



THEMBISILE HANI LOCAL MUNICIPALITY

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QUALITY CERTIFICATE

I Oscar Nkosi the municipal manager of Thembisile Hani Local Municipality, hereby
certify that –

• MID YEAR BUDGET AND PERFORMANCE ASSESSMENT

For the first half of the financial year end of December 2015- has been prepared in
accordance with the Municipal Finance Management Act and regulations made under the
act.

Print name Lydia Zehlako

Acting Chief Financial Officer of Thembisile Hani Local Municipality (MP: 315)

Signature _____

Date 22/01/2016

Print name Oscar Nkosi

Municipal Manager of Thembisile Hani Local Municipality (MP: 315)

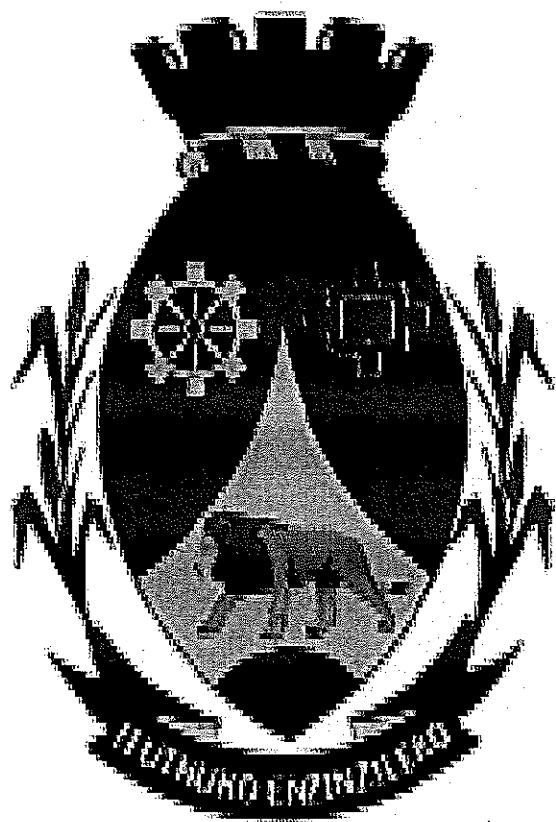
Signature _____

Date 22/01/2016

Vision

*"To better the lives of our people through equitable, sustainable service
delivery and economic development."*

**MID - YEAR BUDGET AND PERFORMANCE
ASSESSMENT REPORT FOR 2015/2016
FINANCIAL YEAR**



**THEMBISILE HANI LOCAL
MUNICIPALITY**

PART 1

MID YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT FOR 2015/2016 FINANCIAL YEAR

Executive Summary

REVENUE

Table C1: Monthly Budget Statement Summary – Mid Year Assessment

For the past six months ending 31 December 2015, revenue collected amount to **R 329.5 million** against the total budget of **R 510.8 million** which reflects a favourable deviation of 64.51 per cent. The own revenue collection amount **R 10.1 million** which is 12.4 percent of the total budget amount of **R 81 million**, and the transfers recognised amount to **R 319.4 million** which is 62.5% of the total budget

The transfers recognised are divided as follows:-

- Equitable Share Grant R 216.4 million
- FMG R 1.6 million
- MSIG R 930 thousand
- MIG R 86.9 million
- WSOS R 11.2 million
- EPWP R 2.1million
- **TOTAL** **R 319.4 million**

Property Rates

The actual revenue collected under this source of revenue amount to **R 488 thousand** against the mid-year budget of **R 12.7 million** which is 3.8 percent

The Actual billing amount is **R 19.4 million** against the mid-year budget amount to **R 28.7 million** which is 67.59 percent which is less than the anticipated collection. The will be alignment of billed amount and the budgeted amount during budget adjustment.

Service Charges

The actual revenue under this source of revenue amount to **R 1.3 million** against the Actual billing mid-year budget amount to **R 29.6 million** which is 4.39 percent which is less than the anticipated revenue. There will be an alignment of billed amount and the budgeted amount during budget adjustment.

Investment Revenue

The investment revenue received was from the following sources follows:

Interest on Current account amount to **R 1.1 million**

Interest on Call-account amount to **R 1.2 million**

Total amount received amount to R 2.3 million

The interest were received due to slow implementation on expenditure of conditional grant.

Transfer Recognised – Operational

The expenditure incurred on the following conditional grant is recognised as transfers recognised:-

• EPWP	R 1.9 million
• FMG	R 666 thousand
• MSIG	R 235 thousand
• WSOS	R 8.5 million
TOTAL	R 11.3 million
• Equitable Share Grant received	R 216.4 million
TOTAL	R 227.8 million

Other Own Revenue

On other own revenue sources the municipality has actual collected an amount of **R 17.9 million**. The collection made is collected from the following sources of revenue which include the actual revenue and the actual billing:-

- Actual revenue collection **R 8.5 million**
 - Arrears Interest billed **R 9.4 million**
- Total R 17.9 million**

Own Revenue

Due to the non-payments of services by the community the municipality received less than anticipated revenue. In the past six months the collection rate were as follows:-

July 2015	7 per cent was received against the billing for the month
August 2015	3 per cent was received against the billing for the month
September 2015	3 per cent was received against the billing for the month
October 2015	3 per cent was received against the billing for the month
November 2015	7 per cent was received against the billing for the month
December 2015	5 per cent was received against the billing for the month

The total revenue excluding capital transfers and contribution amount to **R 295.5 Million** against the year to date budget amount to **R244.4 million** which is 120.9 percent

EXPENDITURE

Operating Expenditure

The paid Operating expenditure for the six months amount to **R 205.3 million**, the above mentioned amount include an amount of **R 43.3 million** relating to operational accruals and **R 17.1 million** capital accrual from 2014/2015 financial year against the year to date budgeted expenditure of **R 314.9 million** which reflects year-to-date variances of 34.8 percent due to cash flow consideration.

NARRATION ON EXPENDITURE LINE ITEMS

Employee Costs

The year to date actual payment of employee costs for the past six month's amount to **R 48.7 million** against the year to date budget of **R 52.2 million** which shows a year to date variance of -6.7 percent. The variance because of employees that has resigned and their posts are still vacant

The year to date actual payment of PMU employees funded from MIG amount to **R 1.7 million**

Remuneration of Councillors

The year to date actual payment of councillors allowance amount to **R 9 million** against year to date budget of **R 9.2 million** which shows a year to date variance of -2.17 percent. There is a variance because the upper limit increase of councillors for 2015/2016 are not yet implemented.

According the new Government Notice No: 39548 which determined the increase of upper limits of councillors for 2015/2016 financial year, indicate that the budget for allowances for councillors will have a short fall of **R 1 million**

To cater for the deficit the municipality is having an amount of **R 8 thousand** in the FNB call and also **R 300 thousand** in the NEDBAK primary account, the uncommitted amount was received,

Interest received from Investment which amounted to **R 1.8 million** of which the budgeted amount was **R 1.5 million** the variance is **R 300 thousand** which will cater the deficit.

The caller-account (FNB) has got an amount of **R 5.1 million** which was received from SARS as VAT returns, of which **R 4.2 million** of the

amount is committed and variance is **R 800 thousand** which will cater the deficit.

The two sources of uncommitted (**R 300 thousand plus R 800 thousands**) amounts to **R 1.1 million**. The **R 1.1 million** is taken from the above mentioned sources which will be used to cater for the shortfall in remuneration of councillors.

Material and Bulk Purchase

The year to date actual payment of under Material and Bulk Purchase amount to **R 44.6 million** which shows a year to date budget of -40.5 percent, and the reason for the variance is that less water were supplied by the bulk water suppliers than budgeted amount.

Finance Charges

The municipality is not paying its creditors within 30 days as stipulated on MFMA due to cash flow challenges, and this resulted that the municipality is charged interest for late payments. An amount of **R 257 thousand** is being paid from 1st July 2015 to 31 December 2015

Depreciation

The journal on depreciation of assets and provision of bad debt will be captured when we prepare the interim financial statements.

Other Expenditure

The year to date other expenditure amount to **R 92.7 million** against the year to date budget amount to **R 91.9 million** which shows a year to date variance of -1 percent

In – Year Budget Statement Table – Mid Year Assessment

Table C2: Monthly Financial Performance by Vote.

Table C2 measures the actual performance against the year to date SDBIP figures which are realised by vote for revenue and expenditure. The 30 June 2016 forecasted figures by vote are reflected in the last column of mid – year assessment.

The different in revenue variation between Table C2 and Table C1 is result of capital grant received which are included Table C2.

Table C4: Monthly Financial Performance by Revenue Source and Expenditure Type.

This table C4 provides the actual performance details for revenue by source and expenditure by type. For the purpose of reporting, Table C4 will be used to provide explanations on deviations. Reasons for the full year forecasted deviations will only be provided in cases where the percentages differ with more than 5% of the original budgeted figures and can be viewed in Supporting Table SC1.

Table C5: Monthly Capital Expenditure by vote

Table C5 indicates the actual performance details on actual expenditure capital votes, whilst the 30 June 2016 forecasted figures are reflected in the last column, mid- year assessment.

The capital expenditure for the first six months amount to **R 21.2 million** against the MIG conditional grant received amount to **R 86.9 million** which shows year to date variance of -75.6 percent

Late consideration and approval of the technical report for the Bundu Weir Project. Technical report was submitted to DWS in August 2015, considered in November by 2015.

Procurement of Service Providers for Phase 2 of Kwa-Mahlalanga and the Kwaggafontein Water scheme projects, which should have been finalised at the beginning of the financial year by the IA (Rand Water).

