bongani Jiyane	079 768 8989	Stand No: 1184 Tweefontein K
14	Cllr Simon Vusi Masombuka	076 380 3235	Stand No 2486 Mountainview – Zone 6 next Titimalo Primary
15	Cllr Simon Sipho Mnguni	076 170 2815 071 929 2662	Stand No: 1713 Tweefontein E next Somarobogo Primary
16	Cllr Tenboy Buttitjie Dube	071 525 1735	488 RDP Buhlebesizwe – Mtima General Dealer next Mkhize Church
17	Cllr Fikile Violet Mgayi	071 238 0607	Stand No 36 Tweefontein F
18	Cllr David Sello Mokoena	076 715 2304	Stand No 2027 Vezubuhle, back opposite Astra Furniture Shop
19	Cllr Lucky Xolani Mtsweni **MMC Planning Economic Developmnt Services (PEDS)**	079 457 6531 079 459 6331	Stand No. 830 Suncity Block B Ward 19 Pavement Main Road (Big Street)
20	Cllr Nomvula Sister Mnguni	079 143 0017	Stand No 2465 Vezubuhle next to Kwa-Chipa Tavern
21	Cllr Class Menzelwa Jiyane	072 238 3287	Stand No 16A, Vlaklaagte No 1
22	Cllr Sonto Rose Nhlapho	082 399 8302	Stand 514 Luthuli, Rocky Tavern
23	Cllr Bongani Victor Msibi	076 696 6431	Stand no 162 Tweefontein A, Next Tribal Office- KwaShabangu
24	Cllr Bernard Vusi Mtshaise	079 133 9580	Stand No: 504 Bundu
25	Cllr Poppie Mahlangu	072 654 2343	679 Kwaggafontein C
26	Cllr Masotja Petros Nduli	071 324 6353	Stand no 2195 Kwaggafontein C
27	Cllr Bawinile Simon Mabhena	072 390 6278	Stand No 1023 Matheyzensloop, Madala Stand next to emabhozeni
28	Cllr Mkhululi Jacob Sithole	060 784 3873	335 Kwaggafontein A next to Ematjheni P S
29	Cllr Rose Martha Kgomo	064 646 4721	Stand No 1313 Kwaggafontein A, next to KwaMaduna Tuck shop
30	Cllr Godfrey Nkosinathi Mahlangu	064 672 6933	Stand 107 Tweefontein G next to Malobola Tarven
31	Cllr Solomon Fickson Skosana	082 066 0042	Stand No 1420 Kwaggafontein D
32	Cllr Thabile Prunella Nkosi	079 572 0175	530 Section B, KwaMhlanga next to Lolos Tavern

APPENDIX A (II) – LIST OF PR COUNCILLORS

SURNAME & NAMES	CONTACT	PHYSICAL ADDRESS
Cllr Maria Poppy Msiza **Hon. Speaker**	073 311 7976 076 676 0319	866 Kwagga D
Cllr Lesetja Jacob Dikgale **Hon. Executive Mayor**	076 869 4360	1660 Tweefontein K
Cllr Thomas Lebandla Mabena **MMC Corporate Services**	081 839 7227	Stand no 447/8 Sun City AA
Cllr Maria Thruddy Nobela	072 593 4635	341 Emzimuhle/Germbokspruit
Cllr Dipolelo Sinah Mampuru	079 355 5829	Stand no 10693 RDP Ext 11. Moloto North
Cllr Thokozile Egnes Motanyane **Hon. Council Whip**	082 965 2217 084 775 2725	Stand No. 2564 Kwagga C
Cllr Christinah Ndlelehle Mahlangu	076 867 4373	Stand no 1513 Tweefontein B2
Cllr Themba Julius Ntuli **MMC Social Services**	079 906 6003	Stand No. 922, Tweefontein K
Cllr Lillian Martha Tshabangu **MPAC Chairperson**	071 623 5917 082 791 0771	Stand no 472 Tweefontein F
Cllr Eunice Martha Malekane **MMC Technical Services**	076 044 0434	Stand No: 4097 Phola Park, Mbhuduma Guest House
Cllr Linah Florence Sebothoma	076 4768 923	Stand No: 149 Kwaggafontein A (Matsheni Primary School)
Cllr Tsanky Michael Rahlogo	079 138 1318	Stand No: 1521 Verena D, Next to Mhlunshwa P
Cllr Ntombi Mitta Motaung	072 290 3386	Stand 1691 Verena C, Next to Somlingo Primary School
Cllr Thabiso Klass Mahlangu	076 937 3575	Stand No 637, Frieschewagt next Somphalali S S
Cllr Motlalepule Sweetness Rampisa	081 810 7566	Stand No: 44 Machipe, next Bus Depot
Cllr Augustine Renny Mokwena	081 854 0066	Stand No: 401 Kwaggafontein C, next Zoe Church
Cllr Busisiwe Maria Shiburi	082 4627 423	Stand No: 735 KwaMhlanga, Section B, next to Stella shop
Cllr Abram Glen Sithole	076 856 5175	Stand No 570, Tweefontein N, next to Motha Store or Kallis Store
Cllr Remenky Stephinah Molefe	071 121 1731	Stand no 2748 Zenzele, Next to 3 star Store
Cllr Matalanyane Lucas Mokolo	082 367 6267	Stand no 2759 moloto block a next to ekosini KwaSkosana
Cllr Lindiwe Kate Gulube	071 540 8382	Stand 2394, Kwaggafontein A – next to Magic Store
Cllr Eliot Sunday Khumalo	076 551 8880	Stand No 349 Kwaggafontein C, front Opposite Dr Talana
Cllr Xolani Clement Nyalunga	060 688 4446	Stand No: 3527 Moloto Block 05, next Ndzundza Mabhoko S
Cllr Masontaga Adelaide Mokwena	060 807 9461	232 Buhlebesizwe 2 AA Next to Buhlebesizwe S
Cllr David Mabuzwa Sibanyoni	076 709 9120	Stand No: 1444 Vlaklaagte No 1
Cllr Thabo John Tibane	083 5302 950 082 060 3258	Stand No. 90/91 Suncity D Siphumule P S
Cllr Samuel Mazungwe Mtsweni	082 895 4607	Stand No: 76 Section A KwaMhlanga, 1022
Cllr Andries Mphatlalashane Skhosana	072 318 9420 066 458 0708	Street 48 Stand No1198 Phola Park (Next to Phadima tavern) KwaMhlanga 1022
Cllr Zenaye Jantjie Mnguni	060 651 5278	Street 68 Stand No 1942 (Next to Magalela) Phola Park KwaMhlanga 1022
Cllr Margaret Mabelane	076 606 1293	Stand No: 534 Luthuli (Next to Rocky Store)
Cllr Moses Thabo Mnguni	079 263 7931	Stand No: 1010, Thokoza Next to Bongani Primary
Cllr Rubber Qaliwe Mtsweni	073 659 5200 066 052 4148	586/7 Mountain View Zone

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (Other Than Mayoral / Executive Committee) And Purposes Of Committees	
Municipal Committees	**Purpose Of Committee**
Risk Management Anti-Fraud and Anti-Corruption Committee	To assist the Municipal Manager, the Council, and the Audit Committee in discharging their accountability for risk management by reviewing the effectiveness of the Municipality's risk management system, practices, and procedures, and providing recommendations for improvement.
Audit and Performance Committee	Support council in fulfilling its governance and oversight responsibilities in relation to financial reporting, internal control structure, risk management systems, internal and external audit functions and ethical accountability.
ICT Committee	Ensure that ICT policies are aligned with municipality strategic objectives and take action to ensure that the ICT projects are delivered within the agreed budget and timeframe.
Disciplinary Board Committee	It's an independent advisory body that assists the council or the board of directors with the investigation of allegations of financial misconduct and provide recommendations on further steps to be taken regarding disciplinary proceedings
Section 79: Social Services Committee	This committee is established to enable council to delegate specific functions and to strengthen the work of the council
Section 79: Planning and Economic Development Committee	This committee is established to enable council to delegate specific functions and to strengthen the work of the council
Section 79A: MPAC	To strengthen the oversight arrangements in the municipality and to ensure the efficient and effective use of municipal resources.
Section 79: Corporate Services	This committee is established to enable council to delegate specific functions and to strengthen the work of the council
Section 79: Technical Services Committee	This committee is established to enable council to delegate specific functions and to strengthen the work of the council
Section 79: Finance Services Committee	This committee is established to enable council to delegate specific functions and to strengthen the work of the council

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	**Director/Manager (State Title And Name)**
Assistant Manager: Performance Management System	Ms. K.S. Moripe
Assistant Manager: Communications	Ms. S. Mashiane
Assistant Manager: Public Participation	Mr. H. Nkosi
Assistant Manager: Youth Development	Mr. S.P. Mahlangu
Chief Audit Executive	Mr. A. Malope
Chief Risk Officer	Mr. T. Baloyi
Assistant Manager: ICT	Mr.T. Ntimane
Assistant Manager: Researcher And Monitoring	Mr. K.O. Bapela
Assistant Manager: Roads And Stormwater	Mr. TS Mahlangu
Assistant Manager: Sanitation And Water	Ms S Mtsweni
Assistant Manager: PMU	Mr. S Kalipa
Assistant Manager: Electricity	Mr. S. Masilela
Assistant Manager Public Safety & Transport	Mr. B.A. Nkwanyana
Assistant Manager: Waste Management & Environment	Ms. A. Aphane
Assistant Manager Sport, Recreation and Facilities	Mr C.J. Mokubedi
Assistant Manager: Local Economic Development	Mr. W.S. Msiza
Assistant Manager: HRM	Mr. K.R. Mabuela
Assistant Manager: Legal Service	Adv. J.P. Skosana
Assistant Manager: Fleet Management	Mr. J.J. Skosana
Assistant Manager: Revenue Management	Mr. O. Ledwaba
Assistant Manager: Assets Management	Mr. R. Makhubele
Assistant Manager: SCM	Ms. L. Sehlako
Assistant Manager: Budget And Reporting	Mr. J. Moyo
Assistant Manager: Expenditure Management	Ms. S.N. Matladi
Assistant Manager: Financial Reporting	Ms. N. Van Staden
Use As A Spill-Over Schedule If Top 3 Tiers Cannot Be Accomodated In Chapter 2	

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal Functions	
Municipal Functions	**Function Applicable To Municipality (Yes / No)***
Constitution Schedule 4, Part B Functions:	
Air Pollution	No
Building Regulations	Yes
Child Care Facilities	No
Electricity and Gas Reticulation	Yes (Electricity)
Firefighting Services	No
Local Tourism	Yes
Municipal Airports	No
Municipal Planning	Yes
Municipal Health Services	Yes
Municipal Public Transport	No
Municipal Public Works Only In Respect Of The Needs Of Municipalities In The Discharge Of Their Responsibilities To Administer Functions Specifically Assigned To Them Under This Constitution Or Any Other Law	Yes
Pontoons, Ferries, Jetties, Piers And Harbours, Excluding The Regulation Of International And National Shipping And Matters Related Thereto	No
Stormwater Management Systems In Built-Up Areas	Yes
Trading Regulations	Yes
Water And Sanitation Services Limited To Potable Water Supply Systems And Domestic Waste-Water And Sewage Disposal Systems	Yes
Beaches and Amusement Facilities	No
Billboards and The Display Of Advertisements In Public Places	No
Cemeteries, Funeral Parlours and Crematoria	Yes (Cemetries)
Cleansing	No
Control of Public Nuisances	Yes
Control of Undertakings that sell liquor to the public	No
Facilities for the Accommodation, Care and Burial of Animals	No
Fencing And Fences	Yes
Licensing Of Dogs	No
Licensing And Control Of Undertakings That Sell Food To The Public	Yes
Local Amenities	Yes
Municipal Functions	
Municipal Functions	**Function Applicable To Municipality (Yes / No)***
Local Sport Facilities	Yes
Markets	No
Municipal Abattoirs	No
Municipal Parks And Recreation	Yes
Municipal Roads	Yes
Noise Pollution	No
Pounds	No
Public Places	Yes
Refuse Removal, Refuse Dumps And Solid Waste Disposal	Yes
Street Trading	Yes
Street Lighting	Yes
Traffic And Parking	Yes

APPENDIX E – WARD REPORTING

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
1	Cllr Simon Chani Puleng Seswike	**Yes**	**12**	**12**	**05**
	Matome Makhwiting				
	Kekana L Madimetja				
	Johannes P Mathebula				
	Gift Mpho Ramodike				
	Sarah Motha				
	Elsie Motsoka Alage				
	Sponono S Sikosana				
	Jeaneth Ndaba				
	Conny Malope				
	Thomas Mashishi				
2	Cllr Lucky Matlhatsi Lukhele	**Yes**	**12**	**12**	**05**
	Mpho Reen Motsweni				
	Rose Sibiya				
	Eva F Maluane				
	Velly Joseph Motha				
	David Wesi				
	Jacqueline Letsoene				
	Phila Getrude Skosana				
	Zinhle Nomcebo Dlamini				
	Jane Mahlangu				
	Melita Nhlupeng Mpele				
3	Cllr Steven Citha Mahlangu	**Yes**	**12**	**12**	**04**
	Sarah Moleta				
	Sophie Mtsweni				
	Thandiwe Hlezi Kabine				
	Evelina M Makena				
	Piet Maleka				
	Andries Koos Skosana				
	Francina Buda				
	Thelma B Mahlangu				
	Mapule Mashiloane				
	Doris Mashele				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
4	Cllr Namntungwa Elizabeth Radebe	**Yes**	**12**	**12**	**06**
	Anna Mgidi				
	Thembi Wendy				
	Solomon Masango				
	Tom Simon Mahlangu				
	M. Sarah Mahlangu				
	Nomsa Fortunate Mtshweni				
	Lesley Sepadi Matsetse				
	Theresa Polga Madisha				
	Dineo Johanna Malope				
	Julia Nomsa Mabena				
5	Cllr Vusi Michael Ntuli	**Yes**	**12**	**12**	**04**
	Richard Dabede Skosana				
	Thulisiwe Mahlangu				
	Cecilia Hader				
	Phumzile P Kubheka				
	Lazarus Aphane				
	Letty H Skosana				
	Xolisile P Mahlangu				
	Xabuzani John Sibanyoni				
	Simon B Chili				
	Nompumelelo Masemula				
6	Cllr Vusi Michael Ntuli	**Yes**	**12**	**12**	**04**
	Cllr Mable Elsie Mabanga				
	Mbonani B				
	Mtsweni Maria Lindiwe				
	Motau Johannes M				
	Khoza Anitha Sonto				
	Mthombeni MF				
	Matshika SB				
	Masombuka Sthembiso				
	Masanabo Rose				
	Ntuli Perm				
7	Cllr Simon Bangiswani Sindana	**Yes**	**12**	**12**	**06**

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Sesi Lindokuhle Msiza				
	Patrick Mnguni				
	Hospital Masimula				
	Welhemina Z Mahlangu				
	Patricia Sonto Nkabinde				
	Martha Thandi Nkosi				
	Marinkie Kholekile Ntuli				
	Jabulani M Mahlangu				
	Alpheus N Mazibuko				
	Mahlangu Thamsanqa				
8	Cllr Bongani Ntokozo Dlamini	**Yes**	**12**	**12**	**04**
	Sibanyoni Maria Zodwa				
	Liena Baai				
	Sipho Mohoaduba				
	Sibanyoni Mandla Prince				
	Elvis Elijah Motau				
	Rahlogo Sape Malendah				
	Ncanewe Veronica Radebe				
	Mfundo Masango				
	Pastor Enock S Skhosana				
	Cllr Bongani Ntokozo Dlamini				
9	Cllr Joseph Elias Mthimunye	**Yes**	**12**	**12**	**04**
	Engelinah L Mahlangu				
	Madlozi Mayisa				
	Lucas Dinki Ndala				
	Ncube Victor Thanyani				
	Petrus Masombuka				
	Jan Nkuna				
	Jacob Naapo				
	Alpheus Msomi				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Grace Mahlangu				
	Winnie Mahlangu				
10	Cllr Khanyi Leah Masanabo	**Yes**	**12**	**12**	**08**
	Zanele S Dudu Ndala Napyane				
	Hendriek Mahlangu				
	Florence M Masanabo				
	Luvuyo Nkayitshana				
	Duduzile J Mahlangu				
	Sokana Stanly Tshabangu				
	Fani J Mashiya				
	Bongani Magagula				
	Jabu Kabini				
	Busiswe J Skhosana				
11	Cllr Mmelisizwe Terance Ntuli	**Yes**	**12**	**12**	**05**
	Mtsweni Jeaneth Johannah				
	Geelbooi M Mthombeni				
	Zinto Mahlangu				
	Poppy A Ngwenya				
	Ncengi Mtshweni				
	Nombulelo P Mkhwanazi				
	Fanny Happy Mbokazi				
	Caroline Mthethwa				
	Nkululeko Zwane				
	Phillemon Mahamba				
12	Cllr Moses Mmoisetsi Sepogwana	**Yes**	**12**	**12**	**04**
	Josephine Mokgalaka				
	Sophy Ngwenya				
	Lebohang Maepa				
	Meshack J Ndala				
	Thembi L Sibanyoni				
	Zandile T Mpehle				
	Nonkululeko Mkhatshwa				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Marvel Tlou				
	Wonder J Ngobese				
	Mpho Victor Mabilu				
13	Cllr Richard Bongani Jiyane	**Yes**	**12**	**12**	**08**
	Mandla Tshabalala				
	Lagosh Tibane				
	Amos Msiza				
	Andrew Z Mahlangu				
	Nelly Annah Motha				
	Zandile M Mashiane				
	Sthembiso W Mahlangu				
	Suzen N Mahlangu				
	Moses Mashiyane				
	Vusi Mahlangu				
14	Cllr Simon Vusi Masombuka	**Yes**	**12**	**12**	**09**
	Sinky William Nduli				
	Aaron Jiyana				
	Nonkululeko Mqwati				
	Beauty N Msibi				
	Emmah Sanny Ntuli				
	Moses Mabena				
	Motimela Simon				
	Annah Mahlangu				
	Ellah B Skosana				
	Onicca B Masimula				
15	Cllr Simon Sipho Mnguni	**Yes**	**12**	**12**	**04**
	Sebone Sylvia M				
	Shabangu Musa				
	Skhosana Gwezi				
	Masemola Swabi				
	Radebe Sipho				
	Stephen Nkosi				
	Mandleni Magareth Busisiwe				
	Modise Noel Joel				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Makhubu Johannah Dikeledi				
	Mahlangu Wendy Lindiwe				
16	Cllr Tenboy Buttitjie Dube	**Yes**	**12**	**12**	**04**
	Ndala Christopher Mandla				
	Mthimunye BM				
	Shabangu Victor				
	Mosiza Solly				
	Bishop TC Mkhize				
	Malope Charlane				
	Nkabinde Bongani				
	Sannyboy Ndlovu				
	Mahlangu SM				
	Nomsa Thoko Mahlangu				
17	Cllr Fikile Violet Mgayi	**Yes**	**12**	**12**	**08**
	DD Makhubu				
	Tiny Ntabiseng Kgatla				
	Sylvia Mukatuni				
	Ndala ZM				
	Mahlangu Busisiwe				
	Joseph Simelane				
	Mahlangu Majoni				
	Ms. Mngenelwa Sanie Msiza				
	Dineo Promise Mtshweni				
	Mahlangu Senzi Martha				
18	Cllr David Sello Mokoena	**Yes**	**12**	**12**	**06**
	Mabhena January				
	Sipho Skosana				
	Masango Irene Linah				
	Mabena Thato Florah				
	Trudy Sesane				
	Zungu Valencia				
	Mahlangu Selinah Dlambili				
	Thembi Mtsweni				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Zakhona N Mtsweni				
	Ntuli Boy Mathoma				
19	Cllr Lucky Xolani Mtsweni	**Yes**	**12**	**12**	**04**
	Mokwana Jack Thabang				
	Sithebe Nelson Sbusiso				
	Mahlaula Kenneth Mpho				
	Makhubela Thomas Nzama				
	Mtsweni Aaron Mandla				
	Mtsweni DJ				
	Aron Mahlomuza				
	Linah Msukelwa Msiza				
	Mavis Moagi				
	Annarancia Msiza				
20	Cllr Nomvula Sister Mnguni	**Yes**	**12**	**12**	**04**
	Kabini Julia Tezza				
	Skhosana Sibongile				
	Matlala Josephine Themba				
	Sibiya Mthandazo Jeannette				
	Kgopane Busisiwe Sanny				
	Rebecca Masuku				
	Masemola Fannie Thembeni				
	Phumzile Masimula				
	Fikile Mthombeni				
	Michael Mtsweni				
21	Cllr Class Menzelwa Jiyane	**Yes**	**12**	**12**	**04**
	Sabela David M				
	Ngoma Lucas				
	Mashinini Emily				
	Mothwala Monicaah				
	Buthelezi Tiki Johana				
	Chenepe Dimakatso				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Matome MJ				
	Maria Vuma				
	Rakgalakane Cathrine				
	Skosana Amos N				
22	Cllr Sonto Rose Nhlapho	**Yes**	**12**	**12**	**07**
	Aphane Busisiwe				
	Jonas Kgotso Macdonald				
	Ngobeni Samuel Shirelela				
	Maphoto David				
	Komete Maria				
	Hlapi Sellinah Sphiwe				
	JT Mabena				
	Marakalal MC				
	Letty Mahlangu				
	Martin Babedi				
23	Cllr Bongani Victor Msibi	**Yes**	**12**	**12**	**08**
	Gamede Seyagade Julia				
	Mokhafela Reuben Nkotolan				
	Joshua Bobo Mtsweni				
	Kabeni Leah Minky				
	Mothowathlag SM				
	Kgomosotho J				
	Mahlangu Phumzile Jessie				
	Simela Steven Oupa				
	Jan Skhosana				
	Thomas Tapala				
24	Cllr Bernard Vusi Mtshaise	**Yes**	**12**	**12**	**10**
	Steven Neivelle Tlou				
	Mputi Monyai Pogiso				
	Themo Nonhlanhla				
	ZC Mahlangu				
	Mahlangu Benoni Charles				
	Lindiwe Mahlangu				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Aubrey Maphanga				
	Lettie Ngubeni				
	Lassy France Maphanga				
	Johannes Moeketsi Mathebe				
25	Cllr Poppie Mahlangu	**Yes**	**12**	**12**	**05**
	Michael Sithole				
	Mandla Skhosana				
	Lindiwe Sophy Kabine				
	Vusi Christoph Shoba				
	Lucas M Hleza				
	Pretty Delisile Mabhena				
	Mahlangu Dumelani Rose				
	Eric Nkabinde				
	Mahlangu Sipho EliasTho				
	Koos Ntuli				
26	Cllr Masotja Petros Nduli	**Yes**	**12**	**12**	**05**
	Siyabonga Mpange				
	Skhosana Daniel				
	Skhosana Sipho				
	Matlake Klaas				
	Mtshweni Thulisile				
	Sithole Tinyiko				
	Radebe Thathiwe				
	Moyeni Armina				
	Rantseli Senzeni				
	Shadrack Mahlangu				
27	Cllr Bawinile Simon Mabhena	**Yes**	**12**	**12**	**05**
	Bongani Masombuka				
	Vusi Mahlangu				
	Buthelezi Constance				
	Mahlangu Peter				
	Solomon Mhlanga				
	Penny Siphiwe Sigasa				
	Mandundo Jan				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Mahlangu R N				
	Ramoba Sarah				
	Poppy Masilela				
28	Cllr Mkhululi Jacob Sithole	**Yes**	**12**	**12**	**05**
	Nthatuwa Priscilla Mosoenyane				
	Mabena Mandiselwa J				
	Masilela Amos Mvulane				
	Kepile Sphiwe				
	Moyo Mandla Christopher				
	Sibanyoni John				
	Mahlangu (Mangena) VS				
	Mthimunye DC				
	Zabenzeni Mthombeni				
	Ernest Bongani Ngcobo				
29	Cllr Rose Martha Kgomo	**Yes**	**12**	**12**	**04**
	Mahlangu Phillimon				
	Mahlagu Mpho Peaceful				
	Skhalo Hlongwane				
	Nkabinde Moses Michael				
	Jabu Mabhena				
	Abigail Sibiya				
	Aphane Aidah				
	Tshabalala Agnes				
	Hellen Skhosana				
	Cllr Rose Martha Kgomo				
30	Cllr Godfrey Nkosinathi Mahlangu	**Yes**	**12**	**12**	**05**
	September Mabena				
	Mnisi Sarah				
	Thela Nompilo				
	Mabona Sister Nakabini				
	Mnyakeni Thomas				
	Sibanyoni Themba Mzwake				
	Masango Mavis Phindile				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor and Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During the Year**	**Number Of Monthly Reports Submitted to Speakers Office on Time**	**Number Of Public Ward Meetings Held During Year**
	Ndhlovu Busisiwe C				
	Abram T Nhlapho				
	Christina Mosena				
31	Cllr Solomon Fickson Skosana	**Yes**	**12**	**12**	**06**
	Mthimunye Portia Thandeka				
	Mahlangu Cynthia Lindiwe				
	Mtsweni Poppy				
	Mahlangu Thembekile Portia				
	Mthimunye Johannes				
	Promise Ntuli				
	Caroline Monareng				
	Vusumuzi Skosana				
	Phillemon T Masilela				
	Lerato Skhosana				
32	Cllr Thabile Prunella Nkosi	**Yes**	**12**	**12**	**24**
	Mageza Jerssica Vuyiswa				
	Nqobile B Masilela				
	Albert Sibanyoni				
	Matshiga James Thabethe				
	Dinah Masemola				
	Mmola Maria				
	Christina Khoza				
	Ntuli Martina Sanna				
	Country Sello Letswani				
	Martins Mateki Masimula				

APPENDIX F – WARD INFORMATION

Capital Projects: Seven Largest In 2022/23 (Full List At Appendix N)				
No.	**Project Name And Detail**	**Total Project Value (R)**	**Start Date**	**End Date**
1	Construction of Matheyzensloop to Kwaggafontein Booster Pump Station	R 49 658 124.01	22nd November 2022	31st March 2024
2	Refurbishment and equipping of boreholes in THLM	R 49 979 099.02	30th November 2023	31st December 2024
3	Oxidation Ponds phase 2 Ward 33	R 29 663 820.58	30th November 2023	31st December 2024
4	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) - Ward 12	R 62 499 753.88	06th May 2021	30th June 2024
5	Bomandu Water Infrastructure Replacement of Asbestos pipes	R 32 863 512.00	30th November 2023	3rd June 2025
6	Construction of Water Reticulation at Sheldon Ward 09 (Empumelweni)	R 58 305 000.00	10th May 2021	31st July 2024
7	Upgrading of Mabhoko Water infrastructure (Multi-Year Project) - Ward 21	R 39 305 294.13	21st April 2021	30th June 2024

Top Four Service Delivery Priorities per Ward (Highest Priority First)		
No.	**Priority Name And Detail**	**Progress During 2023/2024**
1	Water	92 463 HH with access to Water
2	Roads and Stormwater	3 033 km access to road network
3	Waste Management	92 463 HH with access to Refuse Removal on a Fortnight Basis
4	Sanitation	80 523 HH with access to Sanitation

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2023/ 2024

AUDIT AND PERFORMANCE COMMITTEE RECOMMENDATIONS		
REPORT NAME	**COMMITTEE RECOMMENDATIONS MADE DURING 2023/24**	**RECOMMENDATIONS ADOPTED (ENTER YES); NOT ADOPTED (PROVIDE EXPLANATION)**
1st Ordinary Audit and Performance Committee Recommendations	**Financial Management** 1. **THAT** Management to complete their asset register duly to avoid challenges during AFS processes. 2. **THAT** for the grant that was not budgeted for, management should take the item to council for budget adjustment to include such grant**.** 3. **THAT** the management to indicate the reasons for deviation on their Deviation report. 4. **THAT** In the next meeting management should report to the committee on new SCM regulations, and implementation thereof.	Yes
	Corporate Services 1. **THAT** the recruitment report should indicate the people who will be retiring in the next few months so they can be out of the municipal system. 2. **THAT** the HR do head count and the Internal Audit be part of the process.	Yes
	Risk Management 1. **THAT** Forensic Report on the report on under banking should be finalized before AGSA finalized their report and be shared with the AGSA.	Yes
	PEDS 1. **THAT** the strict measures to be put on the review of Spatial Development Framework and be finalised before the end of second quarter for assisting revenue management. 2. **THAT** In the next meeting submit a report indicating how many informal settlements have been formalized in the past two year and how many are going to be earmarked in the next financial year and indicate whether billing has commenced or not for the formalized.	Yes
	Internal audit 1. **THAT** under overall conclusion, internal audit should indicate that all planned audits were completed. 2. **THAT** Internal audit to also factor the head count into their plan to assist management with verification.	

APPENDICES

AUDIT AND PERFORMANCE COMMITTEE RECOMMENDATIONS		
REPORT NAME	**COMMITTEE RECOMMENDATIONS MADE DURING 2023/24**	**RECOMMENDATIONS ADOPTED (ENTER YES); NOT ADOPTED (PROVIDE EXPLANATION)**
	3. **THAT** the HR do head count and the Internal Audit be part of the process.	Partially, Implementation of IA findings is still a challenge
	PMS 1. **THAT** assistant Manager PMS in future to include comparison report for the previous quarter. 2. **THAT** management to prepare the credible POEs before annual report is submitted to AGSA.	Partially, cascading of PMS to all staff is still in progress
2nd Ordinary Audit and Performance Committee Recommendations	**Financial Management** 1. **THAT** In the next meeting, the Committee should get comfort that Asset management system, HR system and other systems are MSCOA compliant. 2. **THAT** Management should report on the loss assets and assets that are not useful and being removed from the asset register 3. **THAT** Management to give the Committee assurance that Insurance premium for 2023/2024 there are no challenges and satisfied with service provider. 4. **THAT** in the next meeting the Management should report on any long outstanding projects that might be vandalized and impaired or any other AG findings on WIP. 5. **THAT** Management to ensure that Bidvest contract is being monitored and it gives municipality value for money and align themselves to their SLA. 6. **THAT** In the next meeting Management should submit progress report on the vehicle that were stolen in the first quarter.	Partially, implementation of Procurement plan is still a challenge
	Technical Services **1.** **THAT** In the next meeting Technical Services should highlight to the committee on their loss control report on how they are going to reduce the use of water tankers. **2.** **THAT** Management to report on any challenge concerning waters tanker, and also on whether we are paying them or not **3.** **THAT** Management should report on the status and any other issues concerning big projects between municipality, District and Department of water sanitation	Yes

APPENDICES

AUDIT AND PERFORMANCE COMMITTEE RECOMMENDATIONS		
REPORT NAME	**COMMITTEE RECOMMENDATIONS MADE DURING 2023/24**	**RECOMMENDATIONS ADOPTED (ENTER YES); NOT ADOPTED (PROVIDE EXPLANATION)**
	Internal Audit 1. **THAT** the Management to ensure that each Department must submit their POE to Internal audit in time during the Audit. 2. **THAT** the report must state if THLM is in compliant with the approved employment equity 3. **THAT** the Service Providers names be provided across all the tables where training was reported. 4. **THAT** the municipality should find a way to determine whether the training provided is yielding the desired results. 5. **THAT** the system should be configured to remind the supervisors to execute their roles of approving the leave applications as and when the application has been made.	Partially
	Risk management **1. THAT** the Ethics Management Committee must keep on running **2. THAT** the Annual Performance assessment for senior managers be done	Yes
	Corporate Services 1. **THAT** the Management to ensure that they look at all matters of leave management to ensure approval of leave.	Partially, Slow Implementation Progress
	PMS 1. **THAT** management to prepare the standing item agenda to report with for all directorate departments that did not perform well. 2. **THAT** management to re-look at the targets that needs to be corrected during mid-year assessments.	Partially, Cascading to all staff is still in progress
3rd Ordinary Audit and Performance	**Financial Management** 1. THAT **Management to ensure that financial ratios are reflected on the budget statement.**	Yes

APPENDICES

AUDIT AND PERFORMANCE COMMITTEE RECOMMENDATIONS		
REPORT NAME	**COMMITTEE RECOMMENDATIONS MADE DURING 2023/24**	**RECOMMENDATIONS ADOPTED (ENTER YES); NOT ADOPTED (PROVIDE EXPLANATION)**
Committee Recommendations	**2. THAT** the management to ensure the safeguarding of municipal assets by working closely to the insurance and security companies in order to avoid and mitigate such risks as and when they occur. **3. THAT** the management should ensure the completeness of all the contracts that are coming to an end in order to avoid new irregular expenditure that might be discovered by AGSA. **4. THAT** the Management should consider the SCM new regulation by Treasury to form part of compliance. **5. THAT** the within two weeks after this meeting, the CFO should ensure that all contracts/SLA of THLM are in place, signed and collected and immediately be translated to billing system.	Partially
	ICT **1. THAT** Management to fast tract on the procurement of the issue of Internal Audit system.	Yes
	Corporate Services **1. THAT** the Management to ensure that they develop an Ethic Committee and report on it in the next meeting. **2. THAT** the Management to ensure that all the PoE's are submitted by Friday this week.	Yes
	Risk Management **1. THAT** the Management to ensure that they develop an Ethic Committee and report on it in the next meeting. **2. THAT** the management to bring a standing report on the use of consultant, the report should be brought via risk management in order for the committee to get follow-up regarding that.	Partially, the investigation is still in progress
	Performance management **1. THAT** the management was urged to ensure that all resolution taken by the Audit Committee are implemented.	Partially, Cascading to all staff is still in progress

APPENDICES

AUDIT AND PERFORMANCE COMMITTEE RECOMMENDATIONS		
REPORT NAME	**COMMITTEE RECOMMENDATIONS MADE DURING 2023/24**	**RECOMMENDATIONS ADOPTED (ENTER YES); NOT ADOPTED (PROVIDE EXPLANATION)**
	2. **THAT** the management is encouraged once again to cascade the performance assessment to all municipal officials and this should be performed through a benchmarking process	
4th Ordinary Audit and Performance Committee Recommendations	**Finance reports** 1. **THAT** The municipality should start with the procurement processes of Monene contract that is expiring in December 2023 to avoid the issue of sitting for months without being covered. 2. **THAT** the fleet report should reflect how management is communicating with the service provider in terms of diesel usage, so that they continue to check on how to put preventative controls in place. 3. **THAT** The management need to continue with the data cleansing, ensure that the billing processes and sending of those bills are accurate. 4. **THAT** management should ensure that all findings from AGSA are dealt with because the municipality is aiming for a clean audit.	Partially Implemented, data cleansing is ongoing
	Internal audit 1. **THAT** internal Audit policies for 2024/25 are approved with all inputs made 2. **THAT** the Internal Audit should put a clause in the Internal Audit Charter that speaks to POPI Act.	Yes
	Risk Management report 1. **THAT** the Accounting Officer should address all the issues that were no addresses in the report of RMAFACC	Yes
	Performance Management 1. **THAT** SCM processes be monitored to avoid delays in implementation of projects 2. **THAT** the management to provide acceleration plans for targets that were not achieved.	es

APPENDIX H - LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP

Long Term Contracts					
Name Of Service Provider(Entity Or Municipal Department)	**Description Of Service Provider Rendered By Service Provider**	**Start Date Of Contract**	**Expiry Date Of Contract**	**Project Manager**	**Contract Value**
City Of Tshwane	Bulk Water Supply	2007	Infinite	Technical Manager	Per Supply
Rand Water	Bulk Water Supply /Bulk Water Project	2007	Infinite	Technical Manager	Per Supply
Eskom	Supply Of Electricity	2015	2020	Technical Manager	Per Supply
Telkom	Network Lines	2007	Infinite	Corporate Service Manager	Per Supply

PUBLIC PRIVATE PARTNERSHIP

The municipality has not entered into any Public Private Partnerships.

APPENDICES

APPENDIX I: MUNICIPAL SERVICE PROVIDER PERFORMANCE

PERFORMANCE OF EXTERNAL SERVICE PROVIDERS DURING THE 2022/ 2023 FINANCIAL YEAR FOR THE PERIOD ENDING 30 JUNE 2024

The performance of external service providers was measured and rated as follows:

Performance Rating	Description
1	Poor Performance (Very Poor)
2	Below Satisfactory (Poor)
3	Satisfactory (Acceptable)
4	Good Performance(Above Expectations)
5	Excellent Performance (Excellent)

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POO, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOO, 5=EXCELLENT
DCS09	To improve organizational efficiency	PK Legodi attorneys	Submission of Litigation	Number of litigation	4 litigation reports	4 litigation reports	R 2 284 004	4 litigation reports		Yes	36 months	No	None	None	4	Good

APPENDICES

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POO, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOO, 5=EXCELLENT
	and promote a culture of professional conduct in order to render quality services.	PK Legodi attorneys	reports to Municipal Manager	reports on cases instituted by and against the Municipality	submitted to Municipal Manager	on cases instituted by and against the Municipality by 30th June 2024	R 2 284 004	on cases instituted by and against the Municipality by 30th June 2024	R 1 734 761.03	Yes	36 months	No			4	Good
		Ka-Mbonane Cooper Inc					R 2 284 004			Yes	36 months	Yes			4	Good
		NG Dlamini attorneys					R 2 284 004			Yes	36 months	Yes			4	Good
		Nkgadima attorneys					R 2 284 004			Yes	36 months	No			4	Good
		Nkgadima attorneys					R 2 284 004			Yes	36 months	No			4	Good
		Gambani Royal Investment					R 2 284 004			Yes	36 months	No			3	Satisfactory

APPENDICES

KPA: 1		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POO, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOO, 5=EXCELLENT
		Gambani Royal Investment					R 2 284 004			Yes	36 months	No			3	Satisfactory
		Mphokane Attorneys					R 2 284 004			Yes	36 months	No			3	Satisfactory
		Kubheka Siphesihle Attorneys					R 2 284 004			Yes	36 months	No			4	Good

APPENDICES

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
INTERNAL AUDIT																
MM29	To deepen democracy and promote active community participation in the affairs of the institution	Merakets o Business Solutions RCA and Company Inv MNB CA Umnotho Business Consulting PKF advisory	Submission of Internal Audit reports on the implementation of Internal Audit Plan to the Audit Committee	Number of Internal Audit reports on the implementation of Internal Audit Plan submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee	4 Internal Audit reports on the implementation of Internal Audit Annual Plan submitted to the Audit Committee by 30th	R 1 400 000	4 Internal Audit reports on the implementation of Internal Audit Annual Plan submitted to the Audit Committee by 30th	R 1 010 000	Yes	36 months 36 Months 36 Months 36 Months 1 Month	Yes	None	None	5 3 4 3 5	Excellent Satisfactory Good Satisfactory Excellent

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						June 2024		June 2024								
RISK MANAGEMENT																
MM46	To deepen democracy and promote active community participation in the affairs of the institution	Makanaka, Besalca and Wakisa	Forensic Investigation concluded	Percentage of Forensic Investigation concluded	3 Forensic Investigation concluded	100% Forensic Investigations concluded by 30th June 2024	R 1 119 996	100% Forensic Investigations concluded by 30th June 2024	R 414 000.00	Yes	3 years	No	None	None	5	Excellent
MM47	To improve organizat	Gubis 85 and	Monitoring of Municipal	Number of quarterly	4 quarterly status	4 quarterly status	R 32 754 253	4 quarterly status	R 28 099 383.22	Yes	3 Years	No	None	None	3	Satisfactory

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	ional efficiency and promote a culture of professional conduct in order to render quality services.	Carewell Security	Security Services	status reports on monitoring of Municipal security services submitted to the Municipal Manager	report on Municipal security submitted to Municipal Manager	reports on monitoring of Municipal security services submitted to the Municipal Manager by 30th June 2024		reports on monitoring of Municipal security services submitted to the Municipal Manager by 30th June 2024								
MM48	To improve organizational efficiency	Matupunuka	Refurbishment and activation of Biometric	Number of Refurbishment and activation	0	1 Refurbishment and activation of	R 700 000	1 Refurbishment and activation of	R 643 753.70	Yes	3 years	No	None	None	5	Excellent

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	and promote a culture of professional conduct in order to render quality services.		clocking system	of Biometric clocking system		Biometric clocking system by 30th June 2024		Biometric clocking system by 30th June 2024								
INFORMATION COMMUNICATION TECHNOLOGY – ICT																
MM52	To improve organizational efficiency and promote	Matupuka ICT	Submission of Reports on the repairs and maintena	Number of Repairs and maintenance reports of	4 reports submitted to the HOD on the repairs and	4 Repairs and maintenance reports of ICT hardware	R 2 300 000	4 Repairs and maintenance reports of ICT hardware	R 3 881 937.59	Yes	36 Months	Yes	None	None	4	Good

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	a culture of professional conduct in order to render quality services.		nce of ICT hardware	ICT hardware 's submitted to the HOD	maintenance of ICT hardware 's	's submitted to the HOD by 30th June 2024		's submitted to the HOD by 30th June 2024								
MM53	To improve organizational efficiency and promote a culture of professio	Munsoft IGSS Matupuna uka ICT	Renewal or Procurement of software	Number of software licenses renewed or procured	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft	R 13 234 446	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netwrix monitor, 50 x Microsoft	R 0	No	36 Months 36 Months	Yes	None None		4 4	Good Good Good

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	nal conduct in order to render quality services.				volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365 renewed	volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365, 1 x DocuSign, 1 x Helpdesk, 1 x Internal		volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365, 1 x DocuSign, 1 x Helpdesk, 1 x Internal			36 Months		None		4	

APPENDICES

KPA: 2		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Audit system, 1 x eRecords, 1 x, eRecruitment renewed by 30th June 2024		Audit system, 1 x eRecords, 1 x, eRecruitment renewed by 30th June 2024								

APPENDICES

LOCAL ECONOMIC DEVELOPMENT

KPA: 3		LOCAL ECONOMIC DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 20223/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
LED17	To Create a conducive environment for economic development and job creation	Mandla Kasokobe & Namgwena	Grant-In Aid Support for SMME`s	Number of SMMEs benefitting from Municipal support through tools of trade	20 of SMME` supported with tools	100 of SMMEs benefitting from Municipal support through tools of trade by 30th June 2024	R 5 000 000	21 of SMMEs benefitting from Municipal support through tools of trade by 30th June 2024	R 5 000 000	No	12 months	Yes	None	None	4	Good

APPENDICES

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DFS09	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improve	i@ Consulting (Pty) Ltd	Updating of the fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2024	R 7 720 000	Daily update of the Fixed Asset Register by 30th June 2024	R 6 007 226.94	Yes	36 months	Yes	None	None	5	Excellent

APPENDICES

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2022/ 2023	REVISED ANNUAL TARGET 2023/ 2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFOR MANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURE S	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	d revenue collection															
								FLEET								
DFS28	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Zembelani Transport Batazi & Sons	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th	R 9 866 944	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2024	R 7 429 210.00	Yes	36 Months 36 Months	Yes Yes	None	None	3 3	Satisfactory Satisfactory

APPENDICES

KPA: 4		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						June 2024										
DFS29	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Minozest (Pty) Ltd New Dawn (Pty) Ltd	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2024	R 12 244 593	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2024	R 11 304 631.94	Yes	On-going 36 Months	Yes Yes	None	None	5 5	Excellent Excellent

APPENDICES

BASIC SERVICE DELIVERY (TECHNICAL SERVICES)

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
WATER																
DTS01	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Rand Water City of Tshwane	Bulk purchase water	Number of households provided with access to water	64 151 households provided with access to water	64 151 households provided with access to water by 30th June 2024	R 143 594 963	64 086 households provided with access to water by 30th June 2024	R 152 237 966.86	No	36 months 36 months	No	Households provided with access to water is reduced due to data cleansing of billing information whereby one account was	To adjust the targets in line with the billing records in accordance with revised billing information in the 2024/2025 FY	5 2	Excellent Below satisfaction

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
													doubled and the was property rates that was included in the service rates. however, the target was adjusted to previous data information before cleansing			