Time delays with reports consideration and approval of technical reports for the boreholes projects.

The expenditure on MIG Roll-over amount to **R 6.7 million** and against the approved roll-over amount to **R 35.9 million** which shows year to date variance of -81.3 percent

The application for rollover was approved in October 2015 and expenditure was only realised in November and December 2015, notwithstanding the fact that work was carrying from July 2015.

Table C6: Monthly Budget Statement Financial Positions

Current Assets

The year to date total current assets as per Table C6 amount to **R 482.1 million** which shows an increase of 69.81 percent compared to the previous financial year total current assets. The year to date non-current assets amount to **R 1.602 billion** which shows a decrease of -5.69 percent compared to the previous financial year total current assets

The year to date total assets of the municipality as per table C6 amount to **R 2 084 billion** which shows an increase of 9.42 percent compared to the previous financial year total net assets

Liabilities

The year to date total current liabilities as per Table C6 amount to **R 120.1 million** which shows an increase of 50.32 percent compared to the previous financial year total current liabilities

The year to date total non - current liabilities as per Table C6 amount to **R 144.4 million** which shows an increase of 62.71 percent compared to the previous financial year total non - current liabilities

The year to date net assets as per Table C6 amount to **R 1.939 billion** which shows an increase of 9.42 percent compared to the previous financial year total net assets

The year to date community wealth as per Table C6 amount to **R 1.939 billion** which shows an increase of 9.42 percent compared to the previous financial year community wealth

Table C 7: monthly budget cash flow

Table C7 provides projected the year to date actual cash in and outflow. A net cash from/(used) operating activities amount to **R 129.3 million** against to year to date budget amount to **R 58.1 million** which shows an increase of 55.07 percent compared to previous financial year

The cash flow from investing activities amount to **R 27.9 million** against the year to date budget amount to **R 58.1 million** which is 46.64 percent.

Transfer recognised on operational amount to **R 232.4 million** and transfer recognised on capital amount to **R 86.9 million** and other revenue amount to **R 10.30 million** and the opening balance as at 01 July 2015 amount to **R 86.1 million**

Total cash received as from 1st July 2015 to 31 December 2015 amount to **R 415.7 million**

The operating expenditure paid from 1st July 2015 to 31 December 2015 amount to **R 233.3 million**

The bank balances as at 31 December 2015 amount to **R 187.7 million** which is divided as follow:

• NEDBANK Primary Account	R 82.4 million
• FNB Call-Account	R 5.1 million
• FNB Call-Account	R 192 thousand
• Savings (Investment)	R 100 million
TOTAL	R 187.7 million

The unspent Conditional grants received amount to **R 120.6 million**. The variance between the bank balance of **R 1873.7 million** and the unspent grant of R 120.6 million is equals to **R 67.1 million**

PART 2

MID YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT – SUPPORTING DOCUMENTATIONS

1 Performance indicators

The performance indicators as per Table SC2 are as follows per financial indicator:-

Debtors Analysis

Supporting Table SC 3 provides a breakdown of the consumer debtors. The outstanding debtors at the end of 31 December 2015 amount to R 282.1 million and reflects an increase of R 55 million from the end of the previous financial year which is 2014.

The decrease in debtors in the half yearly is because of incorrect projection made during budgeting time, this in correction was caused by the correction made on the billing of consumers which was done as far as 2009 financial year

2 Creditors Analysis

Supporting Table SC 4 provides detail on aged creditors which are divided as follows:

- ✓ 30 Days outstanding creditors amount to **R 15.9 million**

3 Investment Portfolio Analysis

The municipality does not have funds that are reserved for investment purposes in order to generate income.

4 Allocation and Grant Receipt and Expenditure

Supporting Table SC6 and SC7 (Roll-over grants) provide details of grant separately as income and expenditure.

The grants received for the first half of the year amount to **R 319.4 million** against the total allocation of grant amount to **R 429.5 which shows a variance of R 110.1 million**

An application for roll-over amount to **R 35.9 million** from unspent MIG amount to **R 115.2 million** which was allocated to the municipality during 2014/2015 financial year, is was approved by National Treasury.

5 Councillors Allowances and Employees Benefits

Supporting Table SC8 provide the detail for councillors and employee's benefits paid for the first six months half yearly.

The deviation on councillors allowances of (-1%) is mainly due to that the new determination of upper limits is not yet implemented.

Employee related costs paid for the first half yearly ended 31 December 2014 amount to **R 48.7 million** which is 93.3% of the year to date. This lower spending is because of the vacant posts and also the less payments on annual bonuses.

The year to date actual payment of PMU employees funded from MIG amount to **R 1.7 million**

6 Material Variance to the Service Delivery and Budget Implementation plan

Support table SC9 provide the detail of the cash inflow for the budget setting out receipts by source and payments by type per month

Revenue

The opening balance as at 1st of July 2015 amount to **R 86.1 million** Actual cash received from July 201 to December 2015 amount to **R 329.5 million**. The total cash for the first six half yearly amounts to **R 415.7 million**

Expenditure

Accruals paid in the current financial (2015/2016) relating to 2014/2015 financial year amounts to **R 43.3 million**

Expenditure incurred from 1st July 2015 to December 2015 amount to **R 144.9 million**. Total expenditure paid including accruals amount to **R 188.2 million**

The cash on hand as at 31 December 2015 amount to **R 187.7 million**

7 Capital programme performance

Supporting Table SC12 provides information on the actual monthly capital expenditure against the SDBIP targets for the first half of the financial year.

The actual capital expenditure as at 31 December 2015 amounts to **R27.9 million** which includes **R 6.7 million** which is relating to accruals of 2014/2015 financial year.

Supporting tables SC13a and SC13b provide the detail of capital expenditure by asset classification for both new and replacement of assets separately, whilst supporting table SC13c measures the extent to which Council assets are maintained.

8 Repairs and Maintenance of Assets Class

The repairs and maintenance of roads, pavements bridges was budgeted an amount of **R 600 thousand** and the expenditure against the budgeted amount is zero

The repairs and maintenance of street lights was budgeted an amount of **R 100 thousand** and the expenditure against the budgeted amount is zero

The repairs and maintenance of water reticulation was budgeted an amount of **R15.3 million** and the expenditure against the actual year to date expenditure amount to **R 8.5 million** against the year to date budget of **R 7.6 million** which is 111.8 percent.

The repairs and maintenance of sewerage purification was budgeted an amount of **R 500 thousand** and the year to date expenditure amount to **R 310 thousand** which is 62 percent.

The year to date expenditure of repairs and maintenance amount to **R 8.8 million** against the year to date budget of **R 8.3 million** which is 106.2 percent.

The year to date actual expenditure on repairs and maintenance amounts **R 15.0 million** against the planned figure of **R 19.2 million**. This indicates a deviation in expenditure of R 4 million on repairs and maintenance. The full year forecast amounts to R 38 million which is equals to the original budget.

9 CASH FLOW ANALYSIS

DESCRIPTION	AMOUNT
	31-Dec-15
TOTAL CASH ON HAND AS AT 31 DECEMBER 2015	87 704 262.78
BANK BALANCE AS AT : NEDBANK	82 404 631.93
BANK BALANCE AS AT : FNB	5 107 052.76
BANK BALANCE AS AT : FNB CALL-ACCOUNT	192 578.09
TOTAL INVESTMENTS	100 000 000.00
INVESTMENTS	100 000 000.00
TOTAL CASH ON HAND AS AT 31 DECEMBER 2015	187 704 262.78
LESS CONDITIONAL GRANT RECEIVED AND NOT SPENT	-120 642 664.00
TOTAL CASH FOR OPERATIONAL EXPENDITURE	67 061 598.78
TOTAL ACTUAL PROJECTED REVENUE	81 213 924.46
OUTSTANDING EQUITABLE SHARE GRANT	72 161 000.00
ACTUAL PROJECTED OWN REVENUE (FROM JAN 2016 TO 30 JUN 2016)	9 052 924.46
TOTAL	148 275 523.24

PROJECTED EXPENDITURE AS PER APPROVED BUDGET

TOTAL EXPENDITURE	199 426 164.00
ALLOWANCES FOR COUNCILLORS	9 369 044.00
SALARIES	55 700 055.22
GENERAL EXPENDITURE	134 357 064.78
(DEFICIT)/ SURPLUS	-51 150 640.76

LIABILITIES AS AT 30 NOVEMBER 2015

TOTAL	11 032 492.27
RETENTION	6 639 977.04
DEPOSITS	192 515.23
COMMITMENTS	4 200 000.00
TOTAL	-62 183 133.03
	3 725 081.29
OUTSTANDING INVOICE FOR AG	1 560 000.00
UPPER LIMITS FOR COUNCILLORS	1 523 086.00
LONG SERVICE BONUS	641 995.29
TOTAL DEFICIT	-65 908 214.32

The projected revenue from January 2016 to June 2016 amount to R 148.2 million which is divided as follows:-

Projected Own Revenue collection based on the revenue collected in the past six months amount to **R 9 million**, plus last trash of equitable share grant to be transfer to the municipality by National Treasury mid-March 2016 amount to **R 72.1 million** plus the **R 67 million** on hand as at 31 December 2015.

(R 9. Million plus R72.1 million plus R million is equal to R 148.1 million)

The projected expenditure from 1st January 2016 to 30 June 2016 amount to **R 199.4 million** plus the liabilities due as at 31 December 2016 amount **R 11 million**, plus the commitment not paid as at 31 December 2016 amount to **R 3.7 million**.

(R199.4 million plus R11 million plus R 3.7 million is equal to R 214.1 million.

The projected revenue less the projected expenditure is equals to **-R 66 million** (deficit)

RATIOS

FINANCIAL POSITION

A. ASSET MANAGEMENT

1. Capital Expenditure to Total Expenditure

The ratio assess the level of capital expenditure to Total expenditure, which indicates the prioritisation of expenditure towards current operation versus future capacity in terms of municipal services

Formula

Total Capital Expenditure / Total expenditure x 100

Norm

The norm range between 10% and 20%

If the ratio is less than 10% reflects lower spending by the municipality in infrastructure and holds a potential risks to service delivery. If the ratio is more than 20% reflects higher spending on infrastructure

R 27 994 839 / 188 247 839 x 100

= 15%

2. Repairs and maintenance as a percent of property, plant and equipment and investment property (Carry Value)

The ratio measures the level of repairs and maintenance to ensure adequate maintenance to prevent breakdown and interruption to service delivery.

Norm

The norm is 8%

A ration below the norm reflect that insufficient monies are being spent on repairs and maintenance and this could increase impairment of useful life of assets

Formula

Total repairs and maintenance expenditure divided by property, plant and equipment and investment property multiply by 100

R 8 862 415 / R 2 084 156 811 X100

=0.43%

B. Debtors Management

1. Net Debtors Day

The Net Debtors Days refers to the average number of days required for a Municipality to receive payment from its Consumers for bills/ invoices issued to them for services

Formula

Gross Debtors – Bad debt Provision/ billed Revenue x 365

Norm

The norm is 30 Days

R 282 166 958 – R 100 000 / R 52 778 307 x365

R 282 066 958 / R 52 778 307 x 365

= 1 950

C. LIQUIDITY MANAGEMENT

1 Cash/ Cost Coverage Ratio (Excluding Unspent Conditional Grants)

The ratio indicates the Municipality's ability to meet its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during that month.

Norm

The norm range between 1 month to 3 months

Cash on Hand R 87 704 363 plus Short term investment R 100 000 000 less Conditional grants not spent

= R 187 704 363 – 120 642 664 = R 67 061 699/ R 130 838 040

= 0.5

2. Current Ratio

The ratio is used to assess the municipality's ability pay back its short – term liabilities with its short – term assets.

Formula

Current Assets/ Current Liabilities

Norm

The norm range between 1.5 to 2.1

A financial ratio under 1 suggest that the municipality would be unable to pay its current or short – term obligation.

If Current liabilities exceed current assets, it highlights serious financial challenges.

= R 482 118 047/ 120 187 151

= 4

D. LIABILITY MANAGEMENT

The municipality is currently not having loan(s) with intermediaries, therefore there will be no ratio calculations

E SUSTAINABILITY

The ration measures the extent to which the other Reserves, which are required to be cash backed are actually backed by Cash Reserves.

Formula

Cash and Cash Equivalents – Bank Overdraft + Short Investment + Long Term Investment – Unspent Conditional Grant/ Net Assets – Accumulated Surplus – Non Controlling Interest – Share Premium – Share Capital – Fair Value Adjustment – Revaluation Reserve

If the ratio is less than 100% Cash Reserves it could negatively impact the municipality's to comply with condition for creating reserves and also its ability to fund current and future operations

Norm

The norm is 100%

$$= R 87\,704\,363 + R 100\,000\,000 - R 120\,187\,151 / 1\,939\,677\,943 - \\ R 1\,358\,020\,630 - R 207\,577\,510$$

$$= R 67\,517\,212 / 374\,079\,803$$

$$= 0.2\%$$

FINANCIAL PERFORMANCE

Efficiency

1. Net Operating Surplus Margin

The Ratio assess the extent to which the municipality generates Operating Surplus

Formula

$$\text{Total Operating Revenue} - \text{Total Operating Expenditure} / \text{Total Operating Revenue} \times 100$$

Norm

The norm is equals to or greater than 0%

Municipality should at least recover operational costs for the services being delivered. A ration greater than 0% will enable the municipality to generate a surplus which will assist to contribute towards its capital funding requirements

$$= R 374\,890\,709 - R 440\,798\,923 / 374\,890\,709$$

$$= R 65\,908\,214 / R 374\,890\,709$$

= 18%

2. Net Surplus/ Deficit Water

The ratio measure the extent to which the municipality generate surplus or deficit in rendering water service.

Formula

Total Water Revenue less Total Water Expenditure/ Total Water Revenue x100

Norm

C The norm should be 0%

R 722 292 – R 44 536 576 / 722 292

= -43 814 284 / 722 292 x 100

= 6 066%

3. Net Surplus/Deficit Refuse

The ratio measure the extent to which the municipality generate surplus or deficit in rendering refuse service.

C Formula

Total Refuse Revenue less Total Refuse Expenditure/ Total Refuse Revenue x100

R 349 899 – R 3 463 473 / 349 899

= R -3 113 574 / 349 899 x 100

=890%

4. Net Surplus/ Deficit Sanitation and Waste Water

=R 234 701 – less expenditure R 3 313 186/ R 234 701

= R 3 078 485 / R 234 701 x 100

= 1 312%

F. DISTRIBUTION LOSSES

1 Water Distribution Losses

The purpose of this ratio is to determine the percentage loss of potential revenue from water services through kilolitres of water purchased but not sold as a result of losses.

Formula

Number of kilolitres Water Purchase or Purified – Number of kilolitres Water Sold/
Number of kilolitres Water Purchased x 100

Norm

The Norm is between 15% and 30%

A ratio within the norm depicts that water losses and water infrastructure are well managed. If the ratio exceeds the norm it could indicate various challenges.

= R 44 536 576 – R 26 546 355 / R 44 536 576

= R 17 990 221 / R 44 536 576 X 100

= R 40%

G REVENUE MANAGEMENT

The ratio measures the actual growth in the revenue base of the municipality by increase of consumer base rather than tariff increase

Formula

Number of Active Debtors – Previous Periods Number of Active Debtors
Accounts/ Previous Periods Number of Active Debtors Accounts x 100

$$82\ 133 - 76\ 451 / 76\ 451 \times 100$$

$$= 5\ 682 / 76451 \times 100$$

$$= 7\%$$

H EXPENDITURE MANAGEMENT

1. Creditors Payment Period (Trade Creditors)

This ratio indicate the average number of days taken for trade Creditors to be paid

Formula

Trade Creditors Outstanding/ Credit Purchase (Operating and Capital) x 365 days

Norm

The norm is 30 Days

A period more than 30 days to settle creditors is normally an indication that the municipality may be experiencing Cash Flow Problems.

$$R\ 8\ 086\ 602 / R\ 235\ 654 \times 365$$

$$= 12\ 525 \text{ Days}$$

2. Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure

This ratio measures the extent of Remuneration to Total Operating Expenditure

Formula

Remuneration (Employee Related Costs and Councillors Remuneration)
/Total Operating Expenditure

Norm

The norm range between 25% and 40%

$$= R\ 125\ 803\ 010 / R\ 394\ 244\ 851 \times 100$$

$$= 32\%$$

I. BUDGET IMPLEMENTATION

1. Capital Expenditure Budget Implementation Indicator

The ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year. It also measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

Actual Capital Expenditure/ Budget Capital Expenditure x100

Norm

The norm range between 95% and 100%

= R 27 994 932/ R 152 287 189 X 100

= 18%

2. OPERATING EXPENDITURE BUDGET IMPLEMENTATION INDICATOR

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assess whether the municipality has effective control in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

Actual Operating Expenditure/ Budgeted Operating Expenditure x 100

Norm

The norm range between 95% and 100%

= R 188 247 839/ R 394 244 851 x 100

= 48%

3. OPERATING REVENUE BUDGET IMPLEMENTATION INDICATOR

The ratio measures the extent of Actual Operating Revenue (Excluding Capital Grants Revenue) received in relation to the Budgeted Operating Revenue during the financial year, under review.

Formula

Actual Operating Revenue/ Budgeted Operating Revenue

Norm

The range between 95% and 100%

= R 232 445 000/ R 309 291 000 x 100

= 75%

4. SERVICE CHARGES AND PROPERTY RATES REVENUE BUDGET IMPLEMENTATION INDICATOR

The ratio measures the extent of Actual Service Charges and Property rates Revenue received in relation to Budgeted Services Charges and Property Rates Revenue during the financial year, under review.