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
DTS03	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Green horn trading Njani projects Gangi construction & projects (Pty) Ltd Sihloniphile Hlehle transport and logistics	Supply of Water through water delivery	Number of Households with access to water through water delivery (Tankers)	28 312 Households with access to water through water delivery (Tankers)	28 312 Households with access to water through water delivery by 30th June 2024	R 19 248 058	28 312 Households with access to water through water delivery by 30th June 2024	R 15 453 880	Yes	36 months 36 months 36 months 36 months	No	None	None	4 4 4 4	Good Good Good Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		Azembeleni trading and projects									36 months				4	Good
		Khethekanye trading projects 344cc									36 months				4	Good
		Gogtwana									36 months				4	Good
		M90 projects									36 months				4	Good
		Juluka constructi									36 months				4	Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		on and projects														
		Mamolato construction and projects									36 months				4	Good
		Asamalwandle trading									36 months				4	Good
		Lungile trading enterprise									36 months				4	Good
		Nomabonga									36 months				4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		enterprise (Pty) Ltd									36 months				4	Good
		Nomzamo enterprise									36 months				4	Good
		Maphosa helman trading and projects									36 months				4	Good
		Vumisile trading enterprise									36 months				4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		Sitjhebangani transport and trading cc									36 months				4	Good
		Somlungisi transport									35 months				4	Good
		Amambokazi trading and projects									36 months				4	Good
		Sokapo									36 months				4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		Senzazona Sompha mbo trading enterptrise PJ Mahlangu business enterprise cc Mlotjwa masters trading									36 months 36 months 36 months 36 months				4 4 4 4	Good Good Good Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		enterprise Msanabhoyi construction and projects Mshonisi trading and projects Kgosihadi trading and project 29									36 months 36 months 36 months				4 4 4	Good Good Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		Khumza Mbulazi trading									36 months				4	Good
		Poppy Mahlangu trading									36 months				4	Good
		Makhonzela futhi trading and projects									36 months				4	Good
		Mamaka u engineering									36 months				4	Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
		Prince engineering and projects														
DTS04	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Mpumamanzi	Water Sample	Number of water samples tested	356 Water Samples tested	600 Water Samples tested by 30th June 2024	R1 080 000	664 Water Samples tested by 30th June 2024	R 1 025 264	Yes	36 months	Yes	None	None	5	Excellent

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	accessible road															
DTS05	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Ceenex management Technology Zembelani Construction	Upgrading of Sheldon, Empumelelweni Water Infrastructure, (Multi-Year Project) – Ward 9,14	% progress in the Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3	**100% Progress** Upgrading of Sheldon Water Infrastructure – Phase 2: *MIG Business Plan 5%; *Preliminary Design Report 5%;	**100% Progress** Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5%	R 16 909 433	**100% Progress**Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3 by 28th June 2024	R 16 557 876.17	Yes	16 Months 36 Months	Yes	None	None	4 3	Good Satisfactory

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					*Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% *Setting Out 5%, *Excavati	*Excavation 10% *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber		*Setting Out 5% *Excavation 10% *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of								

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					on 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base	Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10%		Trenches 10%; *Construction of Chamber Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the								

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					Slab 5%; *Chamber Walls and Cover Slabs 5%; *Pipe Specials 5%; *Commissioning of the Project 5%			Project 10%									
DTS06	To provide households with basic	Zenkcon engineers	Upgrading of Tweefontein C and DK	% progress in the Upgrading of	**60% Progress** Upgrading of	**100% Progress** Upgrading of	R 15 000 000	**100% Progress**Upgrading of Tweefont	R 17 610 216.26	Yes	16 Months 36 Months	Yes	None	None	4	Good

APPENDICES

KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	services including water, adequate sanitation, adequate public lighting and accessible road	Namasango business enterprise	Water Infrastructure (Multi-Year Project) – Phase 3, Ward 12	Tweefontein C and DK Water Infrastructure	Tweefontein C and DK Water Infrastructure – Phase 1 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of	Tweefontein C and DK Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying		ein C and DK Water Infrastructure – Phase 3 by 18th April 2024: *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding							4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					Reference *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 10%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%;	of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%		5%; *Laying of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
DTS07	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	SML Projects Stickson General Trading	Upgrading of Entokozweni Water Infrastructure Phase 2 – Ward 17	% progress in the Upgrading of Entokozweni Water Infrastructure Phase 2	**100% Progress** Upgrading of Entokozweni Water Infrastructure – Phase 1 *Commissioning of the Project 5%	**100% Progress** Upgrading of Entokozweni Water Infrastructure – Phase 2 by 30th June 2024: Preliminary Design Report 5%; *Detailed Design	R 1 458 501	**100% Progress** Upgrading of Entokozweni Water Infrastructure – Phase 2 by 10th May 2024: Preliminary Design Report 5%; *Detailed Design	R 3 761 925	Yes	12 months 4 months	Yes	None	None	4 4	Good Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
						Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10% *Preparation of Pipe		Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10%								

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
						Bedding 5%; *Laying of Pipes 25% *Backfilling and Compaction of Trenches 20%. *Commissioning of the Project 5%		*Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and Compaction of Trenches 20%. *Commissioning of the Project 5%								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
DTS08	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mont Consulting Engineers DKPB Civil Contractors	Upgrading of Mabhoko Water Infrastructure Phase 2 (Multi-Year Project) – Ward 13 & 21	% progress in the Upgrading of Mabhoko Water Infrastructure	**80% Progress** Upgrading of Mabhoko Water Infrastructure – Phase 1 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design	**100% Progress** Upgrading of Mabhoko Water Infrastructure – Phase 2 by 30th June 2024: *Laying of Pipes 5% *Backfilling and Compaction of	R 16 816 650	**100% Progress** Upgrading of Mabhoko Water Infrastructure – Phase 2 by 10th April 2024: *Laying of Pipes 5% *Backfilling and Compacti	R 15 808 220	Yes	12 Months 36 Months	Yes Yes	None	None	4 4	Good Good

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					Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% *Setting Out 5% *Excavation 10%; *Preparat	Trenches 5%. *House Connections 5% *Testing and commissioning 5%		on of Trenches 5%. *House Connections 5% *Testing and commissioning 5%								

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					ion of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%.											
DTS09	To provide households with basic services including	Ceenex Management Technology	Upgrading of Sheldon Water Infrastructure Multi-	% progress in the Upgrading of Sheldon Water	0	**50% Progress** Upgrading of Sheldon Water	R 5 056 804	**50% Progress** Upgrading of Sheldon Water	R 4 981 349.57	Yes	36 Months	Yes	None	None	4	Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road	Qubekela phambilie Construction and Projects	Year Project – Ward 14	Infrastructure Multi-Year Project – Ward 14		Infrastructure – Phase 1 by 30th June 2024: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of		Infrastructure – Phase 1 by 30th June 2024: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of			24 Months	Yes			4	Good

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
						Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Setting out 5%, *Excavation 5%		Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Setting out 5%, *Excavation 5%								
DTS10	To provide households with	Ceenex	Upgrading of water treatment	% progress in the upgrading	**70% progress** upgrading of	**100% progress** upgrading of	R 3 750 000	**100% Progress** Upgrading	R 3 400 329.89	Yes	10 months 06 months	Yes	None	None	3 3	Satisfactory Satisfactory

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	basic services including water, adequate sanitation, adequate public lighting and accessible road	Tshwele logistics Noponde	works for agricultural projects in bundu ward 24 civil engineering water treatment	g of water treatment works for agricultural projects in bundu ward 24 civil engineering water treatment	water treatment works for agricultural projects in bundu ward 24 civil engineering water treatment *Technical report 5%; *preliminary design report 5%;	water treatment works for agricultural projects in bundu ward 24 civil engineering water treatment - wp8 by 30th June 2024: *Finalisation water resources study 10%		g of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP8 by 04th April 2024:			06 months					Satisfactory

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					*detailed design report 5% *Term of reference for contractor 5%; *appointment of contractor 5%; *site establishment 15%; *water resource	*Construction 20%		*Finalisation Water resources study 10% *Construction 20%								

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					s study 10% *Construction 20%											
DTS11	To provide households with basic services including water, adequate sanitation, adequate public lighting and	SML Projects Irhalane Construction	Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	% progress in the Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	**15% Progress** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	**50% Progress** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by 30th	R 3 000 000	**50% Progress** Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by 30th	R 3 000 000	Yes	12 Months 24 Months	On-going	None	None	4 4	Good Good

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	accessible road				*Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	June 2024 *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 5% *Laying of Pipes 5%		June 2024: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 5% *Laying of Pipes 5%								

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DTS12	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Ceenex Mbako Projects Tshwele logistics	Construction of Matheyz enloop to Kwaggafontein booster pump station	% progress in the construction of Matheyz enloop to Kwaggafontein booster pump station	**70% progress** construction of Matheyz enloop to Kwaggafontein booster pump station *Technical report 5%; *preliminary design report 5%; *detailed	**100% progress** construction of Matheyz enloop to Kwaggafontein booster pump station by 31st March 2024: *construction 25% *testing and commissioning 5%	R 20 788 619	**100% Progress** Construction of Matheyz enloop to Kwaggafontein booster Pump station by 26th March 2024: *Construction 25% *Testing	R 20 661 367.30	Yes	12 months 18 months 18 months	Yes	None	None	4 4 4	Good Good Good

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					design report 5%, *term of reference for contractor 5%; * appointment of contractor 5%; * site establishment 15%; construction 30%			and Commissioning 5%								

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
DTS13	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Ceenex Technology management Elezulu contraction Qubekelaphambhile Snappy investment and development	Installation of Water Meters (Bulk) (Ward 1-32)	Number of progress reports on Installation of Water Meters	0	12 progress reports on Installation of Water Meters by 30 June 2024	R 2 844 845	12 progress reports on Installation of Water Meters by 30 June 2024	R 1 250 455	No	36 months 36 months 36 months 36 months	No	None	None	4 4 4	Good Good Good

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		Cwengisa business enterprise									36 months				4	Good
DTS14	To provide households with basic services including water, adequate sanitation, adequate public lighting and	Ceenex Technology management Elezulu contraction Noponde enterprise	Refurbishment of Water Infrastructure (Ward 1-32)	Number of progress reports on Refurbishment of Water Infrastructure	9 progress reports on Refurbishment of Water Infrastructure	12 progress reports on Refurbishment of Water Infrastructure by 30th June 2024	R 9 952 058	12 progress reports on Refurbishment of Water Infrastructure by 30th June 2024	R 9 008 911.63	No	36 months 36 months 36 months 36 months	No	None	None	4 4 4	Good Good Good

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	accessible road	Qubekela phambhile									36 months				4	Good
		Snappy investment and development									36 months				4	Good
		Cwengisa business enterprise									36 months				4	Good
		Tshwele logistics									36 months 36 months				4	Good

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		Mulbert pump repair Zwelpat trading Stickson general trading Zembelani transport and project cc									36 months 36 months				4 4 4	Good Good Good
DTS15	To provide households with basic	Matupuka ICT	Installation of Telemetry System	% progress in the installation of	0	**40% Progress** Installation of	R 3 054 348	**30% Progress***MIG Business Plan 5%;	R 1 846 518	No	36 Months	No	Project approved by CoGTA in March	An allocation letter has been issued,	4	Good

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	services including water, adequate sanitation, adequate public lighting and accessible road			telemetry system		telemetry system by 30th June 2024 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for		*Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%					and PDR and DDR stage could not be achieved as project was not fully registered, because the service provider has to be appointed first and be	the contractor to commence with works on site which will be completed in the 2024/2025 FY		

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						Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%							allocated work for the PDR and DDR stages to commence.			
DTS16	To provide households with basic services including water, adequate sanitation	Dikgato Engineering Consulting	Upgrading Mahlabathini Water Infrastructure Ward 22 - MIG	% progress in the Upgrading Mahlabathini Water Infrastructure	0	**25% Progress** Upgrading of Mahlabathini Water Infrastructure –	R 65 217	**10% Progress** Upgrading of Mahlabathini Water Infrastructure –	R 65 000	No	36 Months	No	Project delays due to insufficient funds.	Allocated to project for next financial year 2024/2025 FY.	4	Good

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	, adequate public lighting and accessible road			Ward 22 - MIG		Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report		Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%;								

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
						5% *Term of Reference for Contractor 5%;										
DTS17	To provide households with basic services including water, adequate sanitation, adequate public lighting	Ceenex DKPB Civil Engineering	Upgrading of Verena A Water Infrastructure (Multi-Year Project) – Ward 08	% progress in the Upgrading of Verena A Water Infrastructure	**20% Progress** Upgrading of Verena A Water Infrastructure *MIG Business Plan 5%; *Preliminary	**70% Progress** Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024:	R 5 500 000	**70% Progress** Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024:	R 4 265 816	Yes	36 Months 24 months	No	None	None	4 4	Good Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	and accessible road				Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	*Appointment of contractor 5% *Setting Out 5% *Excavation 10% Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%		*Appointment of contractor 5%*Setting Out 5%*Excavation 10%, Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%								

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
DTS18	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	SML projects Zwelpat trading Snappy investment Stickson general trading	Replacement of asbestos pipes – ward 7 & 24 (Bomando water infrastructure pipework) (multi-year project)	% progress in the replacement of asbestos pipes – THLM – (Bomando water infrastructure pipework	**100% progress** replacement of asbestos pipes – THLM – phase 2 Appointment of contractor 10%. *Site establishment 15%; *excavation 20% *Replacement of	**100% progress** replacement of asbestos pipes – THLM by 30th June 2024: *Appointment of contractor 10%. *Site establishment 15%; *excavation 10%	R 12 869 321	**95% Progress** Replacement of Asbestos Pipes – THLM by 30th June 2024: *Appointment of Contractor 10%. *Site Establishment 15%;	R 19 475 469.46	No	36 months 36 months 36 months 36 months	No	Scope of work has been increased and extended to the next 2024/2025 financial year.	The additional scope of work will be completed during the 2024/2025 financial year.	3 3 3 3	Satisfactory Satisfactory Satisfactory Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					asbestos pipes 10%. *Laying of new pipes 25%. *Testing of pipes 10%. *Commissioning of project 10%	*Replacement of asbestos pipes 10%. *Laying of new pipes 20% Replacement of asbestos pipes 10%. Testing of pipes 20%. Commissioning of		*Excavation 10% *Replacement of Asbestos Pipes 10%. *Laying of New Pipes 20% Replacement of Asbestos Pipes 10%.								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
						project 5%*		Testing of Pipes 20%.								
DTS19	To provide households with basic services including water, adequate sanitation, adequate public lighting and	SML Projects Cwengisa Business Enterprise Tshwele Logistics Qubekelaphambhil	Refurbishment and Equipping of Boreholes all wards	% progress in the Refurbishment and Equipping of Boreholes within THLM	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM: *MIG Business Plan 5%; *Preliminary Design	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM by 30th June 2024 *Appointment of Contractor 10%.	R 18 103 046	**100% Drilling,** Refurbishment and Equipping of Boreholes within THLM by 12th June 2024 *Appointment of Contract	R 18 069 302	Yes	12 Months 36 months 36 Months 36 Months	Yes	None	None	4 5 3	Good Excellent Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	accessible road	e Construction and Projects			Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Drilling of Boreholes 10%; *Boreholes Yield	*Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%		or 10%. *Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%							4	Good

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					and Water Quality 10%;*Equipping of Boreholes 20%; Protection of Boreholes 10%; Energizing of Boreholes 10%, *Completion 10%											

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DTS20	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Warona Consulting	Upgrade Mzimuhle, Wolwenkop Vlaklaagte Water Infrastructure	% progress in the Mzimuhle, Wolwenkop and Vlaklaagte Water Infrastructure	0	**25 % Progress**Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%;	R 5 000 000	**25 % Progress** Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report	R 2 506 676	Yes	36 Months	Yes	None	None	4	Good

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
						*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;		5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;								
DTS21	To provide households with basic	Matshego Engineers	Upgrading of Tweefontein k waste	% progress in the Tweefontein k	**40% progress** tweefontein k waste	**75% progress** tweefontein k waste	R 4 538 026	**75% Progress** Tweefontein K	R 4 538 026	Yes	36 months 12 Months	No	Works suspended due to insufficient	Project budget to be completed in the	4	Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	services including water, adequate sanitation, adequate public lighting and accessible road	Noponde Business Enterprise	water treatment works, phase 2	waste water treatment works, phase 2	water treatment works, phase 2 *Technical report 5%; *preliminary design report 5%; *detailed design report 5%, *term of reference for contracto	water treatment works, phase 2 (water reticulation) by 31st March 2024: *Site establishment 15%. *Setting out 5%, preparation of pipe bedding 5%;		Waste Water Treatment Works, Phase 2 (Water Reticulation) by 31st March 2024: *Site Establishment 15%. *Setting Out 5%, Preparation of Pipe					funding to complete the works holistically	2024-2025 FY	4	Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					r 5%; *appointment of contractor 5%; *site establishment 15%	*laying of pipes 5% *backfilling and compaction of trenches 5%;		Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;								
SANITATION																
DTS22	To provide households with basic services including water,	Matshego Engineers	Upgrading of Tweefontein K Waste Water Treatmen	% progress in the Tweefontein K Waste Water Treatmen	**40% Progress** Tweefontein K Waste Water Treatmen	**75% Progress** Tweefontein K Waste Water Treatmen	R 6 461 974	**75% Progress** Tweefontein K Waste Water Treatmen	R 6 750 702	Yes	36 months 12 Months	No	Works suspended due to insufficient funding to complete	Project budget to be completed in the 2024-2025 FY	4 4	Good Good

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	adequate sanitation, adequate public lighting and accessible road	Noponde Business Enterprise	t Works, Phase 2	t Works, Phase 2	t Works, Phase 2 *Technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%; *Appointment of Contract	t Works, Phase 2 (Sewer Reticulation) by 31st March 2024: *Site Establishment 15%. *Setting Out 5% Preparation of Pipe Bedding 5%; *Laying		t Works, Phase 2 (Sewer Reticulation) by 31st March 2024: *Site Establishment 15%. *Setting Out 5% Preparation of Pipe Bedding 5%;					the works holistically			

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					or 5%; *Site Establishment 15%	of Pipes 5% *Backfilling and Compaction of Trenches 5%;		*Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;								
DTS23	To provide household with basic services including water, adequate sanitation,	King and Associates	Tweefontein K Waste Water Treatment Works	% Progress in the upgrading of Tweefontein K Waste Water Treatmen	100% Tweefontein K Waste Water Treatment Works, Phase 2 Technical Report 5%.	**50% progress** Upgrading of Tweefontein K Water Treatment Works by the 30th of	R 9 503 419	**20% progress** Upgrading of Tweefontein K Water Treatment Works by the 30th June 2024	R 3 997 842	No	36 Months	No	Slow processes for appointment of the contractor.	To fast tract the process of appointment of the contractor in 2024/2025 FY	4	Good

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	adequate public lighting and accessible road			t Works Ward 13	*Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment	June 2024 : *Term of Reference for Contractor 20%. *Appointment of Contractor 5%. *Site Establishment 15%; Construction 10%		*Term of Reference for Contractor 20%.								

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					15%; *Construction 50%; *Completion 10%											
DTS24	To provide household with basic services including water, adequate sanitation, adequate public lighting	Zenkcon Engineers Mulbert Pump and Repairs Elezulu Construction	Oxidation Ponds KwaMhlanga Phase2 Ward 32	% Progress in the upgrading of Tweefontein KwaMhlanga Oxidation Ponds	100% KwaMhlanga Oxidation Ponds Treatment Works, Phase 1 Technical Report 5%. *Preliminary Design	**100% progress** Upgrading of KwaMhlanga Oxidation Ponds Works by the 30th of June 2024: *Term of Reference for	R 21 605 160	**100% progress** Upgrading of KwaMhlanga Oxidation Ponds Works by the 20th June 2024: *Term of Reference for	R 23 229 873	Yes	36 Months 36 Months 36 Months	Yes	None	None	4 4 4	Good Good Good

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	and accessible road				Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Construction	Contractor 20%. *Site Establishment 15%; *Construction 50%*Appointment of Contractor 5% *Completion 10%		Contractor 20%. *Site Establishment 15%; *Construction 50%, *Appointment of Contractor 5% *Completion 10%								

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					10%; *Construction 20%; *Construction 20%; *Completion 10%											
DTS25	To provide household with basic services including water, adequate sanitation, adequate	AFI Consulting	Luthuli Waste Water Treatment Works	% Progress in the construction of Luthuli Wastewater Treatment Works	**100% Progress** Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater	**10% progress** Construction of Luthuli Waste Water Treatment Works by the 30th of June 2024	R 130 435	**10% progress** Construction of Luthuli Waste Water Treatment Works by the 30th June 2024	R 0	Yes	36 Months	Yes	No	None	4	Good

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	public lighting and accessible road				Treatment Works) *Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% 5%*Term of Reference for Contractor 5%; *Appoint	*Appointment of Consultant 5% DWS Technical Report 5%.		*Appointment of Consultant 5% DWS Technical Report 5%.								

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					ment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%;*Planting of Poles 20%; *Stringing of Fences 10%;*Installation of Gates 10%;											

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					*Completion 10%											
DTS26	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Monde Consulting Engineers	Construction of Alternative Sanitation System (Ward 10, 18, 19, 20, 23, 25, 28, 29, 30 and 31)	% Progress in the construction of Alternative Sanitation system	**15% progress** Construction of alternative sanitation in various wards *MIG Business Plan 5% * Appointment of Consultant 5% * Technical	**35% progress** Construction of alternative sanitation system by 30th June 2024: Technical Report 5%; *MIG Business Plan 5% *Term of Reference for	R 500 000	**27.5% progress** Construction of alternative sanitation system by 30th June 2024: Technical Report 5%; *MIG Business Plan 5% *Term of Referenc	R 0	No	24 Months	No	Terms of Reference completed towards the end of the 4th quarter thus giving limited time to advertise and appoint with the quarter.	Project to be advertised in the 1st Quarter of 2024-2025 FY.	4	Good

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					Report 5%;	Contractors 5%. *Appointment of Contractors 5%		e for Contractors 2.5%.								
							ELECTRICITY									
DTS29	To provide household with basic services including water, adequate sanitation, adequate public	S & D JV Reliant MTK3 Rhuone X-semble	Design and implementation of energy efficiency program -Phase 4 (Ward 26)	% progress in the Design and implementation of energy efficiency program – Phase 4,	**100% Progress** Upgrading of Design and implementation of energy efficiency program	**100% Progress** Upgrading of Design and implementation of energy efficiency program by 30th	R 5 000 000	**100% Progress** Upgrading of Design and implementation of energy efficiency program by 28th	R 4 991 000.06	Yes	36 Months	Yes	None	None	5 5 5 5 5	Excellent Excellent Excellent Excellent Excellent

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	lighting and accessible road				– Phase 4: *Technical Report 10%. *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of	June 2024: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofittin		March 2024: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofittin								

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					retrofitting Material 20%; * Retrofitting of municipal buildings 20%; *Completion 10%	g materials 20%; **Retrofitting of Streetlights / Highmast 20%; *Completion 10%		g materials 20%; **Retrofitting of Streetlights / High mast 20%; *Completion 10%								
DTS30	To provide household with basic services including water, adequate	TJM Green Tech Chonamalanga Engineers	Electrification of Households in Moloto (Mafishane & DK) – Ward 2	% progress in the Electrification of Households in Moloto (Mafisha	**100% Progress** Electrification of Households in Moloto (Mafisha	**100% Progress** Electrification of Households in Moloto (Mafisha	R 11 700 000	**90% Progress** Electrification of Households in Moloto (Mafisha	R 7 391 138.07	No	09 Months 36 Months	No	Slow release of coded meters by Eskom for installation thereby	Project to be energized and commissioned in the 1st quarter of	3 3 4	Satisfactory Satisfactory Good Satisfactory

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	sanitation, adequate public lighting and accessible road	Mahlathjie MMthjie Electricals SND Dlhlawuthiye JV Reliant Thaps JV	585 Households	ne & DK) – Ward 2-	ne & DK) – Ward 2 Phase 1 *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Electrific	ne & DK) – Ward 2– Phase 2 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80% Completion 10%		ne & DK) – Ward 2– Phase 2 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80%			36 Months 36 Months 36 Months		slowing the rate progress towards energisation of the project. Design reconfigurations post design approvals by Eskom also reduce the rate of progress	2024-2025 FY.	3 4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
					ation on 40%, Completion 10%								towards energisation of the project.			
DTS31	To provide household with basic services including water, adequate sanitation, adequate public lighting and	TJM Green Tech Chonamalanga Engineers M-Cube Technical Engineering	Electrification of Households in Magodongo – Ward 3 675 Households	% progress in the Electrification of Households in Magodongo – Ward 3-	**100% Progress** Electrification of Households in Moloto (Magodongo) Phase 1 – *Technical Report 10%; *Prelimin	**100% Progress** Electrification of Households in Magodongo – Ward 3 by 30th June 2024: *Appointment of Contract	R 13 500 000	**90% Progress** Electrification of Households in Magodongo – Ward 3 by 30th June 2024: *Appointment of Contract	R 17 808 844.06	No	09 Months 36 Months 36 Months 36 Months 36 Months	No	Slow release of coded meters by Eskom for installation thereby slowing the rate progress towards energisation of the project.	Project to be energized and commissioned in the 1st quarter of 2024-2025 FY.	3 3 4 3	Satisfactory Satisfactory Good Satisfactory Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	accessible road	SND Dlawuthiye JV Reliant Thaps JV Lesedi Labalomo Construction NGHR Rampserve			ary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%. *Electrification on 40%, Completion 10%	ors 10%; Electrification 80% Completion 10% Completion 10%		ors 10%; Electrification 80%			36 Months 36 Months 36 Months		Design reconfigurations post design approvals by Eskom also reduce the rate of progress towards energisation of the project.		4 4 4 4	Good Good Good
DTS32	To provide household	ADI	Installation of 15 High	% progress in the	**80% Progress**	**100% Progress**	R 4 660 824	**100% Progress**	R 4 067 644	Yes	12 Months	Yes	None	None	4	Good

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	d with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mogalemole Consulting Engineers SND Dlawuthiye JV Rhuone Projects	Mast Lights (Ward 01, 02, 03, 15, and 30)	installation of High Mast Lights	Installation of High Mast lights *MIG Business Plan 5% *Detail assessment report 10% *Term of Reference 5%. *Appointment of Contractor 5% *Site Establish	Installation of High Mast lights by 31st December 2023: *Installation 15% *Commissioning of High mast lights 5%		Installation of High Mast lights by 18th December 2023: *Installation 15% *Commissioning of High mast lights 5%			12 Months 36 Months 36 Months				5 5 5	Excellent Excellent Excellent

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
					ment 15%. *Construction of Plinths 20% *Installation 20%											
ROAD AND STORM WATER																
DTS33	To provide household with basic services including water, adequate sanitation,	Zenkcon Engineers TOBC Integrations	Construction of Zakheni Bus Route – Ward 32 (1.1km)	% progress in the Construction of Zakheni Bus Route – Ward 32and 4	**80% Progress** Construction of Zakheni Bus Route – Ward 32 Technical Report 5%.	**100% Progress** Construction of Zakheni Bus Route – Ward 32 and 4 by	R 6 080 000	**100% Progress** Construction of Zakheni Bus Route – Ward 32 and 4 by 21st	R 5 809 843.40	Yes	36 Months 12 Months	Yes	None	None	Good 3	Satisfactory Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	adequate public lighting and accessible road				*Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5% *Site Establishment	30th June 2024 Installation of Paving 15%. Completion of the road 5%		February 2024 Installation of Paving 15%. Completion of the road 5%								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
					15%; *Construction of base layers 30% *Installation of kerbs 10%											
DTS34	To provide household with basic services including water, adequate sanitation	Kago Consulting Engineers Shiela and Katlego's	Designs for Construction of Mountain View (Mandela Drive) – Bus	% progress in the Designs and Construction of Mountain View (Mandela	**80% progress** in the Designs and Construction of Mountain View (Mandela Drive) –	**100% Progress** Design and Construction of Mountain View (Mandela Drive) –	R 12 134 517	**100% Progress** Designs and Construction of Mountain View (Mandela	R 12 134 517.24	Yes	12 Months 12 Months	Yes	None	None	4 4	Good Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	, adequate public lighting and accessible road	Construction and Projects	Route Ward 14 (1.7km)	Drive) – Bus Route Ward 14	Bus Route Ward Technical Report 5%. *Preliminary Design Report 5%; *Detailed Design report 5% *Term of Reference for Contractor 5%; *Appoint	Bus Route Ward 14: by 30th June 2024 Installation of Paving 15%. Completion of the road 5%		Drive) – Bus Route Ward 14: by 29th February 2024 Installation of Paving 15%. Completion of the road 5%								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
					ment of Contractor 5% *Site Establishment 15%; *Construction of base layers 30% *Installation of kerbs 10%											
DTS35	To provide household with basic	Dikgato Consulting	Construction of Phola Park Bus and Taxi	% progress in the Construction of	**60% Progress** Construction of	**100% Progress** Construction of	R 6 214 239	**80% Progress** Construction of	R 6 157 708.25	No	16 Months	No	Insufficient budget of the grant to impleme	The project has been allocated budget	5	Excellent

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	services including water, adequate sanitation, adequate public lighting and accessible road	Engineers Servimode 62 Cc	Route - Ward 6 (1km)	Phola Park Bus and Taxi Route - Ward 6	1km Phola Park to Sheldon Bus and Taxi Route - Ward 6 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	Phola Park Bus and Taxi Route - Ward 6 by 30th June 2024 *Construction of base layers 20 Installation of Paving 15%. Completion of 1km 5%,		Phola Park Bus and Taxi Route - Ward 6 by 30th June 2024 *Construction of base layers 20%			12 Months		nt the project to its full identified scope (1km), thereby resulting in the project being temporally suspended for implementation in quarter 3 and quarter 4.	for the 2024-2025 FY	5	Excellent

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					*Term of Reference for Contractor 5%. *Appointment of Contractor 5% *Site Establishment 15%; *Construction of base layers 20%											
DTS36	To provide	Dikgato Consultin	Construction of	% progress	**15% progress**	**20% progress**	R 2 498 255	**20% progress**	R 2 497 993.06	Yes	16 Months	Yes	None	None	5	Excellent

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	household with basic services including water, adequate sanitation, adequate public lighting and accessible road	g Engineers	Verena A-D Bus and Taxi Route - Ward 08 (4.4km)	in the Construction of Verena A-D Bus and Taxi Route - Ward 08	Construction of Verena A-D Bus and Taxi Route - Ward 08 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design Report 5%	Construction of Verena A-D Bus and Taxi Route - Ward 08 by 30th September 2023 *Term of Reference for Contractor 5%.		: Construction of Verena A-D Bus and Taxi Route - Ward 08 by 30th September 2023 *Term of Reference for Contractor 5%.								

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DTS37	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Servinet Consulting Engineers	Construction of Verena C Bus and Taxi Route - Ward 11 (4km)	% progress in the Construction of Verena C Bus and Taxi Route - Ward 11	**15% progress** Construction of Verena C Bus and Taxi Route - Ward 11 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design	**20% progress** Construction of Verena C Bus and Taxi Route - Ward 11 by 30th September 2023 *Term of Reference for Contractor 5%.	R 65 217	**20% progress** Construction of Verena C Bus and Taxi Route - Ward 11 by 30th September 2023 *Term of Reference for Contractor 5%.	R 1 029 923	Yes	36 Months	No	None	None	2	Below Satisfactory

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
					Report 5%											
DTS38	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kumelcon Group	Construction of Tweefontein E Bus Route, Ward 15 (1.2km)	% progress in the Construction of Tweefontein E Bus Route, Ward 15	**15% progress** Construction of Tweefontein E Bus Route, Ward 15 *MIG Business Plan 5%. *Preliminary Design Report 5%. *Detailed Design	**20% progress** Construction of Tweefontein E Bus Route, Ward 15 by 30th September 2023 *Term of Reference for Contractor 5%.	R 453 001	**20% progress** Construction of Tweefontein E Bus Route, Ward 15 by 30th September 2023 *Term of Reference for Contractor 5%.	R 428 186.38	Yes	36 Months	No	None	None	2	Below Satisfactory

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					Report 5%											
DTS39	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mangadi Vinique JV Mamolato Construction and Projects Mandlakasokobe Construction	Construction of Pedestrian Bridges (Ward 11, 17, and 23)	% progress in the construction of pedestrian Bridges	**65% progress** Construction of pedestrian Bridges *MIG Business plan 5%; *Appointment of Consultant 5%*Preliminary Design Report 5%;	**100% progress** Construction of pedestrian Bridges by 31st March 2024 *Construction of bridges 30% *Completion of the bridges 5%	R 5 460 375	**100% progress** Construction of pedestrian Bridges by 20th July 2023 *Construction of bridges 30% *Completion of the bridges 5%	R 5 460 376.37	Yes	12 Months 4 Months 4 Months	Yes	None	None	5 5 5	Excellent Excellent Excellent

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		Ulwazilwethu Construction			*Detailed Design Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%, *Site Establishment 15%; *Construction of						4 Months				5	Excellent

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
					bridges 20%											
DTS40	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kumelcon Group Irhalane Construction Moedingwa di Phiri Trading Thumasha Electrical	Rehabilitation of Roads (Ward 21 and 32) (2km)	% Progress in the rehabilitation of roads	**65% progress** Rehabilitation of roads MIG Business plan 5%; *Appointment of Consultant 5% Preliminary Design Report 5%; *Detailed Design	**90% progress** Rehabilitation of roads by 31st December 2023 *Appointment of Contractor 5% *Rehabilitation of roads 20%	R 6 875 011	**90% progress** Rehabilitation of roads by 31st December 2023 *Appointment of Contractor 5% *Rehabilitation of roads 20%	6857125.96	Yes	36 Months 5 months 5 months 5 months	Yes	None	None	4 4 4 4	Good Good Good

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					Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5% *Site Establishment 15%;*Rehabilitation of roads 20%											

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
DTS41	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Thoko Consulting Engineers	Construction of Sun City A Bus Route - Ward 19 MIG (0.4km)	% progress in the Construction of Sun City A Bus Route	0	**20% progress**: Construction of Sun city A Bus and taxi Route by 31st December 2023: *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary	R 549 899	**20% progress** Construction of Sun city A Bus and taxi Route by 31st December 2023: *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary Design	R 549 883.71	Yes	36 Months	No	None	None	4	Good

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						ry Design Report 5%; *Detailed Design Report 5%,		Report 5%; *Detailed Design Report 5%,								
DTS42	To provide household with basic services including water, adequate sanitation, adequate public	RSZ Engineers	Upgrading Kwaggafontein C Link Road from gravel to paved - Ward 26 (0.8km)	% progress in the Kwaggafontein C Link Road from gravel to paved	0	**25% progress**: Upgrading of Kwaggafontein C Link Road from gravel to paved Ward 26	R 494 079	**25% progress** Upgrading of Kwaggafontein C Link Road from gravel to paved Ward 26 by 31st	R 493 215.96	Yes	36 Months	No	None	None	4	Good

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	lighting and accessible road					by 31st March 2024 *MIG Business Plan 5%. Appointment of Consultants 5 *Preliminary Design Report 5%. *Detailed Design Report 10%		March 2024 *MIG Business Plan 5%., Appointment of Consultants 5%, *Preliminary Design Report 5%., *Detailed Design Report 10%								

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DISASTER GRANT PROJECTS (MDRG)																
DTS43	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mandla Ka Sokobe General Trading (Pty) Ltd.	Repair of Gabions at Kwaggafontein D, Ward 31	100% progress in the repair of Gabions at Kwaggafontein D Ward 31	0	**100% progress** Repair of Gabions at Kwaggafontein D Ward 31 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establis	R 300 000	**100% progress** Repair of Gabions at Kwaggafontein D Ward 31 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5%	R 296 665.50	Yes	5 Months	Yes	None	None	5	Excellent

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
						hment 25%; *Repair of gabions and backfilling of bridges 45% *Completion of repair of Kwaggafontein D 5 %		*Establishment 25%. *Repair of gabions and backfilling of bridges 45% *Completion of repair of Kwaggafontein D 5 %								
DTS44	To provide	Mandla Ka	Installation of new	% progress	0	**100% progress**	R 100 000	**100% progress**	R 99 952.25	Yes	5 Months	Yes	None	None	4	Good

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
	household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Sokobe General Trading (Pty) Ltd.	bridge culverts at Vezubuhle Ward 20	in installation of new bridge culverts at Vezubuhle Ward 20		Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5%		Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023. *Visual assessment 20%, *Appointment of Contractor 5%, *Establis								

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						*Establishment 25%. * Installation of new bridge culverts of 45% *Completion of new bridge culverts 5%		hment 25%., Installation of new bridge culverts of 45% *Completion of new bridge culverts 5%								
DTS45	To provide household with basic	Mandla Ka Sokobe General	Installation of new bridge culverts at Sun	% Progress in the installation of new	0	**100% progress** Installation of new bridge	R 100 000	**100% progress** Installation of new bridge	R 99 952.25	Yes	5	Yes	None	None	3	Satisfactory

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	services including water, adequate sanitation, adequate public lighting and accessible road	Trading (Pty) Ltd.	City ward 20	bridge culverts at Sun City ward 20		culverts at Sun City ward 20 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation of bridge		culverts at Sun City ward 20 by 30th November 2023. *Visual assessment 20%, *Appointment of Contractor 5%, *Establishment 25%., *Installation of bridge								

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PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2022/2023**	**REVISED ANNUAL TARGET 2023/2024**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON-COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT**
						culverts 45% *Completion of new bridge culverts 5%		culverts 45% *Completion of new bridge culverts 5%								
DTS46	To provide household with basic services including water, adequate sanitation, adequate	Esinenhlanhla logistics and Projects	Installation of new bridge culverts at Thokoza Ward 18.	% progress in the installation of new bridge culverts at Thokoza ward 18	0	**100% progress** Installation of new bridge culverts at Thokoza ward 18 by 30th November 2023	R 100 000	**100% progress** Installation of new bridge culverts at Thokoza ward 18 by 30th November 2023	R 99 952.25	Yes	5 Months	Yes	None	None	4	Good

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	public lighting and accessible road					*Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Refurbishment of bridges 45% *Completion of bridge culverts 5%		*Visual assessment 20%, *Appointment of Contractor 5%, *Establishment 25%., *Refurbishment of bridges 45% *Completion of bridge culverts 5%								

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DTS47	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Esinenhlanhla logistics and Projects	Installation of new bridge culverts at KwaMhlanga Ward 32	% progress in the installation of new bridge culverts at KwaMhlanga Ward 32	0	**100% progress** Installation of new bridge culverts at KwaMhlanga Ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5%	R 100 000	**100% progress** Installation of new bridge culverts at KwaMhlanga Ward 32 by 30th November 2023. *Visual assessment 20%, *Appointment of Contract	R 99 999.97	Yes	5 Months	Yes	None	None	4	Good

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						*Establishment 25%. * Installation new bridge culverts o 45% * Completion of installation of new bridge culverts 5%		or 5%, *Establishment 25%, Installation new bridge culverts o 45% * Completion of installation of new bridge culverts 5%								
DTS48	To provide household	Mandla Ka Sokobe	Installation of New bridge	% progress in the	0	**100% progress** Installatio	R 100 000	**100% progress** Installatio	R 99 999.97	Yes	5 Months	Yes	None	None	4	Good

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	d with basic services including water, adequate sanitation, adequate public lighting and accessible road	General Trading (Pty) Ltd	culverts at Kwa Mhlanga ward 32	installation of new bridge culverts at Kwa Mhlanga ward 32.		n of new bridge culverts at Kwa Mhlanga ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%.		n of new bridge culverts at Kwa Mhlanga ward 32 by 30th November 2023. *Visual assessment 20%, *Appointment of Contractor 5%, *Establishment 25%.,								

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						*Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%		*Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5%								
DTS49	To provide household with basic services including water,	Esinenhlanhla logistics and Projects	Maintenance/Reconstruction of Gabions for embankment	% progress in the Reconstruction of Gabions for embank	0	**100% progress** Reconstruction of Gabions for embankment	R 350 000	**100% progress** Reconstruction of Gabions for embankment	R 350 255.50	Yes	5 Months	Yes	None	None	4	Good

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	adequate sanitation, adequate public lighting and accessible road		protection on both sites of the bridge	ment protection of bridges		protection of bridges by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%. *Installation new bridge		protection of bridges by 30th November 2023 *Visual assessment 20%, *Appointment of Contractor 5%, *Establishment 25%., *Installation new bridge								

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						culverts o 45% *Completion of installation of new bridge culverts 5%		culverts o 45% *Completion of installation of new bridge culverts 5%								
SPORTS AND WASTE REMOVAL																
DSS16	To create a safe clean and healthy environment conducive for	Phamela engineering services	Upgrading of Kwaggafontein stadium (ward 26) – phase 1	% progress in the upgrading of Kwaggafontein stadium (ward 32)	**55% progress** upgrading of Kwaggafontein stadium (ward 26)	**75% progress** upgrading of Kwaggafontein stadium (ward 26) by 31st	R 11 519 902	**75% Progress** Upgrading of Kwaggafontein stadium (Ward	R 11 519 867.12	Yes	16 months 12 months	No	None	None	3 3	Satisfactory Satisfactory

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	social development and recreation	Salarefeleo jv			*Technical report 5%. Appointment of consultants 5% Preliminary design report 5%. *Detailed design report 5% *5% terms of reference for contracto	March 2024 *Construction 20%		26) by 31st March 2024 *Construction 20%								

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					r * appointment of contractor 5% *Site establishment 15%; *construction 10%											
DSS17	To create a safe clean and healthy environment conducive for	Asada Engineers	Construction of Kwaggafontein Sports, Arts and Cultural Centre,	% Progress in the design and construction of Kwaggafontein	0	**20% Progress** Design and Construction of Kwaggafontein Sports,	R 300 000	**10% Progress**Design and Construction of Kwaggafontein Sports,	R 0	No	36 Months	No	Technical report submitted to department of sport art and culture	To make follow up with department of sports art and culture. To	4	Good

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	social development and recreation		(Ward 31)	Sports, Arts and Cultural Centre (Ward 31)		Arts and Cultural Centre (Ward 31) by 30th June 2024: Appointment Letter 5%; *Technical Report 5% *MIG Business Plan 5%; *Preliminary Design Report 5%,		Arts and Cultural Centre (Ward 31) by 30th June 2024: Appointment Letter 5%; *Technical Report 5%					for approval. Still waiting for department to approve.	engage with department to ensure that the technical report is approve on the next financial year 2024/2025		

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DSS18	To create a safe clean and healthy environment conducive for social development and recreation	E-Square Engineers	Construction of Verena Sports, Arts and Cultural Centre	% Progress in the design and construction of Verena Sports, Arts and Cultural Centre	0	**20% Progress** Design and construction of Verena Sports, Arts and Cultural Centre by 30 June 2024: Appointment Letter 5%; *Technical Report	R 300 000	**5% Progress**Design and construction of Verena Sports, Arts and Cultural Centre by 30 June 2024: Appointment Letter 5%.	R 0	No	36 Months	No	The existing site has constraints and/or inadequate to fit the proposed Verena Sports Facilities. The consultant has not finished with the detailed design report as	The site has been identified and we are in the process of finalizing the Technical Report to be presented to COGTA and the project to be completed in the	4	Good

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						5% *MIG Business Plan 5%. *Preliminary Design Report 5%;							a result of the delay of the identification of a suitable area for the facility.	2024/2025 FY To prepare a presentation and finalize the preliminary design report.		
DSS21	To provide households with basic services including water, adequate	Kuara Uone	Procurement of Yellow Machine for Land Fill Site	% progress in the Procurement of 1 x Bulldozer for the	0	**100% Progress** Procurement of 1 x Bulldozer for the landfill	R 6 541 775	**100% Progress** Procurement of 1 x Bulldozer for the landfill	R 6 541 775	Yes	Once off Supply Contract	Yes	None	None	5	Excellent

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	sanitation, adequate public lighting and accessible road			landfill site		site by 31st March 2024: *30% Term of Reference for supply, *20% Appointment of supplier *50% Supply and Delivery of 1 Bulldozer for the		site by 29th November 2023: *30% Term of Reference for supply, *20% Appointment of supplier *50% Supply and Delivery of 1 Bulldozer								

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KPA: 5	BASIC SERVICE DELIVERY															
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON-COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR,2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD,5=EXCELLENT
						landfill site.		for the landfill site.								

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SPATIAL RATIONALE

KPA: 6		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
PED01	To manage and coordinate spatial planning and Land use management	Umshiya Security Services	Eradication of Land Invasion	Percentage of cases on Land Invasion reported and resolved	2 reports on land invasion submitted to the Municipal Manager	100% of cases on Land Invasion reported and resolved by 30th June 2024	R 2 300 000	100% of cases on Land Invasion reported and resolved	R 70 819.86	Yes	3 years	No	None	None	4	Good

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KPA: 6		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
PED04	To manage and coordinate spatial planning and Land use management	I@ Consulting	Subdivision of erf 976 KwaMhlanga	Number of subdivision application submitted to Municipal Planning Tribunal	1 subdivision application submitted to Municipal Planning Tribunal	1 subdivision application submitted to Municipal Planning Tribunal by 30th September 2023	R 700 000	1 subdivision application submitted to Municipal Planning Tribunal	R 0	Yes	12 Months	Yes	None	None	4	Good

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KPA: 6		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
EPED05	To manage and coordinate spatial planning and Land use management	Emendo	Amendment for the General Plan for KwaMhlanga BA and KwaMhlanga BA Extension	Number of General Plan for KwaMhlanga BA and KwaMhlanga BA Extension submitted to Municipal	0	1 General Plan for Kwamhlanga BA and Kwamhlanga BA Extension submitted to Municipal Planning		0		No	3 years	No	Contract for the service provider have been terminated since the service providers were not able to provide	Appoint a new service provider next financial year 2024/2025 FY	1	Poor

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KPA: 6		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2022/2023	REVISED ANNUAL TARGET 2023/2024	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
				Planning Tribunal		Tribunal by 30th June 2024							or deliver what was expected from them.			

APPENDICES

APPENDIX J – DISCLOSURE OF FINANCIAL INTERESTS

Disclosures Of Financial Interests Period 1 July 2023 To 30 June 2024		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
(Executive) Mayor	Lesetja Jacob Dikgale	Nil
Speaker	Maria Poppy Msiza	Nil
Chief Whip	Thokozile Egnes Motanyane	Nil
Member Of Mayco / Exco	Eunice Martha Malekane	Top Amber PTY Ltd
	Themba Julius Ntuli	Nil
	Lucky Xolani Mtsweni	Waitjokotja Trading and Projects
	Thomas Lebandla Mabena	King Sonengane Trust
		Komjeks PTY LTD
		King Malusi Development Foundation
		Queen Nadima Primary Co-operative Limited
	Joseph Elias Mthimunye	Sazimaso Trading Lollipop General Dealer
Councillors	Dipolelo Sinah Mampuru	Nil
	Maria Thruddy Nobela	Nil
	Lillian Martha Tshabangu	Nil
	Christinah Ndlelehle Mahlangu	Nil
	Tsanky Michael Rahlogo	Nil
	Ntombi Mitta Motaung	Nil
	Thabiso Klass Mahlangu	Thabiso Cibi Hub & TK Media
	Motlalepule Sweetness Ramphisa	Nil
	Remenky Stephinah Molefe	Nil
	Busisiwe Maria Shiburi	Nil
	Abram Glen Sithole	Ngingumancoba Trading & Projects PTY LTD
		Ngingumancoba Car Wash Shesanyama
	Matalanyane Lucas Moloko	Did not declare due to illhealth
	Lindiwe Kate Gulube	Gudazela Trading & Projects

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Disclosures Of Financial Interests		
Period 1 July 2023 To 30 June 2024		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
		Phethokuhle Guest House
	Eliot Sunday Khumalo	Nil
Councillors	Linah Florence Sebothoma	Nil
	Augustine Renny Mokwena	Nil
	Xolani Clement Nyalunga	Nil
	David Mabuzwa Sibanyoni	Nil
	Masontaga Adelaide Mokwena	Nil
	Thabo John Tibane	Nil
	Rubber Qaliwe Mtsweni	Sizwene Driving Academy Primary Co-operative Limited
		Rubber Driving School
	Samuel Mazungwe Mtsweni	
		Mazungwe Consultancy & Services
	Andries Mphatlalashane Skhosana	Sizanani Stationery
		Nil
	Zenaye Jantjhie Mnguni	Nil
	Margareth Mabelane Mahlangu	Nil
	Moses Thabo Mnguni	Magubelo Kosondibilitjhi Trading Enterprise cc
	Puleng Chani Seswike	Nil
	Lucky Matlhatsi Maphoso	Nil
	Steven Citha Mahlangu	Nil
	Namntungwa Elizabeth Radebe	Nil
	Vusi Michael Ntuli	Nil
	Mable Elsie Mabanga	Fankiem Primary Cooperative Ltd
	Simon Bangiswani Sindana	Siyasebenza Civil and Electricals
	Bongani Ntokozo Dlamini	Bhubesi Ka Silwanetshe PTY Ltd
	Khanyi Leah Masanabo	Nil
	Mmelisizwe Terance Ntuli	Mbundela Nelanga PTY Ltd
	Moses Mmoisetsi Sepogwana	Nil

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Disclosures Of Financial Interests		
Period 1 July 2023 To 30 June 2024		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Richard Bongani Jiyane	Nil
	Simon Vusi Masombuka	Dylan Trading and Projects PTY LTD
	Simon Sipho Mnguni	Nil
	Tenboy Buttitjie Dube	Nil
	Fikile Violet Mgayi	Nil
	David Sello Mokoena	Tau & Sotobe Construction and Projects Sotjozi Business Enterprise
	Nomvula Sister Mnguni	Nil
	Class Menzelwa Jiyane	Nil
	Sonto Rose Nhlapho	Nil
	Bongani Victor Msibi	Nil
	Bernard Vusi Mtshaise	Nil
	Poppie Mahlangu	Nil
	Masotja Petrus Nduli	Nil
	Bawinile Simon Mabhena	Nil
	Mkhululi Jacob Sithole	JKS Trading Enterprise
	Rose Martha Kgomo	Nil
	Godfrey Nkosinathi Mahlangu	Nil
	Solomon Fickson Skosana	Nil
	Thabile Prunella Nkosi	Nil

Municipal Manager	Mr. D.J.D. Mahlangu	Njabulo Developers (PT)(LTD Dumisani Mahlangu Foundation

Chief Financial Officer	Mrs. J.G. Mahlangu	Satrix 40
Other S57 Officials	Ms. S.A. Nxumalo	None
	Mr. W.M. Mtsweni	Kewami Emergency Care and Admin.
		Nkangala Emergency Response Team.
	Mr. M.S. Tsebe	Tsebe Agri and Logistics.
	Ms. A. Aphane	None
* Financial Interests to Be Disclosed Even If They Incurred for Only Part of the Year. See Mbrr Sa34a		

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance By Vote					Note:R' 000 On Total Revenue	
	2022/2023	2023/2024				
Vote Description	Actual "000"	Original Budget"000"	Adjusted Budget"000"	Actual"000"	Actual Outcome As % Of Final Budget	Actual Outcome As % Of Original Budget
Vote 104	618 626	629 866	633 374	663 728	105%	105%
Vote 105	141 835	148 550	153 356	153 176	100%	103%
Vote 106	1 581	681	763	533	70%	78%
Vote 107	590	891	515	474	92%	92%
Vote 108	13 431	15 117	13 800	16 378	119%	108%
Vote 300	240	172	207	248	120%	144%
Vote 500	0	0	0	0	0	0
Vote 520	69 960	74 079	80 768	73 719	91%	100%
Vote 530	18 000	30 200	30 200	30 200	100%	100%
Vote 540	186 149	242 502	363 418	288 977	80%	119%
Vote 550	0	1 150	1 150	1 150	100%	100%
Vote 560	3 714	3 887	3 993	4 298	97%	99%
Total Revenue By Vote	**1 054 126**	**1 147 095**	**1 281 544**	**1 232 881**	**96%**	**107%**

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						R '000
Description	2022/ 2023	2023/ 2024			2023/ 2024 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	57 318	61 555	61 555	61 390	-165	-165
Service Charges - water revenue	89 897	96 228	102 994	104 898	8 670	1 904
Service Charges - sanitation revenue	1 898	2 355	2 355	2 913	558	558
Service Charges - refuse revenue	37 577	39 997	39 904	40 613	-575	-482
Service Charges - other	0	0	0	2 913	558	558
Rentals of facilities and equipment	1 250	1 056	714	1 593	537	879
Interest earned - external investments	18 350	8 625	11 968	28 194	19 569	16 226
Interest earned - outstanding debtors	110 226	88 763	209 761	116 247	27 484	-93 514
Dividends received	0	0	0	0	0	0
Fines	2 666	2 588	3 187	3 056	468	-131
Licences and permits	149	201	312	269	68	-43
Agency services	10 332	12 526	10 611	13 319	793	2 708
Transfers recognised - operational	544 245	578 504	602 168	603 204	24 700	1 036
Other revenue	7 640	2 380	1 221	23 427	21 047	22 206
Gains on disposal of PPE	0	0	0	0	0	0
Enviromental Proctection	0	0	0	0	0	0
Total Revenue (excluding capital transfers and contributions)	**881 548**	**894 778**	**1 046 750**	**999 123**	**104 345**	**(47 627)**

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APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: Excluding Mig						
R						
Details	Budget	Adjust-Ments Budget	Actual	Variance		Major Conditions Applied By Donor (Continue Below If Necessary)
				Budget	Adjust-Ments Budget	
Neighbourhood Development Partnership Grant	0	0	0			
FMG	1 770 000	1 770 000	1 770 000	0%	0%	
WSIG	88 000 000	R 88 000 000	88 000 000	0%	0%	
EPWP	5 166 000	5 166 000	5 166 000	0%	0%	
EEDMG	5 000 000	5 000 000	R 5 000 000	0%	0%	
INEP	25 200 000	25 200 000	25 200 000	00%	0%	
MDRG	1 150 000	1 150 000	1 150 000	0%	0%	
Total	**125 136 000**	**125 136 000**	**125 136 000**	**0 %**	**0%**	

APPENDIX M: CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme* R '000							
Description	2021/ 2022	2023/ 2024			Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	Fy + 1	Fy + 2	Fy + 3
Capital Expenditure By Asset Class							
Infrastructure - Total	**190 198 000**	**190 198 000**	**197 661 000.00**	**197 627 792.95**	**–**	**–**	**–**
Infrastructure: Road Transport - Total	**54 686 321**	**54 686 321**	**57 563 258.51**	**57 563 258.51**	–	–	–
Roads, Pavements & Bridges	54 686 321	54 686 321	57 563 258.51	57 563 258.51	-	-	-
Stormwater							
Infrastructure: Electricity - Total	**4 500 000**	**4 500 000**	**19 127 013.05**	**19 127 013.05**	**-**	**-**	**-**
Transmission & Reticulation	4 500 000	4 500 000	13 127 480.05	13 127 480.05			
Street Lighting			5 999 623.00	5 999 623.00	-	-	-
Infrastructure: Water - Total	**R 94 987 401**	**R 94 987 401**	**100 554 555.47**	**100 553 111.30**	–	–	–
Dams & Reservoirs	R 94 987 401	R 94 987 401			-	-	-
Water Purification			35 439 841.31	35 439 841.31	-	-	-
Reticulation			65 114 714.16	65 113 269.99	-	-	-
Infrastructure: Sanitation - Total			**1 707 446.75**	**1 707 446.75**		–	–

Capital Expenditure - New Assets Programme* R '000							
Description	**2021/ 2022**	**2023/ 2024**			**Planned Capital Expenditure**		
	Actual	**Original Budget**	**Adjustment Budget**	**Actual Expenditure**	**Fy + 1**	**Fy + 2**	**Fy + 3**
Reticulation							
Sewerage Purification			1 707 446.75	1 707 446.75	-	-	-
Infrastructure: Other - Total	**36 024 278**	**36 024 278**	**18 676 965.30**	**18 676 963.34**	**–**	**–**	**–**
Waste Management	8 889 570	8 889 570			-	-	-
Transportation					-	-	-
Gas					-	-	-
Other	27 134 708	18 345 360			-	-	-
Operational MIG			7 051 287.12	7 051 285.15			
Community Assets			11 625 678.19	11 625 678.19			

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APPENDIX N – CAPITAL PROGRAMME BY PROJECT 2023/ 2024

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
Sheldon	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	**100% Progress:** Upgrading of Sheldon Empumelelweni Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5% *Excavation 10% *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10%	R 16 557 909.31	100% Progress *Setting Out 5% *Excavation 10% *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10%	R 16 557 909.31
Tweefontein C& K	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	100% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 3 by 30th June 2024: *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%	R 17 734 167.68	100% Progress *Setting Out 5% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5% *Testing and commissioning 5%	R 17 734 167.68
Bundu	Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP 8	100% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP8 by 31st March 2024: *Finalisation Water resources study 10% *Construction 20%	R 3 400 329.88	100% progress *Finalisation water resources study 10% *Construction 20%	R 3 400 329.88
Ntokozweni	Upgrading of Ntokozweni Water Infrastructure	100% Progress: Upgrading of Entokozweni Water Infrastructure – Phase 2 by 30th June 2024:	R 3 761 924.77	100% Progress	R 3 761 924.77

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Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
	(Multi-Year Project) – Ward 17	Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and Compaction of Trenches 20%;		Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%. *Appointment of Contractor 5%; *Site Establishment 15% *Excavation 10% *Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and Compaction of Trenches 20%. *Commissioning of the Project 5%	
Mabhoko	Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	100% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 2 by 31st December 2023: *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%. *House Connections 5% * Testing and commissioning 5%	R 15 808 220.40	100% Progress*Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%. *House Connections 5% *Testing and commissioning 5%	R 18 808 220.40
Thembalethu	Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	50% Progress: Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by 30th June 2024 *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 5% *Laying of Pipes 5%	R 3 000 000.00	50% Progress *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 5% *Laying of Pipes 5%	R 3 000 000.00
Matheyzensloop & Kwaggafontein	Construction of Matheyzensloop to Kwaggafontein booster Pump station	100% Progress: Construction of Matheyzenloop to Kwaggafontein booster Pump station by 30th December 2023: *Construction 25% * Testing and Commissioning 5%	R 20 677 175.60	100% progress*construction 25% *testing and commissioning 5%	R 20 677 175.60

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Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
THLM Various Wards	Installation of Water Meters (Bulk)	12 progress reports on Installation of Water Meters by 30 June 2024	R 2 844 845.00	12 progress reports on Installation of Water Meters	R 2 844 845.00
THLM Various Wards	Refurbishment of Water Infrastructure	12 progress reports on Refurbishment of Water Infrastructure by 30th June 2024	R 9 329 923.85	10 progress reports on Refurbishment of Water Infrastructure	R 9 329 923.85
Whole THLM	Installation of Telemetry System	40% Progress: Installation of telemetry system by 30th June 2024 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R 1 846 517.52	30% Progress*MIG Business Plan 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R 1 846 517.52
Mahlabathini	Upgrading Mahlabathini Water Infrastructure Ward 22 – MIG	25% Progress: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 65 000.00	10% Progress Appointment of Consultant 5%*DWS Technical Report 5%;	R 65 000.00
Verena	Upgrading of Verena A Water Infrastructure (Multi-Year Project) – Ward 08	70%Progress: Upgrading of Mahlabathini Water Infrastructure – Phase 1 by 30th June 2024: *Appointment of contractor 5% *Setting Out 5% *Excavation 10% Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%	R 4 265 815.71	70% Progress *Appointment of contractor 5% *Setting Out 5% *Excavation 10% Bedding 5%; *Laying of Pipes 10% Bedding 5%; *Laying of Pipes 10%	R 4 265 815.71
Bomandu	Replacement of Asbestos Pipes – Ward 7 & 24 (Bomando Water	100% Progress: Replacement of Asbestos Pipes – THLM by 30th June 2024: *Appointment of Contractor 10%;	R 19 519 131.21	95% progress *Appointment of contractor 10%. *Site establishment 15%; *excavation 10% *Replacement of asbestos pipes 10%.	R 19 519 131.21

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Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
	Infrastructure Pipework) (Multi-Year Project)	*Site Establishment 15%; *Excavation 10% *Replacement of Asbestos Pipes 10%; *Laying of New Pipes 20% Replacement of Asbestos Pipes 10%; Testing of Pipes 20%; Commissioning of Project 5%*		*Laying of new pipes 20% Replacement of asbestos pipes 10%. Testing of pipes 20%.	
Whole THLM	Refurbishment and Equipping of Boreholes all wards	100% Drilling, Refurbishment and Equipping of Boreholes within THLM by 30th June 2024 *Appointment of Contractor 10%; *Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%	R 18 069 302.34	100% Drilling, *Appointment of Contractor 10%. *Site Establishment 15%; *Refurbishment of boreholes 65% Commissioning of Project 10%	R 18 069 302.34
Mzimuhle	Upgrade Mzimuhle, Wolwenkop Vlaklaagte Water Infrastructure	25 %Progress: Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 2 506 676.57	25 % Progress Appointment of Consultant 5%*DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 2 506 676.57
THLM Various Wards	Construction of Alternative Sanitation System	35% progress: Construction of alternative sanitation system by 31st March 2024: Technical Report 5%; *MIG Business Plan 5% *Term of Reference for Contractors 5%; *Appointment of Contractors 5%	R 0.00	27.5% progress Technical Report 5%; *MIG Business Plan 5% *Term of Reference for Contractors 2.5%. R 0 ELECTRICITY	R 0.00
Tweefontein K	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	**75% Progress:** Tweefontein K Wastewater Treatment Works, Phase 2 (Water Reticulation) by 31st December 2023 *Site Establishment 15%.	R 3 039 026.00	20% progress *Term of Reference for Contractor 20%.	R 3 039 026.00

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
		*Setting Out 5% Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;			
Tweefontein K	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	75% Progress: Tweefontein K Waste Water Treatment Works, Phase 2 (Sewer Reticulation) by 31st December 2023: *Site Establishment 15%; *Setting Out 5% Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;	R 8 250 702.00	75% Progress *Site Establishment 15%. *Setting Out 5% Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%;	R 8 250 702.00
Tweefontein K	Tweefontein K Waste Water Treatment Works	100% progress: Upgrading of Tweefontein K Water Treatment Works by the 30th June 2024 : *Term of Reference for Contractor 20%; *Site Establishment 15%; *Construction 10%*Appointment of Contractor 5% *Construction 40% *Completion 10%	R 3 997 842.00	20% progress *Term of Reference for Contractor 20%.	R 3 997 842.00
Kwamhlanga	Oxidation Ponds KwaMhlanga Phase2 Ward 32	100% progress: Upgrading of KwaMhlanga Oxidation Ponds Works by the 30th June 2024 : *Term of Reference for Contractor 20%; *Site Establishment 15%; *Construction 50%*Appointment of Contractor 5%*Completion 10%	R 23 229 873.00	100% progress*Term of Reference for Contractor 20%. *Site Establishment 15%; *Construction 50%, *Appointment of Contractor 5% *Completion 10%	R 23 229 873.00

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Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
Luthuli	Luthuli Waste Water Treatment Works	100% Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater Treatment Works) by 30th June 2021: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design report 5% 5%*Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%;*Planting of Poles 20%; *Stringing of Fences 10%;*Installation of Gates 10%; *Completion 10%	R 0.00	10% progress *Appointment of Consultant 5% DWS Technical Report 5%.	R 0.00
THLM	Design and implementation of energy efficiency program -Phase 4 (Ward 26	100% Progress: Upgrading of Design and implementation of energy efficiency program by 30th June 2024: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%;*Purchasing of retrofitting materials 20%; * Retrofitting of municipal buildings 20%;*Completion 10%	R 5 000 000.00	100% Progress *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of retrofitting materials 20%; **Retrofitting of Streetlights / High mast 20%; *Completion 10%	R 5 000 000.00
Moloto	Electrification of Households in Moloto (Mafishane & DK) – Ward 2 585 Households	100% Progress: Electrification of Households in Moloto (Mafishane & DK) – Ward 2– Phase 2 by 30th June 2024: *Appointment of Contractors 10%; Electrification 80% Completion 10%	R 7 391 138.07	90% Progress: *Appointment of Contractors 10%; Electrification 80%	R 7 391 138.07
Moloto	Electrification of Households in Magodongo – Ward 3 (250 households)	100% Progress: Electrification of Households in Magodongo – Ward 3 by 30th June 2024: **Appointment of Contractors 10%; Electrification 80% Completion 10% Completion 10%	R 17 808 861.93	90% Progress *Appointment of Contractors 10%; Electrification 80%	R 17 808 861.93

APPENDICES

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
THLM Various Wards	Installation of 15 High Mast Lights (Ward 01, 02, 03, 15, and 30)	100% Progress: Installation of High Mast lights by 31st December 2023: *Installation 15% *Commissioning of High mast lights 5%	R 4 067 644.47	100% Progress *Installation 15% *Commissioning of High mast lights 5%	R 4 067 644.47
Zakheni	Construction of Zakheni Bus Route – Ward 32 (1.1km	100% Progress Construction of Zakheni Bus Route – Ward 32 and 4 by 30th June 2024 Installation of Paving 15%. Completion of the road 5%	R 5 809 843.40	100% Progress Installation of Paving 15%. Completion of the road 5%	R 5 809 843.40
Mountainview	Designs for Construction of Mountain View (Mandela Drive) – Bus Route Ward 14 (1.7km)	**100% Progress** Design and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14: by 30th June 2024 Installation of Paving 15%. Completion of the road 5%	R 12 134 517.24	100% Progress Installation of Paving 15%. Completion of the road 5%	R 12 134 517 .24
Phola Park	Construction of Phola Park Bus and Taxi Route - Ward 6 (2.5km)	100% Progress: Construction of Phola Park Bus and Taxi Route - Ward 6 by 30th June 2024 *Construction of base layers 20 Installation of Paving 15%; Completion of 1km 5%,	R 6 157 708.25	80% Progress *Construction of base layers 20	R 6 157 708.25
Verena A-D	Construction of Verena A-D Bus and Taxi Route - Ward 08 (4.4km)	20% progress: Construction of Verena A-D Bus and Taxi Route - Ward 08 30th June 2024 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	R 2 497 993.06	20% progress *Term of Reference for Contractor 5%.	R 2 497 993.06

APPENDICES

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
Verena C	Construction of Verena C Bus and Taxi Route - Ward 11 (4km)	15% progress: Construction of Verena C Bus and Taxi Route - Ward 11 by 30th June 2024 *Term of Reference for Contractor 5%; Appointment of Contractor 5%*Site Establishment 15%; *Construction of road bed 5%* Construction subbase layers 25%	R 1 029 923.22	20% progress *Term of Reference for Contractor 5%.	R 1 029 923.22
Tweefontein E	Construction of Tweefontein E Bus Route, Ward 15 (1.2km)	70% progress: Construction of Tweefontein E Bus Route, Ward 15 by 30th June 2024 *Term of Reference for Contractor 5%; Appointment of Contractor 5%*Site Establishment 15%; *Construction of road bed 5% *Construction subbase layers 25%	R 453 001.00	20% progress *Term of Reference for Contractor 5%.	R 453 001.00
THLM Various Wards	Construction of Pedestrian Bridges (Ward 11, 17, and 23)	100% progress: Construction of pedestrian Bridges by 31st March 2024 *Construction of bridges 30% *Completion of the bridges 5%	R 5 460 375.00	100% progress *Construction of bridges 30% *Completion of the bridges 5%	R 5 460 375.00
Kwamhlanga and Vlaklaagte no1	Rehabilitation of Roads (Ward 21 and 32)	90% progress: Rehabilitation of roads by 31st December 2023 Appointment of Contractor 5% *Rehabilitation of roads 20%	R 6 875 011.00	90% progress *Appointment of Contractor 5% *Rehabilitation of roads 20%	R 6 875 011.00
Sun City	Construction of Sun City A Bus Route - Ward 19 MIG (0.4km)	70% progress: Construction of Suncity A Bus and taxi Route by 30 June 2024 *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary Design Report 5%; *Detailed Design Report 5% Terms of reference for the contractor 5%	R 549 899.00	20% progress *MIG Business Plan 5%; Appointment of Consultants 5% Preliminary Design Report 5%; *Detailed Design Report 5%,	R 549 899.00

APPENDICES

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
		Appointment of the contractor 5% Site Establishment 15%; Construction of road bed 10 % Construction of base layers 15%			
Kwaggafontein C		25% progress: Upgrading of Kwaggafontein C Link Road from gravel to paved Ward 26 by 31st March 2024 *MIG Business Plan 5%; Appointment of Consultants 5 *Preliminary Design Report 5%; *Detailed Design Report 10%	R 494 079.00	25% progress: *MIG Business Plan 5%. Appointment of Consultants 5 *Preliminary Design Report 5%. *Detailed Design Report 10%	R 494 079.00
Kwaggafontein	Upgrading of Kwaggafontein stadium (Ward 26) – Phase 1	75% Progress: Upgrading of Kwaggafontein stadium (Ward 26) by 31st March 2024 Construction 20%	R 11 519 902.00	75% progress: *Construction 20%	R 11 519 902.00
Verena	Construction of Verena Sports, Arts and Cultural Centre	20% Progress: Design and construction of Verena Sports, Arts and Cultural Centre by 31st March 2024: *MIG Business Plan 5%; Appointment Letter 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	R 0.00	5% Progress Appointment Letter 5%.	R 0.00
Kwaggafontein	Construction of Kwaggafontein Sports, Arts and Cultural Centre, (Ward 31)	20% Progress Design and Construction of Kwaggafontein Sports, Arts and Cultural Centre (Ward 31) by 30th June 2024: Appointment Letter 5%; *Technical Report 5% *MIG Business Plan 5%; *Preliminary Design Report 5%,	R 0.00	10% Progress Appointment Letter 5%; *Technical Report 5%	R 0.00
THLM	Procurement of Yellow Machine for Land Fill Site	100% progress: 50% Supply and Delivery of 1 Bulldozer for the landfill site.	R 6 541 775.00	100% Progress *30% Term of Reference for supply, *20% Appointment of supplier *50% Supply and Delivery of 1 Bulldozer for the landfill site.	R 6 541 775.00

APPENDICES

Location	Project Description	Revised Annual Target 2023/ 2024 FY	Adjusted Annual Budget (Input Indicator' 000)	2023/2024 Actual Performance	Expenditure To Date
THLM	% progress in the Reconstruction of Gabions for embankment protection of bridges	100% progress Reconstruction of Gabions for embankment protection of bridges by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%; *Installation new bridge culverts o 45% *Completion of installation of new bridge culverts 5% SPORTS AND WASTE REMOVAL	R 300 000.00	100% progress Reconstruction of Gabions for embankment protection of bridges	R 300 000.00
Kwamhlanga	Installation of New bridge culverts at Kwa Mhlanga ward 32	100% progress Installation of new bridge culverts at KwaMhlanga Ward 32 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%; * Installation new bridge culverts o 45% * Completion of installation of new bridge culverts 5%	R 100 000.00	100% progress Installation of new bridge culverts at Kwa Mhlanga ward 32	R 100 000.00
Thokoza	Installation of new bridge culverts at Thokoza Ward 18 .	100% progress Installation of new bridge culverts at Thokoza ward 18 by 30th November 2023 *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%; *Refurbishment of bridges 45% *Completion of bridge culverts 5%	R 100 000.00	100% progress Installation of new bridge culverts at Thokoza ward 18	R 100 000.00
Kwaggafontein D	Repair of Gabions at Kwaggafontein D, Ward 31	100% progress Repair of Gabions at Kwaggafontein D Ward 31 by 30th November 2023. *Visual assessment 20% *Appointment of Contractor 5% *Establishment 25%; *Repair of gabions and backfilling of bridges 45% *Completion of repair of Kwaggafontein D 5 %	R 300 000.00	100% progress Repair of Gabions at Kwaggafontein D Ward	R 300 000.00

APPENDIX O - CAPITAL PROGRAMME BY PROJECT BY WARD 2022/ 2023

Refer to the Appendix N above

APPENDIX P - SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Not applicable to Thembisile Hani Local Municipality

APPENDIX Q - SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Not applicable to Thembisile Hani Local Municipality

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

There were no Loans and Grants that have been made by the Municipality.

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

Not applicable to Thembisile Hani Local Municipality as it's a competency of the Provincial and National spheres.

VOLUME II: AUDITED ANNUAL FINANCIAL STATEMENTS (ANNEXURE A)

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements
for the 12 months ended 30 June 2024

Auditor - General
South - Africa
12 Nel Street Dorey 39
2024 -11- 30
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Mpumalanga

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

General Information

Mayoral committee	
Executive Mayor	Cllr Dikgale Lesetja Jacob
Speaker	Cllr Msiza Maria Poppy
Chief whip	Cllr Motanyane Thokozile Egnes
Memebers of Executive Committee	Cllr Mthimunye Joseph Elias
	Cllr Mtsweni Lucky Xolani
	Cllr Ntuli Themba Julius
	Cllr Mzwandile Obed Sikosana
MPAC Chairperson	Cllr Tshabangu Lillian Martha
Councillors	Cllr Malekane Eunice Martha
	Cllr Seswike Simon Chani Puleng
	Cllr Maphoso Lucky Matlhatsi
	Cllr Mahlangu Steven Citha
	Cllr Radebe Namntungwa Elizabeth
	Cllr Ntuli Vusi Michael
	Cllr Sindana Simon Bangiswani
	Cllr Dlamini Bongani Ntokozo
	Cllr Masanabo Khanyi Leah
	Cllr Ntuli Mmelisizwe Terance
	Cllr Sepogwana Moses Mmoisetsi
	Cllr Jiyane Richard Bongani
	Cllr Masombuka Simon Vusi
	Cllr Mnguni Simon Sipho
	Cllr Dube Tenboy Buttitjie
	Cllr Mogoboya Samuel Bongani
	Cllr Mgayi Fikile Violet
	Cllr Mokoena David Sello
	Cllr Mnguni Nomvula Sister
	Cllr Jiyane Class Menzelwa
	Cllr Nhlapho Sonto Rose
	Cllr Msibi Bongani Victor
	Cllr Mtshaise Bernard Vusi
	Cllr Mahlangu Poppie
	Cllr Nduli Masotja Petros
	Cllr Mabhena Bawinile Simon
	Cllr Sithole Mkhululi Jacob
	Cllr Kgomo Rose Martha
	Cllr Mahlangu Godfrey Nkosinathi
	Cllr Skosana Solomon Fickson
	Cllr Nkosi Thabile Prunella
	Cllr Nobela Maria Thruddy
	Cllr Mampuru Dipolelo Sinah
	Cllr Mahlangu Christinah Ndlelehle
	Cllr Rahlogo Tsanky Michael
	Cllr Motaung Ntombi Mitta
	Cllr Mahlangu Thabiso Klass
	Cllr Rampisa Motlalepule Sweetness
	Cllr Mokwena Augustine Renny
	Cllr Shiburi Busisiwe Maria
	Cllr Sithole Abram Glen

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

General Information

Cllr Molefe Remenky Stephinah
Cllr Mokolo Matalanyane Lucas
Cllr Gulube Lindiwe Kate
Cllr Khumalo Eliot Sunday
Cllr Nyalunga Xolani Clement
Cllr Mokwena Masontaga Adelaide
Cllr Sibanyoni David Mabuzwa
Cllr Tibane Thabo John
Cllr Mtsweni Samuel Mazungwe
Cllr Skhosana Andries Mphatlalashane
Cllr Mnguni Zenaye Jantjie
Cllr Mabelane Margaret
Cllr Mnguni Moses Thabo
Cllr Mtsweni Rubber Qaliwe



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

General Information

Audit committee members	
Chairperson	Adv Thubakgale (Acting)
Members	Mr L Monama Mr M Mathabathe Mr A Ntuli Adv L Thubakgale
Chairperson of Risk Management Anti-Fraud and Anti-Corruption Committee	Mr T Boltman
Grading of local authority	Grade 4
Accounting Officer	Mr DJD Mahlangu
Chief Finance Officer (CFO)	Ms JG Mahlangu
Business address	24 Kwaggafontein C Kwaggafontein 0458
Postal address	Private Bag X4041 Empumalanga 0458
Bankers	Nedbank
Auditors	AGSA - Mpumulanga
Telephone number	(013) 986 9100
Fax number	(013) 986 0995
Web	www.thembisilehanilm.gov.za



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

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The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

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Statement of Financial Performance	14
Statement of Changes in Net Assets	15
Cash Flow Statement	16
Statement of Comparison of Budget and Actual Amounts	17 - 20
Reportable segments	21 - 25
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Abbreviations:

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

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APC	Audit and Performance Committee
COID	Compensation for Occupational Injuries and Diseases
COGTA	Cooperative Governance Traditional Affairs
CIDB	Construction Industry Development Board
CRR	Capital Replacement Reserve
COVID-19	Coronavirus Disease 2019
CIGFARO	Chartered Institute of Government Finance Audit and Risk Officers
DLTC	Driving Licence Testing Centre
DWS	Department of Water and Sanitation
EEDM	Energy Efficiency and Demand Site Management Grant
EPWP	Expanded Public Works Program Grant
FAR	Fixed Asset Register
FMG	Finance Municipal Grant
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
IAS	International Accounting Standards
INEP	Intergrated National Electrification Program
IPSAS	International Public Sector Accounting Standards
MDRG	Municipal Disaster Relief Grant
ME's	Municipal Entities
MEC	Member of the Executive Council
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant (Previously CMIP)
MPRA	Municipal Property Rates Act
MSA	Municipal Systems Act
PPE	Property, Plant and Equipment
PPR	Preferential Procurement Document
PSI	Product, Sales and Inventory
RUL	Remaining Useful Life
SALGBC	South African Local Government Bargaining Council
SAPS	South African Police Services
SCM	Supply Chain Management

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THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

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WSIG Water Service Infrastructure Grant



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

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Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

As the Accounting Officer (accounting authority), I acknowledge that I am ultimately responsible for the system of internal financial control established by the Municipality and place considerable importance on maintaining a strong control environment. To enable me to meet these responsibilities, I have set standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the Municipality and all employees are required to maintain the highest ethical standards in ensuring the Municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the Municipality is on identifying, assessing, managing and monitoring all known forms of risk across the Municipality. While operating risk cannot be fully eliminated, the Municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

I'm of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit

I have reviewed the Municipality's cash flow forecast for the year to 30 June 2024 and, in the light of this review and the current financial position, I'm satisfied that the Municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The Annual Financial Statements are prepared on the basis that the Municipality is a going concern and that the Thembisile Hani Local Municipality (THLM) has neither the intention nor the need to liquidate or curtail materially the scale of the Municipality.

Although, I'm primarily responsible for the financial affairs of the Municipality, this is supported by the Municipality's external auditors.

I would like to bring to your attention that I certify that the salaries, allowances and benefits of councillors as disclosed in note 29 to these Annual Financial Statements are within the upper limits of the framework envisaged in section 219 of the Constitution of the Republic of South Africa, read with the Remuneration of Public Office Bearers Act, Act 20 of 1998 and the Minister of Provincial and Local Government's determination in accordance with the Act.

The Annual Financial Statements set out on pages 1 to 104, which have been prepared on the going concern basis, were approved on 31 August 2024:

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

Report of the Audit and Performance Committee

ANNUAL REPORT OF THE AUDIT AND PERFORMANCE COMMITTEE (APC) (REPORT FROM THE CHAIRPERSON OF AUDIT AND PERFORMANCE COMMITTEE)

We are pleased to submit the report of the Audit Committee for the year ended 30 June 2024.

1. Background

Thembisile Hani Local municipality amongst other local municipalities is under Nkangala District Shared audit and performance committee, The Audit committee was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit committee has adopted its terms of reference.

Statutory requirements

Section 166 of the MFMA stipulates that each municipality must establish an Audit committee.

The Audit committee is an independent advisory body that advises council, political office bearers,accounting officer, and the staff of the municipality on the following



* Internal financial control and internal audit;
* Risk management;
* Accounting policies
* The adequacy, reliability and accuracy of financial reporting and information;
* Performance management;
* Compliance with the MFMA, the Division of Revenue Act (DoRa) and any other applicable legislation;
* Performance evaluation
* Any other issues referred to it by the municipality;
* Review annual financial statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA, DoRa, ect
* Respond to Council on any matter raised by the Auditor- General (AGSA); and
* Carry out such investigation into financial affairs of the municipality as may be prescribed

2. Attendance of meetings

Name of the member	Ordinary meetings	Performance meetings	Special Meeting	Total	Attendance
Mrs. FJ Mudau (Chairperson)	3	3	2	8	8
Ms. J Masite (Member)	3	3	2	8	7
Ms. M Moloi Chamane (Member) (Newly appointed)	2	2	2	6	4
Ms. P Ntuli1 (Member)	2	2	2	6	6
Adv L Thubakgale (Member)	2	2	0	4	4
Mr L Monama (Member)	1	1	0	2	2
Mr M Mathabathe (Member)	1	1	0	2	2

The following although not members of the Audit and Performance Committee, have standing invitation to APC meetings:

Report of the Audit and Performance Committee

* The Accounting Officer;
* The Chief Financial Officer;
* The chairperson of the Risk committee
* The Section 56 Managers/Departmental Heads
* Chief Risk Officer
* The Auditor- General
* The National Treasury
* Mpumalanga Provincial Treasury
* Mpumalanga Department of Cooperative Governance
* South African Local Government Association (SALGA)
* Internal Audit (Secretariat function)
* Chairperson of Risk Management Anti-Fraud and Anti-corruption Committee

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3. Internal Audit

The internal audit of Thembisile Hani Local Municipality is in-house and has discharge its mandate in terms of its charter and managed to execute all projects for 2021/22 financial year. The APC would like to commend the Council and management for the dedication in strengthening the Corporate Governance.

The APC is of the opinion that Internal Audit unit is operating effectively to meet its mandate and has considered the risk pertinent to the municipality in its audit plans. The following documents were approved by the Audit Committee and performance committee and recommended to Council for adoption

* Internal Audit charter
* Internal Audit methodology
* Three year rolling strategic and Annual Audit Plan
* Combined Assurance framework

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure that was conducted by the Council during the year under review.

The following Internal audit reports are among others that were presented to the Audit Committee

* Audit of quarterly performance information;
* Compliance;
* Supply chain management;
* ICT audit;
* Follow-up Governancet;
* Asset management;
* Local Economic Development;

Report of the Audit and Performance Committee

* Water and Sanitation;
* Waste and Environment
* Occupation Health and Safety;
* Follow up Buildings and Facilities;
* Land and Buildings
* Risk management
* Revenue management;

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There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the Accounting officer. Audit committee has also urged management to draw up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters raised by the Auditor General are resolved by Management.

5. Risk Management

The municipality has an effective risk unit that consist of one staff members and Risk management, anti-fraud and anti-corruption committee that is chaired by the chairperson of Risk management, anti-fraud and anti-corruption.

Four (4) risk committee meetings were held for the year under review

The following policies were reviewed

* Risk Management strategy
* Risk Management policy
* Whistle blowing policy
* Fraud Prevention Plan and Fraud Prevention policy
* Risk Management Anti-corruption and Anti-fraud risk charters
* Risk appetite

6. Performance Management

Management has cascaded performance up to level five and plans have been put in place to cascade performance to other levels as well.

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 28 August 2023 and performance department has shown significant improvement

7. Year-end reporting

The APC has reviewed the Annual Performance Information report before the report was submitted to the Auditor-General and the quality of the quarterly reports submitted by management during the year were of acceptable standard.

8. Evaluation of annual financial statements

The APC, on its meeting held on the 29 August 2024 to discuss the draft annual financial statements and unaudited annual report with the Accounting Officer, before submitting to the Auditor General.

The Audit committee wishes to indicate that it performed a review on the draft financial statements focusing among others:

* Significant financial reporting adjustments and estimates contained in the Annual FinancialStatements
* Alignment of Closing and Opening balances

Report of the Audit and Performance Committee

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* Clarity and completeness of disclosures has been set properly
* Quality and acceptability of and any changes in accounting policies and practice.
* Significant adjustments arising from the audit
* Reasons for major year to year fluctuations

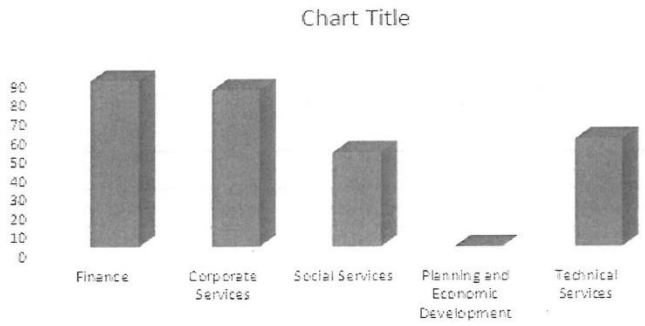
The Audit and Performance Committee (APC) has:

* Further reviewed the audited financial statements to be included in the Annual Report with the Accounting Officer.
* Reviewed the Auditor General Management report and management response thereof
* Reviewed the municipality compliance with legal and regulatory provision and;
* Reviewed significant adjustments resulting from the audit.

The Audit and Performance Committee (APC) concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements be accepted and read together with the report of the Auditor-General.

9. Internal audit recommendations

Audit and Performance Committee would like to appreciate the level of implementation of internal audit recommendations by management as that is the indication of commitment from the side of management



10. Conclusion

The APC acknowledges the co-operation and assistance by the Thembisile Hani Local Municipality for coordinating the activities of the Committee. We also acknowledge the commitment of the Accounting Officer and management of Thembisile Hani Local Municipality in strengthening corporate governance and working in maintaining the clean audit.

The Audit and Performance Committee (APC) further acknowledge the commitment by Entire Management team and the foundation on good governance that has been laid by Honorable Executive Mayor Councillor L Dikgale and his Council and further express gratitude to the Chief Audit Executive, Mr. AS Malope and his staff for the support and commitment to the work of the Audit and Performance Committee. The Chairperson of the Audit and performance committee remain confident that all matters that have been raised by the Internal Audit and Auditor General are receiving due consideration and intervention. We are committed to fully execute our oversight function to strengthening corporate governance.