Formula

Actual Service Charges and Property Rates Revenue/ Budgeted Services Charges and Property Rates x 100

Norm

The norm range between 95% and 100%

CASH Basis Calculation

R 2 131 298/ R 42 965 808 x 100

=5%

ACRUAL Basis Calculation

R 2 131 298/ R 116 676 640 x 100

=2%

C

C

**SUPPORTING
SOCIETY**

MP315 Thembisile Hani - Table C1 Monthly Budget Statement Summary - M06 December

Budget Statement Summary - 31st December										Budget Year 2015/16		
Description		2014/15		2015/16		Year/TD actual		Year/TD budget		YTD variance %		Full Year Forecast
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual		Year/TD actual		Year/TD budget		YTD variance %		
Financial Performance												
Property rates	47 380	57 411	-	3 230	19 418	28 706	(9 288)	-32%	57 411	-32%	57 411	
Service charges	56 257	59 265	-	4 645	27 840	29 633	(1 793)	-6%	59 265	-6%	59 265	
Investment revenue	4 104	2 469	-	929	2 453	1 234	1 218	99%	2 469	99%	2 469	
Transfers recognised - operational	275 455	-	-	96 838	227 866	-	227 866	#DIV/0!	309 291	#DIV/0!	309 291	
Other own revenue	69 409	60 400	-	2 226	17 945	30 200	(12 255)	-41%	60 400	-41%	60 400	
Total Revenue (excluding capital transfers and contributions)	452 605	179 546	-	107 868	295 522	89 773	205 749	229%	488 837	229%	488 837	
Employee costs	104 954	107 341	-	8 716	50 915	53 670	(2 755)	-5%	107 341	-5%	107 341	
Remuneration of Councillors	18 332	18 462	-	1 552	9 093	9 231	(138)	-1%	18 462	-1%	18 462	
Depreciation & asset impairment	105 173	151 000	-	-	-	75 500	(75 500)	-100%	151 000	-100%	151 000	
Finance charges	293	-	-	-	-	-	-	-	-	-	-	
Materials and bulk purchases	100 318	150 741	-	8 633	44 620	75 371	(30 751)	-41%	150 741	-41%	150 741	
Transfers and grants	4 997	18 562	-	3 342	7 978	9 281	(1 302)	-14%	18 562	-14%	18 562	
Other expenditure	171 204	163 838	-	1 043	92 736	91 919	817	1%	183 838	1%	183 838	
Total Expenditure	505 271	629 944	-	23 287	205 343	314 972	(109 629)	-35%	629 944	-35%	629 944	
Surplus/(Deficit)	(52 665)	(450 398)	-	84 581	90 180	(225 199)	315 378	-140%	(141 107)	-140%	(141 107)	
Transfers recognised - capital	80 097	120 239	-	10 231	27 995	60 120	(32 125)	-53%	120 239	-53%	120 239	
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	27 431	(330 159)	-	94 812	118 175	(165 079)	283 254	-172%	(20 868)	-172%	(20 868)	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	
Surplus/ (Deficit) for the year	27 431	(330 159)	-	94 812	118 175	(165 079)	283 254	-172%	(20 868)	-172%	(20 868)	
Capital expenditure & funds sources												
Capital expenditure	90 357	116 339	-	9 909	27 995	58 170	(30 175)	-52%	116 339	-52%	116 339	
Capital transfers recognised	90 357	116 339	-	9 909	27 995	58 170	(30 175)	-52%	116 339	-52%	116 339	
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	
Borrowing	-	-	-	-	-	-	-	-	-	-	-	
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	
Total sources of capital funds	90 357	116 339	-	9 909	27 995	58 170	(30 175)	-52%	116 339	-52%	116 339	
Financial position												
Total current assets	113 104	145 551	-	482 118	482 118	-	-	-	145 551	-	145 551	
Total non current assets	1 593 965	1 693 166	-	1 602 039	1 602 039	-	-	-	1 693 166	-	1 693 166	
Total current liabilities	162 912	59 698	-	120 187	120 187	-	-	-	59 698	-	59 698	

Total non current liabilities	24 292	22 068	-	24 292	22 068
Community wealth/Equity	1 519 865	1 756 951	-	1 939 678	1 756 951
Cash flows					
Net cash from (used) operating	135 931	116 339	-	117 754	129 338
Net cash from (used) investing	(90 703)	(116 339)	-	(9 909)	(27 995)
Net cash from (used) financing	-	-	-	-	(58 170)
Cash/cash equivalents at the month/year end	86 440	100	-	-	100
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days
Debtors Age Analysis	8 593	8 424	8 230	8 198	8 157
Total By Income Source					240 565
Creditors Age Analysis					-
Total Creditors	15 969	-	-	-	-
					15 969
					282 167
					282 167

MMPB315 Thermobisile Hani - Table C4 Monthly Budget Statement - Financial Performance (Revenue and expenditure) - M06 December

MMP315 Thembisile Hani - Table C4 Monthly Budget Statement - Financial Performance (Revenue and expenditure) - m002.b0000										
R thousands	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
Revenue By Source										
Property rates		47 380	57 441	-	3 230	19 418	28 706	(9 268)	-32%	
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	
Service charges - electricity revenue	41 981	41 752	-	3 422	20 501	20 876	(374)	-2%	41 752	
Service charges - water revenue	1 510	1 791	-	136	797	895	(98)	-11%	1 791	
Service charges - sanitation revenue	15 723	12 786	-	1 087	6 541	7 862	(1 320)	-17%	15 723	
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	
Service charges - other	774	565	-	-	13	267	283	(15)	-5%	
Rental of facilities and equipment	4 104	2 469	-	929	2 453	1 234	1 218	99%	2 469	
Interest earned - external investments	24 477	24 477	-	1 467	9 426	12 238	(2 812)	-23%	24 477	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	
Dividends received	12 168	1 500	-	30	292	750	(458)	-61%	1 500	
Fines	4 494	312	-	3	135	156	(21)	-14%	312	
Licences and permits	6 136	4 298	-	548	3 058	3 068	(10)	0%	6 136	
Agency services	275 455	22 997	-	96 838	227 866	-	227 866	#DIV/0!	309 291	
Transfers recognised - operational	27 410	-	-	165	4 767	13 705	(8 938)	-65%	27 410	
Other revenue	-	-	-	-	-	-	-	-	-	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		452 605	179 546	-	107 888	295 522	89 773	205 749	229%	
Expenditure By Type										
Employee related costs	104 954	107 341	-	8 716	50 915	53 670	(2 755)	-5%	107 341	
Remuneration of councillors	18 332	18 482	-	1 552	9 093	9 231	(138)	-1%	18 462	
Debt impairment	88 280	58 685	-	-	-	29 343	(29 343)	-100%	58 685	
Depreciation & asset impairment	105 173	151 030	-	-	-	75 500	(75 500)	-100%	151 000	
Finance charges	293	-	-	8 549	44 537	74 821	(30 284)	-40%	149 641	
Bulk purchases	100 249	149 641	-	83	83	550	(467)	-85%	1 100	
Other materials	69	1 100	-	904	5 545	5 500	45	1%	11 000	
Contracted services	10 544	11 000	-	3 342	7 978	9 281	(1 302)	-14%	18 562	
Transfers and grants	4 987	18 562	-	139	87 191	57 076	30 114	53%	114 153	
Other expenditure	71 786	114 153	-	-	-	-	-	-	-	
Loss on disposal of PPE	594	-	-	-	-	-	-	-	-	
Total Expenditure	505 271	629 944	-	-	23 287	205 343	314 972	(109 629)	-35%	629 944
Surplus/(Deficit)	(52 665)	(450 398)	-	-	84 581	90 180	(225 199)	315 378	(0)	(141 107)
Transfers recognised - capital	80 097	120 239	-	-	10 231	27 995	60 120	(32 125)	-	120 239

Contributed assets						
Surplus/(Deficit) after capital transfers & contributions						
Taxation						
Surplus/(Deficit) after taxation						
Attributable to minorities						
Attributable to municipality						
Surplus/(Deficit) attributable to municipality						
Share of surplus/ (deficit) of associate						
Surplus/ (Deficit) for the year						
	27 431	(330 159)	-	94 812	118 175	(165 079)
						(20 868)
	27 431	(330 159)	-	94 812	118 175	(165 079)
						(20 868)
	27 431	(330 159)	-	94 812	118 175	(165 079)
						(20 868)

MP315 Thembisile Hani - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - A - M06 December

R thousand	Vote Description	Ref	2014/15	Budget Year 2015/16				
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
Capital expenditure - Municipal Vote								
	Expenditure of multi-year capital appropriation	1	-	-	-	-	-	-
	Vote 1 - 100 COUNCIL & GENERAL	90 357	115 149	-	-	9 909	27 995	57 575
	Vote 5 - 105 TECHNICAL SERVICES	8 337	8 337	-	1 551	2 295	4 168	(29 580)
600132 Upgrading of WWTW Tweefontein K		3 009	3 009			1 504	(1 873)	-51%
600133Luthuli WWTW		40 290	40 290		1 921	1 921	(1 504)	-45%
600146 New Reservoir & Pipeline at KwaMhlanya for Phola & Mountain View		973	973		77	77	(18 224)	-100%
600182 Incorporate KwaMhlanya Crossroads and part of Zakheni and Phola Park		6 000	6 000		3 000	3 000	(18 224)	-90%
600147 Upgrading of Kwaggafontein Water Scheme		177	177		88	88	(410)	-84%
600141 Highmast Lights Zakheni (Ward 4)		232	232		116	116	(116)	-84%
600140 Highmast Lighting Suncity AA		550	550		275	275	(3 000)	-100%
600083 Highmast Lighting Vezubuhle		1 034	1 034		884	517	(275)	-100%
600144 Highmast Lighting Phumula B1 and D		200	200		-	367	(275)	-100%
600143 Highmast Lighting Malekeleni Ward 21		300	300		100	100	(100)	-100%
600098 Highmast Lighting Moloto North(Cluster 1A)		300	300		150	150	(150)	-100%
600096 Highmast Lights Moloto South(Cluster 1A)		306	306		153	153	(153)	-100%
600124 Highmast Lights Mandela Extension		352	352		91	91	(85)	-48%
600100 Highmast Lights Thembalethu		253	253		122	122	(122)	-100%
600101 Highmast Lights Zenzele		244	244		91	91	(127)	-100%
600178 Highmast Kwaggafontein E		1 744	1 744		505	505	(367)	-42%
600107 Highmast Phumula Cluster		417	417		79	79	(367)	-42%
600038 Street Lights Moloto Clinic		100	100		79	79	(129)	-62%
600034 Street lights Buhlebesizwe		100	100		79	79	(129)	-62%
600037 Street lights KwaMhlanya		200	200		50	50	(21)	417
600039 Street lights Matyzansloep		100	100		79	79	(21)	100
600035 Street lights Yezubuhle		144	144		72	72	(21)	-21%
600042 Street lights Thokoza T Junction R573		100	100		50	50	(21)	100
					79	79	(21)	100