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

Report of the Audit and Performance Committee

Mr L Thubakgale — Date 30 August 2024

Acting Chairperson of Audit and Performance committee



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

Statement of Financial Position as at 30 June 2024

Figures in Rand	Note(s)	2024	2023 Restated*
Assets			
Current Assets			
Inventories	6	49,210,063	48,728,630
Receivables from exchange transactions	7&10	39,351,912	47,698,247
Receivables from non-exchange transactions	8&10	8,465,809	11,561,595
Cash and cash equivalents	11	228,069,890	185,395,572
		325,097,674	**293,384,044**
Non-Current Assets			
Property, plant and equipment	3	2,579,591,663	2,435,232,960
Intangible assets	4	263,922	801,384
		2,579,855,585	**2,436,034,344**
Total Assets		**2,904,953,259**	**2,729,418,388**
Liabilities			
Current Liabilities			
Payables from exchange transactions	14	81,772,730	70,362,502
VAT payable	15	57,482,046	42,911,006
Unspent conditional grants and receipts	12	-	1,150,000
Provisions	13	55,331,508	14,965,069
Employee benefit obligation - current portion	5	196,000	1,320,492
		194,782,284	**130,709,069**
Non-Current Liabilities			
Employee benefit obligation	5	15,272,000	10,775,035
Provisions	13	-	37,860,860
Payables from exchange transactions - non-current portion	14	42,083,610	37,062,314
		57,355,610	**85,698,209**
Total Liabilities		**252,137,894**	**216,407,278**
Net Assets		**2,652,815,750**	**2,513,011,110**
Accumulated surplus		**2,652,815,748**	**2,513,011,109**



* See Note 43

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

Statement of Financial Performance

Figures in Rand	Note(s)	2024	2023 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	17	148,423,686	129,372,457
Rental of facilities and equipment	18	1,593,069	1,250,252
Agency services	20	13,319,103	10,331,899
Licences and permits	21	2,564	-
Other income	23	905,565	2,308,878
Interest received	24	144,440,801	128,575,803
Total revenue from exchange transactions		**308,684,788**	**271,839,289**
Revenue from non-exchange transactions			
Taxation revenue			
Property rates	25	61,390,137	57,317,894
Licences and Permits: Trading licences	22	266,159	149,635
Transfer revenue			
Government grants & subsidies	26	836,962,000	716,823,000
Donations received	27	22,521,494	5,330,309
Fines, penalties and forfeits	19	3,056,250	2,665,900
Total revenue from non-exchange transactions		**924,196,040**	**782,286,738**
Total revenue	16	**1,232,880,828**	**1,054,126,027**
Expenditure			
Employee related costs	28	(181,581,575)	(163,130,619)
Remuneration of councillors	29	(28,180,918)	(26,067,813)
Depreciation and amortisation	30	(80,952,964)	(94,135,166)
Lease rentals on operating lease	38	(8,829,958)	(6,445,416)
Debt Impairment	31	(312,990,258)	(225,658,934)
Consumed inventory	34	(126,216,932)	(122,469,899)
Grants and subsidies paid	33	-	(197,125)
Inventories losses/write-downs	36	(26,300,048)	(24,570,525)
Gain/(Loss) on Property, plant and equipment derecognised	37	(14,523,700)	(6,043,488)
Amnesty: Consumer debtors written off	32	(3,545,433)	(4,543,428)
General Expenses	35	(312,977,624)	(243,949,585)
Total expenditure		**(1,096,099,410)**	**(917,211,998)**
Surplus for the year		**136,781,418**	**136,914,030**

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* See Note 43

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus	Total net assets
Opening balance as previously reported	2,513,051,420	2,513,051,420
Balance at 01 July 2023	**2,513,051,420**	**2,513,051,420**
Opening balance as previously reported and audited	2,513,051,420	2,513,051,420
Adjustments		
Correction of Prior years rounding-off differences and WIP register	(4,557)	(4,557)
Correction of errors 2022-2023 - for unbundled detail refer Note 43	14,141,930	14,141,930
Prior year adjustments 2021-2022l	(14,177,684)	(14,177,684)
Restated* Balance at 01 July 2023 as restated*	**2,513,011,109**	**2,513,011,109**
Changes in net assets		
Surplus for the year	136,781,418	136,781,418
PPE - Work in progress additions and Consumer debtors Credit note	3,023,221	3,023,221
Total changes	139,804,639	139,804,639
Balance at 30 June 2024	**2,652,815,748**	**2,652,815,748**
Note(s)	43	

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Annual Financial Statements for the year ended 30 June 2024

Cash Flow Statement

Figures in Rand	Note(s)	2024	2023 Restated*
Cash flows from operating activities			
Receipts			
Property rates		37,026,467	40,411,114
Government grants and subsidies - Operational		602,053,953	545,395,100
Government grants and subsidies - Capital		233,758,047	172,577,950
Interest income: Current bank accounts		4,273,574	3,940,921
Other receipts		24,218,625	33,970,117
VAT refund		82,010,148	63,060,491
		983,340,814	859,355,693
Payments			
Employee costs		(209,111,752)	(189,976,140)
Suppliers		(538,682,684)	(334,852,931)
Transfers and subsidies		-	(197,125)
		(747,794,435)	(525,026,196)
Net cash flows from operating activities	39	**235,546,379**	**334,329,497**
Cash flows from investing activities			
Purchase of Property, plant and equipment	3	(216,792,699)	(295,600,230)
Interest Income: Investments accounts		23,920,638	14,408,728
Net cash flows from investing activities		**(192,872,061)**	**(281,191,502)**
Net increase/(decrease) in cash and cash equivalents		**42,674,318**	**53,137,995**
Cash and cash equivalents at the beginning of the year		185,395,572	132,257,576
Cash and cash equivalents at the end of the year	11	**228,069,890**	**185,395,571**

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Annual Financial Statements for the year ended 30 June 2024

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Service charges	138,580,000	6,674,000	**145,254,000**	148,423,686	**3,169,686**	Due to the data cleasing made on consumer accounts more accounts were opened and affected the actual monthly billing
Rental of facilities and equipment	1,056,000	(343,000)	**713,000**	1,593,069	**880,069**	More facilities were booked and utilised by the community than anticipated
Agency services	12,526,000	(1,915,000)	**10,611,000**	13,319,103	**2,708,103**	IMore bookings were made on Driving and learners licences and also more funds were recived as 20% collection from the Department.
Licences and permits	4,000	(1,000)	**3,000**	2,563	**(437)**	Less renewal of licence and permits by business because other business are closed
Other income	2,380,000	(1,159,000)	**1,221,000**	866,895	**(354,105)**	Less actual collected by the municipality because less redering of services were needed by the community on the various services than anticipated
Interest received - External Investments	8,625,000	3,343,000	**11,968,000**	28,194,212	**16,226,212**	More funds were invested than anticipated during the adjustment budget
Interest received - Outstanding Debtors	88,762,000	120,998,000	**209,760,000**	116,246,589	**(93,513,411)**	Non payment of services by consumers resulted to an increase of interest charged on oustanding debtors

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Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Total revenue from exchange transactions	**251,933,000**	**127,597,000**	**379,530,000**	**308,646,117**	**(70,883,883)**	
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	61,555,000	-	**61,555,000**	61,390,137	**(164,863)**	There reconciliation between the GVR and billing, the accounts which were not ligeble for billing were attended to and closed
Licences and Permits (Non-exchange)	196,000	113,000	**309,000**	266,159	**(42,841)**	Less actual collected because less licence and permits were issued than anticiapted
Transfer revenue						
Government grants & subsidies - Operational & Capital grants	830,823,000	6,139,000	**836,962,000**	836,962,000	-	All grants that were due to the muncipality were fully paid
Donations received	-	-	-	22,521,494	**22,521,494**	The municipality does not provide budget for donations received
Fines, Penalties and Forfeits	2,588,000	599,000	**3,187,000**	3,056,250	**(130,750)**	Less traffic fines were issued by the traffic officers during the year than anticipated
Total revenue from non-exchange transactions	**895,162,000**	**6,851,000**	**902,013,000**	**924,196,040**	**22,183,040**	
Total revenue	**1,147,095,000**	**134,448,000**	**1,281,543,000**	**1,232,842,157**	**(48,700,843)**	-

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Annual Financial Statements for the year ended 30 June 2024

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Expenditure						
Personnel	(195,660,000)	(1,331,000)	**(196,991,000)**	(181,581,575)	**15,409,425**	Less expenditure incurred because of vacant position not filled
Remuneration of councillors	(29,258,000)	-	**(29,258,000)**	(28,180,918)	**1,077,082**	Less expenditure incurred because there was no annual increase given by CoGTA to councillors
Depreciation and amortisation	(88,821,000)	-	**(88,821,000)**	(80,952,964)	**7,868,036**	Less expenditure incurred becauseofless projects that are being capitalised than anticipated
Lease rentals on operating lease	(8,305,830)	(1,589,444)	**(9,895,274)**	(8,829,958)	**1,065,316**	Less expenditure incurred because of less usage of rented vehicles and photocopy machine than anticipated
Debt Impairment	(242,880,000)	-	**(242,880,000)**	(312,990,258)	**(70,110,258)**	Due to non-payments of servicesby the communities, business and government departments resulted to higher debt
Amnesty written off	(3,005,000)	(2,318,000)	**(5,323,000)**	(3,545,433)	**1,777,567**	Less applications for amnest were received than anticipated
Inventory consumed	(176,089,000)	(3,860,000)	**(179,949,000)**	(126,216,932)	**53,732,068**	Less expenditure incurred because less water was consumed at year end than anticipated, the water which was not consummed was credited to Inventory account.
Transfers and Subsidies paid	(200,000)	-	**(200,000)**	-	**200,000**	No expenditure incurred because no responds were received on the public notice issued in order to appoint the service provider(s)

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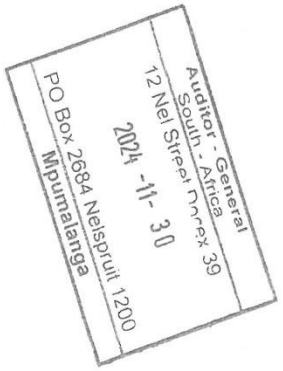
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Annual Financial Statements for the year ended 30 June 2024

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Inventories losses/write-downs	-	-	-	(26,300,048)	**(26,300,048)**	The municipality does not provide budget for inventory losses/write-downs
Gain/(Loss) on Property, plant and equipment derecognised	-	-	-	(14,523,700)	**(14,523,700)**	
General Expenses	(268,772,000)	(62,835,726)	**(331,607,726)**	(312,977,624)	**18,630,102**	Less expenditure incurred than anticipated on the following segments Leave and Bonus provisiont, medical actuaries, landfill site provision and contracted services
Total expenditure	**(1,012,990,830)**	**(71,934,170)**	**(1,084,925,000)**	**(1,096,099,410)**	**(11,174,410)**	
Operating surplus	**387,573,170**	**43,838,830**	**431,412,000**	**136,742,747**	**(59,875,253)**	-



Reportable Segment information

General information

Identification of segments

The municipality is organised and reports to management on the basis of seven major functional areas: Council General, Municipal Managers Office, Corporate Support, Financial Services, Social Services, Technical Services and Planning and Economic development. The segments were organised around the type of service delivered. Management uses these same segments for determining strategic objectives. Segments were aggregated for reporting purposes.

Information reported about these segments is used by management as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

The components described below have been identified as individually significant segments for purposes of reporting according to these service objectives:

- **Council General** - Executive Mayor, Speaker, Chief Whip, Member of the Mayoral Committee, MPAC Chairperson and Council.
- **Municipal Manager** - Performance Management System, Communication, Youth, Public participation, Risk Management, Internal Audit and ICT.
- **Corporate Services** - Human Resource Management, Legal Services and Records Management.
- **Financial Services** – Budget and Reporting, Supply Chain Management, Expenditure Management, Assets Management, Assets Management, Financial Reporting and Fleet Management.
- **Social Services** -Community development, Safety, Waste removal and facilities
- **Technical Services** - Electricity, Roads & Stormwater, Water, Waste management and Project Management Unit.
- **Planning and Economic Development** - Local Economic Development, Town Planning and Integrated Development planning

The separate segments discussed above as part of the financial performance are disclosed as follows.

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Notes to the Annual Financial Statements

Figures in Rand

Reportable segments for the 12 months ended 30 June 2024

	Council general	Municipal managers' office	Corporate services	Financial services	Social services	Technical services	Planning and economic development	Total Entities
REVENUE								
Revenue from exchange transactions								
Service charges	-	-	-	-	40,612,979	107,810,707	-	148,423,686
Rental of facilities	-	-	-	1,332,912	260,157	-	-	1,593,069
Agency services	-	-	-	-	13,319,103	-	-	13,319,103
Licences and permits	-	-	-	-	2,564	-	-	-
Other income	-	-	532,598	133,257	29,428	2,076	208,206	905,565
Interest received	-	-	-	18,747,792	27,899,183	97,793,827	-	144,440,802
Revenue from non-exchange transactions								
Property rates	-	-	-	61,390,137	-	-	-	61,390,137
Licenses and permits: Trading	-	-	-	-	-	-	266,159	266,159
Government grants and subsidies	-	-	-	559,272,000	5,166,000	272,524,000	-	836,962,000
Donations received	-	-	-	22,521,494	-	-	-	22,521,494
Fines, penalties and forfeits	-	-	-	-	3,056,250	-	-	3,056,250
Total revenue	-	-	532,598	663,397,592	90,345,664	478,130,610	474,367	1,232,880,831
EXPENDITURE								
Employee related costs	-	(14,483,833)	(27,885,761)	(27,446,627)	(44,439,429)	(59,507,239)	(7,818,686)	(181,581,575)
Remuneration of councillors	(28,180,918)	-	-	-	-	-	-	(28,180,918)
Depreciation and amortisation	-	-	-	(80,952,964)	-	-	-	(80,952,964)
Lease rental on operating lease	-	(1,990,075)	-	(6,839,883)	-	-	-	(8,829,958)
Dept impairment	-	-	-	(310,188,261)	(2,801,997)	-	-	(312,990,258)
Consumed inventory	-	-	-	-	-	(126,216,932)	-	(126,216,932)
Grants and subsidies paid	-	-	-	-	-	-	-	-
Inventory losses/write-downs	-	-	-	(26,300,048)	-	-	-	(26,300,048)
Gains/(loss) on Property, plant and equipment	-	-	-	(14,523,700)	-	-	-	(14,523,700)
Amnesty: Consumer debtors written-off	-	-	-	(3,545,433)	-	-	-	(3,545,433)
General expenses	(8,926,462)	(71,848,052)	(16,681,523)	(51,387,895)	(23,587,068)	(134,919,161)	(5,627,463)	(312,977,624)
Total Expenditure	(37,107,380)	(88,321,960)	(44,567,284)	(521,184,811)	(70,828,494)	(320,643,332)	(13,446,149)	(1,096,099,410)
Total segmental surplus/(deficit)	(37,107,380)	(88,321,960)	(44,034,686)	142,212,781	19,517,170	157,487,278	(12,971,782)	136,781,421

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Notes to the Annual Financial Statements

Figures in Rand

Other information	Council general	Municipal managers' office	Corporate services	Financial services	Social services	Technical services	Planning and economic development	Total Entities
Segment assets:								
- Inventories	-	350	21,673,386	25,705,513	-	1,830,816	-	49,210,065
- Receivables from exchange	-	-	-	(1,760,970,445)	464,127,586	1,336,194,771	-	39,351,912
- Receivables from non-exchange transactions	-	-	-	(34,772,801)	43,105,017	133,594	-	8,465,810
- Cash and cash equivalent	(56,311,690)	(155,548,986)	(56,082,757)	3,023,279,866	(340,645,690)	(2,174,133,336)	(12,487,520)	228,069,887
- Property, plant and equipment	696,002	13,121,459	4,021,020	1,505,278,530	(9,867,445)	1,066,342,098	-	2,579,591,664
- Intangible assets	-	263,922	-	-	-	-	-	263,922
Total Segment Assets	**(55,615,688)**	**(142,163,255)**	**(30,388,351)**	**2,758,520,663**	**156,719,468**	**230,367,943**	**(12,487,520)**	**2,904,953,260**
Segment liabilities								
Payables from exchange transactions	37,879	(13,315)	(360,890)	(12,694,283)	(11,387,502)	(99,433,332)	(4,898)	(123,856,341)
VAT Payable	(89,472)	18,817,806	3,546,697	(325,378,089)	(1,827,327)	246,159,884	1,288,453	(57,482,048)
Provisions	-	-	-	(10,175,677)	(45,155,832)	-	-	(55,331,509)
Employee benefit obligation	-	-	-	(15,468,000)	-	-	-	(15,468,000)
Total Liabilities	**(51,593)**	**18,804,491**	**3,185,807**	**(363,716,049)**	**(58,370,661)**	**146,726,552**	**1,283,555**	**(252,137,898)**
Property, plant and equipment additions	-	1,312,212	1,083,727	7,043,611	-	207,353,149	-	216,792,699

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Reportable segments for the 12 months ended 30 June 2023

	Council general	Municipal managers' office	Corporate services	Financial services	Social services	Technical services	Planning and economic development	Total Entities
REVENUE								
Revenue from exchange transactions								
Service charges	-	-	-	-	37,577,118	91,795,339	-	129,372,457
Rental of facilities	-	-	-	996,186	254,066	-	-	1,250,252
Agency services	-	-	-	-	10,331,899	-	-	10,331,899
Licences and permits	-	-	-	-	-	-	-	-
Other income	-	-	1,495,094	214,182	3,996	182,103	413,504	2,308,879
Interest received	-	-	-	18,349,650	28,330,960	81,895,194	-	128,575,804
Interest received	-	-	-	-	-	-	-	-
Property rates	-	-	-	57,317,894	-	-	-	57,317,894
Licences and permits: Trading							149,635	149,635
Government grants and subsidies	-	-	-	515,427,000	3,735,000	197,661,000	-	716,823,000
Donations received	-	-	-	5,330,309	-	-	-	5,330,309
Fines, penalties and forfeits	-	-	-	-	2,665,900	-	-	2,665,900
Total revenue	**-**	**-**	**1,495,094**	**597,635,221**	**82,898,939**	**371,533,636**	**563,139**	**1,054,126,029**
EXPENDITURE								
Employee related costs	-	(11,551,187)	(27,817,104)	(29,871,092)	(37,681,972)	(49,288,789)	(6,920,476)	(163,130,620)
Remuneration of councillors	(26,067,813)	-	-	-	-	-	-	(26,067,813)
Depreciation and amortisation	-	-	-	(94,135,166)	-	-	-	(94,135,166)
Lease rental on operating lease	-	(2,209,463)	(528)	(4,200,148)	-	(35,277)	-	(6,445,416)
Dept impairment	-	-	-	(222,636,365)	(3,022,570)	-	-	(225,658,935)
Consumed inventory	-	-	-	-	-	(122,469,899)	-	(122,469,899)
Grants and subsidies paid	-	-	(197,125)	-	-	-	-	(197,125)
Inventory losses/write-downs	-	-	-	(24,570,524)	-	-	-	(24,570,524)
Gains/(loss) on Property, plant and equipment	-	-	-	(6,043,488)	-	-	-	(6,043,488)
Amnesty: Consumer debtors written-off	-	-	-	(4,543,428)	-	-	-	(4,543,428)
General expenses	(8,002,156)	(26,421,893)	(10,283,103)	(47,141,627)	(44,174,899)	(106,312,005)	(1,613,903)	(243,949,486)
Total Expenditure	**(34,069,969)**	**(40,182,543)**	**(38,297,860)**	**(433,141,838)**	**(84,879,441)**	**(278,105,970)**	**(8,534,379)**	**(917,211,998)**
Total segmental surplus/(deficit)	**(34,069,969)**	**(40,182,543)**	**(36,802,766)**	**164,493,383**	**(1,980,502)**	**93,427,666**	**(7,971,240)**	**136,914,031**

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Annual Financial Statements for the year ended 30 June 2024

Notes to the Annual Financial Statements

Figures in Rand

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Other information	Council general	Municipal managers' office	Corporate services	Financial services	Social services	Technical services	Planning and economic development	Total Entities
Segment assets:								
- Inventories	-	350	21,643,686	25,302,644	(89,400)	1,871,350	-	48,728,630
- Receivables from exchange	-	-	-	(1,670,113,053)	383,190,408	1,334,620,893	-	47,698,248
- Receivables from non-exchange transactions	-	-	-	(37,352,501)	48,780,502	133,594	-	11,561,595
- Cash and cash equivalent	(46,552,961)	(114,124,574)	(45,844,930)	2,593,052,347	(301,165,376)	(1,888,525,039)	(11,443,899)	185,395,568
- Property, plant and equipment	1,836,123	11,272,178	3,154,122	1,482,155,485	(15,551,474)	952,366,526	-	2,435,232,960
- Intangible assets	-	801,384	-	-	-	-	-	801,384
Total Segment Assets	**(44,716,838)**	**(102,050,662)**	**(21,047,122)**	**2,393,044,922**	**115,164,660**	**400,467,324**	**(11,443,899)**	**2,729,418,385**
Segment liabilities								
Payables from exchange transactions	(4,012)	18,097	1,424,084	(24,934,259)	(3,968,344)	(79,960,382)	-	(107,424,816)
VAT Payable	(189,785)	9,166,472	3,144,179	(251,855,435)	730,510	194,860,532	1,232,523	(42,911,004)
Unspent conditional grant	-	-	-	-	-	(1,150,000)	-	(1,150,000)
Provisions	-	-	-	(9,496,952)	(43,328,977)	-	-	(52,825,929)
Employee benefit obligation	-	-	-	(12,095,527)	-	-	-	(12,095,527)
Total Liabilities	**(193,797)**	**9,184,569**	**4,568,263**	**(298,382,173)**	**(46,566,811)**	**113,750,150**	**1,232,523**	**(216,407,276)**
Property, plant and equipment additions	-	936,537	695,687	-	438,366	161,579,569	-	163,650,159

Notes to the Annual Financial Statements

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Accounting policies

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

Going Concern

Management considers key financial metrics and approved medium-term budgets, together with the municipality's dependency on the grants from national and provincial government, to conclude that the going concern assumptions used in the compilation of its annual financial statements, is appropriate

Operating lease commitments

Leases where risks and rewards of ownership are not transferred to the lessee are classified as operating leases. Payments received or paid under operating leases are recognised in statement of financial performance on a straight-line basis over the period of the lease.

Cash-generating assets

The municipality is not a profit-oriented entity as its primary objective is service delivery. Tariffs and charges are cost-reflective to ensure continue financial sustainability. No profit element is included in the determination of the tariff. As such, management has determined that the municipality does not control assets that meet the definition of cash-generating assets, and that the GRAP standard for the impairment of non-cash-generating assets will apply to all assets of the municipality.

Residual value of property, plant and equipment

Management has determined that none of its infrastructure assets have an active market value, and the value of the amount at the end of their useful lives would therefore be insignificant.

Useful lives of property, plant and equipment and investment property held at cost

The useful lives of assets are based on management's estimates. Management considers the impact of technology, service requirements and required return on assets to determine the optimum useful-life expectation, where appropriate. The estimated residual values of assets are also based on management judgements on whether the assets will be sold or used to the end of their useful lives, and what their condition will be at that time.

Traffic Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Budget information

The Municipality is typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2023/07/01 to 2024/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts

.All material differences are explained in the notes to the annual financial statements.

Material losses

Material losses are losses that occur due to factors other than normal production and utilisation and are regarded as material if their omission or misstatement will affect the decisions made by users of the information. The losses disclosed include that of technical losses and non-technical losses related to water. Losses that occur due to normal production and utilisation are classified as production costs and factored into the municipality 's tariffs. They, therefore, do not constitute material losses. If actual production and utilisation losses exceed the normal budgeted production and utilisation losses factored into the tariff, this difference is considered material losses.

Service charges

Service charges relating to water and sanitation are based on consumption. Waste removal is based on the size of the bin and the number of times it is collected. Meters are read and billed on a monthly basis and revenue is recognised when invoiced. Estimates of consumption are made monthly when meter readings have not been performed. The estimates of consumption are recognised as revenue when invoiced. Adjustments to estimates of consumption are made in the invoicing period when meters have been read. These adjustments are recognised as revenue in the invoicing period. Waste removal services are billed on a monthly basis.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgemental is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

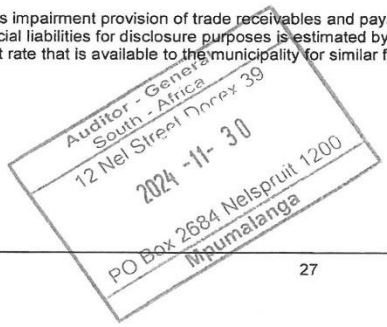
Allowance for slow moving, damaged and obsolete stock

An allowance for stock to write stock down to the lower of cost or net realisable value.The write down is included in the operation surplus note.

Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.



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Accounting policies

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 13 - Provisions.

Contingencies

Contingencies recognised in the current year required estimates and judgments, refer to note 41 on entity combinations.

Useful lives of waste and water network and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

Post retirement benefits

The present value of the post retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post retirement obligations.

Other key assumptions for pension obligations are based on current market conditions. Additional information is disclosed in Note 5.

Effective interest rate

The municipality used the effective interest rate to discount future cash flows.

Allowance for doubtful debts

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows..

1.4 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:
- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Accounting policies

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Land	Straight line	Indefinite
Buildings	Straight line	50 years
Furniture and fixtures	Straight line	3-5 years
Transport assets	Straight line	5-15 years
Office equipment	Straight line	3-5 years
IT equipment	Straight line	3-5 years
Community	Straight line	2-100 years
Solid Waste Infrastructure	Straight line	15-18 years
Water network - Boreholes	Straight line	3-80 years
Water Supply Distribution	Straight line	2-100 years
Roads Infrastructure	Straight line	2-100 years
Water Supply Bulk Mains	Straight line	15-80 years
Pumpstations	Straight line	5-100 years
Sanitation Infrastructure	Straight line	5-100 years
Water Network Reservoirs	Straight line	5-100 years

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The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

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Private Bag X1200

Accounting policies

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 3).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 3).

1.5 Site restoration and dismantling cost

The municipality has an obligation to dismantle, remove and restore items of property, plant and equipment. Such obligations are referred to as 'decommissioning, restoration and similar liabilities'. The cost of an item of property, plant and equipment includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which a municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

If the related asset is measured using the cost model:

(a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
(b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
(c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

1.6 Intangible assets

An asset is identifiable if it either:

is separable, I.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

An intangible asset is recognised when:

it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
the cost or fair value of the asset can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

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Accounting policies

Internally generated goodwill is not recognised as an intangible asset.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software, other	Straight line	3-5 years

Intangible assets are derecognised:
- on disposal; or
- when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of intangible assets is included in surplus or deficit when the asset is derecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:
- cash;
- a residual interest of another entity; or
- a contractual right to:
  - receive cash or another financial asset from another entity; or
  - exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

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Accounting policies

A financial liability is any liability that is a contractual obligation to:
- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:
- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:
- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Classification

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Financial assets	**Category**
Receivables from exchange transactions	Financial asset measured at amortised cost
Retention	Financial asset measured at amortised cost

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Financial liabilities	**Category**
Payables from exchange transactions	Financial liability measured at amortised cost

The entity has the following types of residual interests (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Accounting policies

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:
Financial instruments at fair value.
Financial instruments at amortised cost.
Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

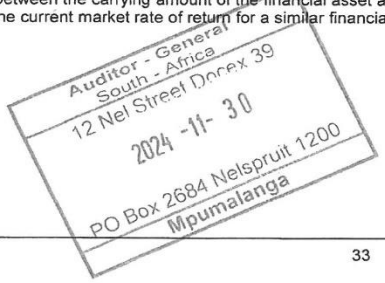
Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.



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Accounting policies

Derecognition

Financial assets

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:
the contractual rights to the cash flows from the financial asset expire, are settled or waived;
the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity :
- derecognise the asset; and
- recognise separately any rights and obligations created or retained in the transfer.

Financial liabilities

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit.

Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

1.8 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:
if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

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Accounting policies

The municipality initially measures statutory receivables at their transaction amount.

Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the entity applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

Impairment losses

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses are recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

- the rights to the cash flows from the receivable are settled, expire or are waived;

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the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:

- derecognise the receivable; and
- recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.9 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

Leases where risks and rewards of ownership are not transferred to the lessee are classified as operating leases. Payments received or paid under operating leases are recognised in statement of financial performance on a straight-line basis over the period of the lease.

1.10 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;
distribution at no charge or for a nominal charge; or
consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs./

Accounting policies

The cost of inventories is assigned using the weighted average cost formula.The same cost formula is used foe all inventories having a similiar nature and use to the municiplity

When inventories are sold, the carrying amounts of those inventories are recognised as an expenseThe same cxpense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

The municipality does not have any inventories pledged as security for liabilities.

1.11 Cash and cash equivalents

Cash and cash equivalents comprise bank balances, cash on hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less which are available on demand.

1.12 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:
the period of time over which an asset is expected to be used by the municipality; or
the number of production or similar units expected to be obtained from the asset by the municipality.

The municipality is not a profit-oriented entity as its primary objective is service delivery. Tariffs and charges are cost-reflective to ensure continue financial sustainability. No profit element is included in the determination of the tariff. As such, management has determined that the municipality does not control assets that meet the definition of cash-generating assets, and that the GRAP standard for the impairment of non-cash-generating assets will apply to all assets of the municipality.

The municipality classifies all assets held with the primary objective of generating a commercial return as cash-generating assets. A commercial return means that the return charged by the entity is commensurate with the risk associated with holding the asset and the asset is intended to generate positive cash inflows. All other assets are classified as non-cash-generating assets.

The municipality does not have any cash generating assets, as its primary objective is service delivery.

Auditor - General
South - Africa
12 Main Street Docex 39
2024 -11- 30
PO Box 2684 Nelspruit 1200
Mpumalanga

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South - Africa
12 Nel Street Docex 39
2024 -11- 30
P.O. Box 2684 Nelspruit 1200
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Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Basis for estimates of future cash flows

In measuring value in use the municipality:

base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Accounting policies

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:

its fair value less costs to sell (if determinable);
its value in use (if determinable); and
zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.



Accounting policies

Reversal of impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

its recoverable amount (if determinable); and
the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been.allocated to the asset is allocated pro rata to the other assets of the unit.

1.13 Impairment of non-cash-generating assets

Non-cash-generating assets are assets other than cash-generating assets.

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also tests a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Auditor - General
South - Africa
12 Nel Street Docex 39
2024 -11- 30
PO Box 2684 Nelspruit 1200
Mpumalanga

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South - Africa
12 Nel Street Docex 39
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PO Box 2684 Nelspruit 1200
Mpumalanga

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Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

1.14 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

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PO Box 2684

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A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service..

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

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PO Box 2684 Nelspruit 1200
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Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:
- estimated future salary increases;
- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
- estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
- those changes were enacted before the reporting date; or
- past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

1.15 Provisions and contingencies

Provisions are recognised when:
- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus.

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

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A constructive obligation to restructure arises only when an entity:
has a detailed formal plan for the restructuring, identifying at least:
- the activity/operating unit or part of an activity/operating unit concerned;
- the principal locations affected;
- the location, function, and approximate number of employees who will be compensated for services being terminated;
- the expenditures that will be undertaken; and
- when the plan will be implemented; and

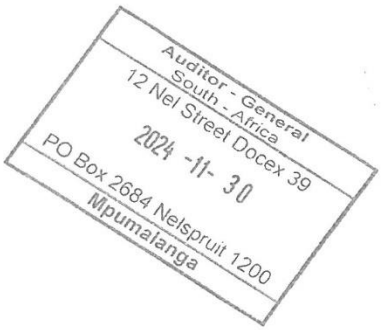
has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:
necessarily entailed by the restructuring; and
not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:
the amount that would be recognised as a provision; and
the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 41.



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12 Nel Street Dorex 39
2024 -11- 30
PO Box 2684 Nelspruit 1200
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Decommissioning, restoration and similar liability

Changes in the measurement of an existing decommissioning, restoration and similar liability that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits or service potential required to settle the obligation, or a change in the discount rate, is accounted for as follows:

If the related asset is measured using the cost model:

changes in the liability is added to, or deducted from, the cost of the related asset in the current period.
the amount deducted from the cost of the asset does not exceed its carrying amount. If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit.
if the adjustment results in an addition to the cost of an asset, the entity consider whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If there is such an indication, the entity test the asset for impairment by estimating its recoverable amount or recoverable service amount, and account for any impairment loss, in accordance with the accounting policy on impairment of assets as described in accounting policy 1.12 and 1.13.

If the related asset is measured using the revaluation model:

changes in the liability alter the revaluation surplus or deficit previously recognised on that asset, so that:
- a decrease in the liability is credited directly to revaluation surplus in net assets, except that it is recognised in surplus or deficit to the extent that it reverses a revaluation deficit on the asset that was previously recognised in surplus or deficit; and
- an increase in the liability is recognised in surplus or deficit, except that it is debited directly to revaluation surplus in net assets to the extent of any credit balance existing in the revaluation surplus in respect of that asset; in the event that a decrease in the liability exceeds the carrying amount that would have been recognised had the asset been carried under the cost model, the excess is recognised immediately in surplus or deficit;

a change in the liability is an indication that the asset may have to be revalued in order to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the reporting date. Any such revaluation is taken into account in determining the amounts to be taken to surplus or deficit and net assets. If a revaluation is necessary, all assets of that class is revalued; and
the Standard of GRAP on Presentation of Financial Statements requires disclosure on the face of the statement of changes in net assets of each item of revenue or expense that is recognised directly in net assets. In complying with this requirement, the change in the revaluation surplus arising from a change in the liability is separately identified and disclosed as such.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability is recognised in surplus or deficit as they occur. This applies under both the cost model and the revaluation model.

The periodic unwinding of the discount is recognised in surplus or deficit as a finance cost as it occurs.

1.16 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

Contracts should be non-cancelable or only cancelable at significant cost (for example, contracts for computer or building maintenance services); and
Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.17 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

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Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Revenue Recognition of Unallocatedd Deposits – exchange revenue.

Unclaimed deposits older than three years are recognised as revenue.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:
- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

Interest,

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:
- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed

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Debt written off and provision for debt impairment

The municipality's debt write off procedure include the assessment of all debtors at year end which include amongst other things those who qualify for amnesty in terms of council resolutions and those debts whose debts have prescribed in terms of the Prescription Act. Debts written off are measured at the carrying amount of the debt at year end.

Provision for impairment takes into account the estimates for the recovery of debts at year end and the movement between the provision of last year and the provision for the current year is disclosed in the statement of financial performance as a reliable estimate.

1.18 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay taxes.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

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Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Property rates.

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis with reference to the principal amount receivable and effective interest rate applicable. A composite rating system charging different rate tariffs is employed. Rebates are granted to certain categories of ratepayers and are deducted from revenue.

Rates are levied on a monthly basis; interest is levied on outstanding account if paid after due date.

Donations and Contributions.

Donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Transfers and subsidies.

Unconditional Grants.

Equitable share allocations are recognised in revenue when they are appropriated and received by the municipality.

Conditional Grants.

Conditional grants recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Interest earned on grants received and invested is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the creditor and if it is the municipality's interest it is recognised as interest earned in the Statement of Financial Performance.

Services Received in-kind.

Services in kind are recognised at its fair value when it is significant to the operations and/or service delivery objectives and when it is probable that the future economic benefits or service potential will flow to the entity and the fair value of the assets can be measured reliably. If the services in-kind are not significant to the operations and/or service delivery objectives and/or do not satisfy the criteria for recognition, only the nature and type of services in-kind received during the reporting period is disclosed.

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Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are recognised as revenue when it is probable that future economic benefits will flow to the entity, the costs can be reliablly measured and all restrictions have been comlied with. Revenue is recognised when fines or summons are issued. The amount due by a particular offender is specified on the notice, summons or equuivalent document. The municipality issuing the traffic fine may indicate that reductions are available, subject to futher processes being undertaken.

Fines reduction are not within the municipality's discretion, they are subject to a futher judicial process which is outside the municiality's contro, then these reductions are not considered in measuring the asset (receivable) on initial recognition. This is because of the high degree of uncertainty in estimating the likely outcome of this process.

Relevant disclosures should be made on the assumptions used to estimate revenue and any other relevantinformation. The municipality is able to reliably measure the fair value of fines issued. The value of the fine can be imposed on the offender is usually stipulated in legislation, regulation or equivalent, and will vary depending on the nature and severity of the offence. The amount due by a particular offender is usually indicated on the notice, summons or similar document issued, in these instances, the asset (receivable) can be measured reliably.

Impairment on all tyraffic fines outstanding is calculated on a basis of average of uncollectable rate over the full period of traffic fines per type of traffic fine.

Fines are recognised as revenue when the receivable meets the cdefinition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality,

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

1.19 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.20 Accounting by principals and agents

Identification

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An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

Identifying whether an entity is a principal or an agent

When the municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether a municipality is a principal or an agent requires the municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

Binding arrangement

The municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

Assessing which entity benefits from the transactions with third parties

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

It does not have the power to determine the significant terms and conditions of the transaction.
It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent. The municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

Recognition

The municipality, as a principal, recognises revenue and expenses that arise from transactions with third parties in a principal-agent arrangement in accordance with the requirements of the relevant Standards of GRAP.

The municipality, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

1.21 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

1.22 Unauthorised expenditure

Unauthorised expenditure means:

overspending of a vote or a main division within a vote; and

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expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.23 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.24 Irregular expenditure

Irregular expenditure as defined in section 1 of the PFMA is expenditure other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including -

(a) this Act; or
(b) the State Tender Board Act, 1968 (Act No. 86 of 1968), or any regulations made in terms of the Act; or
(c) any provincial legislation providing for procurement procedures in that provincial government.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year ended/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

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Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

1.25 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Measurement

The amount of each segment item reported is the measure reported to management for the purposes of making decisions about allocating resources to the segment and assessing its performance. Adjustments and eliminations made in preparing the entity's financial statements and allocations of revenues and expenses are included in determining reported segment surplus or deficit only if they are included in the measure of the segment's surplus or deficit that is used by management. Similarly, only those assets and liabilities that are included in the measures of the segment's assets and segment's liabilities that are used by management are reported for that segment. If amounts are allocated to reported segment surplus or deficit, assets or liabilities, those amounts are allocated on a reasonable basis.

If management uses only one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities in assessing segment performance and deciding how to allocate resources, segment surplus or deficit, assets and liabilities are reported in terms of that measure. If management uses more than one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities, the reported measures are those that management believes are determined in accordance with the measurement principles most consistent with those used in measuring the corresponding amounts in the entity's financial statements.

1.26 Budget information

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by functional classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2020/07/01 to 2021/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

Municipalities are required to prepare to adjustments budgets during October for approval by council after mid year performance review

The Statement of comparative and actual information has been included in the annual financial statements as the recommended disclosure when the annual financial statements and the budget are on the same basis of accounting as determined by National Treasury.

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Comparative information is not required.

1.27 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

1.28 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.29 Value Added Tax (VAT)

The municipality is registered with the South Africa Revenue Services (SARS) for VAT on the cash basis, in accordance with section 15 (2) of the VAT Act (Act. No 89 of 1991)

1.30 Trade payables

A liability is a present obligation of an entity arising from past events, the settlement of which is expected to result in an outflow from the entity of resources embodying economic benefits or service potential.

Payables are liabilities to ay for goods or services that have been received or supplied and have been received or supplied and have been invoiced or formally agreed with the supplier (and include payments in respect of social benefits where formal agreements for specified amounts exist).

Accruals are liabilities to pay for goods or services that have been received or supplied but have not been paid, invoiced or formally agreed with the supplier, including amounts due to emplyees.

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2. New standards and interpretations

2.1 Standards and interpretations effective and adopted in the current year

In the current year, the municipality has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

The definition of 'minority interest' has been amended to 'non-controlling interest', and paragraph .60 was added by the Improvements to the Standards of GRAP issued in November 2010. If an entity elects to apply these amendments earlier, it shall disclose this fact.

Paragraph .59 was amended by Improvements to the Standards of GRAP issued in November 2010. An entity shall apply these amendments prospectively for annual financial periods beginning on or after the effective date [in conjunction with the effective date to be determined by the Minister of Finance for GRAP 105, 106 and 107] from the date at which it first applied the Standard of GRAP on Non-current Assets Held for Sale and Discontinued Operations. If an entity elects to apply these amendments earlier, it shall disclose this fact.

The Standards of GRAP on Transfer of Functions Between Entities Under Common Control, Transfer of Functions Between Entities Not Under Common Control and Mergers amended paragraphs .03, .39, .47 to .50 and added paragraphs .51 to .58 and .61 to .62. An entity shall apply these amendments when it applies the Standards of GRAP on Transfer of Functions Between Entities Under Common Control, Transfer of Functions Between Entities Not Under Common Control and Mergers.

The effective date of the amendment is for years beginning on or after 01 April 2019.

The municipality expects to adopt the amendment for the first time in the 2,018/2019 annual financial statements.

This Directive was originally issued by the Accounting Standards Board (the Board) in December 2009. Since then, it has been amended by:

Consequential amendments when the following Standards of GRAP were amended to clarify some of the principles:
- GRAP 105 Transfer of Functions Between Entities Under Common Control
- GRAP 107 Mergers

Consequential amendments arising from GRAP 110 *Living and Non-living Resources* issued in December 2017.
Consequential amendments arising from the following Standards of GRAP in May 2018:
- GRAP 34 *Separate Financial Statements*
- GRAP 35 *Consolidated Financial Statements*
- GRAP 36 *Investments in Associates and Joint Ventures*
- GRAP 37 *Joint Arrangements*
- GRAP 38 *Disclosure of Interests in Other Entities*

The effective date of this Directive coincides with the effective dates of the applicable Standards of GRAP, as determined by the Minister of Finance. If an entity has assets that it previously could not recognise and/or measure in accordance with the Standards of GRAP on their initial adoption on the transfer date or the merger date because information about the acquisition cost of the assets was not available, an entity applies this Directive to those assets. The fair value of those assets is determined at the date of adopting the Standards of GRAP on the transfer date or the merger date in accordance with the Directive's Appendix paragraph A3.

The effective date of this revised directive is for years beginning on or after 01 April 2019.

The municipality expects to adopt the directive for the first time in the 2018/2019 annual financial statements.

2.2 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2024 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:

Notes to the Annual Financial Statements

GRAP 25 (as revised): Employee Benefits	01 April 2023	The impact of this is not material
GRAP 2020: Improvements to the Standards of GRAP 2020s	01 April 2023	The impact of this is not material

The effective date of the interpretation is for years beginning on or after 01 April 2020.

The municipality expects to adopt the interpretation for the first time in the 2019/2020 annual financial statements.

2.3 Standards and interpretations not yet effective or relevant

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2024 or later periods later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
GRAP 2023 Improvements to the Standards of GRAP 2023	01 April 2099	Unlikely there will be a material impact
GRAP 1 (amended): Presentation of Financial Statements (Going Concern)	01 April 2099	Unlikely there will be a material impact
GRAP 103 (as revised): Heritage Assets	01 April 2099	Unlikely there will be a material impact
GRAP 104 (as revised): Financial Instruments	01 April 2025	Unlikely there will be a material impact

The objective of this standard is to ensure that a reporting entity's annual financial statements contain the disclosures necessary to draw attention to the possibility that its financial position and surplus or deficit may have been affected by the existence of related parties and by transactions and outstanding balances with such parties.

An entity that prepares and presents financial statements under the accrual basis of accounting (in this standard referred to as the reporting entity) shall apply this standard in:

identifying related party relationships and transactions;
identifying outstanding balances, including commitments, between an entity and its related parties;
identifying the circumstances in which disclosure of the items in (a) and (b) is required; and
determining the disclosures to be made about those items.

Disclosure of related party transactions, outstanding balances, including commitments, and relationships with related parties may affect users' assessments of the financial position and performance of the reporting entity and its ability to deliver agreed services, including assessments of the risks and opportunities facing the entity. This disclosure also ensures that the reporting entity is transparent about its dealings with related parties.

The standard states that a related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. As a minimum, the following are regarded as related parties of the reporting entity:

A person or a close member of that person's family is related to the reporting entity if that person:

- has control or joint control over the reporting entity;
- has significant influence over the reporting entity;
- is a member of the management of the entity or its controlling entity.

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South - Africa
12 Nel Street Docex 39
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An entity is related to the reporting entity if any of the following conditions apply:
- the entity is a member of the same economic entity (which means that each controlling entity, controlled entity and fellow controlled entity is related to the others);
- one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an economic entity of which the other entity is a member);
- both entities are joint ventures of the same third party;
- one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- the entity is a post-employment benefit plan for the benefit of employees of either the entity or an entity related to the entity. If the reporting entity is itself such a plan, the sponsoring employers are related to the entity;
- the entity is controlled or jointly controlled by a person identified in (a); and
- a person identified in (a)(i) has significant influence over that entity or is a member of the management of that entity (or its controlling entity).

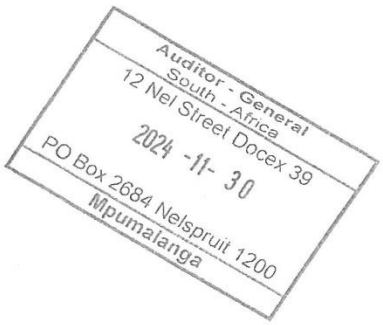
The standard furthermore states that related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

The standard elaborates on the definitions and identification of:
Close member of the family of a person;
Management;
Related parties;
Remuneration; and
Significant influence

The standard sets out the requirements, inter alia, for the disclosure of:
Control;
Related party transactions; and
Remuneration of management

The effective date of the standard is for years beginning on or after 01 April 2019.

The municipality expects to adopt the standard for the first time in the 2019/2019 annual financial statements.



Notes to the Annual Financial Statements

Figures in Rand

3. Property, plant and equipment

	2024			2023		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land - General plant	522,510,968	-	522,510,968	530,299,587	-	530,299,587
Machinery and equipment	15,245,811	(7,914,510)	7,331,301	8,265,530	(6,189,198)	2,076,332
Furniture and office equipment	9,440,291	(6,731,775)	2,708,516	8,361,120	(6,316,867)	2,044,253
Transport assets	96,420,300	(80,409,624)	16,010,676	96,420,303	(69,207,381)	27,212,922
IT equipment	18,640,695	(11,284,846)	7,355,849	17,403,984	(9,763,907)	7,640,077
Community assets	543,531,590	(319,360,329)	224,171,261	511,392,863	(312,584,659)	198,808,204
Solid waste	71,000,720	(3,722,350)	67,278,370	71,000,719	(1,892,457)	69,108,262
Storm water Infrastructure	183,329,769	(66,171,328)	117,158,441	159,952,811	(61,899,327)	98,053,484
Water network - Boreholes	78,130,087	(31,786,468)	46,343,619	68,211,061	(30,923,105)	37,287,956
Sanitation Infrastructure	152,387,006	(63,703,890)	88,683,116	121,537,537	(60,581,590)	60,955,947
Road Infrastructure	1,218,394,560	(707,007,978)	511,386,582	1,206,317,914	(691,435,156)	514,882,758
Water Supply Distribution	812,808,801	(330,524,922)	482,283,879	739,891,798	(321,099,590)	418,792,208
Water Supply Bulk mains	220,921,705	(182,606,721)	38,314,984	219,316,047	(181,844,980)	37,471,067
Pumpstations	281,150,486	(27,842,709)	253,307,777	253,005,350	(20,960,604)	232,044,746
Reservoirs	320,874,467	(126,128,138)	194,746,329	315,199,557	(116,644,407)	198,555,150
Total	4,544,787,256	(1,965,195,588)	2,579,591,663	4,326,576,192	(1,891,343,232)	2,435,232,960

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Reconciliation of property, plant and equipment - 30 June 2024 FAR including WIP allocation

	Sum of Carrying Value 30 June 2024 (FAR)	WIP register 30 June 2024 allocation to PPE	Total
Land - General Plant	522,510,909	-	522,510,968
Machinery and Equipment	7,331,296	-	7,331,295
Furniture and office equipment	2,708,518	-	2,708,518
Transport assets	16,010,676	-	16,010,676
IT equipment	3,401,434	3,954,415	7,355,849
Community assets	188,540,959	35,630,302	224,171,261
Solid Waste	67,278,370	-	67,278,370
Storm Water	117,100,974	57,467	117,158,441
Water network - Boreholes	30,630,562	15,713,057	46,343,619
Sanitation Infrastructure	49,564,090	39,119,026	88,683,116
Road Infrastructure	491,833,386	19,553,196	511,386,582
Water Supply Distribution	413,271,708	69,012,172	482,283,879
Water Supply Bulk Mains	36,186,601	2,128,383	38,314,984
Pump Stations	253,307,779	-	253,307,777
Reservoirs	194,746,334	-	194,746,334
	2,394,423,596	**185,168,018**	**2,579,591,663**

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Annual Financial Statements for the year ended 30 June 2024

Notes to the Annual Financial Statements

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Reconciliation of property, plant and equipment - 30 June 2024

	Opening balance	Additions	Donations	Transfers in/ Transfers out	Derecogniti on: Cost	Dereccogr ition Accu mulated D epreciatio n	Derecogni tion Accu mulated I mpairment	Depreciatio n	Impairme nt loss	Subtotal	Assets under condtruction	Total
Land - General plant	530,299,528	-	-	-	(7,788,619)	-	-	-	-	522,510,909	-	522,510,909
Machinery and equipment	2,076,327	7,043,611	-	-	(63,336)	27,270	-	(1,752,580)	-	7,331,296	-	7,331,295
Furniture and office equipment	2,044,287	1,083,727	-	-	(4,471)	4,446	-	(413,983)	(5,371)	2,708,518	-	2,708,518
Transport assets	27,212,922	-	-	-	-	-	-	(11,202,243)	-	16,010,679	-	16,010,679
IT equipment	3,685,599	1,312,212	-	-	(75,486)	38,556	1	(1,559,506)	-	3,401,377	3,954,415	7,355,849
Community assets	176,732,289	-	22,521,494	-	(3,936,851)	2,428,205	138,773	(8,881,238)	(461,715)	188,541,110	35,630,302	224,171,261
Solid waste	69,108,262	-	-	-	-	-	-	(1,829,893)	-	67,278,369	-	67,278,369
Storm water	97,996,016	-	-	23,376,960	-	-	-	(4,272,001)	-	117,100,975	57,467	117,158,441
Water network - Boreholes	33,189,826	-	-	2,274,377	(3,970,276)	1,685,126	395,523	(2,133,413)	(810,598)	30,630,564	15,713,057	46,343,619
Sanitation Infrastructure	52,696,419	-	-	-	(10,027)	9,837	72	(2,689,252)	(442,958)	49,564,092	39,119,026	88,683,116
Roads Infrastructure	468,753,967	-	-	39,703,979	(1,051,738)	682,813	-	(16,255,635)	-	491,833,386	19,553,196	511,386,582
Water Supply Distribution	348,652,946	-	-	74,044,092	-	-	-	(9,425,332)	-	413,271,554	69,012,172	482,283,879
Water Supply Bulk Mains	36,948,343	-	-	-	-	-	-	(761,741)	-	36,186,602	2,128,383	38,314,984
Pumpstations	204,890,842	-	-	56,464,784	(1,165,744)	286,587	250,918	(7,406,314)	(13,296)	253,307,777	-	253,307,777
Reservoirs	198,555,143	-	-	8,711,075	(3,036,156)	615,022	-	(8,029,283)	(2,069,471)	194,746,329	-	194,746,329
	2,252,842,716	**9,439,550**	**22,521,494**	**204,575,267**	**(21,102,704)**	**5,777,862**	**785,287**	**(76,612,435)**	**(3,803,408)**	**2,394,423,596**	**185,168,018**	**2,579,591,663**

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Reconciliation of property, plant and equipment - 30 June 2023 FAR including WIP allocation

	Sum of Carrying Value 30 June 2023 (FAR Restated)	WIP additions/(transfers out)	Total
Land - General Plant	530,299,528	-	530,299,587
Machinery and Equipment	2,076,334	-	2,076,333
Furniture and office equipment	2,044,218	-	2,044,218
Transport assets	27,212,919	-	27,212,919
IT equipment	3,685,663	3,954,414	7,640,077
Community assets	176,732,292	22,075,912	198,808,204
Solid Waste	69,108,262	-	69,108,262
Storm Water	97,996,017	57,467	98,053,484
Water network - Boreholes	33,189,825	4,098,131	37,287,956
Sanitation Infrastructure	52,696,419	8,259,528	60,955,947
Road Infrastructure	468,753,966	46,128,792	514,882,758
Water Supply Distribution	348,652,948	70,139,261	418,792,208
Water Supply Bulk Mains	36,948,342	522,725	37,471,067
Pump Stations	204,890,844	27,153,904	232,044,746
Reservoirs	198,555,150	-	198,555,150
	2,252,842,727	**182,390,135**	**2,435,232,932**

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Reconciliation of property, plant and equipment - 30 June 2023

	Opening balance	Additions	WIP additions/(transfers received)	Derecognition costs	Derecognition accumulated depreciation	Depreciation	Impairment loss	Subtotal	Assets under construction	Total
Land - General Plant	530,639,360	-	(339,832)	-	-	-	(59)	530,299,528	-	530,299,587
Machinery and Equipment	3,150,720	-	-	-	-	(1,074,391)	-	2,076,333	-	2,076,333
Furniture and office equipment	1,741,635	695,687	(16,671)	14,610	-	(391,043)	-	2,044,218	-	2,044,218
Transport assets	38,821,840	-	-	-	-	(11,608,918)	-	27,212,922	-	27,212,922
IT equipment	4,817,694	936,537	-	-	-	(2,069,336)	-	3,684,896	3,954,415	7,640,077
Community assets	190,953,603	438,366	(2,244,766)	2,030,483	14,621	(9,530,305)	(4,929,712)	176,732,289	22,075,912	198,808,204
Solid Waste	70,938,155	-	-	-	-	(1,829,893)	-	69,108,262	8,259,528	69,108,262
Storm Water	85,554,350	16,534,816	(190,458)	59,157	-	(3,961,849)	-	97,996,016	57,467	98,053,484
Water network - Boreholes	36,190,394	380,662	(1,518,238)	666,432	351,744	(2,170,672)	(710,496)	33,189,826	4,098,131	37,287,956
Sanitation Infrastructure	62,542,636	-	(280,451)	280,451	-	(3,143,716)	(6,702,501)	52,696,419	8,259,528	60,955,947
Road Infrastructure	436,258,366	54,136,567	(5,788,109)	4,323,060	231	(15,591,102)	(4,585,046)	468,753,967	46,128,792	514,882,758
Water Supply Distribution	297,708,321	59,964,427	(152)	121	-	(8,678,123)	(341,648)	348,652,946	70,139,261	418,792,208
Water Supply Bulk Mains	37,710,084	-	-	-	-	(761,741)	-	36,948,343	522,725	37,471,067
Pump Stations	213,305,697	-	(10,928,858)	10,022,361	14,230	(7,193,502)	(329,086)	204,890,842	27,153,904	232,044,746
Reservoirs	203,509,390	3,115,860	(421,225)	268,477	-	(7,873,267)	(44,093)	198,555,142	-	198,555,150
	2,213,842,245	**136,202,922**	**(21,728,760)**	**17,665,152**	**380,826**	**(75,877,858)**	**(17,642,641)**	**2,252,842,727**	**182,390,135**	**2,435,232,932**

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Notes to the Annual Financial Statements

Figures in Rand	2024	2023

Change in accounting estimates

A change in the estimated useful life of various assets of the munidipality has resulted in the following:

	Depreciation 2024 (With RUL adjustments)	Depreciation 2024 (Without RUL adjustments)	Effect / Impact of adjustments
Community assets	8,546	(37,237)	(28,691)
Libraries	186,404	(528,457)	(342,053)
Roads Infrastructure	611,925	(1,331,595)	(719,670)
Water Supply Infrastructure: Boreholes	190	(290)	(100)
Water Supply Infrastructure: Distribution	68,339	(380,931)	(312,592)
Water Supply Infrastructure: Reservoirs	47	(94)	(47)
	875,451	**(2,278,604)**	**(1,403,153)**

30 June 2024

The remaining useful lives of all asset classes were adjusted during 2023/2024 to more accurately reflect the period of economic benefits or service potential derived from these assets. The effect of changing the remaining useful life of assets for the Municipality during the 2023-2024 has decreased the depreciation charge for the current by R 1 403 154 and an equal increase for future periods.



Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Property, plant and equipment in the process of being constructed or developed		
Cumulative expenditure recognised in the carrying value of property, plant and equipment		
Community	35,630,302	21,094,773
Roads Infrastructure	19,553,196	46,186,259
Solid waste	57,467	-
Sanitation Infrastructure	39,119,026	8,259,528
Water network Boreholes	15,713,057	-
Water supply - Distribution	69,012,172	65,490,469
Water supply - Bulk Mains	2,128,383	36,465,936
ICT system upgrade to improve operation, security and continuity	3,954,415	3,954,415
Electricity	-	938,755
	185,168,018	**182,390,135**
Carrying value of property, plant and equipment where construction or development has been halted either during the current or previous reporting period(s)		
Construction of Mathyzensloop Bus Route - Ward 7 MIG	694,966	694,966
Construction of Moloto South Bus Route - Ward 1 MIG	904,545	904,545
Construction of Zakehni Bus Route - Ward 4 MIG	-	1,098,722
Construction of Kwaggafontein A Link Road-ward 27	869,278	-
Construction of Multi-Purpose Centre in Moloto North (MIG)	1,640,040	-
Rehabilitation of bridge Rietfontein	-	57,467
Upgrade of Moloto South KwaMhlanga & Kameelpoort W2 32 19	522,723	522,713
Construction of Stalls	1,392,207	-
	6,023,759	**3,278,413**

30 June 2023:

The projects are been designed/assesses whereby the construction implementation has been halted either during the current and previous years. The details of the challenges are low yield not feasible for equipping with motorised pump for the boreholes,poor water quality and the contract has lapsed /expired as a result of lack of budget to implementation of the project. None of the halted projects were affected by impairment for 2022-2023 financial period.

Council has resoluted that Boreholes must be written-off as redundant in 2022-2023 amounting to R2 360 979.

Reconciliation of Work-in-Progress 30 June 2024

	Restated opening balance WIP	Included within Other PPE	Total
Opening balance	182,390,135	-	182,390,135
Additions/capital expenditure	-	207,353,149	207,353,149
Transferred to completed items	-	(204,575,267)	(204,575,267)
	182,390,135	**2,777,882**	**185,168,017**



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

Reconciliation of Work-in-Progress 30 June 2023

	Included within Infrastructure	Prior period error	Restated balance
Opening balance	157,103,095	-	157,103,095
Additions/capital expenditure	161,579,569	-	161,579,569
WIP write-off - redundant	(2,360,979)	-	(2,360,979)
Transferred to completed items	(127,058,131)	-	(127,058,131)
WIP correction to repairs and maintenance	-	(4,691,157)	(4,691,157)
WIP transfered to completed items	-	(2,182,262)	(2,182,262)
	189,263,554	**(6,873,419)**	**182,390,135**

30 June 2023:

Prior period error correction has been made on items incorrectly classifed under Work in Progress but needed to be classified as Repairs and Maintenance amounting to R3 991 984.

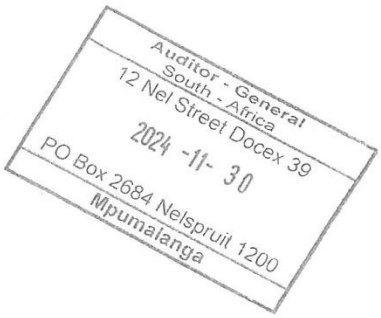
Other information

Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance		
Community assets	10,829,808	633,063
Roads infrastructure	30,001,027	13,478,176
IT equipment	8,754,642	5,000,799
Water supply - Bulk mains & Distribution	15,831,086	25,056,691
Machinery and equipment	10,370,107	6,769,500
Buildings	-	5,896,479
Solid waste	195,200	-
	75,981,870	**56,834,708**

30 June 2023:

Prior period error correction has been made on items incorrectly classifed under Work in Progress but needed to be classified as Repairs and Maintenance amounting to R3 991 984 and R3 850 505 as Consulting and professional fees.t

** A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

4. Intangible assets

	2024			2023		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	2,540,037	(2,276,115)	263,922	2,540,037	(1,738,653)	801,384

Reconciliation of intangible assets - 30 June 2024

	Opening balance	Amortisation	Total
Computer software, other	801,384	(537,462)	263,922

Reconciliation of intangible assets - 30 June 2023

	Opening balance	Amortisation	Total
Computer software, other	1,413,327	(611,943)	801,384

5. Employee benefit obligations

Other long-term employee benefits

The municipality's employee benefit obligation consist of an obligation to pay out a bonus in the year of the employee attaining the required service. The obligation represents a liability to the municipality and the value is represented by the actuarial valuation obtained and is presently being implemented as per the municipality's policy.

The municipality offers bonuses for every 5 years of completed service from 10 years to 45 years.

The amounts recognised in the statement of financial position are as follows:

Carrying value		
Present value of the defined benefit obligation-partly or wholly funded	15,468,000	12,095,527
Non-current liabilities: > 1 year	15,272,000	10,775,035
Current liabilities: < 1 year	196,000	1,320,492
	15,468,000	**12,095,527**

Net expense recognised in the statement of financial performance

Current service cost	1,017,162	1,196,000
Interest cost	1,270,460	1,514,000
Actuarial (gains) losses	1,782,283	(1,811,873)
Settlement	(697,432)	(1,983,600)
	3,372,473	**(1,085,473)**

Calculation of actuarial gains and losses

Actuarial (gains) losses – Obligation	(1,782,283)	(1,811,873)

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Key assumptions used

Assumptions used at the reporting date:

	63	63
Discount rates used	10.99 %	11.11 %
Expected rate of return on assets	5.96 %	5.60 %
Expected increase in salaries	6.96 %	6.60 %
Other material actuarial assumptions [provide details]	3.77 %	4.23 %

Sensitivity analysis

The valuation basis assumes that the salary inflation rate (which manifests itself as the annual increase in employees' salaries which determines the bonuses payable will be 3,94% less than the corresponding discount rate, in the long term. The effect of a 1% increase and decrease in the salary inflation rate is as follows:

	One percentage point increase	One percentage point decrease
Effect on the aggregate of the service cost and interest cost	3,047,000	2,663,000
Effect on defined benefit obligation	16,479,000	14,586,000

As per the table above, a 1% increase in the salary increase rate results in a 6,5% increase in the accrued liability whilst a 1% decrease in salary increase rate will result result in a 6,0% decrease in the accrued liability.

6. Inventories

Inventories Land held for sale	46,056,215	46,056,215
Water for distribution	1,795,906	1,717,340
Stores and materials	1,357,942	955,075
	49,210,063	**48,728,630**

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Water for distribution

Opening balance	1,717,340	1,595,034
System input volume	159,735,219	150,756,347
Authorised consumption	(126,216,932)	(122,469,899)
Water losses	(26,300,048)	(24,672,115)
Data transfer and management errors	(7,139,673)	(3,492,027)
Closing balance	**1,795,906**	**1,717,340**

Water losses

Actual return on plan assets	21 %	19 %

7. Receivables from exchange transactions

Debtors shortages	138,206	138,206
Sundry debtors - Rentals	1,124,216	582,275
Overpayments	1,384,440	1,568,353
Consumer debtors - Water	25,284,164	31,380,721
Consumer debtors - Sewerage	479,351	535,211
Consumer debtors - Refuse	10,941,535	13,493,481
	39,351,912	**47,698,247**

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Reconciliation of provision for impairment of trade and other receivables		
Opening balance	(1,849,590,085)	(1,627,357,323)
Provision for impairment	(310,188,259)	(222,232,762)
	(2,159,778,344)	**(1,849,590,085)**

30 June 2023:

Reclassification (correction of incorrect mapping) Unauthorised, Irregular, Fruitless and wasteful to Sundry debtor (ASSET vote) amounting to R8 036 in 2021-2022.

Reclassification of Overpayments of creditors from Receivables from non-echange transactions to Receivables from exchange transactions amounting to R706 639.

8. Receivables from non-exchange transactions

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Statutory receivables		
Consumer debtors - Property Rates	8,308,274	11,390,808
Traffic fines	157,535	170,787
	8,465,809	**11,561,595**
Traffic fines - Impaired		
Gross balance	41,815,197	39,026,451
Less: Allowance for impairment	(41,657,662)	(38,855,664)
	157,535	**170,787**

The Traffic Fines are administrated as per iGrap01 and the Traffic Regulation Act.

Property rates - Impaired		
Gross balance	402,861,132	382,499,540
Less: Allowance for impairment	(394,552,858)	(371,108,732)
	8,308,274	**11,390,808**

Property Rates is charged to the consumers as per the MPRA, MSA (Chapter 09) and the adopted Tariff Structure.

9. VAT receivable

See note 15 for detail on VAT receivable and VAT payable.

10. Consumer debtors- Disclosure

Consumer debtrs - Gross		
Consumer debtors - Rates	402,861,132	382,499,540
Consumer debtors - Water	1,248,545,158	1,054,242,228
Consumer debtors - Sewerage	23,243,304	20,330,143
Consumer debtors - Refuse	530,545,672	449,721,992
	2,205,195,266	**1,906,793,903**

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Less: Allowance for impairment		
Consumer debtors - Rates	(394,552,858)	(371,108,732)
Consumer debtors - Water	(1,223,260,994)	(1,022,861,507)
Consumer debtors - Sewerage	(22,763,953)	(19,794,932)
Consumer debtors - Refuse	(519,604,137)	(436,228,511)
	(2,160,181,942)	**(1,849,993,682)**
Net balance		
Consumer debtors - Rates (Note 8)	8,308,274	11,390,808
Consumer debtors - Water (Note 7)	25,284,164	31,380,721
Consumer debtors - Sewerage (Note 7)	479,351	535,211
Consumer debtors - Refuse (Note 7)	10,941,535	13,493,481
	45,013,324	**56,800,221**
Included in above is receivables from exchange transactions		
Water	25,284,164	31,380,721
Sewerage	479,351	535,211
Refuse	10,941,535	13,493,481
	36,705,050	**45,409,413**
Included in above is receivables from non-exchange transactions (taxes and transfers)		
Rates	8,308,274	11,390,808
Net balance	**45,013,324**	**56,800,221**
Rates		
Current (0 -30 days)	170,320	227,816
31 - 60 days	142,902	227,816
61 - 90 days	38,218	227,816
91 - 120 days	155,365	251,630
121 - 365 days	1,057,643	1,480,805
> 365 days	6,743,826	8,974,925
	8,308,274	**11,390,808**
Water		
Current (0 -30 days)	1,027,774	1,255,229
31 - 60 days	306,529	313,807
61 - 90 days	234,405	313,807
91 - 120 days	3,073,019	3,765,687
121 - 365 days	1,872,661	2,196,650
> 365 days	18,769,776	23,535,541
	25,284,164	**31,380,721**
Sewerage		
Current (0 -30 days)	15,339	16,056
31 - 60 days	5,656	5,352
61 - 90 days	4,506	5,352
91 - 120 days	74,156	80,282
121 - 365 days	36,095	42,817
> 365 days	343,599	385,352
	479,351	**535,211**

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Figures in Rand	2024	2023
Refuse		
Current (0 -30 days)	512,064	674,674
31 - 60 days	149,899	134,935
61 - 90 days	110,510	134,935
91 - 120 days	1,880,850	2,293,892
121 - 365 days	893,923	1,079,478
> 365 days	7,394,289	9,175,567
	10,941,535	**13,493,481**

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THEMBISILE HANI LOCAL MUNICIPALITY
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Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Gross balances		
Households	2,051,272,961	1,773,318,329
Industrial/Commercial	22,056,699	19,067,939
National and Provincial Government	132,340,191	114,407,634
	2,205,669,851	**1,906,793,902**
Summary of receivables by customer classification		
Consumers		
Current (0 -30 days)	66,666,371	53,199,549
31 - 60 days	28,512,694	17,733,183
61 - 90 days	20,717,857	17,733,183
91 - 120 days	182,153,039	159,598,650
121 - 365 days	180,922,275	159,598,650
> 365 days	1,572,300,725	1,365,455,113
	2,051,272,961	**1,773,318,328**
Industrial/ commercial		
Current (0 -30 days)	348,496	381,359
31 - 60 days	498,481	381,359
61 - 90 days	355,113	381,358
91 - 120 days	725,665	572,038
121 - 365 days	2,911,484	2,478,832
> 365 days	17,217,367	14,872,992
	22,056,606	**19,067,938**
National and provincial government		
Current (0 -30 days)	238,212	1,144,076
31 - 60 days	238,212	1,144,076
61 - 90 days	158,808	1,144,076
91 - 120 days	238,212	1,144,076
121 - 365 days	8,258,028	6,864,458
> 365 days	123,208,718	102,966,870
	132,340,190	**114,407,632**
Total		
Current (0 -30 days)	67,253,079	54,724,985
31 - 60 days	29,249,388	19,258,618
61 - 90 days	21,231,778	19,258,618
91 - 120 days	183,116,917	161,314,764
121 - 365 days	192,091,787	168,941,940
> 365 days	1,712,726,810	1,483,294,976
	2,205,669,759	1,906,793,901
Less: Allowance for impairment	(2,160,181,942)	(1,849,993,681)
	45,487,817	**56,800,220**

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Receivables from exchange transactions (continued)

Statutory receivables general information
Basis used to assess and test whether a statutory receivable is impaired

The estimate were determined by the judgement of the management of the municipality, suplemented by experience of past practices and stastistics inrelation to uncollectable debt. The effects of the time value of money has been ignored due to the

Notes to the Annual Financial Statements

Figures in Rand	2024	2023

fact that the debt is immediately payable.

In assessing if statutory receivables are impaired, management assessed whether there are any indications that:
a) Individually significant receivables are impaired; and/or
b) Groups of simular, individually insignificant, receivables are impaire,

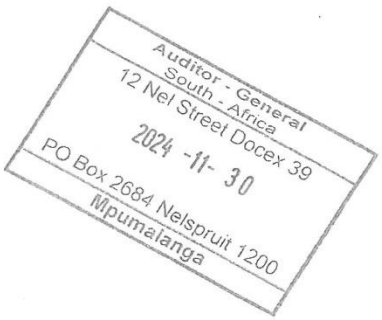
The following accounts are specifically excluded from the assesment of impairment:
Receivable accounts with a total credit balance at reporting date;
Receivable accounts where the total balance at reporting date is zero;
Receivable accounts where the municipality is the owner, as this is raised on the debtor system and rebated accordingly; and
Receivable accounts that have not been outstanding for more that 30 days at reporting date as these accounts balances are considered not to be past due.

In estimating the future cash flow, management considered both the amount and timing of the cash flows that it will receive in future. In line with par 12 of Credit Control Policy, the municipality does not see itself as a credit provision institution and hence the effect of the time value of money is not considered as all outstanding amounts are immediately payable.

In detemiining the amount impaired, managemente the cash flow that it expects to collect based on facts and circumstances at the reporting date.

The future cash flows of a group of eceivables that were individually or collectively evaluated for impairment were estimated using historical experience. For this purpose management adopted the payment pattern of each receivable.

Individual receivable impairment shall identify individual receivable accounts that meet any one of the following criteria:
- A debtor that has been placed under or applied for liquidation or sequestration
- Debtors where the last payment date by the consumer was before 31 March of the financialyear;
- Accounts handed over to debt collectors and/or power of attorney;
- All accounts indicated as in-active accounts of the system;
- When a formal arrangement is made on arrears debt, and the debtor has defaulted on this arrangement fora period in excess of 30 days during the financial year.



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Figures in Rand	2024	2023

11. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	5,000	5,000
Bank balances	228,064,890	184,272,405
Short-term deposits	-	1,118,167
	228,069,890	**185,395,572**

The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June 2024	30 June 2023	30 June 2022	30 June 2024	30 June 2023	30 June 2022
First National Bank - Current account: 620-262-96427	227,739,008	178,493,112	127,878,707	227,738,807	178,493,113	127,878,707
First National Bank - Call deposit: 621-470-52427	-	-	-	-	859,037	-
Nedbank - Current account 100422-2378	316,200	5,774,005	4,423,325	326,080	5,779,290	4,373,869
Standard Bank - Call deposit: 338589783017	-	-	-	-	259,130	-
Total	**228,055,208**	**184,267,117**	**132,302,032**	**228,064,887**	**185,390,570**	**132,252,576**

Kindly note that the reconciliation on the bank accounts above excludes the R5 000 cash on hand.

30 June 2024

Nedbank Current account reconciliation between bank statement and cash book balance:

- Deposits made on 30 June 2024 at the cashiers not cleared from the bank to the amount of R9 860,62.
- Payments not on bank statement to the amount of -R633,77

30 June 2023:
Nedbank current account reconciliation between the bank statement and cash book balances:
- Deposits made on 30 June 2023 at the cashiers not cleared from the bank to the amount of R5 282,10.

30 June 2022:
Nedbank current account reconciliation between the bank statement and cash book balances:
- Deposits in 2021-2022 not cleared from the bank to the amount of R49 454.02.

12. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts		
MDRG	-	1,150,000

Municipal Disaster Response Grant had been received on the 15th June 2023 from COGTA, the approved grant should be spent within 6 months from June 2023 to November 2023 relating to the 2023/2024 financial period.

See note 26 for reconciliation of grants from National/Provincial Government.

Notes to the Annual Financial Statements

Figures in Rand	2024	2023

13. Provisions

Reconciliation of provisions - 30 June 2024

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Total
Environmental rehabilitation	43,328,977	1,826,855	-	-	45,155,832
Provision for Bonuses	9,496,952	10,175,676	(9,255,815)	(241,137)	10,175,676
	52,825,929	**12,002,531**	**(9,255,815)**	**(241,137)**	**55,331,508**

Reconciliation of provisions - 30 June 2023

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Change in discount factor	Total
Environmental rehabilitation	44,337,390	-	-	-	(1,008,413)	43,328,977
Provision for Bonuses	8,629,265	9,496,952	(8,557,801)	(71,464)	-	9,496,952
	52,966,655	**9,496,952**	**(8,557,801)**	**(71,464)**	**(1,008,413)**	**52,825,929**

Non-current liabilities	-	37,860,860
Current liabilities	55,331,508	14,965,069
	55,331,508	**52,825,929**

Environmental rehabilitation:

The municipality has two dumping sites, one in Kwaggafontein which is 7,2 hectares and the other one in KwaMlanga which is 5,7 hectares. The remaining useful lives of theses dumping sites are 6 years and 5 years respectively. Each year the dumping sites remaining useful lives are assessed and the provision is adjusted accordingly.

Bonuses:

The municipality raises a provision for 13th cheque bonuses that staff members receive after twelve months after savings. The provision is based on the appointment month and the most recent effective salary notches of individual employees.

14. Payables from exchange transactions

Payables and accruals	40,373,323	33,830,882
Accrued leave pay	16,874,360	15,524,459
Retention	6,680,947	4,119,618
Debtors with credit balances	17,551,665	16,500,687
Unallocated deposits	292,435	386,856
	81,772,730	**70,362,502**

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Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Payables from exchange transactions: Non-current liabilities		
Advance payments: Land	7,769,207	6,886,716
Retention	33,808,768	29,689,150
Deposits received	505,635	486,448
	42,083,610	**37,062,314**
Current liabilities: Payables from exchange transactions	81,772,730	70,362,502
Non-current liabilities: Payables from exchange transactions	42,083,610	37,062,314
	123,856,340	**107,424,816**
15. VAT payable		
VAT payable	313,815,883	306,743,159
VAT receivable	(256,333,837)	(263,832,153)
	57,482,046	**42,911,006**
16. Revenue		
Service charges	148,423,686	129,372,457
Rental of facilities and equipment	1,593,069	1,250,252
Agency services	13,319,103	10,331,899
Licences and permits	2,564	2,444
Other income	905,565	2,308,878
Interest received	144,440,801	128,575,803
Property rates	61,390,137	57,317,894
Government grants & subsidies	836,962,000	716,823,000
Donations received	22,521,494	5,330,309
Fines, Penalties and Forfeits	3,056,250	2,665,900
	1,232,614,669	**1,053,978,836**
The amount included in revenue arising from exchanges of goods or services are as follows:		
Service charges	148,423,686	129,372,457
Rental of facilities and equipment	1,593,069	1,250,252
Agency services	13,319,103	10,331,899
Licences and permits	2,564	2,444
Other income	905,565	2,308,878
Interest received	144,440,801	128,575,803
	308,684,788	**271,841,733**
The amount included in revenue arising from non-exchange transactions is as follows:		
Taxation revenue		
Property rates	61,390,137	57,317,894
Licences or permits	266,159	149,635
Transfer revenue		
Government grants & subsidies	836,962,000	716,823,000
Public contributions and donations	22,521,494	5,330,309
Fines, Penalties and Forfeits	3,056,250	2,665,900
	924,196,040	**782,286,738**

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Notes to the Annual Financial Statements

Figures in Rand	2024	2023
17. Service charges		
Sale of water	104,897,738	89,896,840
Sewerage and sanitation charges	2,912,969	1,898,499
Refuse removal	40,612,979	37,577,118
	148,423,686	**129,372,457**
18. Rental of facilities and equipment		
Facilities and equipment		
Rental of facilities	1,593,069	1,250,252
19. Fines, Penalties and Forfeits		
Traffic Fines - Municipal and Court	3,056,250	2,665,900
20. Agency services		
Driver's Licenses	13,319,103	10,331,899

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The municipality is a party to a principal-agent arrangement. The municipality act as an agent for the Mpumalanga Department of Transport, whereby it administers the registration of vehicles and collection of funds thereof, on behalf of the department within the municipality's jurisdictions.

Entity as agent

Revenue recognised:

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal is R13 319 103 (2023: R10 331 899)

21. Licences and permits (exchange)		
Road and Transport:Activities on Public Roads	2,564	-
22. Licences and permits (non-exchange)		
Trading licences	266,159	149,635

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
23. Other Income		
Library fees & fines	15,280	6,471
Handling fees	20,209	21,464
Application fees	89,080	59,371
Building plan approval	62,360	279,707
Clearance certificates	7,766	6,895
Maps publications	3,689	2,313
Occupation certificates	958	1,304
Insurance refunds	65,665	194,250
Tender documents	2,076	174,589
Staff recoveries	592,424	1,507,931
Valuation services	2,567	1,388
Statutory services	7,972	37,376
Sale of other goods & rendering of services	35,519	15,819
	905,565	**2,308,878**
24. Interest received		
Interest revenue		
Current Bank	4,273,574	3,940,921
Interest charged on trade and other receivables	116,246,589	110,226,154
Interest on investments	23,920,638	14,408,728
	144,440,801	**128,575,803**
25. Property rates		
Rates received		
Property rates: Residential & other	61,390,137	57,317,894
Valuations		
Residential	7,511,853,000	1,274,186,000
Commercial	724,385,000	298,216,000
State	1,924,617,000	1,924,617,000
Municipal	673,468,800	7,741,719,800
Agricultural	411,350,000	411,350,000
Schools	524,446,000	524,446,000
Minning	7,140,000	7,140,000
Churches	2,011,000	2,011,000
PBO	4,700,000	4,700,000
PSI	35,000	35,000
Vacant	24,782,000	24,782,000
	11,808,787,800	**12,213,202,800**

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Valuations on land and buildings are performed every 5 years. The general valuation came into effect on 1 July 2018. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
26. Government grants and subsidies		
Operating grants		
Equitable share	557,502,000	513,707,000
FMG	1,770,000	1,720,000
EPWP	5,166,000	3,735,000
MIG	7,415,953	7,083,050
EEDSM	5,000,000	6,000,000
MDRG	1,150,000	-
INEP	25,200,000	12,000,000
	603,203,953	**544,245,050**
Capital grants		
MIG	145,758,047	134,577,950
WSIG	88,000,000	38,000,000
	233,758,047	**172,577,950**
	836,962,000	**716,823,000**
Equitable Share		
Current-year receipts	557,502,000	513,707,000
Conditions met - Operational expenditure	(557,502,000)	(513,707,000)
	-	-
In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.		
MIG		
Current-year receipts	153,174,000	141,661,000
Conditions met - Capital expenditure	(145,758,047)	(134,577,948)
Conditions met - Operational expenditure	(7,415,953)	(7,083,052)
	-	-
FMG		
Current-year receipts	1,770,000	1,720,000
Conditions met - Operational expenditure	(1,770,000)	(1,720,000)
	-	-
EPWP Grant		
Current-year receipts	5,166,000	3,735,000
Conditions met - Operational expenditure	(5,166,000)	(3,735,000)
	-	-
WSIG		
Current-year receipts	88,000,000	38,000,000
Conditions met - Capital expenditure	(88,000,000)	(38,000,000)
	-	-
EEDSM		

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Figures in Rand	2024	2023
Current-year receipts	5,000,000	6,000,000
Conditions met - Operational expenditure	(5,000,000)	(6,000,000)
	-	-
INEP		
Current-year receipts	25,200,000	12,000,000
Conditions met - Operational expenditure	(25,200,000)	(12,000,000)
	-	-
MDRG		
Balance unspent at beginning of year	1,150,000	-
Current-year receipts	-	1,150,050
Conditions met - Operational expenditure	(1,150,000)	-
Transfer to unspent grant	-	(1,150,050)
	-	-

27. Donations received

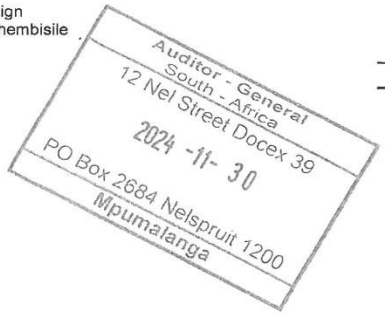
Nkangala District Municipality: Capital	22,521,494	5,330,309

30 June 2024

Donations by way of assets were received from Nkangala District Municipality 2023-2024: R20 777 770 (2022-2023: R4 949 647); Depaprtment of Culture, Sport and Recreation 2023-2024 donation amounting to R1 743 723. Boreholes donation from Rand Water 2022-2023 amounting to R380 662.

Operational projects for the financial period on behalf of Thembisile Hani Local municipality incurred by Nkangala District Municipality on the following projects:

Land audit	-	830,000
HIV Aids Awareness Capaign	-	60,046
Disaster Management Awareness Campaign	-	43,798
Formalisation Township Establishment: Thembisile	1,687,145	64,916
Bundu Machipe Community Hall	1,200,811	-
	2,887,956	**998,760**



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Figures in Rand	2024	2023
28. Employee related costs		
Basic	120,400,204	108,366,771
Bonus	9,289,277	8,557,801
Medical aid - company contributions	10,496,893	9,330,169
UIF	821,203	767,990
SDL	1,458,057	1,313,138
Standby allowance	602,319	582,683
Leave pay provision charge	1,168,646	292,516
Travel, motor car, accommodation, subsistence and other allowances	5,009,547	4,478,720
Overtime and Shift allowance	5,251,986	3,882,535
Long-service awards	697,432	1,983,600
Acting allowances	1,550,377	1,207,056
Danger allowance	711,249	582,770
Housing benefits and allowances	145,032	136,587
Cellphone allowances	766,335	612,215
Pension contributions	23,160,212	20,928,926
SALGBC	52,806	47,142
Allowances:Service Related Benefits:Uniform/Special/Protective Clothing	-	60,000
	181,581,575	**163,130,619**

During the financial period 2018-2019 the municipality migrated from Grade 3 to 4

Remuneration of Municipal Manager: Mr ON Nkosi 01 July 2017 to 30 June 2022

Annual Remuneration	-	37,753
Contributions to UIF, Medical and Pension Funds	-	378
	-	**38,131**

30 June 2023:

There was a salary increment for 2021-2022 paid in 2022-2023 amounting to R38 131

Remuneration of Municipal Manager: DJD Mahlangu 01 September 2022 to 30 June 2024

Annual Remuneration	1,043,725	801,242
Car Allowance	180,000	100,000
Contributions to UIF, Medical and Pension Funds	184,316	185,126
	1,408,041	**1,086,368**

Remuneration of Chief Finance Officer: Ms JG Mahlagu 01 May 2019 to 30 April 2024

Annual Remuneration	808,790	750,608
Car Allowance	100,000	120,000
Contributions to UIF, Medical and Pension Funds	250,915	205,723
	1,159,705	**1,076,331**

Remuneration of Corporate Service Manager: Ms SA Nxumalo 01 July 2022 to 30 June 2024

Annual Remuneration	912,959	774,640
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	133,642	138,904
	1,166,601	**1,033,544**

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Remuneration of Social Services Manager: Mr AK Chego 01 August 2018 to 31 December 2023		
Annual Remuneration	37,468	651,681
Car Allowance	-	90,000
Contributions to UIF, Medical and Pension Funds	375	83,062
	37,843	**824,743**
Remuneration of Development Planning Manager: Mr MS Tsebe 01 May 2019 to 31 May 2024		
Annual Remuneration	891,530	857,267
Car Allowance	100,000	120,000
Contributions to UIF, Medical and Pension Funds	160,475	132,139
	1,152,005	**1,109,406**
Remuneration of Technical Sevice Manager: Mr WM Mtshweni 01 March 2023 to 30 June 2024		
Annual Remuneration	850,684	243,132
Car Allowance	120,000	40,000
Contributions to UIF, Medical and Pension Funds	173,861	56,831
	1,144,545	**339,963**
Remuneration for Acting allowances		
SP Nkosi: Acting Technical Service Manager	-	12,432
TP Maphutha: Acting Technical Service Manager	-	22,666
BA Nkwanyana: Acting Social Services Manager	34,582	24,134
MA Aphane: Acting Social Services Manager	24,281	-
VM Mahlangu: Acting Social Service Manager	175,208	-
R Makhubele: Acting CFO	16,187	-
WS Msiza: Acting PDS Manager	16,187	-
	266,445	**59,232**

29. Remuneration of councillors

Executive Mayor: Cllr Dikgale LJ	1,054,083	972,870
Chief Whip: Cllr Motanyane Thokozile Egnes	822,577	757,280
Speaker: Cllr Msiza MP	853,927	805,848
Councillors	20,683,778	19,021,141
MPAC Chairperson	776,581	745,614
Executive committee	3,989,972	3,765,060
	28,180,918	**26,067,813**

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Notes to the Annual Financial Statements

Figures in Rand	2024	2023

In-kind benefits

The Executive Mayor, Speaker, Chief whip and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council.

The Executive Mayor has use of separate council vehicle for official duties and two VIP Protectors.

The Speaker has use of separate council vehicle for official duties and two VIP Protectors.

Remuneration of Executive Mayor: Cllr Dikgale LJ - 01 December 2021 to 30 June 2024

Annual Remuneration	774,119	817,082
Travel Allowance	110,000	-
Contributions to UIF, Medical and Pension Funds	169,964	155,788
	1,054,083	**972,870**

Remuneration of Chief Whip: Cllr Motanyane TE - 01 July 2021 to 30 June 2024

Annual Remuneration	457,936	408,977
Travel Allowance	172,832	177,807
Contributions to UIF, Medical and Pension Funds	191,809	170,496
	822,577	**757,280**

Remuneration of Speaker: Cllr Msiza MP - 01 December 2021 to 30 June 2024

Annual Remuneration	509,575	640,980
Travel Allowance	165,000	40,800
Contributions to UIF, Medical and Pension Funds	179,352	124,068
	853,927	**805,848**

Remuneration of MPAC Chairperson: Ms LM Tshabangu

Annual Remuneration	459,753	425,050
Travel Allowance	180,295	172,516
Contributions Medical and Pension Funds	136,533	148,048
	776,581	**745,614**

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Figures in Rand	2024	2023
Remuneration of Executive committee		
Annual Remuneration	2,383,380	2,076,602
Travel Allowance	727,284	882,704
Contributions to Medical and Pension Funds	879,308	805,754
	3,989,972	**3,765,060**
Remuneration of other councillors		
Annual Remuneration	20,683,778	19,021,141
30. Depreciation and amortisation		
Property, plant and equipment	1,752,584	1,074,391
Furniture and office equipment	418,501	393,827
Transport assets	11,202,243	11,608,918
IT Equipment	1,559,506	2,069,336
Community assets	9,342,952	14,460,017
Solid waste	1,829,893	1,829,892
Storm water	4,272,001	3,961,849
Water network - Boreholes	2,944,011	2,881,168
Sanitation infrastructure	3,132,210	9,846,217
Roads infrastructure	16,255,635	20,176,148
Water Supply: Distribution	9,425,332	9,019,771
Water Supply: Bulk Mains	761,741	761,741
Pumpstations	7,419,610	7,522,588
Reservoirs	10,099,282	7,917,360
Intangible assets	537,463	611,943
	80,952,964	**94,135,166**
31. Debt impairment		
Consumer debtors contribution to debt impairment provision	310,188,259	222,636,365
Traffic fines bad debt contribution to debt impairment provision	2,801,997	3,022,570
	312,990,256	**225,658,935**
32. Amnesty and presciptions written off - consumer debtors		
Amnesty written off	3,545,433	4,543,428
33. Grants and subsidies paid		
Grants and subsidies paid	-	(197,125)
34. Consumed inventory		
Water inventory consumed	126,216,932	122,469,899

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Figures in Rand	2024	2023
35. General expenses		
Advertising	1,658,061	1,029,979
Auditors remuneration	8,158,900	9,380,817
Bank charges	68,415	134,575
Consulting and professional fees	21,521,556	24,662,271
Debt collection	2,033,789	3,981,472
Donations in kind	600,000	550,000
Entertainment	2,065,616	1,356,267
Flowers and plants	198,300	-
Achievement and rewards	272,683	-
Insurance	3,407,971	1,818,280
Conferences and seminars	2,228,767	2,373,175
Community development	7,559,280	5,729,700
Motor vehicle expenses	3,966,889	912,948
Pest control	-	297,598
Postage and courier	-	65
Printing and stationery	60,000	211,920
Infrastructure Projects: New Electrical Infrastructure - Eskom	26,253,028	15,649,629
Repairs and maintenance	75,981,870	56,834,708
Security (Guarding of municipal property)	36,270,354	30,832,756
Software expenses	13,228,638	8,239,304
Staff welfare	320,010	253,412
Subscriptions and membership fees	2,241,561	2,033,313
Telephone and fax	2,253,383	1,727,934
Workman's compensation	1,581,555	1,117,067
Travel - local	3,706,912	3,215,645
Sewerage and waste disposal	3,025,090	607,613
Municipal services	26,446,143	22,441,113
Uniforms	526,555	471,250
Material and supplies	34,350,184	20,787,413
Motor vehicle licences	1,074,568	1,268,977
Town planning costs	-	241,304
Indigent relief	991,075	54,794
Water sample testing	993,632	984,037
Ward committee allowances	3,574,000	3,701,000
Water delivery services	17,957,342	20,466,810
Other expenses	8,401,497	582,440
	312,977,624	**243,949,586**

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Operational projects for the financial period on behalf of Thembisile Hani Local municipality incurred by Nkangala District Municipality on the following projects:

Land audit	-	830,000
HIV Aids Awareness Capaign	-	60,046
Disaster Management Awareness Campaign	-	43,798
MHS Education and Awareness	-	64,917
Formalisation Township Establishment: Thembisile	1,687,145	-
Bundu Machipe Community Hall	1,200,811	-
	2,887,956	**998,761**

Infrastructure Projects: New Electrical Infrastructure - Eskom:

Where a municipality is granted a 5B grant but does not have the licence to provide electricity, it is constructing the asset on behalf of Eskom. Therefore, once completed and electrified, the asset will be handed over to Eskom. Eskom would then be responsible for the operating and maintaining of the asset within the particular municipality's jurisdiction.