600007 Street lights Cashbuild Turnoff along R573	351	79	176	-55%	351
600008 Street lights Sokapo & Ematesi along R573 Moloto Rd	351	79	176	-55%	351
600009 Streetlights Vlaagagte NO! (T junction) along R573 Moloto Rd	351	79	176	-55%	351
600023 Street lights New police station After T-junction Along R573 Moloto Rd	351	79	176	-55%	351
600011 Street lights in CRDP Wards Verena and Wolvenkop	900	537	450	87	900
600180 Installation of flow control at reservoirs from Borehole water supply	3 125	126	126	-92%	3 125
600181 Moloto Pressure Management Areas for Moloto from boreholes supply	922	39	39	-91%	922
600183 Boreholes Moloto WARD 1,2 and 3	1 200	101	101	-83%	1 200
600184 Boreholes Mountain View Ward 14	1 000	101	101	-80%	1 000
600185 Boreholes Engwenyameni Luthuli Ward 19 &22	1 040	168	168	-68%	1 040
600186 Boreholes Langkloof Ward 08	1 000	31	31	-94%	1 000
600187 Boreholes Wolvenkop Ward 11	850	117	117	-73%	850
600188 Boreholes Verena D Ward 11	850	96	96	-77%	850
600189 Boreholes Verena B Ward 11	850	109	109	-74%	850
600190 Boreholes Verena A &D Ward 08	920	31	31	-93%	920
600191 Boreholes Tweefontein J WARD 09	920	409	409	-11%	920
600192 Boreholes Buhlebzile and Zenzele WARD 09	920	109	109	-76%	920
600193 Boreholes Machipe WARD 24	1 200	35	35	-94%	1 200
600194 Boreholes Brundu WARD 24	1 920	192	192	-80%	1 920
600195 Boreholes Matyhsensloop WARD 07	1 200	35	35	-94%	1 200
600196 Boreholes Kwaggafontein A WARD 27	1 000	110	110	-78%	1 000
600197 Boreholes Kwaggafontein C WARD 26	1 000	229	229	-54%	1 000
600198 Boreholes Kwaggafontein WARD 25	1 200	92	92	-85%	1 200
600199 Boreholes Kwaggafontein DK WARD 12	1 040	357	357	-31%	1 040
600200 Boreholes Suncity A WARD 19	1 000	136	136	-73%	1 000
600201 Boreholes Luthuli WARD 22 next to cemetery	1 000	492	492	-2%	1 000
600202 Upgrading of existing infrastructure from agricultural project to augment be	23 226	11 613	11 613	-100%	23 226
MIG Projects	90 357	17 699	17 699	#DIV/0!	0
Vote 6 - 500 PMU	-	-	-	-100%	90
307010 Computer Hardware	-	90	90	-100%	90
Vote 8 - \$30 ELECTRICITY SERVICES	-	1 100	1 100	-100%	1 100
307016 Electrification Grant	-	-	-	-100%	1 100

Total single-year capital expenditure	90 357	116 339	-	9 909	27 995	58 170	(30 175)	-	(0)	116 339
Total Capital Expenditure	90 357	116 339	-	9 909	27 995	58 170	(30 175)	-	(0)	116 339

MP315 Thermisile Hani • Table C6 Monthly Budget Statement - Financial Position - M06 December

R thousands	Description	Ref	2014/15		Budget Year 2015/16			Full Year Forecast
			Audited Outcome	Original Budget	Adjusted Budget	Year 1D actual		
ASSETS								
Current assets		1						
Cash			86 440	100	-	87 512	100	
Call investment deposits			-	2 469	-	100 193	2 469	
Consumer debtors			13 383	137 736	-	282 167	137 736	
Other debtors			-	-	-	4 655	-	
Current portion of long-term receivables			5 689	3 827	-	-	3 827	
Inventory			7 592	1 419	-	7 592	1 419	
Total current assets			113 104	145 551	-	482 118	145 551	
Non current assets								
Long-term receivables								
Investments						1 239		
Investment property								
Investments in Associate								
Property, plant and equipment			1 593 965	1 693 166	-	1 600 800	1 693 166	
Agricultural								
Biological assets								
Intangible assets								
Other non-current assets			1 593 965	1 693 166	-	1 602 039	1 693 166	
Total non current assets			1 707 069	1 838 717	-	2 004 157	1 838 717	
TOTAL ASSETS								
LIABILITIES								
Current liabilities								
Bank overdraft								
Borrowing								
Consumer deposits			160 193	56 000	-	108 691	56 000	
Trade and other payables			2 715	3 698	-	11 496	3 698	
Provisions								
Total current liabilities			162 912	59 698	-	120 187	59 698	
Non current liabilities								
Borrowing			24 292	22 068	-	24 292	22 068	
Provisions								
Total non current liabilities			24 292	22 068	-	24 292	22 068	
TOTAL LIABILITIES			187 204	81 766	-	144 479	81 766	

NET ASSETS	2	1 519 865	1 756 951	-	1 939 678	1 756 951
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1 519 865	1 756 951	-	1 819 552	1 756 951
Reserves					120 126	
TOTAL COMMUNITY WEALTH/EQUITY	2	1 519 865	1 756 951	-	1 939 678	1 756 951

MP315 Themisile Hani - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Cash/cash equivalents at month/year end:
86 440
-
187 704
100
86 361

loan

MP315 Thembisile Hani - Supporting Table SC1 Material variance explanations - M06 December

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
1	<u>R thousands</u>			
1	<u>Revenue By Source</u>			
	Property Rates	(9 288)	Less Customers Billed	
	Fines	(458)	Less revenue collected than anticipated	Check our consumer database Issue summons to those clients that owe the Municipality
2	<u>Expenditure By Type</u>			
	Other Materials	(467)	No payments made to date, only have committed orders	
	Bulk Purchases	(30 284)	Some invoices still need to be paid	Pay all outstanding invoices
3	<u>Capital Expenditure</u>			
	INEP Projects	(550)	Projects not yet implemented because we don't have certificate from Eskom will be doing the projects	Check if Eskom will be doing the projects
4	<u>Financial Position</u>			
	No variance			
5	<u>Cash Flow</u>			
	Service Charges	(7 100)	Less income collected from billed services	Institill measures to ensure that consumers pay for the service they n
	Suppliers And Employees	(1 209)	few payments made during the period	Make sure that all outstanding orders are paid accordingly
	Property rates	(12 252)	less income collected from debtors, some are still reluctant to pay	
6	<u>Measurable performance</u>			
7	<u>Municipal Entities</u>			

MP315 Thembisile Hani - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

R thousands	Description	Budget Year 2015/16						Budget Year 2015/16				
		NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total over 90 days	Actual Bad Debts Written Off against Debtors
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	1200	2 208	2 195	2 175	2 159	2 142	93 579	-	-	104 459	97 880	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	11	-	-	11	11	-
Receivables from Non-exchange Transactions - Property Rates	1400	3 238	3 136	3 106	3 080	3 044	56 538	-	-	72 242	62 762	-
Receivables from Exchange Transactions - Waste Water Management	1500	130	122	112	103	95	191	-	-	753	386	-
Receivables from Exchange Transactions - Waste Management	1600	1 083	1 076	1 062	1 054	1 043	24 791	-	-	30 109	26 886	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	1 467	1 444	1 420	1 397	1 372	50 072	-	-	57 173	52 841	-
Recoverable unauthorised, irregular, fruless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-
Other	1900	457	451	354	405	462	15 283	-	-	17 421	16 149	-
Total By Income Source	2000	8 593	8 424	8 230	8 198	8 157	240 565	-	-	232 167	236 920	-
2014/15 - totals only												-
Debtors Age Analysis By Customer Group												
Organs of State	2200	1 245	1 147	1 129	1 128	1 119	15 553	-	-	21 362	17 840	-
Commercial	2300	419	419	406	403	403	14 932	-	-	17 043	15 798	-
Households	2400	5 037	4 979	4 924	4 871	4 606	144 634	-	-	169 252	154 312	-
Other	2500	1 891	1 878	1 771	1 796	1 828	65 346	-	-	74 510	68 970	-
Total By Customer Group	2600	8 593	8 424	8 230	8 198	8 157	240 565	-	-	282 167	256 920	-