Notes to the Annual Financial Statements

Figures in Rand	2024	2023

36. Inventory losses write down

Gain or loss on water inventory	26,300,048	24,570,525

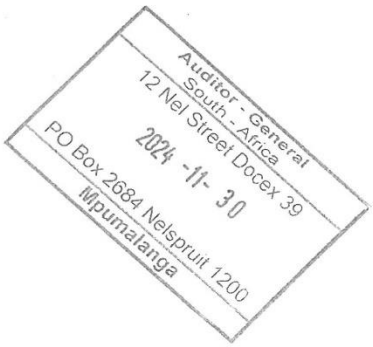
37. Gain/loss on Property, plant and equipment derecognised

Gain or loss on disposal of Property, plant and equipment	14,523,700	6,043,488

38. Lease rentals on operating lease

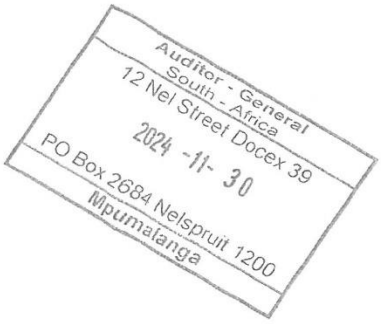
Motor vehicles		
Straight-linning	6,839,883	4,200,148
Equipment		
Contingent amounts	1,990,075	2,245,268
	8,829,958	**6,445,416**
Payable within 1 year		
- Motor vehicles	11,803,608	762,552
- Equipment	528,315	792,472
Payable within 2-5 years		
- Motor vehicles	16,721,806	-
- Equipment	-	528,315
	29,053,729	**2,083,339**

The municipality has entered into operating lease agreement for the lease of printers, copiers and transport assets. The lease period vary between 3 and 5 years.



Notes to the Annual Financial Statements

Figures in Rand		2024	2023
39. Cash generated from operations			
Surplus		136,781,418	136,914,030
Adjustments for:			
Depreciation and amortisation	30	80,952,964	94,135,166
Gain/(Loss) on Property, plant and equipment derecognised		14,523,700	6,043,488
Water inventories gain/loss		-	1
Interest charged on trade receivables		-	(110,226,154)
Investments interest		(23,920,638)	-
Debt impairment	31	312,990,258	225,658,934
Consumer debtors Amnesty written off	32	3,545,433	4,543,428
Donations received	27	(22,521,494)	(5,330,309)
Movements in retirement benefit assets and liabilities		3,372,480	(1,400,811)
Movements in provisions		2,505,579	1,287,004
Other non-cash items		(506,317)	-
Changes in working capital:			
Inventories		(481,433)	(935,844)
Receivables from exchange transactions		(278,397,799)	(16,984,388)
Consumer debtors		-	(13,641,952)
Statutory receivables		(23,150,338)	(7,857,594)
Payables from exchange transactions		16,431,524	14,180,157
VAT payable		14,571,042	7,944,341
Unspent conditional grants and receipts		(1,150,000)	-
		235,546,379	**334,329,497**



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

40. Commitments

Authorised capital expenditure

Already contracted for but not provided for		
Property, plant and equipment	227,905,420	261,756,396
Total capital commitments		
Already contracted for but not provided for	227,905,420	261,756,396

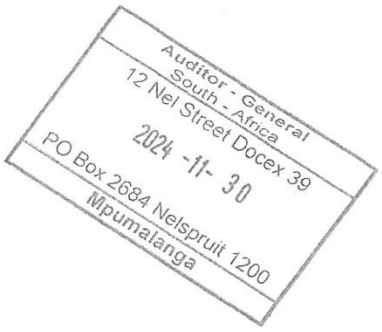
Authorised operational expenditure

This committed expenditure relates to property, plant and equipment and will be financed by available grants, retained surpluses, existing cash resources and funds internally generated. The commitments disclosed amounts are VAT exclusive.

Operating leases - as lessee (expense)

Minimum lease payments due		
- within one year		
> Bidvest	-	762,552
> Databox	528,315	792,472
> Fleet Horizon solutions	11,803,628	-
- in second to fifth year inclusive		
> Databox	-	528,315
> Fleet Horizon Solutions	16,721,806	-
	29,053,749	**2,083,339**

Operating lease payments represent rentals payable by the municipality for leased assets used in the day to day operations of the municipality. Leases are negotiated for an average term of seven years and rentals are fixed for an average of three years. Contingent rent is payable.



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Notes to the Annual Financial Statements

Figures in Rand	2024	2023

41. Contingencies

Contingent liabilities:

Plaintiff	Detail	Amount claimed	
1. THLM/ Lawmark Consulting CC Case no: 70121/11	The contractor (Joint Venture between Lawmark and Casnans) was awarded the tender of VIP toilets in Cluster E. The municipality concluded a contract on the 24th March 2010. The contractor was unable to complete the work. The contractor was then terminated on the 6 January 2011. We received the summons around the beginning of February 2012. The municipality filed a notice of intention to defend. The contractor got a default judgement against the municipality on the 29 March 2012. The contractor applied through the High Court for the writ of execution. Sheriff was sent to attach the municipality's movable property. The municipality on the 14 June 2012 file an urgent application at Northern Gauteng High Court (case no: 27879/2012) for rescission of the judgement and it was granted an interim order pending the filling of the application for rescission before the 22 June 2012, and the rescission was set down for the 10 August 2012. On the 10 August 2012 the High Court rescinded the default judgement. The municipality is pursuing the matter and has filed a counterclaim and waiting for the set down date.	R2 323 023	R1 200 000
2. Mabapa Building Construction t/a Moriti School Uniform CC vs THLM Case no: 623/16	On or about 7th August 2013 at Phola Park KwaMhlanga, some employees of the municipality negligently started fire or negligently failed and/or omitted to contain the fire they started. The said fire burned down and destroyed the plaintiff's business premises including the following: • Paintiff's trading stock (both wooden and metal to the value of R 500.000; • Plaintiff's Mercedez Benz motor vehicle to the value of R 250 000; • Estimated costs of repairing the plaintiff's building at R 50 000; • Plaintiff unable to continue with his trade, he has suffered an economic loss estimated at R 1 200 000.00 The total costs of the damage is estimated at R R3 437 425.27 The plaintiff sues the municipality for R3 437 425.27	R3 437 425	R2 000 000

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Figures in Rand		2024	2023
3. MJ Magaela vs Minister of Police/ THLM and NPA Case no: 84342/17 North Gauteng High court	On the 5th of January 2018 summons was served wherein the Plaintiff claim against the municipality payment of an amount of R1 187 544.17 for damages he claims to have suffered due assault by the member of the Municipal traffic officers on the 15th of March 2016 at Kwamhlanga R573 near total garage. The municipality has filed its appearance to defend and also has filed notice in terms of Rule (34i). to which the Plaintiff must respond within 30 days.	R1 187 544	R860 000
4. THLM vs Phungo Incorporated Case no:4801/19 Mphokane Attorneys	The municipality received combined summons from Phungo Incorporated, whereby the plaintiff is suing the municipality for damages amounting to R 641 300.67 arising from a dispute regarding payment for services rendered. The Plaintiff was appointed to investigate Unauthorised, Irregular, Fruitless and Wasteful Expenditure, identified by Auditor-General during the annual audits from 2012/2013 to 2017/2018 financial years. The Plaintiff was expected to investigate the matters and deliver the full report and to date he has not delivered the report.	R641 301	R534 479
5. Licence plate recognition CC (LPR) vs THLM Case No: 2510/24 Nkgadima Attorneys	The municipality has received combined summons from License Plate Recognition cc (LPR) whereby the plaintiff is suing the municipality for an amount of R 33 353 925.27 for breach of contract. In 2017 the Municipality entered a three-year contract with the License Plate Recognition cc (LPR) for the provision of law enforcement (speed camera) and which was later extended by a year. The aim of the project was to increase the revenue of the municipality.	R33 353 925	R33 303 963
TOTAL		**R40 943 218**	**R38 898 442**

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Contingent assets

Licences and permits	4,446,328	4,446,328
Property, plant and equipment	532,928,984	210,248,448
	537,375,312	**214,694,776**

Licences and permits

Subsequent to the disciplinary hearing in respect of Under Banking DLTC, civil proceedings have commenced against the employees concerned to recover an amount of R4 446 328, (2023: R4 446 328). According to the DLTC Forensic Investigation Report the matter should be handed to Commercial Crime and Asset Forfeiture Unit as well as hawks as contraventions provide reasonable grounds for financial misconduct as far as revenue collection is concerned.

Property, plant and equipment: Contingent assets

Contingent asset: Property, plant and equipment

Notes to the Annual Financial Statements

Figures in Rand	2024	2023
Community Hall Moloto	-	14,932,625
Kwaggafontein B and C Stormwater drainage	15,784,750	5,609,123
Bundi Machipe Community Hall (CB)	-	1,200,811
Loskop Regional Bulk Water Supply	517,144,234	188,505,889
	532,928,984	**210,248,448**

Project funded by the Department of Water and Sanitation that is of a Capital Nature for 2024 amounting to R517 144 234 (2023: R188 505 889). Capital Work in process project for Kwaggafontein B and C Stormwater Drainage for 2024 amounting to R15 784 750 (2023: R5 609 123).

The assets are still under contruction by Nkangala District Municipality, the completion and transfer date are still unknown.

Events after reporting date 30 June 2023

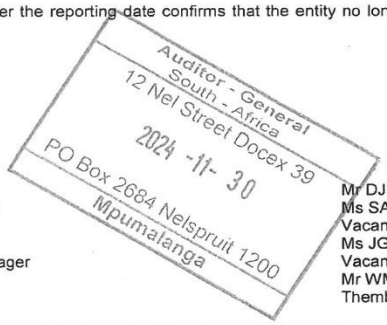
30 June 2024

The case SAMWU obo RM Nthutse Mmantimo is an adjusting event the honourable judge Tlhotlhalemaje on the 27 August 2024 ordered that the applicants referral brought under the above case is dismissed.

30 June 2023

The case Piet Chilli VS THLM is an adjusting event as it was set down for hearing on the 15th of June 2023 and it was postponed to the 17th of July 2023. On the 17th of July 2023 the matter was removed from the roll.

The settlement received after the reporting date confirms that the entity no longer has a contingent liability as at 30 June 2023.



42. Related parties

Relationships	
Accounting Officer	Mr DJD Mahlangu
Corporate Service Manager	Ms SA Nxumalo
Social Service Manager	Vacant
Chief Financial Manager	Ms JG Mahlangu
Development Planning Manager	Vacant
Technical Service Manager	Mr WM Mtshweni
Councillors	Thembisile Hani Local Municipality

The information required as per GRAP 20 paragraph 35(a) to (i) can be found in note 5 (Employee benefit obligations), 13 (Bonus provision), 14 (Leave provision), 28 (Employee related costs), 29 (Remuneration of councilors) and 49 (Councillor's in arrears) within the financial statements where relevant to the municipality.

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43. Prior-year adjustments

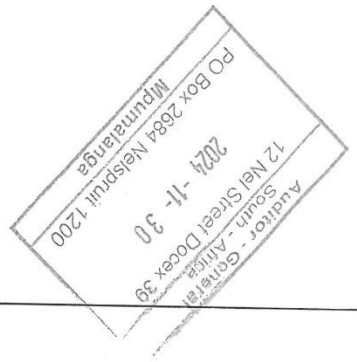
Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Description of nature of the prior period error:

1. Correction of incorrect allocation of interest receivable to Cashbook instead of Interest receivable..
2. Interest received from FNB Call Account overstated to the amount of R157.
3. Reallocation of electrical contracts from Repairs and maintenance to Eskom New Electrical project amounting to R5 215 567.
4. Credit note captured in 2023/2024 but for 2022/2023 on Sewerage revenue/billing.
5. FAR corrections made based on physical verification and completeness thereoff aounting to R4 691 158.
6. Correcton on completeness of Payables and accruals and expenditure for 2022-2023 amounting to R275 543
7. Reclassification of Trading licences from Revenue from exchange transactions to Revenue from non-exchange transactions amounting to R149 635.
8. Credit notes captured in 2023-2024 against Consumer Debtors resulted in a PY correction amounting to R16 242 466 and includes the correction of Impairment.

* (The correction explanation is indicated with a number in brackets next to the item adjusted)

** As a result of prior period errors, the cash flow June 2023 was restated to reflect accurate figures.



Notes to the Annual Financial Statements

Figures in Rand

Statement of Financial Position

30 June 2023

	Note	As previously reported	Prior period error 2022-2023	Reallocation/ Reclassification	Restated 30 June 2023	Corrections before 2022-2023	Net Correction
Receivables from exchange transactions							
- Interest receivable (1) & (2) (AFS Note 7)		-	-	-	-	-	-
- Water Gross (8)		1,067,587,589	(1,614,071)	-	-	(11,731,293)	1,054,242,225
- Water Impairment		(1,039,235,916)	16,374,409	-	-	-	(1,022,861,507)
- Sewerage Gross (4) & (8)		20,765,484	(185,535)	-	-	(249,807)	20,330,142
- Sewerage Impairment		(20,258,237)	463,305	-	-	-	(19,794,932)
- Refuse Gross (8)		451,008,314	(304,838)	-	-	(981,484)	449,721,992
- Refuse Impairment		(438,516,729)	2,288,219	-	-	-	(436,228,510)
Receivables from non-exchange transactions (AFS - Note 10)							
- Property rates Gross (8)		383,831,734	(117,095)	-	-	(1,215,099)	382,499,540
- Property rates Impairment		(374,839,175)	3,730,443	-	-	-	(371,108,732)
Property, plant and equipment (AFS - Note 3)							
- Community assets		197,827,066	-	981,138	-	-	198,808,204
- Storm water		97,996,016	-	57,468	-	-	98,053,484
- Water network - Boreholes		33,189,826	-	4,098,130	-	-	37,287,956
- Roads Infrastructure		515,921,365	-	(1,038,607)	-		514,882,758
- Water supply: Distribution		416,614,429	-	2,177,779	-	-	418,792,208
- Water supply: Bulk mains		75,596,540	-	(38,125,473)	-		37,471,067
- Pumpstations		204,890,844	-	27,153,902			232,044,746
- IT Equipment (5) also refer Note 3 FAR detail		7,639,310	766	-	-	-	7,640,077

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- Furniture and Office equipment (5) also refer Note 3 FAR detail	2,037,041	7,212	-	-	-	2,044,254
Cash and cash equivalents (AFS - Note 11)						
- Call deposits interest receivable - FNB (1)	859,037	-	-	-	859,037	-
- Call deposit interest receivable - Standard bank (1)	259,130	-	-	-	259,130	-
Payables from exchange transactions (AFS - Note 14)						
- Payables and accruals (6)	(32,021,095)	(1,809,786)	-	-	-	(33,830,881)
		18,833,029	**(4,695,663)**		**(14,177,683)**	**-**
Total		**-**	**14,137,366**		**-**	**-**

Statement of Financial performance

30 June 2023

	Note	As previously reported	Prior period error 2022-2023	Reallocation/ Reclassification	Restated 30 June 2023	Corrections before 2022-2023
and before						
- Interest charged on trade and other receivables (2) Note 24		111,069,091	(842,780)	-	110,226,311	(9,445,551)
- Interest on Investments (2) (Note 24)		14,408,728	-	-	14,408,728	-
- Refuse (Note 17)		37,881,956	(304,838)	-	37,577,118	(981,484)
- Water (Note 17)		90,667,974	(771,134)	-	89,896,840	(2,285,742)
- Sanitation (Note 17)		37,881,956	(28,779)	-	37,853,177	(249,807)

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- Revenue: Sewerage (4) (Note 17)	2,084,034	(156,756)	-	1,927,278	-
- Licences and permits: Trading licences (7) (Note 21)	149,635	-	(149,635)	-	-
Revenue from exchange transactions	-	-	-	-	-
- Licences and permits: Trading licences (7) Note 22	-	-	149,635	-	-
- Property rates (Note 25)	57,434,989	(117,095)	-	57,317,894	(1,215,099)
Expenditure					
Depreciation and amortisation (5) (Note 30)	(94,122,789)	(12,377)	-	(94,135,166)	-
Debt Impairment (8) (Note 31)	(248,515,309)	22,856,374	-	(225,658,935)	-
Employee cost (Note 28)	-	-	-	-	-
- Danger allowance	(545,842)	(36,928)	-	(582,770)	-
General expenses (AFS - Note 35)	-	-	-	-	-
- Infrastructure Projects: New Electrical Infrastructure - Eskom (3)	(10,434,061)	-	(5,215,567)	(15,649,628)	
- Repairs and maintenance (3) & (5)	(57,359,118)	-	524,410	(56,834,708)	
- Auditors remuneration (6)	(9,358,837)	(21,980)	-	(9,380,817)	-
- Software expenses (6)	(8,023,037)	(216,267)	-	(8,239,304)	
- Travel - Local (6)	(3,215,187)	(368)	-	(3,215,555)	
- Material and supplies	(19,253,169)	(1,534,243)	-	(20,787,412)	
		18,812,829	**(4,691,157)**		**(14,177,683)**
Total			**14,121,672**		

Compatative figures

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30 June 2023

	Note	As previously reported	Reallocation/ Reclassification	Restated 30 June 2023
CASH FLOW STATEMENT				
Cash flow from operating activities				
Expenditure				
- Suppliers		320,444,205	14,041,726	334,485,931
- Purchases of Property, plant and equipment		-	-	-
Cash flow from investing activities				
- Interest income: Call accounts		-	(14,408,728)	(14,408,728)
Total			-	

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44. Risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the municipality's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2024	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**47,054,270**	-	-	-
- Payables and accruals	40,373,323	-	-	-
- Retention	6,680,947	-	-	-
	-	-	-	-
	-	-	-	-
Non-current Liabilities: Payables from exchange transactions	-	-	**33,808,768**	-
- Retention	-	-	33,808,768	-
	-	-	-	-

At 30 June 2023	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**36,140,713**	-	-	-
- Payables and accruals	32,021,095	-	-	-
- Retention	4,119,618	-	-	-
	-	-	-	-
Non-current liabilities: Payables from exchange transactions	-	-	**29,689,150**	-
- Retention	-	-	29,689,150	-



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

Credit risk

Definition

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Components exposed to credit risk

Components exposed to credit risk include the following

* Cash deposits & cash and cash equivalents - risk that the municipality might deposits funds with the institution that are not approved by council and whose credit standing is questionable

* Trade debtors – possibility that the debtors might not pay the municipality on time exposing the municipality to liquidity problems.

Risk management process

* Deposits cash & cash and cash equivalents

The municipality only utilises registered major banks with high quality credit standing to curb the risk of potential losses on the funds deposited with the bank institutions

* Trade debtors

Trade receivables comprise a widespread of customer base. Management evaluates credit risk relating to customers on an ongoing basis taking into account the credit policy of the municipality which includes the following:

* risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument	**30 June 2024**	**30 June 2023**
Cash and cash equivalents	228,069,890	185,395,572
Receivables from exchange transactions	39,351,912	47,698,247

Market risk

Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

45. Going concern

We draw attention to the fact that at 30 June 2024, the municipality had an accumulated surplus of R 2,652,815,748.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

46. Unauthorised expenditure

Opening balance	-	-
Add: Debt impairment due to incorrect estimation on the budget: Miscalculation in debt impairment estimation for debtors	54,285,162	-
Add: Debt impairment due to incorrect estimation on the budget: Miscalculation in debt impairment estimation for debtors	3,720,832	-
Closing balance	**58,005,994**	**-**

Unauthorised Expenditure (Non cash item)

The unauthorised expenditure relates to non-cash items arising from debt impairment. The debt impairment was underestimated during 2023-2024 budget approval by Council, resulting in a miscalculation during the preparation of the Annual Financial Statements for 2023-2024.

47. Fruitless and wasteful expenditure

Opening balance as previously reported	4,421,892	4,589,341
Opening balance as restated	**4,421,892**	**4,589,341**
Add: Fruitless and wasteful expenditure - current	766	-
Less: Amounts recoverable - prior period	-	(128,036)
Less: Amount written off - current	(766)	-
Less: Amount written off - prior period	-	(39,413)
Closing balance	**4,421,892**	**4,421,892**

The municipality has appointed a disciplinary board to investigate the fruitless and wasteful expenditure. The investigation is concluded and therefore Council has written off fruitless and wasteful expenditure for 2023-2024 amounting to R766, 2020-2021 amounting to R39 413.For 2021-2022 an amount of R8 036 was recovered by the municipality and for 2019-2020 an amount of R120 000 was recovered by the municipality.



Notes to the Annual Financial Statements

Figures in Rand	2024	2023



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				2024	2023
Incidents/cases identified in the current year include those listed below:					
	Disciplinary steps taken/criminal proceedings	**Reason for transgression**	**Reason for transgression**		
Spek Solution (Pty) Ltd	SCM Reg 42	Vehicle tracking		-	271,994
Oradimpho Trading Enterprise	PPR5(6); PPR 4(2)	COIDA certificate belongs to another entity		1,400,000	1,365,546
Kgotso Mokone Traders	PPR 9(1)	Moloto Water Infrastructure		-	5,339,021
Stickson General Services	SCM Reg 28(1)(c)	Construction of Entokozwniwater infrastructure-Phase 1		-	6,877,612
Zembeleni Transport	PPR 9(1)	Construction of Sheldon Water Infra Pipelines		-	6,604,262
DKPB Construction (Pty) Ltd	PPR 9(1)	Upgrading Mabhoko Water Infrastructure		-	9,713,156
Namasango Business Enterprise	PPR 9(1)	Construction of Entokozwniwater infrastructure-Phase 1		-	3,786,104
Bidvest Bank	SCM Reg 32	Rental of Fleet		3,945,448	4,200,148
SNP Group	PPR 5(6)	COIDA certificate submitted belongs to other companies.		392,000	-
				5,737,448	**38,157,843**

Irregular Expenditure is calculated of VAT inclusive while the figure disclosed above have been presented exclusive of VAT, due to that the municipality has claim back the VAT amount from SARS during the 2023-2024 and 2022-2023 financial periods.



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2024

Notes to the Annual Financial Statements

Figures in Rand	2024	2023

49. Additional disclosure in terms of Municipal Finance Management Act

Audit fees

Current year subscription / fee	8,158,900	9,380,817
Amount paid - current year	(8,158,900)	(9,380,817)
	-	-

PAYE

Current year subscription / fee	28,852,393	25,862,073
Amount paid - current year	(28,852,393)	(25,862,073)
	-	-

UIF

Current year subscription / fee	821,206	767,990
Amount paid - current year	(821,206)	(767,990)
	-	-

Pension and Medical Aid contributions

Current year subscription / fee	36,739,993	33,084,342
Amount paid - current year	(36,739,993)	(33,084,342)
	-	-

SALGA Contributions

Current year subscription / fee	52,806	47,142
Amount paid - current year	(52,806)	(47,142)
	-	-

VAT output payables and VAT input receivables are shown in note 9&15



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2024

Notes to the Annual Financial Statements

Figures in Rand	2024	2023

Councillors' arrear consumer accounts

30 June 2024	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
Dube Tenboy Buttitjie	6,512	101,299	107,811
Gulube Lindiwe Kate	479	11,382	11,861
Jiyane Class Menzelwa	900	24,012	24,912
Kgomo Rose Martha	547	1,124	1,671
Khumalo Eliot Sunday	714	38,974	39,688
Mabena Thomas Lebandla	825	18,631	19,456
Mahlangu Godrey Nkosinathi	925	26,063	26,988
Mahlangu Steven Citha	543	943	1,486
Mahlangu Thabiso Klass	867	21,837	22,704
Mampuru Dipolelo Sinah	585	2,849	3,434
Maphoso Lucky Matlhats	711	8,535	9,246
Mnguni Nomvula Sister	552	1,765	2,317
Mokoena David Sello	644	9,163	9,807
Mokwena Augustine Renny	489	-	489
Mtshaise Bernard Vusi	1,089	18,223	19,312
Nduli Masotja Petros Nduli	1,163	44,504	45,667
Nkosi Thabile Prunella	1,096	2,174	3,270
Ntuli Michael Vusi	545	1,012	1,557
Ntuli Mmelisizwe Terance	880	23,121	24,001
Nyalunga Xoloani Clement	796	17,332	18,128
Rampisa Motlalepule Sweetness	924	29,347	30,271
Sepogwana Moses Mmoisetsi	815	17,847	18,662
Shiburi Busisiwe Maria	2,234	73,836	76,070
Sibanyoni David Mabuzwa	935	26,207	27,142
Sithole Mkhululi Jacob	828	17,713	18,541
Skhosana Andries Mphatlalashan	789	16,415	17,204
Skosana Lindiwe Thembi	700	8,451	9,151
Skosana Vusimusi Vincent	642	5,462	6,104
Tshabangu Martha Lillian	559	1,608	2,167
	29,288	**569,829**	**599,117**

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Notes to the Annual Financial Statements

Figures in Rand		2024	2023
30 June 2023	**Outstanding less than 90 days R**	**Outstanding more than 90 days R**	**Total R**
Dube Tenboy Buttitjie	3,905	81,837	85,742
Gulube Lindiwe Kate	462	11,251	11,713
Jiyane Class Menzelwa	561	24,039	24,600
Kgomo Rose Martha	336	1,280	1,616
Khumalo Eliot Sunday	684	38,622	39,306
Mabena Thomas Lebandla	505	17,555	18,060
Mahlangu Godrey Nkosinathi	554	22,814	23,368
Mahlangu Steven Citha	333	1,101	1,434
Mahlangu Thabiso Klass	567	21,906	22,473
Mampuru Dipolelo Sinah	360	2,993	3,353
Maphoso Lucky Matlhats	37	3,048	3,085
Mnguni Nomvula Sister	313	377	690
Mokoena David Sello	339	1,402	1,741
Mokwena Augustine Renny	215	-	215
Mtshaise Bernard Vusi	513	18,567	19,080
Mtsweni Samuel Mazungwe	1,468	65,188	66,656
Nduli Masotja Petros Nduli	713	40,381	41,094
Nkosi Thabile Prunella	679	2,485	3,164
Ntuli Michael Vusi	335	1,169	1,504
Ntuli Mmelisizwe Terance	552	23,174	23,726
Nyalunga Xoloani Clement	525	20,364	20,889
Rampisa Motlalepule Sweetness	554	26,101	26,655
Sepogwana Moses Mmoisetsi	510	17,915	18,425
Shiburi Busisiwe Maria	1,431	74,129	75,560
Sibanyoni David Mabuzwa	561	22,922	23,483
Sithole Mkhululi Jacob	322	14,401	14,723
Skhosana Andries Mphatlalashan	527	19,453	19,980
Skosana Lindiwe Thembi	315	6,027	6,342
Skosana Vusimusi Vincent	366	3,249	3,615
Tshabangu Martha Lillian	343	1,762	2,105
	18,885	**585,512**	**604,397**

Supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the City Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.



Notes to the Annual Financial Statements

Figures in Rand	2024	2023

50. Deviation from supply chain management regulations

Paragraph 36 of the MFMA Act and regulations states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements.

Details of deviations – current year

Service description	Service providers	Justifiable reason for deviation	
CIGFARO Conference registration fees	CIGFARO	Sole Provider of services.	71,446
Registration fee to attend CIAGOL (SA)	CIAGOL (SA)	Sole provider of services	77,306
Registration fee for IRMSA Conference	IRMSA	Sole Provider of services	89,135
Registration fee for IMPSA Conference	IMPSA	Sole Provider of service	25,400
Registration fee for SITA GovTech	GovTech	Sole Provider of services.	29,217
Registration fee CMAM	CMAM	Sole Provider of services.	39,950
Radio and TV transmissions: Mayoral slots	Ikutani FM	Impractical to follow SCM process. The municipality embarked on the revenue enhancement campaign, therefore Ikutani FM was approached to provide slots for the Mayoral campaigns as a local radio station. The municipality could not obtain three quotations.	23,000
Repairs on the THLM Jet patcher: REG KNX 729 MP Engine main Air filter P82-2768	INYATHI ENVIRONMENTAL TECHNOLOGY	Impractical to follow SCM process.	31,625
Procurement of floorspace	SYNERGY BUSINESS EVENTS	Sole Provider of services.	102,034
Repairs on the Mayoral Audi Q5: JPF 558 MP	Hatfield Holdings	Impractical to follow SCM process.	45,578
Removal and replacement of brakes	BB Truck Middelburg	Impractical to follow SCM process.	101,275
Maintenance of heavy plant: Yellow plant	Bell	Bell is the sole provider of services,	332,975
Radio and TV transmissions:Mayoral slot	Flare FM SA	Impractical to follow SCM process.	36,800
Membership fees for IIA	IIA	Sole Provider of services.	7,718
Supply of fuel	Minozest	The service provider, Siyafana Thina that was appointed to supply fuel and lubricants for municipal fleet ran out of fuel and was waiting for the supply and delivery thereof. The municipality approached a filling station that is located near the municipality to assist with the supply as the delay in filling up municipal fleet led to a negative impact on service delivery, therefore an emergency arrangement for the procurement was implemented.	7,114,651
			8,128,110

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Unaudited MFMA Section 125 (2)(e)

The following non-compliances were identified

- Non-compliance with Section 62(1) (d) of MFMA since irregular and fruitless and wasteful expenditure were incurred

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ACTION PLAN

ACTION PLAN 2023/ 2024

Financial Year: 2023/2024							
Audit outcome: Unqualified with findings							
Audit Action Plan Status: All							
Implementation Status: Not Yet Started| In Progress| Completed| Agreed Findings Addressed							
MATTERS AFFECTING AUDIT REPORT							
Finding	**Finding Details**	**Root Cause**	**Recommendations**	**Responsible Person**	**Due Date Development**	**Due Date Implementation**	**Action Plan**
Disclosures: Risk management note include items which are scoped out of the standard (GRAP 104)	During the audit of the interim AFS, risk management disclosure (Note 42), it was noted that the following items which are scoped out of GRAP 104 were included in the disclosure note: Item description Finding 2024 (Interim) 2023 VAT payable Requirement Paragraph 3 of GRAP 104 states, This Standard does not apply to the following instruments, except where indicated otherwise: i. Statutory receivables as defined in the Standard of	Inadequate review of financial statements.	Management should implement adequate monitoring and reviews to ensure all the disclosures are in line with the requirements of GRAP. Management should adjust the AFS to remove the scoped-out items and also disclosure a prior period error note in respect of the adjustment to comparative disclosures of the financial instruments.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure that the quarterly financial statements and draft Annual Financial Statements are finalized 10 days before the due date, enabling management to implement adequate time for monitoring and reviews to ensure all the disclosures are in line with the requirements of GRAP standards on completeness and accuracy before submission date to internal audit and external

	GRAP on Statutory Receivables (GRAP 108). Audit finding VAT payable is a result of an arrangement that is statutory in terms of the VAT Act rather than a contractual arrangement as it its governed by GRAP 108 and not GRAP 104. 40 248 754 42 911 006 Unallocated deposits Requirement A financial instrument is defined as any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity. A financial asset is: (a) cash, (b) a residual interest of another entity; or (c) a contractual right to:						auditors. The Risk Management disclosure will be reviewed on a quarterly basis by management.

	(i) receive cash or another financial asset from another entity; or (ii) exchange financial assets or financial liabilities with another entity under conditions that are potentially favorable to the entity. A financial liability is any liability that is a contractual obligation to: (a) deliver cash or another financial asset to another entity; or (b) exchange financial assets or financial liabilities under conditions that are potentially unfavorable to the entity. In terms of the Credit Control Debt Collection Policy 2023-2024; 7.4 Unclaimed deposits: This related to deposits						

	which were received from municipal customers in respect of service charges and/or any other purpose where the municipality is unable to trace the depositor. The customers must immediately walk into the headquarters once discovering that the deposits they made were not allocated accordingly to their municipal statements. Failure to do so after a three years when no claims are made or the origin of the payment is still unknown / unidentified, the unknown receipt as posted in the Unallocated Revenue account will be disclosed as other revenue. Audit finding For a liability to be a financial liability the transaction must be settled through the						

	payment of cash or another financial asset and not through the provision of goods and services. Unallocated deposits are the funds received by the municipalities without reference to what services/goods they are meant for and no reference the customer. Upon the customer producing proof of payment, the municipality will allocate the funds to the respective customer and the settlement thereof will be in exchange of goods and services and not cash. Therefore, unallocated deposits are not financial instruments. 455 258 386 856 Unspent conditional grant: Requirement						

	Paragraph 3 of GRAP 104 states, This Standard does not apply to the following instruments, except where indicated otherwise: i. Statutory receivables as defined in the Standard of GRAP on Statutory Receivables (GRAP 108). Audit finding The balance of unspent conditional grant relates to funds allocated for the financial year which was not spent as at year end. It is a statutory requirement of the MFMA to surrender the funds back. Therefore, it is not a contractual arrangement rather a statutory requirement to surrender the funds. Unspent conditional grant is not a financial instrument in terms of GRAP 104 and is accounted for in						

	terms of GRAP 108. In addition, the unspent funds are likely to be spent in the following year, if rolled over, as opposed to being returned to the transferring state organ. Therefore, it is unlikely the municipality will deliver cash to another entity. R38 255 538 R1 150 000 Debtors with credit balances Requirement A financial instrument is defined as any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity. A financial asset is: (a) cash, (b) a residual interest of another entity; or (c) a contractual right to: (i) receive cash or another						

	financial asset from another entity; or (ii) exchange financial assets or financial liabilities with another entity under conditions that are potentially favorable to the entity. A financial liability is any liability that is a contractual obligation to: (a) deliver cash or another financial asset to another entity; or (b) exchange financial assets or financial liabilities under conditions that are potentially unfavorable to the entity. Audit finding For a liability to be a financial liability the transaction must be settled through the payment of cash or another financial asset and not through the provision of						

	goods and services. Debtors with credit balances is a result from customer who paid their accounts for services in advance. The municipality does not refund these customers in cash, instead the credit available will be used to settle the future services to be provided by the municipality. Therefore, the settlement in not in cash but rather in exchange of services. The debtors with credit balances are therefore not financial instruments because they do not give rise to a financial liability of the municipality or a financial asset to the customers. R18 733 59 R16 500 687 Provisions Requirement Paragraph 2 of GRAP 104						

	states, an entity that prepares and presents financial statements under the accrual basis of accounting shall apply this Standard in accounting for financial instruments except: c. Rights to payments to reimburse the entity for expenditure it is required to make to settle a liability that it recognizes as a provision in accordance with the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets (GRAP 19), or for which, in an earlier period, it recognized a provision in accordance with that Standard. Audit finding The balance of Provisions: R14 672 850 is scoped out of						

	GRAP104 because is accounted for using GRAP 19 on Provisions, Contingent Liabilities and Contingent Assets. R14 672 850 R14 965 069 Deposits received Requirement A financial instrument is defined as any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity. A financial asset is: (a) cash, (b) a residual interest of another entity; or (c) a contractual right to: (i) receive cash or another financial asset from another entity; or (ii) exchange financial assets or financial liabilities with						

	another entity under conditions that are potentially favorable to the entity. A financial liability is any liability that is a contractual obligation to: (a) deliver cash or another financial asset to another entity; or (b) exchange financial assets or financial liabilities under conditions that are potentially unfavorable to the entity. In terms of the Credit Control Debt Collection Policy 2023-2024; 10: When restriction of water supply takes place due to non-payment, or an agreement is dishonored the consumer's deposit will be adjusted. Audit finding For a liability to be a financial						

	liability the transaction must be settled through the payment of cash or another financial asset and not through the provision of goods and services. Deposits are the funds received by the municipalities at inception of the contract when the customer opens an account with the municipality for services. As stated in the policy, these deposits can be used to settle the services in cases where the customer defaults on payment. Based on that, deposits are likely to be non-refundable based on the fact that the revenue collection rate for services at THLM is low. There is a higher chance that the deposits will be used to						

	settle the services in future and therefore the deposits received are not financial instruments as per GRAP 104. R493 199 R486 448 Advanced payments: Land and building Requirement A financial instrument is defined as any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity. A financial asset is: (a) cash, (b) a residual interest of another entity; or (c) a contractual right to: (i) receive cash or another financial asset from another entity; or (ii) exchange financial assets or financial liabilities with						

	another entity under conditions that are potentially favorable to the entity. A financial liability is any liability that is a contractual obligation to: (a) deliver cash or another financial asset to another entity; or (b) exchange financial assets or financial liabilities under conditions that are potentially unfavorable to the entity. Audit finding For a liability to be a financial liability the transaction must be settled through the payment of cash or another financial asset and not through the provision of goods and services. Contract was with Kwa Ndebele government and the						

	customers before the formation of Thembisile Hani Local Municipality (THLM). The municipality inherited the funds after the government of Kwa Ndebele was dissolved. THLM does not have a contract with the customers and the funds inherited will not be refunded to the customers but will be settled once the full payment for land and buildings have been made. Therefore, the advance payments are not a financial instrument because they will only be settled in future through the transfer of land and buildings (goods) to the customers. R6 963 075 R6 886 716 Employee related Costs Requirement Paragraph 2 of GRAP 104						

	states, an entity that prepares and presents financial statements under the accrual basis of accounting shall apply this Standard in accounting for financial instruments except: b. Employers' rights and obligations under employee benefit plans, to which the Standard of GRAP on Employee Benefits applies. Audit finding Employee related cost are outside the scope of GRAP 104 and is accounted for using Grap 25 on Employee benefit. R10 775 035 R10 775 035 Landfill site provision Requirement Paragraph 2 of GRAP 104 states, an entity that prepares and presents						

	financial statements under the accrual basis of accounting shall apply this Standard in accounting for financial instruments except: c. Rights to payments to reimburse the entity for expenditure it is required to make to settle a liability that it recognises as a provision in accordance with the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets (GRAP 19), or for which, in an earlier period, it recognised a provision in accordance with that Standard. Audit finding The balance of Provisions is scoped out of GRAP104 because is accounted for using GRAP 19 on						

	Provisions, Contingent Liabilities and Contingent Assets. R37 860 860 R37 860 860						
Non-disclosure of change in accounting estimate	During the auditing of the depreciation of Property, plant and equipment, It was noted that there were adjustments to the remaining useful lives of immovable assets based on the work performed by I@t Consulting (Refer to below). However, the change in estimate was not disclosed in line with GRAP 3 in the annual financial statements.	Lack of adherence to the AFS implementation plan timelines.	Management should adjust the annual financial statements and disclose the change in estimates in line with the requirements of GRAP 3.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will ensure that after the ad-hoc, bi-annual and year-end asset verification process, any changes in accounting estimates used to determine the remaining useful lives is updated on the subsequent notes to the annual financial statements, in line with the following, The purpose of asset verification process can be categorized under three main outcomes, namely:• Confirmation of existence.• Confirmation of attribute data; and• Assessment of asset status and condition in support of impairment assessments. The

ACTION PLAN

							assessment will be performed quarterly, mid-year and annual financial statements.
Current year debt Impairment not accurately calculated	During the audit of Debt Impairment, it was noted the percentage for the impairment of consumer debtors was incorrectly applied. When calculating the total collections for the year, management included "Debtor with credit balance" amounting to R17 564 501.33. This would be double accounting as the debtors with credit balance is a balance inclusive of collections in the current year and other periods. The differences were discussed with Nolien van Staden (Assistant manager: VAT and AFS preparation) and Jessica Mahlangu (CFO) on 24th October 2024.	Calculation of debt impairment incorrectly applied.	Management should implement proper system of review of the Annual Financial Statement to ensure that the financial statement complete and accurate.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will set aside a proper time period to implement a system of reviewing the Annual Financial Statements to ensure completeness and accuracy before submission on a quarterly basis to the internal auditors and to the AGSA on the 31 August. Ensure that impairment if debtors' calculation is correct on a quarterly basis.

ACTION PLAN

	The incorrect percentage thus resulted in the following differences: Details Percentage Impairment rate per Auditor 98% Impairment rate per THLM 97% Difference 1% Differences in the impairment calculation Details Amount Amount per Auditor's Calculation R310 052 249.44 Amount per THLM Calculation R289 909 669.56 Difference R20 142 579.88						
Restated amounts in the prior period error note different from amount per prior year signed AFS.	During the auditing of prior period errors for cash flow statement in note 43, the differences in the prior period error and cash flow restated amount were noted under suppliers.	Lack of adherence to the AFS implementation plan timelines and Inadequate review of financial statements.	Management must ensure that the financial statements and related notes are reviewed to ensure that they are correct and accurate	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will set a proper time period aside for reviewing the Annual Financial Statements for completeness and accuracy on a quarterly basis before submitting to

	CASH FLOW STATEMENT As previously reported Reallocation/ Reclassification Restated 30 June 2023 Restated amount as per the Cash flow statement Differences Suppliers 320,444,205.00 15,526,894.00 335,971,099.00 338,479,836.00 2,508,737.00 Issue 2: During the audit of the prior period error note, we noted the following differences between the amount previously reported as well as the amount per prior year stamped financial statements: Issue 3: During the audit of the prior						the internal auditors and external auditors.

	period error note, we noted that there were arithmetic errors for the PPE section of the error note as follows: Item description As previously reported Reallocation/ Reclassification Net Correction Recalculated net correction Difference Water Supply Infra: Distribution (5) also refer Note 3 FAR detail 346 475 184,00 2 182 262,00 34 657 446,00 348 657 446,00 - 314 000 000,00 Issue 4: During the audit of the prior period error note, we noted that there were arithmetic errors for the Employee costs section of the error note as follows: Item description As						

ACTION PLAN

	previously reported Prior period error 2022-2023 Restated 30 June 2023 Net Correction Recalculated net correction Difference Danger allowance -545 842 -36 928 -582 770 0 -1 165 540 1 165 540						
Expenditure per vote exceeds the budget amount per vote.	During the audit, it was noted that the amount of the budget per vote was exceeded. A follow-up and discussion were made with the Assistant Manager: Budget, Assistant Manager: Expenditure and Assistant Manager: Asset Management on 05 November 2024 and no explanation could be provided. Listed below are the affected votes: Votes Amount per approved adjusted budget Expenditure	Inadequate review of financial statements.	• Management should implement budget management techniques to monitor the budget monthly per vote to ensure that the spending per vote if managed and to avoid unauthorised expenditure • Management should adjust the annual financial statements to reflect the unauthorised expenditure incurred during the year.	Bridget Mashao, Josta Moyo	31-Dec-2024	30-Jun-2025	We will correct the budget for Debt Impairment during the adjustment budget. An item will be prepared to council to write off the unauthorised expenditure on the non-cash item incurred due to unknown events that gave rise to the impairment of debtors and traffic fines.