MMP315 Thembisile Hani - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

M06 December
SC6 Monthly Budget Statement - transfers and grant receipts

Description		Ref	2014/15	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:		1,2									
Operating Transfers and Grants											
National Government:			275 455	309 291	—	—	232 445	154 646	77 800	50.3%	309 291
Local Government Equitable Share		259 164	288 644	—	—	216 483	144 322	72 161	50.0%	288 644	
Finance Management	1 600	1 600	—	—	—	1 600	800	800	100.0%	1 600	
Municipal Systems Improvement	934	930	—	—	—	930	465	465	100.0%	930	
Water Services Operating Subsidy	10 000	15 000	—	—	—	11 250	7 500	3 750	50.0%	15 000	
EPWP Incentive	3 757	3 117	—	—	—	2 182	1 559	624	40.0%	3 117	
Provincial Government:	—	—	—	—	—	—	—	—	—	—	
District Municipality:	—	—	—	—	—	—	—	—	—	—	
Other grant providers:	—	—	—	—	—	—	—	—	—	—	
Total Operating Transfers and Grants	5	275 455	309 291	—	—	232 445	154 646	77 800	50.3%	309 291	
Capital Transfers and Grants											
National Government:		47 440	120 239	—	41 699	86 972	60 120	26 853	44.7%	120 239	
Municipal Infrastructure Grant (MIG)	47 440	119 139	—	41 699	86 972	59 570	27 403	46.0%	119 139		
INEP	—	1 100	—	—	—	—	550	(550)	-100.0%	1 100	
Provincial Government:	—	—	—	—	—	—	—	—	—	—	
District Municipality:	—	—	—	—	—	—	—	—	—	—	
Other grant providers:	—	—	—	—	—	—	—	—	—	—	
Total Capital Transfers and Grants	5	47 440	120 239	—	41 699	86 972	60 120	26 853	44.7%	120 239	
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	322 895	429 530	—	41 699	319 417	214 765	104 652	48.7%	429 530	

MP315 Thembisile Hani - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2014/15		Budget Year 2015/16					% spend of Original Budget
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	
R thousands							%	
Monthly expenditure performance trend								
July	9 596	9 596	—	—	9 596	9 596	100.0%	0%
August	9 596	9 596	792	792	19 192	18 400	95.9%	1%
September	9 686	13 894	14 685	28 877	14 192	49 116	49.1%	13%
October	9 596	873	15 558	38 473	22 915	59 676	59.6%	13%
November	10 696	2 528	16 086	49 169	31 083	63 293	63.2%	16%
December	9 596	9 909	27 995	58 765	30 770	52 476	52.4%	24%
January	9 596	—	—	68 360	—	—	—	—
February	9 596	—	—	77 956	—	—	—	—
March	9 596	—	—	87 552	—	—	—	—
April	9 596	—	—	97 148	—	—	—	—
May	9 596	—	—	106 743	—	—	—	—
June	9 596	—	—	116 339	—	—	—	—
Total Capital ex	—	116 339	—	27 995	—	—	—	—

MP315 Thembisile Hani - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

		Budget Year 2015/16									
Description	Ref	2014/15	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1	R 90 357	R 116 249	R -	R -	R 9 909	R 27 995	R 58 125	R 30 130	R 51.8%	R 116 249
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure		R -	R -	R -	R -	R 215	R 215	R -	R (215)	R #DIV/0!	R -
Infrastructure - Road transport		R 90 357	R 116 249	R -	R -	R 215	R 215	R -	R (215)	R #DIV/0!	R -
Roads, Pavements & Bridges		R -	R -	R -	R -	R 628	R 3 330	R 5 129	R 1 799	R 35.1%	R 10 258
Storm water		R -	R 10 258	R -	R -	R -	R -	R 550	R 550	R 100.0%	R -
Infrastructure - Electricity Generation		R -	R 1 100	R -	R -	R 628	R 3 330	R 4 579	R 1 249	R 27.3%	R 1 100
Transmission & Reticulation		R 9 158	R 9 158	R -	R -	R 7 516	R 22 155	R 47 323	R 25 168	R 53.2%	R 9 158
Street Lighting		R 94 646	R 94 646	R -	R -	R 7 516	R 22 155	R 47 323	R 25 168	R 53.2%	R 94 646
Infrastructure - Water		R -	R 94 646	R -	R -	R -	R -	R -	R -	R -	R 94 646
Dams & Reservoirs		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Water purification		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Reticulation		R -	R 11 345	R -	R -	R 1 551	R 2 295	R 5 673	R 3 378	R 59.5%	R 11 345
Infrastructure - Sanitation		R -	R 11 345	R -	R -	R 1 551	R 2 295	R 5 673	R 3 378	R 59.5%	R 11 345
Reticulation		R 90 357	R 90 357	R -	R -	R -	R -	R -	R -	R -	R -
Sewerage purification		R 90 357	R 90 357	R -	R -	R -	R -	R -	R -	R -	R -
Infrastructure - Other		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Other		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Community		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Other assets		R -	R 90	R -	R -	R -	R -	R 45	R 45	R 100.0%	R 90
General vehicles		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Specialised vehicles		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Plant & equipment		R 90	R 90	R -	R -	R -	R -	R 45	R 45	R 100.0%	R 90
Computers - hardware/equipment		R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Total Capital Ex	1	R 90 357	R 116 339	R -	R 9 909	R 27 995	R 58 170	R 30 175	R 51.9%	R 116 339	

MMP315 Thembisile Hani - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Refuse			
Fire			
Conservancy			
Ambulances			

MP315 Thembisile Hani - Supporting Table SC13d Monthly Budget Statement : depreciation by asset class : M102 December

**Q
EXTRA
S**

YEAR TD BUDGET V YEAR TD ACTUAL

5000000 000

4500000 000

4000000 000

3500000 000

3000000 000

2500000 000

2000000 000

1500000 000

1000000 000

500000 000

10 132 186

319 417 000

67 655 873

OWN REVENUE ACTUAL

BUDGET 2015/2016

BILLING 2015/2016

YEAR TO DATE BILLING

YEAR TD ACTUAL COLLECTION

YEAR TD ACTUAL COLLECTION

OWN REVENUE ACTUAL GRANTS & SUBSIDIES BILLING 2015/2016 YEAR TO DATE BILLING
BUDGET 2015/2016 81 053 986 429 530 000 179 546 000 89 773 038
YEAR TD ACTUAL COLLECTION 10 132 186 319 417 000 67 655 873