ACTION PLAN

	amount incurred during the year Differences Vote 4 – Finance 435 893 534,00 469 900 105,55 (34 006 571,55) Vote 14 - Road +Traffic Regulation 22 472 000,00 26 192 831,75 (3 720 831,75) (37 727 403,30)						
Misclassification of non – cash items in the cash flow as cash.	During the audit of cash flows differences were noted were management included non – cash items in various cash flow components, as a result there were differences between the reported amounts and audited amounts as per table below: Differences between notes and audited amounts Item AFS (R) Audited (R) Difference (R) Depreciation and amortisation 80 860 842 80 960 842 100 000	Lack of adherence to the AFS implementation plan timelines.	Management should implement adequate reviews of the financial statements to ensure that the cash flows reflect only cash amounts.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management should set adequate time aside to review the quarterly and Annual Financial Statements for accuracy and completeness on a quarterly basis before submitting to the internal auditors and external auditors.

	Management agrees to the above finding the Cash flow statement will be corrected based on all Post Audit corrections to be made Gain/(Loss) on PPE 22 560 164 14 523 700 (8 036 464) Management agrees to the above finding the Cash flow statement will be corrected based on all Post Audit corrections to be made Interest charged on trade receivables (105 947 537) (116 230 445) (10 282 908) Management agrees to the above finding the Cash flow statement will be corrected based on all Post Audit corrections to be made Donations received (22 560 164) (22 521 494) 38 670						

	Management agrees to the above finding the Cash flow statement will be corrected based on all Post Audit corrections to be made Movements in provisions 2 505 579 - (2 505 579) Management does not agree to the above finding. The movement between PY2023 and CY2024 totaling to R2 505 579 (2023: R52 825 929 – 2024: R55 331 508) Receivables from exchange transactions (11 288 589) - 11 288 589 Consumer debtors (235 399 092) - 235 399 092 Debt Impairment 292 711 668 Total (46 023 987) Statutory receivables (5						

	156 401) 5 156 401 Management does not agree to the above finding. The movement between PY2023 and CY2024 totaling to R5 156 401 (2023: R12,752,310 – 2024: R17,908,711) Payables from exchange transactions 10 668 901 1 050 978 (9 617 923) Total (263 756 297) (42 216 419) 221 539 878 Differences between cash flow statement and annual financial statements Item Audited (R) AFS (R) Difference (R) Grants and subsidies received 835 812 000,00 836 548 449,00 736 449,00 Management agrees to the						

	above finding the Cash flow statement will be correction based on the final Post audit corrections Other income 106 161 076,38 106 228 773,00 67 696,62 Management agrees to the above finding the Cash flow statement will be correction based on the final Post audit corrections Compensation of employees - 209 111 751,69 - 209 862 745,00 750 993,31 Management agrees to the above finding the Cash flow statement will be correction based on the final Post audit corrections Purchase of Property Plant and Equipment - 214 014 817,00 - 216 792 699,00 2 777 882,00 Management does not agree to the above finding the						

ACTION PLAN

	difference of R2 777 882 relates to the Work in progress Transferred vs Work in progress additions – refer Note 3 "Reconciliation of Work In Progress 30 June 2024" Interest received 25 493 953,98 23 920 638,00 1 573 315,98 Management agrees to the above finding the Cash flow statement will be correction based on the final Post audit corrections Total 544 340 461,67 540 042 416,00 5 906 336,91						
Capital commitments disclosed without taking the VAT amount into account	During the audit of the annual financial statements under note 40 on capital commitments when reviewing the narration it was noted that the commitments are disclosed excluding VAT, this practice is incorrect as the Municipality commits to	Disclosure of Capital Commitments are incorrectly disclosed excluding VAT.	Management should implement adequate reviews of the financial statements to ensure commitments are recorded including VAT where applicable.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will set adequate time aside for reviewing the Annual Financial Statements for completeness and accuracy including all disclosure items where VAT is applicable on a quarterly basis before

	pay the amount in future inclusive of VAT, the table below outlines the impact. Item AFS (R) Audited amount (R) Difference (R) Already contracted for but not yet provided for 198 178 626 227 905 420 29 726 794						submitting the AFS to internal audit and external audit.
OTHER IMPORTANT MATTERS							
Finding	**Finding Details**	**Root Cause**		**Responsible Person**	**Due Date Development**	**Due Date Implementation**	**Action Plan**
The disclosure notes for Property, Plant and Equipment not in line with GRAP 17	During the audit of Property, Plant and Equipment disclosure we identified that disclosure notes 3 is not in line with the applicable GRAP standard. The amount for work in progress assets was not allocated to the categories of assets.	Lack of adherence to the AFS implementation plan timelines, with emphasis on the completed projects.	The annual financial statements should be adjusted to ensure that they comply with the requirements of GRAP 17.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will enhance the monthly WIP register by adding a collum which will show and sum up all the individual projects into the respective assets class they relate, the quarterly WIP report and Financial Statements will be updated using the enhanced WIP register.

ACTION PLAN

VAT refund incorrectly classified as Revenue.	While reviewing the interim AFS for 2023/24, it was noted that note 16 of the interim financial statement included VAT receivable of R7 362 974 as an income. This item should not be income in terms of the GRAP 9 because of the following reasons: a) The municipality did not exchange any service to SARS in return for any consideration. The municipality merely acts as an "agent" to collect VAT on behalf of SARS. b) The VAT refund is a reimbursement to the municipality for VAT input not claimed, therefore there is no income generated by the municipality in the ordinary course of its operations. c) The municipality recognize revenues exclusive of VAT in	Incorrect disclosure of VAT output as VAT input.	Management should adjust the AFS and reflect the correct information pertaining to the components identified above	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management must ensure that VAT Receivable (VAT Input) and VAT Payable (VAT Output) must reflect the correct amounts as per the information on the financial system. Management must continue to reflect the correct amounts on the VAT Output and VAT Input on a quarterly basis on the Annual Financial Statements submitted to the relevant Stakeholders.

	its statement of financial performance and therefore VAT refund/output cannot be recognized in the statement of financial performance. VAT receivable is a line item in the face of statement of financial position.						
Differences identified between the annual financial statements and the underlying records.	During the audit of the annual financial statements (AFS) submitted for audit, various instances where the AFS did not agree to the underlying records were identified. The tables below depict such instances. 1. Receivables from exchange transactions Description Trial Balance (R) AFS (R) Difference (R) Sundry Debtors- Rental 1 023 207,61 1 124 216,00 101 008,39 Management agrees to the	Lack of adherence to the AFS implementation plan timelines, which has led to insufficient time to review the final AFS for completeness and correctness.	Management should implement adequate controls to ensure that AFS agree to the underlying record.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will set aside adequate time to review the Annual Financial Statements for completeness and accuracy on a quarterly basis before submitting to internal audit and external audit. Management will also ensure no timing differences arise between Mscoa TB, GL and AFS (Caseware TB).

	above finding – Management request a post audit correction for 2024 Action plan to address the finding Journal entry: DR: Sundry Debtors - Rental R101 008.39 CR: Overpayments (R101 008.39) Overpayments 1 452 778,59 1 568 352,00 -115 573,41 Management agrees to the above finding – Management request a post audit correction for 2024 Action plan to address the finding Journal entry: DR: Sundry Debtors - Rental R101 008.39						

	DR: Unallocated deposits R 14 565.02 CR: Overpayments (R115 573.41) Consumer Debtors- Water 38 357 278,97 8 109 885,00 30 247 393,97 Management does not agree to the above finding – refer attached worksheet Mscoa TB: CD and Impairment Consumer Debtors- Sewerage 730 888,22 1 848 307,00 - 1 117 418,78 Management does not agree to the above finding – refer attached worksheet Mscoa TB: CD and Impairment Consumer Debtors- Refuse 15 310 957,75 38 460 728,00 - 23 149 770,25 Management does not agree to the above finding – refer attached worksheet Mscoa						

	TB: CD and Impairment Total Difference 5 965 639,92 2. Receivables from exchange transactions Description Trial Balance (R) AFS (R) Difference (R) Consumer debtors - Property Rates 11 928 865,86 17 751 176,00 -5 822 310.14 Management does not agree to the above finding – refer attached worksheet Mscoa TB: CD and Impairment Total Difference -5 822 310.14 3. Inventories Description Trial Balance (R) AFS (R) Difference (R) Inventories 69 980 817,60 49 210 063,00 -20 770 754,60 Management does not agree						

	to the above finding the difference of R20 770 755 is the Donation received from NDM on PPE must be allocated to PPE and not Inventories – refer Note 3 detail "Donations" and Note 27 "Donations received" Total Difference - 20 770 754,60 4. Provision for landfill site rehabilitation Description Trial Balance (R) AFS (R) Difference (R) Additions 3 653 710 1 826 855 1 826 855 Management does not agree to the above finding – refer attached excel worksheet iro the extraction from Mscoa TB on Prov Landfill Total Difference 1 826 855 5. Payables						

	Description Trial Balance (R) AFS (R) Differences (R) 1. Payables and accruals (35 264 198, 90) (35 258 476) (5 722,90) - Management agrees to the above finding and request to make a post audit correction 2. Accrued leave pay (16 948 579, 49) (16 874 360) (74 219, 49) - Management agrees to the above finding and request to make a post audit correction 3. Debtors with credit balances (23 114 159, 80) (17 551 665) (5 562 494,80) - Management does not agree to the above finding – refer extraction of TB items iro Debtors with credit balances 4. Unallocated deposits (440 804, 03) (368 783) (72 021,						

	03) - Management agrees to the above item and request to make a post audit correction 5. Advance payments: Land (4 250 639, 72) (7 769 207) 3 518 567,28 Management does not agree with the audit finding – the TB 2016-2017 Advance payments vote for Sale of Houses and Sale of Stands were opened as income statement revenue votes instead of Balance sheet liability votes which was mapped to Liabilities in Cware however in Munsoft it rolled over into Acc surplus 6. Deposits received (505 635) (505 635) 32 900,99 - Management does not agree to the above finding because there is no difference						

	Total - 2 162 991.53 -151 963.00 6. Advance payments: Land Management does not agree with the audit finding – attached kindly refer to the explanation below: TB 2016-2017 Advance payments votes for Sale of Houses and Sale of Stands were opened as income statement revenue votes instead of Balance sheet liability votes which was mapped to Liabilities in Cware however in Munsoft it rolled over into Acc surplus: 2015-2016 7. VAT Payables Description Trial Balance (R) Amount per AFS (R) Differences (R) VAT Payable - 59 606						

	684,72 - 58 510 356,00 - 1 096 328,72 - Management does not agree with the audit finding – Refer Mscoa TB detail worksheet attached Total - 1 096 328,72 8. Revenue from exchange transactions Description Trial Balance (R) Amount per AFS (R) Differences (R Service charges 148 264 140,43 148 423 686,00 -159 545,57 Management agrees with the finding – duplication of PY Credit note correction in Munsoft – Management request a post audit correction Other income 905 564,63 977 586,00 -72 021,37						

	Management agrees to this finding – a post audit journal must be captured in Munsoft against recognition of Unallocated deposits in Revenue Interest received 134 981 027,35 144 427 448 144 424 657,00 - 9 443 629,65 -2 791 Management does not agree to the above finding – attached below kindly refer to the vote extraction from Mscoa TB totaling to R144 427 448 9 675 196,59 -234 358.00 Description General Ledger (R) Amount per AFS (R) Differences (R						

	Service charges 148 264 140,43 148 423 686,00 159 545,57 Management agrees with the finding – duplication of PY Credit note correction in Munsoft – Management request a post audit correction Other income 856 41 5,71 905 565 977 586,00 -121 170 -72 021 Management does not agree to the above finding – the totaling amount on the GL adds to R905 564.63 – refer attached worksheet Interest received 144 430 237,62 144 427 448 144 424 657,00 5 580,62 2 791 Management does not agree						

	to the above finding – the totaling amount on the GL adds to R144 427 448 – refer attached worksheet 275 135,24 - -234 358.00 Description Billing report (R) Amount per AFS (R) Differences (R Sale of water 99 856 246,07 102 615 340.00 Add back PY's CRNOTE (ACC SURPLUS) 3 056 876.00 105 672 216.00 104 897 738,00 104 897 738.00 (5 041 491,93) -774 478.00 Sewerage and sanitation charges 1 496 860,77						

ACTION PLAN

	1 760 889.00 Add: Sanitation removal: 597 446.00 Add back PY's CRNOTE (ACC SURPLUS 278 586.00 2 3636 921.00 2 912 969,00 2 912 969.00 (1 416 108,23 -276 048.00 Refuse removal 38 494 018,32 39 773 841.00 Add back PY's CRNOTE (ACC SURPLUS 1 286 322.00 41 060 163.00 40 612 979,00 40 612 979.00 (2 118 960,68) 447 184.00 Interest charged on other receivables						

	Less: Debit notes @ 2023 159 375 022,52 Add back PY's CRNOTE (ACC SURPLUS 10 288 488.00 Less PY Debit notes (OL) -44 957 440.00 Less: CurJNL 9 411 296.00 115 294 774.00 116 230 445,00 116 230 445.00 43 144 577,52 -935 671.00 Total 34 568 016,68 9. Revenue from non-exchange transactions Description General Ledger (R) Amount per AFS (R) Differences (R) Property rates 60 057 942,87						

	61,390,136.87 61 390 137,00 61 390 137.00 -1 332 194,13 0.00 Management does not agree to the above finding – attached kindly receive the extraction from GL iro Revenue PROPERTY RATES Total -1 332 194,13 Description Amount per AFS (R) Billing report (R) Differences (R Property rates 61 390 137,00 1 390 137.00 59 174 637,74 Add back PY's CRNOTE (ACC SURPLUS) 1 332 194.00 60 506 832.00 (2 215 499,26)						

	883 306.00 Management does not agree to the above finding – attached kindly receive the extraction from the financial history on monthly billing Revenue PROPERTY RATES (2 215 499,26) Calculation differences above: Bullet point 7: Sale of water (774 478) Sewerage and sanitation charges (276 048) Refuse removal 447 184 Interest (935 671) Bullet point 8: Property rates 883 306 Sub-total (655 707)						

	Billing Report 326 683 831 LESS: AFS: Service charges (148 423 686) Interest (116 230 445) Property rates (61 390 137) Difference 639 563 Total (Sub-total -Difference 16 144 10. Gain/loss on property plant and equipment Description Fixed asset register (R) Amount per AFS (R) Differences (R) Gain or loss on non-current asset 14 609 828,33 14 539 556.00 14 523 700 14 523 700 86 128,33 15 856.00 Management revisited the FAR's for 2023-2024 and the						

	amount to be disclosed in the AFS iro Gains/losses of PPE adds up to R14 539 556 Management request a post audit correction to the amount of R15 856.00 (R14 539 556 – 14 523 700 = R15 856) Net Assets Gain/loss on disposal of assets 14,466,535.81 Net Assets: Gains / Losses: Disposal of Movable Assets Computer Equipment 36,928.62 Net Assets: Gains / Losses: Disposal of Movable Assets Furniture and Fittings 25.50 Net Assets: Gains / Losses: Disposal of Movable Assets Plant and Equipment 36,066.04 14,539,555.97						

	11. Lease rentals on operating lease Description Lease schedule (R) Amount per AFS (R) Differences Lease rentals on operating lease 7 787 072,94 8 057 422,00 270 349,06 Management agrees to the above finding and request the correction to be made on the Lease Schedule for 2023-2024 to the amount of R270 349.06. The amount disclosed on the AFS is the correct amount of R8 057 422.00. Total 270 349,06						
AOPO: Measures taken to improve performance are not appropriately and accurately disclosed and not supported by relevant POE	Issue 1: During the audit of the APR we noted that for DTS 15, measures taken to improve performance were not appropriately and accurately disclosed in the APR. The	Insufficient POE's submitted during the audit.	Issue 1: It is recommended that management amends the disclosed performance information regarding variance/comments and action plans in an	Aminah Aphane, Sibongile Mtshweni, Siyabonga Kalipa	31-Dec-2024	30-Jun-2025	The municipality appointed 250 EPWP's on 2nd September 2024 for the financial of 2024-2025 for LED01The municipality procured 3 compactor trucks to be able to collect

	action plan noted below is not relevant to the reason for variance also documented below. Therefore, the information disclosed in the APR is irrelevant. Indicator number and description Planned targets per APR Reported actual achievement per APR Reason for variance Action plan DTS15 - % progress in the installation of telemetry system 40% Progress: Installation of telemetry system by 30th June 2024 30% Progress: Installation of telemetry system by 30th June 2024 Project approved by CoGTA in March and PDR and DDR stage could not be achieved as project was not fully registered An allocation letter has been issued to the		appropriate and accurate manner that is relevant to the reasons for underperformance. Issue 2: It is further recommended that management provides relevant POE to support the action plans disclosed in the APR.				waste in all areas as per the schedule on a weekly basis for DSS02The municipality will adjust the targets in line with the updated billing report during the revision of SDBIP 2024/25 for DTS01, DTS02 and DTS27.The municipality to evaluate all KPIs that are not achieved and subsequent to that submitt adequate POE's to the performance management office on a quarterly basis for the measures taken to improve performance on the affected KPI's.

	contractor to commence with works on site which will be completed in 2024/25 financial year Issue 2: During the audit of the APR, we noted that for the following indicators, the measures taken to improve performance were not supported by relevant POE. The POE submitted and documented in the last column of the below table is therefore not relevant for the action plan noted. Therefore, the auditor concludes that the action plan is not supported by relevant supporting evidence. Indicator number and description Planned targets per APR Reported actual achievement per APR Action						

	plan POE submitted DTS01 - number of households provided with access to water 64 151 households provided with access to water by 30th June 2024 64 086 households provided with access to water by 30th June 2024 To adjust the targets in line with the billing records in accordance with revised billing information in the 2024/2025 FY June 2024 billing report DTS02 - Number of households provided with access to 6kl free basic water 64 151 households provided with access to 6kl free basic water 30th June 2024 64 086 households provided with access to water by 30th June 2024 To adjust the targets in line with the billing records in accordance with revised						

	billing information in the 2024/2025 FY June 2024 billing report DTS23 - % Progress in the upgrading of Tweefontein K Wastewater Treatment Works Ward 13 50% progress: Upgrading of Tweefontein K Water Treatment Works by the 30th of June 2024 20% progress: Upgrading of Tweefontein K Water Treatment Works by the 30th of June 2024 To accelerate the finalization of design reports processes in the 2024/25 FY Terms of reference of contractor DTS27 - Number of Household provided with Basic sanitation 2442 Households provided with Basic sanitation by 30th June 2024 2425 Households provided with Basic sanitation by 30th June 2024						

	To adjust the targets in line with the billing records in accordance with revised billing information in the 2024/2025 FY June 2024 billing report DTS30 - % progress in the Electrification of Households in Moloto (Mafishane & DK) – Ward 2- 100% Progress: Electrification of Households in Moloto (Mafishane & DK) – Ward 2– Phase 2 by 30th June 2024 90% Progress: Electrification of Households in Moloto (Mafishane & DK) – Ward 2– Phase 2 by 30th June 2024 Project to be energised and commissioned in the 1st quarter of 2024/2025 FY Monthly progress reports and appointment letters of contractors which is POE for the actual achievement for the current year						

	DTS31 - % progress in the Electrification of Households in Magodongo – Ward 3- 100% Progress: Electrification of Households in Magodongo – Ward 3 by 30th June 2024 90% Progress: Electrification of Households in Magodongo – Ward 3 by 30th June 2024 Project to be energised and commissioned in the 1st quarter of 2024/2025 FY, and budget virements were performed to cover for budget shortfall. None LED01 - Number of FTE's and work opportunities created through the Expanded Public Works Programme 374 FTE's (331 work opportunities created in Environment, Culture and Infrastructure by 30th June 2024 278 FTE's (246 work opportunities created in						

ACTION PLAN

	Environment, Culture and Infrastructure by 30th June 2024 A provision for an additional budget was made for the recruitment of 250 EPWP to augment the EPWPs incentive grant 246 appointment letters submitted which is POE for the actual achievement for the current year DSS02 - Number of Households with access to refuse removal monthly The process of procuring compactor trucks has been concluded and waiting for delivery Monthly waste reports for 2023/24 FY						
AOPO: DSS13 reported information overstated and not valid	While auditing DSS 13 - Number of section 56 traffic fines issued indicator, we noted the following traffic fines where the offence dates are in the previous financial year (2022/23).	Capturing of the traffic notices on the wrong period	It is recommended that management revisit and adjust the section 56 traffic fines issued population and adjust to ensure that the POE for the actual reported performance	Abednigo Nkwanyana	31-Dec-2024	30-Jun-2025	Monitoring of the traffic notices captured on the system on a monthly basis.

	Notice number Notice type Status Stage Offence date Captured date 55/15608/045/031316 Hand56 Pay CRT 2023/05/04 2023/07/03 55/J5757/045/031614 Hand56 Out WOA 2023/06/23 2023/07/04 55/15761/045/031622 Hand56 Out WOA 2023/06/23 2023/07/05 55/15762/045/031624 Hand56 Out WOA 2023/06/23 2023/07/05 55/15857/045/031814 Hand56 Pay CRT 2023/05/22 2023/11/09 55/14568/045/029236 Hand56 Pay ISS 2023/01/20 2023/12/18 55/14713/045/029526 Hand56 Pay CRT 2023/02/09 2023/12/01 As these traffic fines were not		information for this indicator is valid. It is also recommended that management adjust the APR with the number of section 56 traffic fines per revised population and include the comments for the variances and provide an implementable action plan to ensure that the exceptions do not continue into the next financial year.				

	issued in the year under review, they should not have formed part of the POE for the actual performance for this indicator. Therefore, the reported actual performance information for this indicator is overstated and invalid. The issue, recommendations as well as action plans were discussed with Sinah Moripe (Assistant Manager for PMS) and Abey Malope (CAE) on 23 October 2024.						
Quality of potable water.	According to the analysis of the lab results from the water samples taken at the selected sample points on 24 October 2024 and application of the abbreviated SANS 241 list of parameters, all three samples gained a 90,9% compliance, with only two exceedances noted at each site:	The Bundu Water treatment plant was not operating on the day of the audit due to low water levels in the abstraction dam fed by the Moses River.	Project managers should: • Give specific attention on disinfection and chlorination to ensure appropriate treatment of water to reduce risk of non-compliant biological parameters • Regularly monitor the inflow and outflow values of the WTP to ensure that the community receives	Sibongile Mtshweni	31-Dec-2024	30-Jun-2025	The municipality will continue at Bundu water treatment plant to perform two hourly operational water quality test and also monthly compliance water quality tests through the accredited laboratory to ensure that the quality of water supplied to the community is meeting the

	• Colour as Pt-Co; and • Turbidity. Although the colour and turbidity do not pose any health risks, it affects the aesthetics of the water quality. Elevated turbidity could potentially impact the plants' operation. Appendix A contains the full list of parameters and results. The municipality submitted monthly water quality monitoring reports for the following sample points: 1. Bundu WTW final treated water and 2. Two Storage points (Boekenhouthoek and Matheyzensloop Reservoirs). The results covered from July 2023 to September 2024 (15 months). Monthly compliance percentages		treated water and avoid any water losses; • Assess consistently, on a monthly basis, the abbreviated SANS 241 list of parameters at each monitoring point. This should include the addressing of the non-compliance identified.				Drinking water quality standards of South Africa.

	were calculated by assessing physical, chemical, and biological parameters against the SANS 241 limits. These monthly results were then averaged to determine the overall compliance percentage. There was no single month that was 100% compliant. From the results, an overall compliance of 94,9% was reached, which is considered good. There were five (5) months where the overall compliance was below the 94,9% average, and this was due to parameters that exceeded the SANS 241:2015 limits on E. coli, Total Coliform, Turbidity and Fluoride. E. coli, Total Coliform, and Fluoride have health implications, while Turbidity could affect plant operation and the overall aesthetic						

	quality of potable water. The WTW is classified as a class 2 - Marginal Water Quality (refer figure 2). This class indicates minor exceedances in certain parameters, extended exposure might pose health risks, particularly for sensitive individuals, like young children or those with compromised immune systems. Some acute health issues can be expected due to the presence of E. coli in the water. It is deemed essential that chlorination dosing systems be maintained and appropriately supplied as chlorination by granules or tablets provides inconsistent chlorination and hence risks of E. coli exposure.						

ACTION PLAN

Indigent register contains individuals who does not qualify as indigent.	During the audit the following internal control deficiencies were noted regarding the households included in the indigent register of the municipality. • One household have been included in the indigent register, however there is no ID number of the household included in the register. • There are 98 deceased people included in the indigent register. • There are 90 household with invalid ID • There are 65 households whose ID have been duplicated in the indigent register • There are 15 household that are employed by Government • There are 2 households whose spouse are in the employment of another	Inadequate verification of the Indigent register on quarterly basis using the data Management system.	Management should regularly review the indigent register in detail to ensure only eligible households are included in the indigents register. Should the applicant/ consumer status changes, the indigent register must also be updated	Gugulethu Mbatha	31-Dec-2024	30-Jun-2025	All the new indigent applicants and existing beneficiaries of the indigent programme will be verified using the Data Management system for confirmation of status. All accounts who do not qualify to be indigents will be removed from the indigent register. The indigent register is verified against the data management system at application of the indigent. The status of the indigent will be verified quaterly. This is a process that is done manually.

ACTION PLAN

	government department. • There are 3 households that are directors of the companies that did business with government. • There are 3 households that have old ID numbers. • There are 2 households that are over 100 years old. • There is a 1 household that his spouse is a director of a company.						
Accuracy of the advance payment land during audit	During the audit of the advance payment on land it was noted that the following transactions have been recorded in the annual financial statements as advance payment on land. However, it has been noted that these payments are not advance payments as the significant risks and rewards of ownership have been transferred to the purchaser of the land.	Lack of adherence to the AFS implementation plan timelines, and lack of verification of the stands which have been sold by the municipality.	Management should evaluate the timing of recognition of revenue in line with the principles of recognition of revenue from exchange transactions in GRAP 9. Management should revise the population, make corrections to the annual financial statements, and ensure that the advance payment	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will review all approved stands which were sold and perform the following on a monthly basis;1. Ensure all stands which have been paid for in full, the applicants finalise the process of registering the property in their names with the Deeds office and remove the stands from the inventory list of stands held for sale.2. All

	The audit finding is based on the following events that were noted: (1) The buyer has made payments towards the purchase price of the land (2) The buyer has occupied the land and built a house on the land (based on google earth search using coordinates) The recognition of revenue from these transactions should not be dependent on the transfer of the title deed to the purchaser, as the significant risk and rewards have been transferred to the purchaser. The retention of the title deed is considered to be an insignificant risk of ownership, has the purchaser has occupied the land and developed in line with building regulations.		on land, revenue from exchange transactions and inventory land held for sale.				applicants who have not paid in full, will be given 3 months through notice through emailed letters, sms's, telephonic calls and public notice placed on a national and local newspapers, together with the website and socials pages of the municipality, failing of which properties will revert back to the municipality and the advance payments recognized as none-refundable revenue.3. Applicants who have occupied stands without paying in full, will be subjected to point number 2 above and legal processes will be instituted with those that do not comply with the rectification period.4. Quarterly verifications of

	Refer to the table below: No. Township Erf no. Purchase price Amount paid 1 Tweefontein K 828 R 37 800 R 37 800 2 Tweefontein K 834 R 42 780 R 42 780 3 Tweefontein K 876 R 42 420 R 42 420 4 Tweefontein K 1586 R 38 400 R 38 400 5 Tweefontein K 943 R 35 035 R 35 035 6 Tweefontein K 949 R 34 650 R 34 650 7 Tweefontein K 966 R 33 000 R 33 000 8 Tweefontein K 1031 R 44 165 R 44 165 9 Tweefontein K 1471 R 38 400 R 38 400 10 Tweefontein K 872 R 33 275 R 20 000 Total sample amount R 366 650						all stands sold and sample verifications for those which are held for sale. The process will be implemented quarterly for all stands held for sale and sold.

ACTION PLAN

Misstatement of the advance payment land amount in the annual financial statements	During the audit of the advance payment land under payables from exchange, it was noted that the Annual Financial Statements did not agree to the underlying records i.e. site report as there were differences identified. The incomplete disclosure of advance payment land was discussed and agreed with the Chief Financial Officer on 29 October 2024. Refer to the table below: Line items Amount as per listing Amount per the AFS Difference Advance payment land 1 395 609 7 769 207 - 6 373 598 The payables and accruals amount in the annual financial statements has	Lack of adherence to the AFS implementation plan timelines, and verification of stands held for sale and those that have been sold.	Management should implement adequate controls to ensure that AFS agree to the underlying record and update the site report to ensure accuracy and reliability of the information in the report.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will review all approved stands which were sold, and perform the following on a monthly basis;1. Ensure all stands which have been paid in full, the applicants finalise the process of registering the property in their names with the Deeds office and remove the stands from the inventory list of stands held for sale.2. All applicants who have not paid in full, will be given 3 months through notice through emailed letters, SMS's, telephonic calls and public notice placed on a national and local newspapers, together with the website and socials pages of the municipality, failing of which properties will revert back to the municipality and the

ACTION PLAN

	been understated by R 6 373 598						advance payments recognized as none-refundable revenue.3. Applicants who have occupied stands without paying in full will be subjected to point number 2 above and legal processes will be instituted with those that do not comply with the rectification period.4. Quarterly verifications of all stands held for sale and those that have been sold, to ensure compliance with the applicable requirements.
Segment reporting compliance with GRAP 18	During the auditing of the presentation and disclosure for segment reporting, It was noted that the disclosure was not presented in line with the requirements of GRAP 108 due to the following not being done:	Lack of adherence to the AFS implementation plan timelines.	Management should construct and present the segment reporting disclosure in line with the requirements of GRAP 18. Management should revise the disclosure	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will ensure that the segment reporting is done on a monthly basis and forms part of the items presented to Management on a monthly basis to ensure full compliance with GRAP's 18, 19 20,

	(i). The municipality has not disclosed the factors it used to identify its reportable segments (GRAP 18. 19 & 20). (ii). The municipality has not disclosed whether the segments have been aggregated and if, so what is the basis (GRAP 18. 19 & 20) (iii). The municipality has not disclosed the types of goods and/or services delivered by each segment (GRAP 18. 19 & 20). (iv). The municipality has not disclosed a measure of surplus or deficit for the period and the basis of measurement for each segment (GRAP 18.21).		amounts and submit the updated schedules for each segment.				and any other relevant GRAP not listed here.

	(v). The municipality did not disclose a reconciliation of the following (GRAP 18.27): - The total of the reportable segments' revenue to the entity; s revenues - The total of the reportable segments' measures of surplus or deficit to the entity's surplus or deficit before discontinued operations. - The total of the reportable segments' assets to the entity's assets. - The total of the reportable segments' liabilities to the entity's liabilities - The total of the reportable segments' amounts for every other material item of						

	information disclosed to the corresponding amount for the entity. (vi). The municipality did not prepare the segment reporting in a manner that depicts a measure of assets and liabilities for each reportable segment and the basis of measurement. (GRAP 18.21) (vii). The municipality did not disclose the amount of impairment losses recongised in surplus or deficit and directly in net assets during the period. (GRAP 21.78 and 26.120).						
Misstatement of the segment reporting amounts in the annual financial statements	During the audit of the segment reporting, it was noted that the Annual Financial Statements did not agree to the information presented in the disclosure	Lack of adherence to the AFS implementation plan timelines.	Management should update the segment reporting disclosure note to ensure that amounts disclosed in the segment report are accurate	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure that the Annual Financial Statements complies to all relevant regulations, in respect of the above the above finding it is

	note as there were differences identified. Refer to the table below: Year ended 30 June 2024 Line items Amount as per segment Amount per the AFS Difference Expenditure : Depreciation and amortisation - 80 953 287 - 80 960 842 - 7 555 Expenditure : Other - 781 725 663 - 781 717 554 8109 Total assets 2 925 847 411 2 926 293 943 446 532 Total liabilities - 248 353 205 - 248 127 705 225 500 PPE Additions 239 352 863 236 536 311 -2 816 552 Year ended 30 June 2023 Line items Amount as per segment Amount per the						GRAP18 on Segmental reporting. Management should also set aside adequate time to complete the Segmental Statements to ensure accurate and complete segmental reporting on a quarterly basis before submitting to internal audit and external audit. Important in this specific AAP finding is that all items must be in the financial system before the final Segmental Statements can be conducted. This will be shown on the quarterly financial statements submitted to internal audit for audit and in the annual financial statements for annual audit by AG.

	AFS Difference PPE Additions 189 352 669 184 022 359 -5 330 310 Furthermore, it was noted that the amounts in the disclosure note were no casted correctly: Year ended 30 June 2024 Line items Amount as per segment report Casted amount Difference Total assets 2 925 847 411 2 926 293 943 444 032 Total liabilities - 248 353 205 - 248 127 379 - 39 199 026 PPE Additions 239 352 863 200 233 837 -2 816 552 Net assets 2 677 494 206 2 678 164 064 669 858 Year ended 30 June 2023 Line items Amount as per segment report Casted						

ACTION PLAN

	amount Difference Expenditure: Salaries and wages -189 198 432 - 175 462 794 13 735 638 Expenditure: other -631 940 553 - 662 875 123 - 30 934 564 In addition to the findings above, a peculiar matter was identified under Expenditure: other (30 June 2024), where the expenditure for Sports Grounds and Stadiums was disclosed a positive amount of R 1 319 783 and the expectation is that expenditure amounts should be disclosed a negatives, thus the expenditure line is misstated.						
Customer accounts not billed but reported in the age analysis.	Issue 1 During the audit of Consumer Debtors – Water, we noted that the municipality's age analysis had an account	Monthly billing reconciliation not done monthly to be able to deduct errors	• Management should ensure that the AFS are reviewed adequately. • Management should revisit the population to	Gugulethu Mbatha	31-Dec-2024	30-Jun-2025	The service provider, Munsoft will be contacted to determine why billing per the age analysis is correct, yet the statement

	which was being billed for water in August 2023 while the statement of account or the invoice did not show that the account was billed for basic water. Details per Debtors age listing Account No Service Account Holder ERF No 202308 (330 Days) 202306 (390 + Days) TOTAL 6001371 Basic Water Government of Kwandebele 960 R2 172 R12 428,26 14 600,26 Issue 2 We further identified the below differences on recalculation of total debt for the specific accounts. Details per Debtors age listing	and correct them on monthly basis	identify accounts which reflects as billed while not billed and adjust the annual financial statements accordingly.				provided to the customer is incorrect. This will be done to determine the root cause to be addressed. The query will be addressed by the end of quarter 3 of the financial period - 31 March 2025.Furthermore, the monthly billing report will assist the municipality to identify unbilled accounts for correct treatment.

ACTION PLAN

	Account No Service Account Holder ERF No Total Debt Audited Amount Difference 6019113 Basic water Mahlangu Steven Citha 521 R857,39 R1 251,36 - R393,97 Total misstatement • R1 778.00						
The DTI was not notified of the successful bidder and the value of the contract	During the audit of compliance with applicable laws and regulations it was noted that the municipality procured goods which falls within the designated sector production for local content and Department of Trade and Industry (DTI) was not notified of the winning bidder. # Name of supplier Tender number Goods procured Value of award 1 S & D Consulting Engineers (Pty) Ltd	Late submission of local content report to DTI	I• Management should ensure that proper internal controls are implemented to ensure that the requirements of Local Content and Production are complied with. • We further recommend that management should introduce compliance checklist to monitor compliance with all SCM applicable requirements.	Lydia Sehlako	31-Dec-2024	30-Jun-2025	Management will re-submit the local content reporting document, which was submitted to DIT on January 18, 2024, 10:48 Pm on the basis that the PPR 2022 is no longer applicable with effect from 16th of January 2023.

	THLM/SCM07/2022-23/E01 Appointment of a panel of electrical contractors for electrification on households within THLM (Mafishane) 3 071 891 2 Moeding Wadiphiri Trading and Projects THLM/SCM08/2022-23/RS01 Panel of Contractors for Rehabilitation of Road Infrastructure as and when Required for a Period of 36 Months 3 999 059 3 Mpisana Properties - THLM/SCM01/2022-2023/RS01 THLM/SCM01/2022-2023/RS01 Appointment of a panel of routine road maintenance in all Thembisile Hani Local Municipality wards, as and when required for a period of 36 Months 1 000 000						

ACTION PLAN

	4 Jasino General Services THLM/SCM01/2022-2023/RS01 Appointment of a panel of routine road maintenance in all Thembisile Hani Local Municipality wards, as and when required for a period of 36 Months 10 244 938						
Contingent Assets not disclosed in accordance with GRAP 19	During the audit of Contingent Assets note 41 in the annual financial statements submitted for audit, the following assets were disclosed under Note 3: Contingent asset: Property, plant and equipment Asset 2024 2023 Community Hall Moloto - 14 932 625 Kwaggafontein B and C stormwater drainage 15 784 750 5 609 123 Bundi Machipe Community Hall (CB) - 1 200 811 Loskop regional Bulk Water	Lack of adherence to the AFS implementation plan timelines, emphasis on the donated assets from other government stakeholders.	Management should disclose the contingent assets in accordance with GRAP 19 and disclose the nature of the contingent assets in the Annual Financial Statements. Management should implement proper systems of review of the Annual Financial Statement to ensure that the financial statements are complete and accurate.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will ensure that the contingent Assets which are given by the municipality are disclosed in line with GRAP 19, under the Contingent Assets note and not PPE.

	supply 517 144 234 188 505 889 Total 532 928 984 210 248 448 The disclosure of the contingent asset does not disclose a brief description of the nature of the contingent asset as required by GRAP 19 paragraph 106. Paragraph 110 of the standard further states that the municipality should state if any of the information required on the contingent asset disclosure is not practical to disclose. Furthermore, the disclosure should be made under note 41 on contingent assets. Contingent Assets disclosure note 41 are disclosed without a subtotal to give the users total impact they have on of the financial statements.						

ACTION PLAN

Debt Impairment for prior period error not applied consistently	During the audit of Debt Impairment 2023 prior period error, it was noted the calculation performed was not consistent with prior period calculation of the debt impairment which resulted in a difference on the prior period recalculation. Management did not consider the impact of the reduction in the Debtors balance due to the credit note will have an impact on the impairment rate calculation. The differences were discussed and agreed on with Nolien van Staden (Assistant manager: VAT and AFS preparation) on 24 October 2024. Differences in the impairment calculation Details Amount Amount per Auditor's	Lack of adherence to the AFS implementation plan timelines, which has led to incorrect information being used to calculate the debt impairment for the 2023-2024 financial year.	Management should adjust the prior period debt impairment in accordance with GRAP 03. Management should implement proper system of review of the Annual Financial Statement to ensure that the financial statement complete and accurate.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure accurate calculation on the debt impairment on a quarterly basis for Consumer Debtors and Debtors Fines which includes all relevant reductions such as credit notes.

ACTION PLAN

	Calculation R22 856 374.02 Amount per THLM Calculation R23 259 971.09 Difference -R403 597.07						
Limitation of scope_ RFI 100: VAT Supporting information	When performing the audit of Value Added Tax, the following information was requested under Request for Information no.100 on the 23rd of October 2024 which was due for submission on the 25th of October 2024 has not been received to date: • VAT analysis for each VAT period i.e. September 2023 to 30 June 2024. • Financial history for each VAT period i.e. September 2023 to 30 June 2024 used to submit VAT returns for VAT Input.	Lack of filling of the financial history documents used for the submission of VAT input to SARS.	• Management should implement proper and adequate records management controls to enable the entity to retrieve the documents with ease and to protect the records from any potential loss or damage. • Management should submit the information to AGSA within 2 days from the receipt of this COMAF to enable AGSA team to audit the information fully. Once the 2 days has lapsed, AGSA will not accept any further information but will conclude and assess the impact for non-submission	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure accurate and complete VAT201 submissions to SARS on a monthly basis based on payments and receipts on the bank statements. A monthly reconciliation will be performed between the cash basis (Bank Statement) and accrual basis (financial system: Munsoft) any discrepancies should be properly explained, reviewed and approved. Monthly reconciliations must be filed any request for information from the internal audit and AGSA can then be submitted on time.

ACTION PLAN

			in the management report and audit report.				
VAT input & output declared on the VAT 201's does not match the municipalities records	During the audit of the VAT compliance, it was noted that the there is a difference between the VAT declared as per the municipalities VAT 201 returns vs the financial history for Output and Input VAT for the following periods: (i) Output VAT VAT Period Output VAT per VAT 201 VAT Output per FinHistory Difference 09/2022 (199 959,78) (96 656,79) 103 302,99 10/2023 (113 630,22) (188 308,05) (74 677,83) 11/2023 (160 349,61) (164 741,09) (4 391,48) 01/2024 (105 116,35) (103 537,84) 1 578,51 06/2024 (1 199 840,61) (180 428,59) 1 019 412,02 1 045 224,08	Lack of reconciliation of the VAT input and output for the VAT 201 submission to SARS.	Management should ensure that the VAT 201's reflect VAT charged on supplies and the VAT paid when goods/services are purchased by the municipality. Management should ensure that the VAT payable in the annual financial statements is corrected, and that VAT is accurately accounted for.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management must ensure accurate and complete VAT201 submissions to SARS on a monthly basis. A monthly reconciliation must be done between the cash basis (Bank Statement) and accrual basis (financial system: Munsoft) any discrepancies should be properly explained, reviewed and approved.

ACTION PLAN

	(ii) Input VAT VAT Period Input VAT per VAT 201 VAT Input per FinHistory Difference 09/2022 7 562 933,87 5 922 757,79 (1 640 176,08) 10/2023 5 051 366,11 11 352 959,02 6 301 592,91 11/2023 7 034 679,57 6 419 919,86 (614 759,71) 12/2023 9 628 395,50 11 509 332,38 1 880 936,88 01/2024 5 040 144,37 3 701 044,17 (1 339 100,20) 02/2024 6 309 291,23 6 297 662,59 (11 628,64) 03/2024 7 814 207,18 5 761 625,26 (2 052 581,92) 04/2024 4 125 889,72 5 935 928,14 1 810 038,42 05/2024 5 835 676,34 9 044 746,65 3 209 070,31 06/2024 10 076 667,39 9 790 655,95 (286 011,44) 7 257 380,53						

ACTION PLAN

	Impact Underclaiming of Input VAT by R 7 257 380,53 from SARS, Overpayment of Output VAT by R 1045 224,08 to SARS and overall misstatement VAT payable in the annual financial statements by R 8 302 604.60.						
Non-compliance with submission of VAT returns	During the audit of VAT compliance for the 2023/24 financial year, it was noted that there were VAT returns not submitted within the required timeframes in line with the VAT act (Refer to the table below). It was further noted that the Assistant Manager Financial Reporting & VAT not being added to the e-filing system in time to submit the returns in line with the VAT act caused this late submission of VAT returns.	Lack of will accurate and complete VAT201 submissions to SARS on time on a monthly basis.	Management should ensure that personnel responsible for submission of VAT returns are registered on e-filling in time in order to timeously submit returns.	Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure accurate and complete VAT201 submissions to SARS on time on a monthly basis.