CHART 2 OPERATIONAL EXPENDITURE

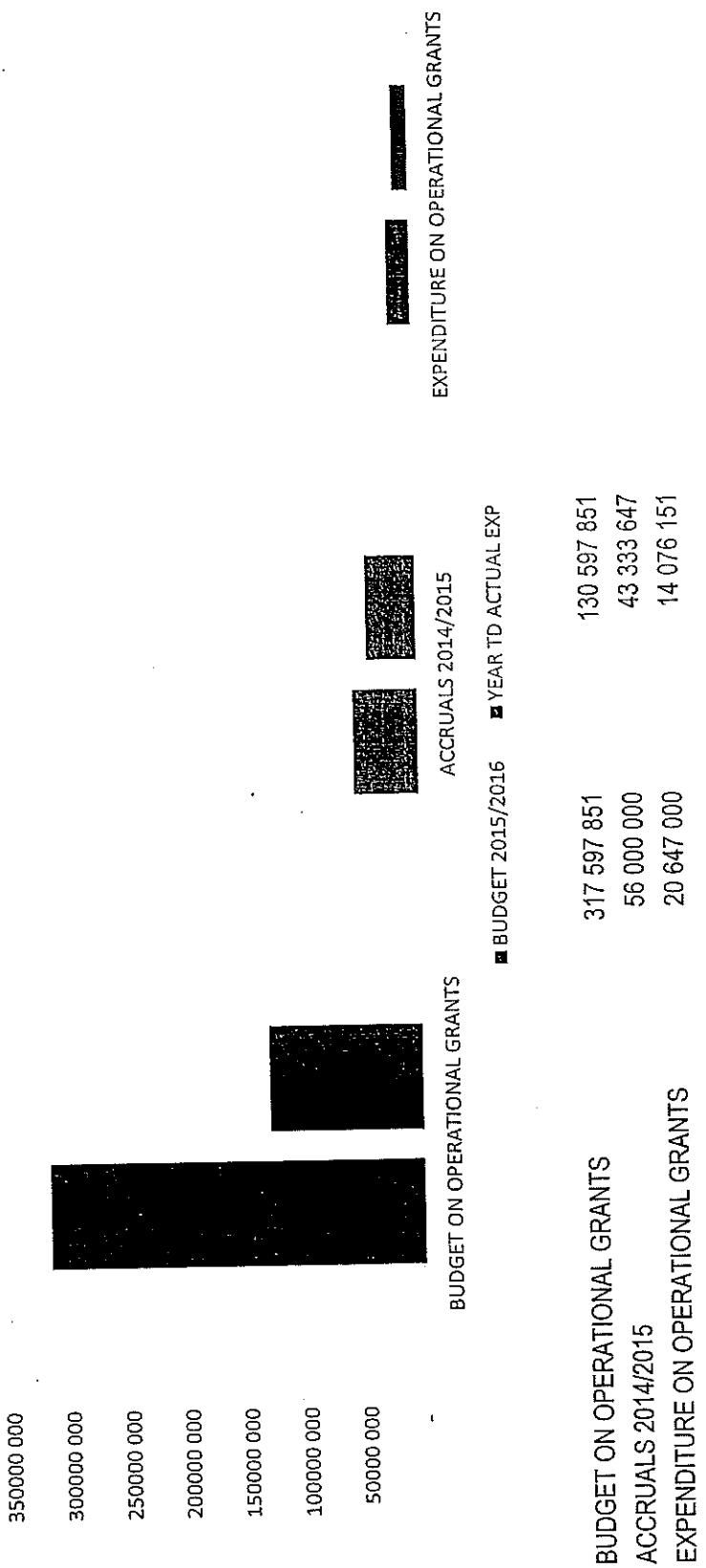


CHART C6 ROLL-OVER FOR 2014/2015 FY

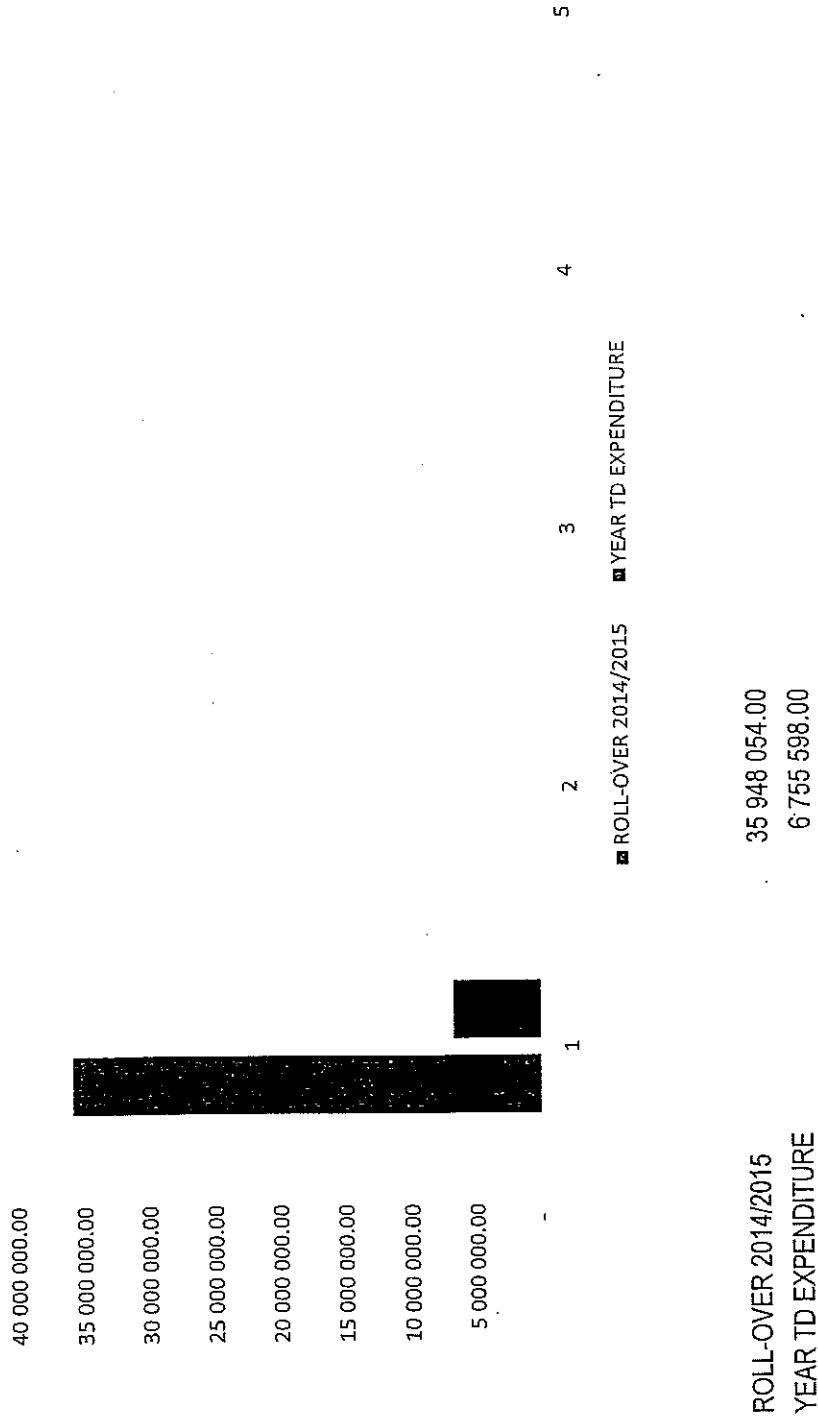


CHART C1 2015/2016 CAPITAL EXPENDITURE MONTHLY TREAD: ACTUAL VS TARGET

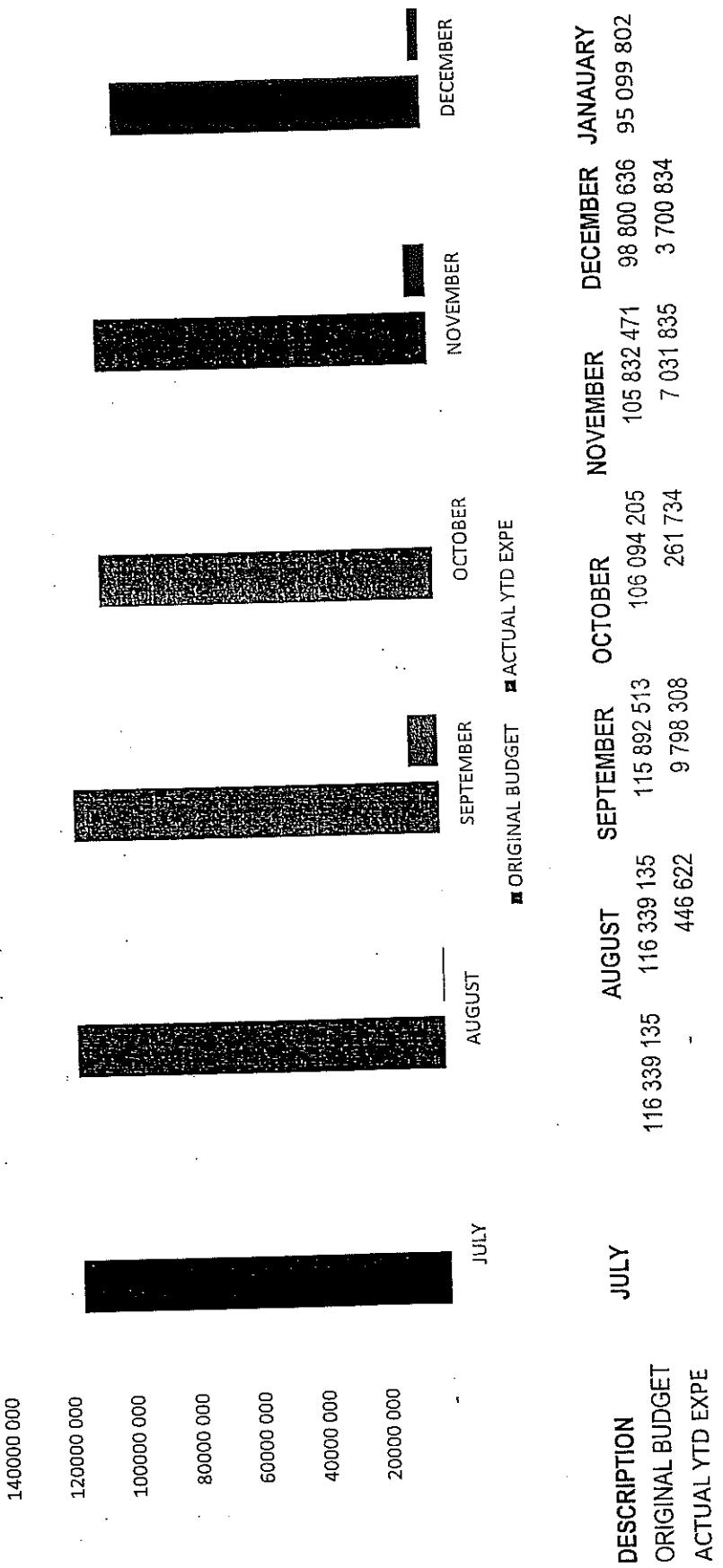
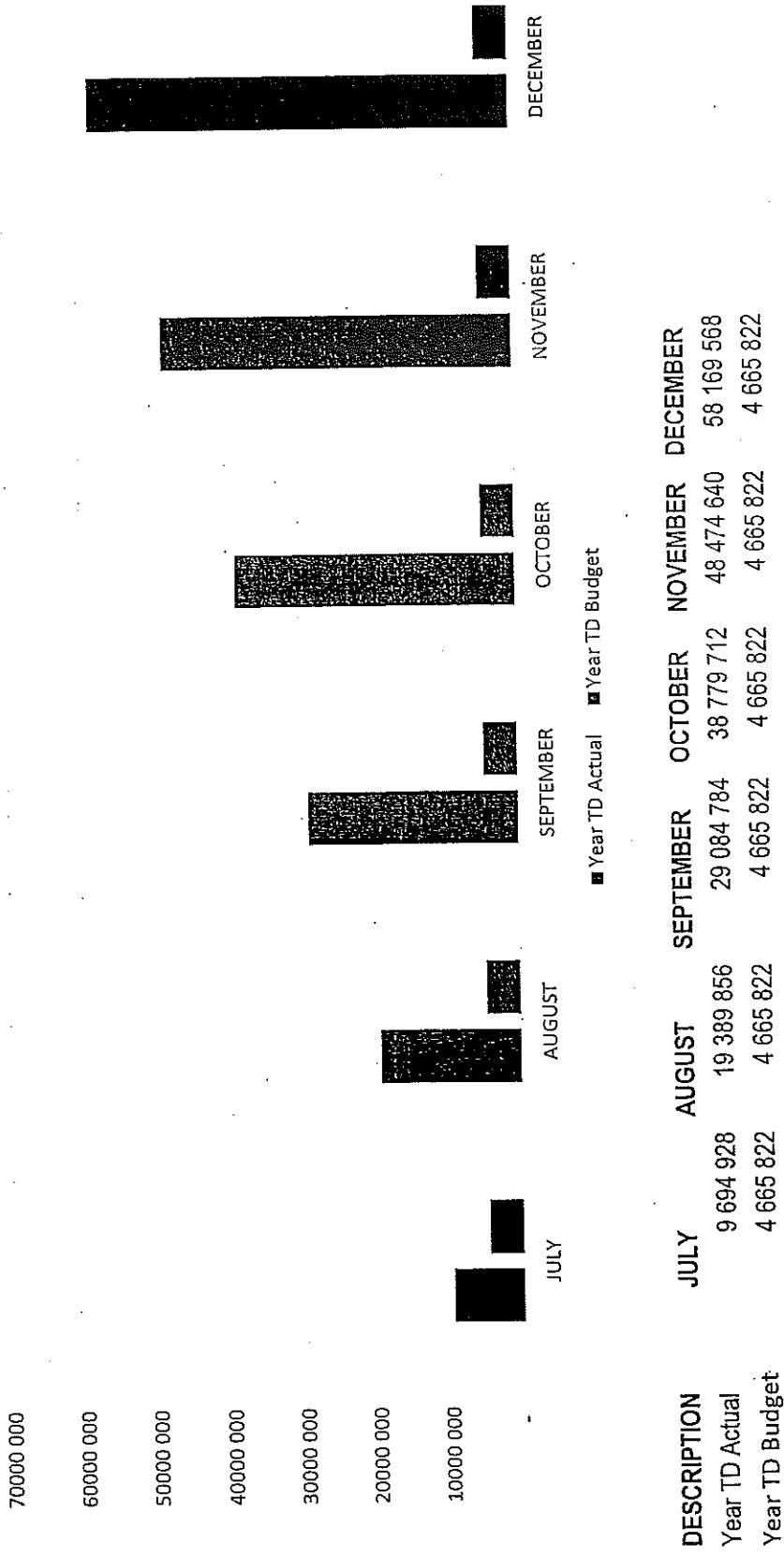