ACTION PLAN

	VAT Period Submission deadline Submission Date as per VAT 201 Vat Period 2023/10 2023/11/30 2024/01/11 Vat Period 2023/11 2023/12/31 2024/01/11						
Contracts not containing paragraphs required by the GCC prescribed by National Treasury	Agreements did not meet the requirements of the General Conditions of Contracts (GCC). The contracts did not contain paragraphs on "breach" and/or "penalties." Below is a list of contracts from the sample omitting the paragraphs: Supplier Contract Number Omitted Paragraph Sheila and Katlego's Construction THLM/SCM03/2022-23/RS02 Penalties Gubis85 Solution (Pty) Ltd THLM/SCM01/2020-2021/SDS01-PST (Cluster A and B) Penalties	Inadequate review of service level agreement	Management should ensure SLAs are standardized and in line with the GCC requirements. Management should put in place a control for review of contracts that deviate with standard contract format to ensure they are still in line with the GCC requirements.	Lydia Sehlako	31-Dec-2024	30-Jun-2025	Management will conduct assessment of current SLAs to review SLAs of all active contract to identify areas where standardization is lacking or unclear. Secondly identify variations and gaps then develop standardized SLA that apply across the municipality. Then roll out the revised SLAs across the municipality (broader management). Review all new SLAs as and when the new contract is appointed before signing by both parties.

ACTION PLAN

	Black Protectors THLM/SCM01/2020-2021/SDS01-PST (Cluster A and B) Penalties LMK Mngoni Group (Pty) Ltd THLM/SCM07/01/2021-2022/BTO01 Breach and Penalties Noponde Business Enterprise THLM/SCM26/2022-23/WS02 Breach New Dawn Energy (Pty) Ltd THLM/SCM07/2023-2024/F01 Breach Munene Risk Services THLM/SCM28/2020-2021/BTO02 Penalties						
DKPB contract expired, and extension compliance not adhered to	During the audit of SCM Contract Management, a tender/ contract for DKPB was selected for audit. It was noted that the service level agreement stated the following in the duration paragraph "The appointment	Inadequate review of tender documents, appointment letters and SLA's	Management should put in a review system for all variation orders with the compliance or legal department to ensure compliance with laws and regulations.	Lydia Sehlako	30-Jun-2025	30-Jun-2025	Management will assess all current SLA'S, to identify areas where standardization is lacking or unclear. Highlight where the SLAs differs significantly. Create a report that lists all

	of the Service Provider in terms of this agreement is for a period of 12 months, from the 23rd of April 2021 until and including the 22nd of April 2022 provided that it may be terminated as set out in paragraph 11 hereunder." When inspecting the appointment letter, it states "the appointment is valid for a period of three (03) years from date of acceptance of the appointment subject to the availability of the budget for the Upgrading of Mbhoko Water Supply." The letter of appointment and the tender document state that the completion of the constructions is for a period of 12 months. The extension and the approvals for the extensions						discrepancies. Define clear standardized SLA because not all components of GCC are applicable to all contract type. Implement the revised SLA's by rolling out the revised SLAs across the broader management. The Lead team for Action Plan is Legal Services, Supply Chain Management and user department

ACTION PLAN

	including the council resolution during consultations with the Municipality was requested, however, it was indicated that there are no approvals in place for this contract.						
Inconsistencies in the amounts disclosed.	During the auditing of the presentation and disclosure for remuneration of councilors, note 29, It was noted that the amounts disclosed per the note are not consistent to the amounts disclosed per the narration to the note. Refer to summary of the inconsistencies below: Note 29 Councillors 20 683 778 Narration to the note Annual Remuneration 20 539 722 Difference 144 056	Lack of review of the presentation of the AFS with the supporting note on the AFS.	Management must review the financial statements and confirm if they agree to the notes and ensure that the financial statement are in line with GRAP 1.	Nnesana Matladi, Nolien Van Staden	31-Dec-2024	30-Jun-2025	Management will ensure the supporting documents on the notes of the financial statements agrees to the presentation and disclosure of remuneration of councilors, in the quarterly and annual financial statements.

ACTION PLAN

Amount disclosed does not agree with the recalculated amount	During the auditing of consumed inventory, it was noted that the amount recalculated as consumed inventory based on the weighted average as the policy does not agree with the amount disclosed in the statement of financial performance. A follow up and discussion was made with the Assistant Manager: AFS & VAT on 05 November 2024. Below are the details: Description Amount per the AFS Recalculated amount Differences Consumed Inventory R 126 216 932,00 R 133 435 170,69 -R 7 218 238,69	Lack of review of the amounts presented on the face of the statement of financial performance to the supporting notes in the AFS to ensure accuracy.	Management must review the financial statements and confirm that the correct amounts are presented in the face of the financial statements.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will ensure that the distribution losses calculations according to the Inventory Weighted Average working paper is disclosed on the face of the statement of Financial Performance, in the quarterly and annual financial statements.
Customers are not billed for water, sanitation and refuse.	During the audit of revenue from exchange transactions and follow-up on exceptions identified by CAATs it was noted the following	Monthly billing reconciliation not done monthly to be able to deduct errors	• Management should revisit revenue from exchange transactions population and ensure that the billing report includes	Gugulethu Mbatha	31-Dec-2024	30-Jun-2025	A monthly report will be run to identify unbilled accounts in the month. The report will be used to confirm whether all

	consumers were not billed for water, sanitation and refuse. We inspected the billing report and confirmed that the consumers below were not billed for any services during the year. Refer to detailed summary below for details. The issue was discussed with Assistant Manager: Asset Management on 28 October 2024 and it was indicated that the customers were inactive. However, the customers show an active status. No sufficient and adequate evidence could be provided to support the reason for removal of these customers Account Number Account Holder Account Type Street Address Account Status Response	and correct them on monthly basis	all the customers and is complete. • Management should implement due quality assurance processes to ensure that accurate annual financial statements are submitted for auditing.				accounts requiring billing have been billed correctly for the month. The Portfolio of Evidence will be the monthly report.

	34 MOUA N M A HOUSEHOLDS ZENZELE 1775 ACTIVE Account 34 stopped billing on the 25/06/2021, credit notes were passed on the account 28 and 29/06/2021 to reverse billing. See attached detailed billing statement. 69 KOLOKOTO R L HOUSEHOLDS CHRIS HANI CB2 ACTIVE Account 69 stopped billing on the 25/06/2021, credit notes were passed on the account 28 and 29/06/2021 to reverse billing. See attached detailed billing statement. 79 MAHLANGU P B HOUSEHOLDS MOUNTAIN VIEW 273 ACTIVE Account 79 stopped billing on the 08/06/2021, credit notes were passed on the account 25, 28 and 29/06/2021 to						

	reverse billing. See attached detailed billing statement. 90 MOLOKO J M HOUSEHOLDS BUNDU 331 ACTIVE Account 90 stopped billing on the 30/08/2022, credit notes were passed on the account 27/06/2021 to reverse billing. See attached detailed billing statement. 106 MABENA T M HOUSEHOLDS BUHLEBUZILE 41 ACTIVE Account 106 stopped billing on the 08/06/2021, credit notes were passed on the account 25, 28 and 29/06/2021 to reverse billing. See attached detailed billing statement. 110 MAHLANGU L B HOUSEHOLDS BUHLEBUZILE 395 ACTIVE Account 110 stopped billing on the 08/06/2021, credit notes were passed on the						

	account 28 and 25/06/2021 to reverse billing. See attached detailed billing statement. 152 LETSOENE K A HOUSEHOLDS MOUNTAINVIEW 8315 ACTIVE Account 152 has never billed; the account has a zero balance. See attached detailed billing statement. 176 MASHIYANE S N HOUSEHOLDS SUNCITY C 549 ACTIVE Account 176 stopped billing on the 08/06/2021, credit notes were passed on the account 28 and 25/06/2021 to reverse billing. See attached detailed billing statement. 185 MTHIMUNYE J A HOUSEHOLDS BOEKENHOUTHOEK 271 ACTIVE Account 185 stopped billing on the 26/08/2021, credit notes						

ACTION PLAN

	were passed on the account 30/09/2021 to reverse billing. See attached detailed billing statement. 189 MASANGU W P PHOLA PARK 1494 ACTIVE Account 189 has never billed; the account has a zero balance. See attached detailed billing statement.						
Incorrect reclassification of call accounts balances to accrued income.	During the audit of Prior Period Error: Cash and Cash Equivalent we observed that a CaseWare journal had been passed to reclassify the bank balance of the FNB and Standard Bank Call Accounts from the year ended 30 June 2023 to Accrued Income. The total balance of R1 118 166 was confirmed to be an actual balance of the FNB and Standard Bank Call Accounts, as verified by bank confirmation on the 30th of	Lack of adherence to the AFS implementation plan timeliness and updating of the investment register/reconciliation.	• Management should reserve the reclassification from accrued income back to the cash balance. • Implement a more rigorous review process for journal entries, especially reclassifications involving cash and accrual accounts. Each reclassification should be approved only after verifying the nature of the balance against supporting	Nolien Van Staden, Gugulethu Mbatha	31-Dec-2024	30-Jun-2025	Management will ensure completeness and accuracy of the Annual Financial Statements on a quarterly basis in respect of Cash and Cash equivalents.

	June 2023. This means the amount is real cash that the municipality had a right to and not an accrual income as the reclassification suggests. By debiting "Accrued Income" and crediting "Cash" for R1 118 116 the journal entry incorrectly classifies actual cash as an accrual. Accrued income represents the income earned but not yet received, which is not applicable here since the amount is already received and confirmed in the prior year. The journal entry misclassifies actual cash as an accrual, which results in both the cash balance and accrued income being mispresented in the financial statements. The entry should		documentation (e.g., bank statements).				

ACTION PLAN

	be reversed, with the R1 118 116 to ensure that the balance is correctly classified as part of Short-Term Deposits.						
Presentation and disclosure amounts are different from the face of the AFS amounts and its related note	During the auditing of the presentation and disclosure for inventory losses/write-down, It was discovered that the amounts on the note are different to the amount on the face of the statement of financial performance. Furthermore, heading per the face of the statement of financial performance is inconsistent with the heading as per note 36: Note 36 Heading per Note 36 2024 2023 Gain or loss on consumed inventory 2 821 637 28 562 584	Lack of adherence to the AFS implementation plan timeliness, and review of the supporting notes and statement of financial position disclosed amounts.	Management must review the financial statements and confirm if they agree to the notes and ensure that the financial statement is in line with GRAP 1.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Finacial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.

ACTION PLAN

	Statement of financial performance Heading per AFS 2024 2023 Inventory losses/write down 26 300 048 24 570 525 Difference 23 478 411 -3 992 059						
Inconsistencies in presentation	1. The line item on the statement of financial performance gains or loss on non-current asset did not have a note on its prior period audited AFS, but on the current year AFS has a note 37, which suggest that an error was corrected, and the omitted note must be disclosed in the prior period error note. The prior period error note 43 did not disclosure of the error: Below is the extract from the prior year financial statements:	Lack of adherence to the AFS implementation plan, and review of the amounts disclosed on the statement of financial performance with the supporting notes.	Management must review the financial statements and confirm if they agree to the notes and ensure that the financial statement are in line with GRAP 1.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Financial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.

ACTION PLAN

	Item 2023 2022 Gain/(Loss) on Property, plant and equipment derecognized R6 043 488 R7 728 685 2. Heading per the face of the statement of financial performance is inconsistent with the note Heading per Note 37 Heading per Statement of financial performance Gain or loss on non-current asset Gain/(Loss) on Property, plant and equipment derecognized						
Prior period error amount does not agree with the restated amount.	During the audit of depreciation and amortization, it was noted that the amount as per the prior audited annual financial statements was different to the comparative amount disclosed in the current year financial statements,	Lack of adherence to the AFS implementation plan, and review of the amounts disclosed on the statement of financial performance with the supporting notes.	Management must review the financial statements and confirm if they agree to the notes and ensure that the financial statement is in line with GRAP 1.	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Financial Performance and Statement of Financial Position agrees with the amounts on the

ACTION PLAN

	however, the difference identified did not agree with the amount disclosed in the prior period error note 43 2023 Final amounts per prior year audited AFS Corresponding amounts per current AFS Difference 94 122 789,00 94 135 166,00 -12 377,00 2023 Amount as previously reported per note 43 2023 Restated amount per note 43 Difference 94 122 789,00 94 114 812,00 7 977,00 Overall difference on Note 43 -4 400,00						supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.
Contingent Assets not disclosed in accordance with GRAP 19	During the audit of Contingent Asset note 41 in the annual financial statements submitted for audit, the following narration was noted:	Lack of adherence to the AFS implementation plan, and review of Contingent Asset Note 41 to ensure that the relevant	Management should rectify the error in the contingent asset note 41 in the Annual Financial Statements. Management should implement property system of review of the	Richard Makhubele	31-Dec-2024	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Financial Performance and Statement of

	"Subsequent to the disciplinary hearing in respect of Under Banking DLTC, civil proceedings have commenced against the employees concerned to recover an amount of R4 446 328, (2022: R4 446 328). According to the DLTC Forensic Investigation Report the matter should be handed to Commercial Crime and Asset Forfeiture Unit as well as hawks as contraventions provide reasonable grounds for financial misconduct as far as revenue collection is concerned." The disclosure of the contingent asset makes reference to 2022 as the comparative financial year and not 2023.	information disclosed relates to the 2023-2024 financial year.	Annual Financial Statement to ensure that the financial statement complete and accurate.				Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.

ACTION PLAN

Misstatement of the payables and accruals amount in the annual financial statements	During the audit of the payables and accruals under payables from exchange, it was noted that the Annual Financial Statements did not agree to the underlying records i.e. operation accrual listing and creditors age analysis as there were differences identified. The incomplete disclosure of payables and accruals was discussed and agreed with the Chief Financial Officer on 18 October 2024. Refer to the table below: Line items Amount as per listing Amount per the AFS Difference Payables and accruals 37 663 504, 16 35 258 476 2 405 028,16 Payables 35 258 476,74 Accruals 2 405 028,42	Inadequate interpretation of GRAP 19	Management should implement adequate controls to ensure that AFS agree to the underlying record and that underlying records are mapped correctly in the Municipal Standard Chart of Accounts. Management should make corrections to the annual financial statements and ensure that the payables and accruals is accurate.	Nnesana Matladi	30-Jun-2025	30-Jun-2025	Monthly reconciliation the monthly Age analysis and the General ledget to review the correctness of payables at the year end.

ACTION PLAN

	The payables and accruals amount in the annual financial statements has been understated by R 2 405 028,16						
Completeness of Payables and accruals	During the audit of the payables and accruals under payables from exchange, it was noted that the goods/services received were not accrued for at year-end in line with GRAP 19. The incomplete disclosure of payables and accruals was discussed and agreed with the Chief Financial Officer on 18 October 2024. Refer to the table below: Supplier name Date of invoice number Date goods were received/services were rendered Amount (R) PMT Chartered Accountants 19 July 2024 SCM 24/01 31	Inadequate performing monthly reconciliations on age analysis and general ledger	Management should ensure that there are adequate controls over the completeness of accruals by means of ensuring that goods or service received before year-end but not yet invoiced are included in the register/listing for accruals.	Nnesana Matladi	30-Jun-2025	30-Jun-2025	Management will ensure that an accrual basis is applied as soon as good and services are received as at 30 June 2024, the liability is recorded. Expenditure management will ensure completeness of the accrual is recognized in the period they are incurred , reconcile creditors control and creditors age analysis from July and August 2024.

ACTION PLAN

	May to 30 June 2024 611 800 Chapu CA Inc 18 July 2024 INV0000644 31 May to 30 June 2024 401 925 PK Legodi Inc 09 July 2024 PKL-006 and 03A 07 July 2023 to 05 June 2024 223 000 Bidvest Inc 20 June 2024 June 2024 June 2024 238 893, 07 The payables and accruals amount in the annual financial statements has been understated by R 1 475 618.07. The projected misstatement is R 13 248 718, 38.						
Misstatements in the Risk Management Note 44.	During the audit of risk management note 44, it was noted that the amount for retentions under Liquidity risk was not casted correctly to the non-current liabilities: Payables from exchange,	Inadequate review of financial statements.	Management must review the financial statements and ensure that amounts casted correctly and that the correct financial year end is used	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management must ensure to set aside adequate time to review the Annual Financial Statements for completeness and accuracy on a quarterly basis before submission to

	between 2 and 5 years. The amount is disclosed correctly as R 33 808 768 but casted as R 29 689 150, kindly see below: On 30 June 2024 Between 2 and 5 years Non-current liabilities 29 689 150 Retentions 33 808 768 Upon further testing on the note, it was noted under Credit risk that disclosure refers to 30 September 2023 as the current year financial year end and not 30 June 2024. The matter was discussed and agreed with the Chief Financial Officer on 18 October 2024.						internal audit, AC, external audit and other Stakeholders.
Amounts disclosed as per Note 25 Valuations do not agree to the Valuation roll	1. During the auditing of the presentation and disclosure for revenue from non-exchange transactions on Note 25 to the AFS on	Nonadherence to the Annual Financial Statement Plan timelines	• Management must ensure that the financial statements and related notes are reviewed to ensure that they are	Gugulethu Mbatha	30-Jun-2025	30-Jun-2025	The municipality must draw up a report of the valuations and compare it to the valuation roll for the month of July 2024. The

ACTION PLAN

	Property rates (Valuations), it was noted that the amounts on the note are different to the amounts on the Valuation roll. Detailed summary on the difference identified is included below. Note 25 Amount per AFS Amount per Valuation roll Difference Residential 981 712 000,00 1 274 186 000,00 292 474 000,00 Commercial 294 692 000,00 298 216 000,00 3 524 000,00 Municipal 7 667 389 800,00 7 741 719 800,00 74 330 000,00		correct and accurate. • Management should adjust the note 25 in the financial statements				property rates billed from July must align to this valuation. Thus, a correction will be required to be made. This will be done quarterly. The updated information will be reflected quarterly on the financial statements with the supporting evidence.
Inconsistencies identified between note 20 to the AFS and its narration - Agency Services.	During the auditing of the presentation and disclosure for revenue from exchange transactions, note 20 Agency services, it was noted that the	Inadequate review of financial statements.	Management must review the financial statements and related notes to confirm if they agree to the supporting schedules and	Gugulethu Mbatha	30-Jun-2025	30-Jun-2025	Management will use Grap one to improve the disclosure of the quarterly financial statement. The quarterly financial

	amounts disclosed per the note are not consistent to the amounts disclosed per the narration to the note. Refer to summary of the inconsistencies below. Current year Annual Financial Statements 20. Agency services 2024 2023 Driver's Licenses 13 319 103,00 10 331 899,00 Narration to the note refers to as follows: Revenue recognised The aggregate amount of revenue that the entity recognized as compensation for the transactions carried out on behalf of the principal is R10 613 681 (2022: R11 315 061)		ensure that the financial statement is in line with GRAP 1.				statement will be reviewed for consistent information.

ACTION PLAN

Limitation of scope – Revenue journals (RFI 114)	We issued request for information (RFI 114) for revenue journals on the 06 November 2024 follow up were made with management to remind them that information requested is due, however, to date the journals listed on the excel annexure attached are still not yet submitted.	Nonadherence to the Annual Financial Statement Plan timelines	• Management should implement proper and adequate records management controls to enable the entity to retrieve the documents with ease and to protect the records from any potential loss or damage. • Management should submit the information to AGSA within 2 days of the receipt of this COMAF to enable AGSA team to audit the information fully. Once the 2 days have lapsed, AGSA will not accept any further information but will conclude and assess the impact for non-submission in the management report and audit report.	Gugulethu Mbatha	30-Jun-2025	30-Jun-2025	Management will keep a record of all supporting documentation for the journals processed and provide the AGSA with the information within the stipulated timeframe. The compilation of journals with supporting documents will be done on a monthly basis. The POE is journals that support the Quarterly Financial Statements.
Lease commitments not disclosed at accurate amounts	During the audit of lease commitments under note 38 to the annual financial statements, it was noted that	Lack of adherence to the AFS implementation plan, and ensuring the	Management should implement adequate reviews of the financial statements and accurate	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will implement adequate reviews of the Annual Financial Statements and

ACTION PLAN

	the commitments for the minimum lease payments as at 30 June 2024 were disclosed at inaccurate amounts. The disclosure of the commitment did not take the full contract amounts in calculating the commitment, as a result a lower commitment was disclosed the details are outlined in the table below: Details Audited (R) AFS amount (R) Difference (R) Contract amount (R) 44 853 938 44 853 938 - Within 1 year 14 951 313 7 418 276 7 533 037 2-5 Years 21 181 026 13 533 083 7 647 943 Total 36 132 339 20 951 359 15 180 980	operating lease is disclosed using the relevant GRAP standard.	interpretation of lease contracts to ensure that leases are disclosed accurately.				accurate interpretation of contracts entered to with 3rd parties such as the lease agreements, ensure that operating leases are disclosed in relation to the required GRAP standards on a quarterly basis.
Accounting policy for property, plant and	During the audit of property, plant, and equipment, we	Lack of review of the PPE policy disclosed	Management should adequately review the	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will ensure that the reviewed and

equipment not applied consistently.	observed that accounting policy 1.4 in the annual financial statements for the year ended 30 June 2024, only referred to machinery and equipment. This is inconsistent with the prior year's policy, which encompassed a broader range of assets. The current policy does not include the following: • Land (General Plant) • Furniture and office equipment • Transport assets • IT equipment • Community assets • Solid waste • Stormwater • Water network (Boreholes) • Sanitation infrastructure • Water supply distribution • Water supply bulk mains	on the AFS submitted for annual audit.	annual financial statements to ensure that accounting policies are applied consistently.				approved policies for the 2024-2025 financial year are correctly stated in the quarterly and annual financial statements.

ACTION PLAN

	• Pump stations • Reservoirs						
Contingent Assets disclosed under note 3 to PPE that do not meet the recognition criteria disclosed under property, plant and equipment.	During the audit of property, plant and equipment under note number 03 to the annual financial statements, it was noted that the Municipality disclosed the projects depicted in the table below as PPE "Contingent Assets", upon follow up it was noted that these projects that will be transferred by other organs of state to the Municipality once construction is complete. The projects should therefore not be disclosed or recognized under the PPE note to the annual financial statements: Asset Amount (R) Kwaggafontein B and C stormwater drainage 15 784 750 Loskop regional Bulk Water	None compliance with GRAP 17 by disclosing Contingent Assets under PPE note 3.	Management should adequately review the annual financial statements to ensure that they are presented in line with the requirements of GRAP.	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will ensure that the contingent Assets which are given by the municipality are disclosed in line with GRAP 1, under the Contingent Assets note and not PPE, in the quarterly and annual financial statements.

ACTION PLAN

	supply 517 144 234 Total 532 928 984						
Subtotal for the reconciliation of the property, plant and equipment not summed up accurately under note 03 to the annual financial statements.	During the audit of Property, Plant, and Equipment, it was observed that the amount reported in Note 3, the Reconciliation of Property, Plant, and Equipment as of 30 June 2024, contains a mathematical error in the "Subtotal" column as a result the amount does not agree to the amount presented on the face of note 03. The difference is depicted in the table below AFS amount (R) Audited Amount (R) Difference (R) 5 159 183 271 2 579 591 663 2 579 591 608	Lack of review of the PPE Note 3 casting and arithmetic accuracy during compilation of the AFS.	Management should adequately review the annual financial statements to ensure that accurate figures are presented in the annual financial statements.	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will allow sufficient time to review the arithmetic casting to ensure that the amounts in the financial statements are correct and balance, during the preparation of the quarterly and annual financial statements.
Reconciliation for Property, plant and	The Municipality presented a reconciliation for Property,	Inclusion of a working paper which clarifies	Management should implement adequate	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will allocate sufficient review time and

ACTION PLAN

equipment not disclosed as an integral part of the PPE note.	plant and equipment under note 03 to the annual financial statements and made a disclaimer that this presentation is strictly for calculation purposes and not part of the note on PPE. In terms of GRAP as indicated in the requirement above the reconciliation of the carrying amount forms an integral part of the note to PPE and should be disclosed as required.	the WIP allocations under PPE Note 3, which is not a GRAP 17 requirement.	controls to ensure that the disclosures in the AFS are adequate and in line with the requirements of the standard of GRAP.				processes to ensure that the corresponding amounts on the Statement of Finacial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.
Differences between current year corresponding figures and prior year audited AFS identified on PPE (Infrastructure Assets)	During the audit of Property, Plant, and Equipment the following differences that could not be traced to the prior period error note were identified. Line item Prior year audited AFS (R) Corresponding figures (R) Difference (R) Furniture and office equipment 2 037 041 2 044 253	Lack of review of the amounts disclosed under the PPE note and prior year corrections made under the disclose note for completeness.	Management should adequately review the annual financial statements to ensure that the corresponding figures agree to the amounts in the prior year audited AFS	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Financial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly

	7 212 IT equipment 7 639 311 7 640 077 766 Community assets 197 827 066 198 808 204 981 138 Storm water 97 996 016 98 053 484 57 468 Water network- Boreholes 33 189 826 37 287 956 4 098 130 Road Infrastructure 515 921 365 514 882 758 - 1 038 607 Water supply Distribution 416 614 429 418 792 208 2 177 779 Water Supply Bulk mains 75 596 540 37 471 067 - 38 125 473 Pumpstations 204 890 844 232 044 746 27 153 902 Total 1 551 712 438						basis, before submission to the internal and external auditors

ACTION PLAN

	1 547 024 753 - 4 687 685						
Omissions and errors in the annual financial statements on PPE.	I. The years that depict the comparatives in the PPE note not reflected During the audit of Property, Plant, and Equipment we noted that there was no distinction made between the 2023 and 2024 financial year. II. Figures on the PPE note not reflected During the audit of Property, Plant, and Equipment we noted that there were figures that did not reflect/ were cut out on the annual financial statements	Lack of review of the set of AFS submitted to ensure all the amounts and tables are clearly visible before submission for audit.	Management should adequately review the annual financial statements to ensure that the corresponding figures and current year figures are clearly distinguished. Management should adequately review the annual financial statements to ensure that the figures are reflected correctly.	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Finacial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission to the internal and external auditors.
General expenditure: presentation and disclosure narration Incorrect.	The narration states that Operational projects for the financial period on behalf of Thembisile Hani Local municipality incurred by	Lack of review to correctly disclose the operational projects incurred by Nkangala District Municipality	• Management must review the Financial Statements and disclosures to ensure that they are accurate.	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will ensure complete and accurate reviewing of all narrations on the Annual Financial Statements on a quarterly

ACTION PLAN

	Nkangala District Municipality on the following projects disclosed under other expenses. Which is incorrect since the expenses for the projects are incurred by Nkangala District Municipality and should not be included under other expenses. The date is incorrect as it is 30 June 2023 instead of 30 June 2024.	on a separate note not under the expenses incurred by THLM.	• Management should make correction to the note and remove the narration as its not relevant				basis before submission to the Internal audit and External auditors.
Presentation and disclosure- Depreciation, Amortization and Impairment not disclosed appropriately	Audit finding 1 The amount as per note 30 and the face of the statement of financial performance in relation to depreciation and amortisation included an impairment loss element, however, the description/heading of the item did not make any reference to impairment loss. Furthermore, note 30 did not	Lack of review to ensure the wording used in the Fixed Assets Register is carried through to the AFS under Depreciation and amortization.	Management must review the financial statements and confirm if they agree to the notes, and ensure that the financial statement is line with GRAP 1	Richard Makhubele	30-Jun-2025	30-Jun-2025	Management will allocate sufficient review time and processes to ensure that the corresponding amounts on the Statement of Financial Performance and Statement of Financial Position agrees with the amounts on the supporting Notes and supporting schedules of the AFS on a quarterly basis, before submission

	show a breakdown of the impairment amount. Below is a summary of the details referred to. Heading per statement of financial performance Heading per Note 30 Total amount of the impairment Depreciation and amortisation Depreciation and amortisation R3 803 408 Audit Finding 2 During the auditing of the presentation and disclosure for depreciation and armotisation, it was discovered that the amounts on the note are different to the amount on the face of the statement of financial performance. Item 2024 2023 Amount per Statement of						to the internal and external auditors

ACTION PLAN

	financial performance R80 960 842 R94 1351 66 Amount per Note 30 R80 952 435 R94 127 288 Variance R8 407 R7 878						
Contingent liability disclosed without an amount even though there is a best estimate per summons	During the audit of contingent liabilities as per disclosure note number 41 to the annual financial statements, we noted that the Municipality disclosed the case detailed in the table below without reflecting the best estimate of the possible outflow. Upon perusal of the summons proved for audit it was noted that an amount that the municipality is being sued for was attached, as such this amount should have been utilized to form a basis for the estimate of the possible outflow. The table below provides the details Case Amount per AFS (R)	Lack of adherence to the AFS implementation plan, and review of the supporting documents used to disclose the contingent liabilities accurately.	• Management should adequately review the contingent liability disclosure to ensure that it reflects the best estimate of the possible future outflow amount as per GRAP. • Finance department should adequately review the litigation schedule and ensure that its incorporation into the annual financial statements is aligned with the requirements of GRAP.	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will adequately review the contingent liability disclosure to ensure that it reflects the best estimate of the possible future outflow amount as per GRAP on a quarterly basis. Finance department should adequately review the litigation schedule and ensure that its incorporation into the annual financial statements is aligned with the requirements of GRAP regulations on a quarterly basis.

ACTION PLAN

	Audited Amount (R) Licence plate recognition CC (LPR) vs THLM no: 251/24 Amount not available 33 303 912						
Cases disclosed as contingent liability without meeting the definition as per GRAP 19.	I. SAMWU obo Thutse Reinethine Mmantimo During the audit of contingent liabilities as per disclosure note number 41 to the annual financial statements, we noted that the case depicted below was still disclosed as a contingent liability, however the note on events after reporting events stated that the matter was dismissed, and this was an adjusting event. The dismissal of the case implies that the Municipality is no longer exposed to the possibility of an outflow of economic benefits as such no contingent liability should be	Lack of adherence to the AFS implementation plan, and review of the supporting document for disclosure of contingent liabilities.	• Management should adequately review the annual financial statements to ensure that they are consistent with the applicable reporting framework. • Finance department should assess the items in the litigation register against the principles of GRAP to ensure only those that meet the definition of a contingent liability are disclosed.	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will adequately review the annual financial statements on a quarterly basis to ensure that they are consistent with the applicable reporting framework. Finance department will assess the items in the litigation register against the principles of GRAP regulations to ensure only those that meet the definition of a contingent liability are disclosed on a quarterly basis.

	disclosed for this adjusting events. Current disclosure as contingent liability. II. Dambuza Judas Mahlangu and others vs THLM In the case in question the Municipality obtained an interdict to restrict the respondents from unlawfully demarcating and allocating stands, this cannot be interpreted to meet the definition of a contingent liability for the following reason: • The matter would not result in possible outflow of economic benefits.						
Contingent Liability disclosed that has a	During the audit of Contingent Liability disclosure note we noted that	Lack of adherence to the AFS implementation plan,	• Management should adequately review the annual financial	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will adequately review the annual financial

remote possibility of outflow	the 7th case listed on the AFS, Ndzundza Mabhoko Tweefontein K Tribal Council & Others vs THLM case no: 561/22, was listed as a contingent liability. As a general practice the municipality assesses the contingent liabilities based on the amount in the summons received (amount being sued). Based on the assessment of the legal matter stated above there is no amount present in the litigation matter as the nature of the legal matter is an interdict. Thus, the possible outflow embodying economic benefit is legal expenses which would constitute as remote. Thus, legal matter should not be disclosed as a contingent liability.	and review of the supporting documents for disclosure of Contingent liabilities.	statements to ensure that they are consistent with the applicable reporting framework. • Finance department should adequately review the litigation schedule and ensure that its incorporation into the annual financial statements is aligned with the requirements of GRAP.				statements to ensure that they are consistent with the applicable reporting framework on a quarterly basis. Finance department will adequately review the litigation schedule on a quarterly basis to ensure that its incorporation into the annual financial statements is aligned with the requirements of GRAP regulations.

ACTION PLAN

Estimate of contingent liability did not take the summons interest amount into account	During the audit of Contingent Liability disclosure note we noted that time value of money is not being factored in the disclosure. We inspected the summons and noted interest as one of the items the plaintiff is claiming. The table below illustrates the impact of the interest amounts that were stated in the summons but not disclosed in the annual financial statements. Case Principal amount contested (R) Audited amount inclusive of interest (R) Difference (R) Lawmak Consulting CC vs Thembisile Hani Local Municipality Case no: 70121/11 1 200 000,00 R8 132 717,84 R6 932 717,84 Mabapa building	Lack of adherence to the AFS implementation plan, and review of the supporting documents for disclosure of Contingent liabilities.	• Management should disclose the contingent liabilities with correct amount, factoring time value of money. • Management should adequately review the annual financial statements to ensure that they are consistent with the applicable reporting framework. • Finance department should adequately review the litigation schedule and ensure that its incorporation into the annual financial statements is aligned with the requirements of GRAP.	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will set time adequate time aside to review Contingent Liabilities before submitting the quarterly and Annual Financial Statements to the internal and external auditors.

	construction t/a Moriti school uniform cc Case no: 623/16 2 000 000,00 R3 437 425,27 R1 437 425,27 MJ Magaela vs The minister of police, Thembisile Hani Local Municipality & National director of Public Prosecution Case no: 84842/17 860 000,00 R1 643 685,24 R783 685,24 Phungo Incorporated vs Thembisile Hani Local Municipality Case no: 4801/19 534 479,00 R757 796,54 R223 317,54 License Plate Recognition CC vs Thembisile Hani Local Municipality Case no: 2510/24 33303962,63 R33 415 652,49 R111 689,86 Total 37 898 441,63 R47 387 277,38 R9 488 835,75 Since the municipality uses the summons as the basis of						

ACTION PLAN

	the disclosure, AGSA is of the opinion that time value of money should be factored in the calculation.						
Contingent Liabilities not disclosed with the subtotal of the contingents	During the audit of Contingent Liability disclosure note 41 it was noted the contingent liabilities are not disclosed with a subtotal to give the users the total impact they have on of the financial statements.	Lack of adherence to the AFS implementation plan, and review of the supporting documents for disclosure of Contingent liabilities.	Management should adequately review the annual financial statements.	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will ensure that all relevant tables that must have sub-totals are disclosed as such on the Annual Financial Statements on a quarterly basis before submitting to Internal audit and External audit.
Limitation of Scope_ various outstanding RFIs	Request for Information no.41 was submitted to management on 09 September 2024 and was due on the 12ths of September 2024. The information below is still outstanding: • Evidence that legal confirmation letters were submitted to legal representatives, indicating that their responses should	Lack of adherence to the AFS implementation plan, and review of the supporting documents for disclosure of Contingent liabilities.	• Management should implement proper and adequate records management controls to enable the entity to retrieve the documents with ease and to protect the records from any potential loss or damage. • Management should submit the information to AGSA within 2 days of the receipt of this COMAF to	Judas Skosana	30-Jun-2025	30-Jun-2025	Legal Services will ensure that the monthly updated litigation register is submitted for audit and completeness to our internal audit and disclosed correctly in the quarterly financial statements of the municipality.

ACTION PLAN

	be sent directly to the auditors by the 30th of September 2024. • NOTE: The attached legal confirmation letters should be printed on a Thembisile Hani Local Municipality letterhead, signed by the delegated official and sent to the respective legal representative for a response. Furthermore, a reminder was sent on the 12th of September 2024.		enable AGSA team to audit the information fully. Once the 2 days has lapsed, AGSA will not accept any further information but will conclude and assess the impact for non-submission in the management report and audit report.				
Listings to support reported achievements in the APR not submitted.	While auditing the current year annual performance report, we noted that the following listings and POE that support the reported achievements disclosed in the APR were not submitted with the APR. Indicator number and	Lack of listings submission by the user departments.	Management should prepare all the approved planning documents and all other documentation and information in support of the annual performance report and be submitted at the latest with the annual performance report.	Sinah Moripe	30-Jun-2025	30-Jun-2025	Management will submit the KPI's listing when submitting the Annual Performance Report on the 31 August 2025

	description Information not submitted with the APR DSS04 - Number of literacy campaigns conducted POE of reported performance DSS05 - Number of library campaigns conducted POE of reported performance DSS06 - Number of HIV/AIDS campaigns and dialogues conducted POE of reported performance DSS07 - Number of awareness campaigns and events for women, elderly, people with disabilities and children conducted POE of reported performance DSS09 - Number of arts and culture campaigns, festivals events and or activities POE of reported performance DSS10 - Number of sport and recreation campaigns, events and or activities POE of reported performance						

	DSS12 - Number of villages/townships identified, for consultation on standardization of names of townships/villages POE of reported performance DSS14 - Number of villages/townships identified, for consultation on standardization of names of streets POE of reported performance DSS15 - Number of Repairs and maintenance reports of municipal buildings and facilities submitted to the HOD POE of reported performance DSS16 - % progress in the Upgrading of Kwaggafontein stadium (Ward 32) POE of reported performance DSS17 - % Progress in the design and construction of Kwaggafontein Sports, Arts						

	and Cultural Centre (Ward 31) POE of reported performance DSS18 - % Progress in the design and construction of Verena Sports, Arts and Cultural Centre POE of reported performance DSS21 - % progress in the Procurement of 1 x Bulldozer for the landfill site POE of reported performance DTS50 - % Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure POE of reported performance DSS22 - Number of Trailer(Road blocks) procured POE of measures taken to improve performance DTS26 - % Progress in the construction of Alternative Sanitation system Terms of reference						

ACTION PLAN

	DTS18 - % progress in the Replacement of Asbestos Pipes – THLM – (Bomando Water Infrastructure Pipework Report provided shows 90% progress not 95% DTS02 - Number of households provided with access to 6kl free basic water Billing report showing a split of DTS01 water and DTS02 water(6kl)						
CaseWare journals	When performing the audit, it was noted that the CaseWare journals and support file for the AFS items as of 30 June 2024 were not submitted. Refer to the attached AFS Lead schedules	Lack of adherence to the AFS implementation plan, and ensuring all supporting documents are included in the Audit File submitted for audit.	• Management should implement proper and adequate records management controls to enable the entity to retrieve the documents with ease and to protect the records from any potential loss or damage. • Management should submit the information to AGSA within 2 days from the receipt of this COMAF	Nolien Van Staden	30-Jun-2025	30-Jun-2025	Management will submit all relevant supporting documentation including all journals captured in Munsoft and all disclosure journals captured in Caseware (AFS) to Internal audit and External audit on a quarterly basis.

			to enable AGSA team to audit the information fully. Once the 2 days has lapsed, AGSA will not accept any further information but will conclude and assess the impact for non-submission in the management report and audit report.				
Employee benefits obligations	During our audit of Employee benefit obligation, we requested the following information in Request for Information no.52 on the 17th of September 2024 which was due for submission on the 19th of September 2024, and we still have not received the information: • Qualifications of the experts (ZAQ Consultants and Actuaries) • Professional Body registration of the firm and	Inadequate document management	Management should prepare an audit file for the audit purposes.	Nnesana Matladi	30-Jun-2025	30-Jun-2025	Management will ensure information is submitted to Actuaries after year end since all payments of long services should have been taken place., Assessment report with all relevant information will be sent to auditor general upon arrival as part of Audit file.

ACTION PLAN

	individual experts • Curriculum Vitae of the experts • Declaration of interests with regards to THLM						
SCM policy not updated with regulation amendments.	Upon conducting a walkthrough of the Supply Chain Management business process and inspection of the Supply Chain Management policy, we noted that the policy has not been updated as per Amendments to SCM regulation issued dated 14 December 2023 (regulation 12, 16 and 19) Details per the revised Supply chain Management Policy for Thembisile Hani Local Municipality (2023/2024) we noted the below: Paragraph 12. RANGE OF PROCUREMENT	Inadequate review of council item and resolutions to ensure correct financial year and date are correct.	Management should ensure that the Supply Chain Management (SCM) policy is updated and submitted to council for adoption.	Lydia Sehlako	31-Dec-2024	30-Jun-2025	Management will timeously review policies in line with new legislative developments and update the policies timeously to enable users of the policies to be familiar with the changes and will re-submission the item to council to correct the wording on the council resolution.

	PROCESSES1. The procurement of goods and services through this policy is provided by way of:(a) petty cash purchases, up to a transaction value of R500,00 (VAT included);(b) verbal quotations confirmed in writing by the proposed supplier for procurements of a transaction value over R500,00 up to R10 000,00 (VAT included);(c) formal written price quotations for procurements of a transaction value over R10 000,00 up to R200 000,00 (VAT included); and(d) a competitive bidding process for: (i) procurements above a transaction value of R200 000,00 (VAT included); and (ii) the procurement of long-term contracts.						

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Performance agreements not in place for lower-level employees	We have noted that the municipality did not implement performance agreements at the beginning of the year for the following employees and task grades: No Employee name Designation Date agreement signed Task Grade 1. Phillip Bezabakhe Msiza Traffic officer 14/03/2024 10 2. Silas Tshokolo Aphane Skill Development Facilitator 06/02/2024	Inadequate review of financial statements.	Management should ensure that performance agreements are signed and agreed before the beginning of the financial year in order to ensure that staff performance is monitored as part of the culture of the municipality and timely feedback and action plans are given to staff officials where gaps are identified to promote improvements and consequence management where deliberate transgressions are identified.	Lerato Nxumalo, Sinah Moripe, Jessica Mahlangu, Walter Mtshweni, Orient Mahlangu	31-Dec-2024	30-Jun-2025	Performance Management has been cascaded to lower levels. Management will ensure that all employees sing their performance agreements in the beginning of each financial year.

	11 3. Phindile Charity Masango Chief Accountant: Payroll 21/12/2024 13 4. Butiki Jafta Mahlangu Superintendent - Courts 09/02/2024 12 5. Jiyane Maria Velaphi Water Cart General Assistant 21/05/2024 4 6. Pegey Radebe Messenger 10/05/2024 6 7. Narah Lucy Mtshweni Switchboard Operator 16/05/2024 7 8. Joseph Thulani Mashiane Truck Driver 09/05/2024 8						

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Bank reconciliation not performed and followed up timeously.	Upon inspection of the bank recons provided for Nedbank Account no: 1004222378 in the 2023/24 financial year, the following was noted: June 2024 Bank recon · The unrecorded deposits tab contains reconciling items from July 2023. May 2024 Bank recon · The unrecorded deposits tab contains reconciling items from July 2023· The unrecorded payments tab contained information reflected on bank statement but not in the cash book with some with reconciling items starting from July 2023.· The payments not on bank	The uncaptured payments and receipts not investigated and corrected the following month.	Management should perform bank reconciliations on a monthly basis and should follow up on any differences on a timely basis.	Gugulethu Mbatha	31-Dec-2024	30-Jun-2025	The bank reconciliations will be performed timely per monthly schedule and all the investigation will be done and corrected the following month.

	statement tab contains reconciling items starting from July 2023 that are recorded in the cash book but not reflecting on the bank statements April 2024 Bank recon· The unrecorded deposits tab contains reconciling items from July 2023· The unrecorded payments tab contained information reflected on bank statement but not in the cash book with some with reconciling items starting from July 2023.· The payments not on bank statement tab contains reconciling items starting from July 2023 that are recorded in the cash book but not reflecting on the bank statements In the table below is the rand						

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	amount for the reconciling items as per bank reconciliation June 2024 May 2024 April 2024 Unrecorded Deposits R9 860.62 R9 491.76 R48 845.32 Unrecorded Payments R77 955 753.91 R52 563 000.97 Payments not in bank statements R1 232 258.11						

	R229 194.43 Upon further inspection of all the bank recons, we noted they all had the same issue with items starting July 2023 not being followed up and items recurring as reconciling items consistently. This is an indicator that bank reconciliations were not being performed throughout the financial year and thus a control deficiency in the business process.						