CHART C2 2015/2016 CAPITAL EXPENDITURE : YEAR TD ACTUAL VS YEAR TD BUDGET



300000000

CHART C3 AGED CONSUMER DEBTORS ANALYSIS

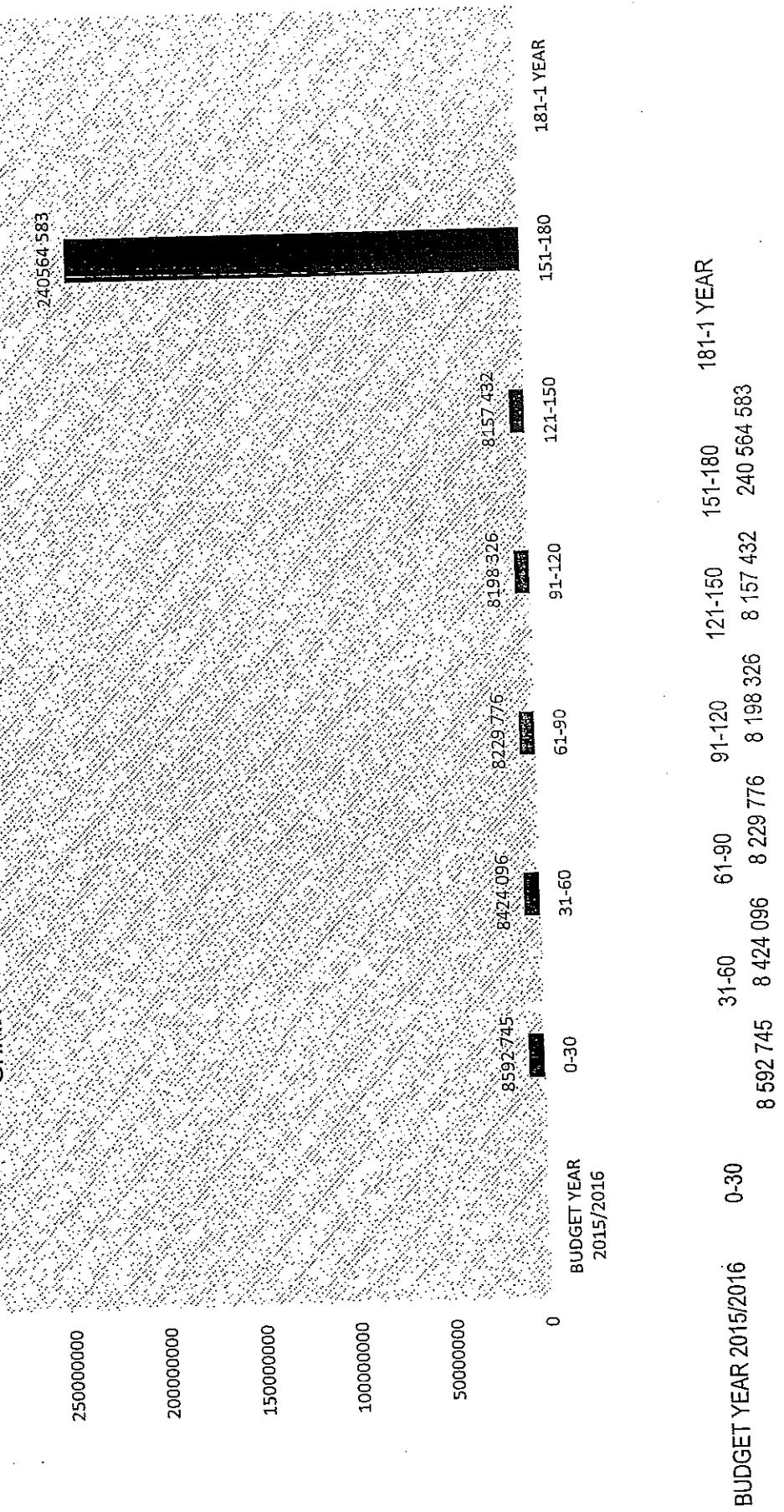


CHART C4 CONSUMER DEBTORS (TOTAL BY DEBTOR CUSTOMER CATEGORY

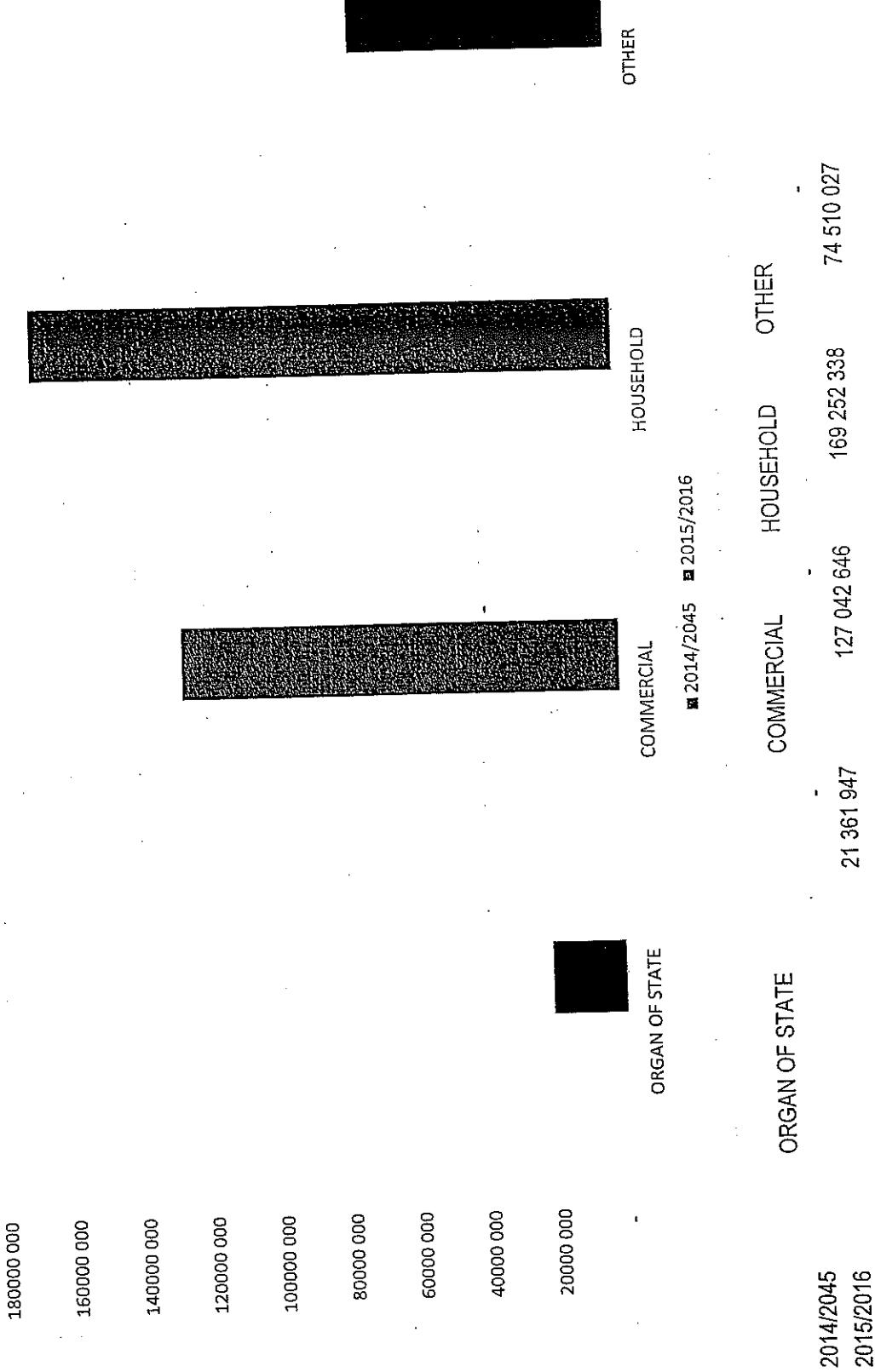
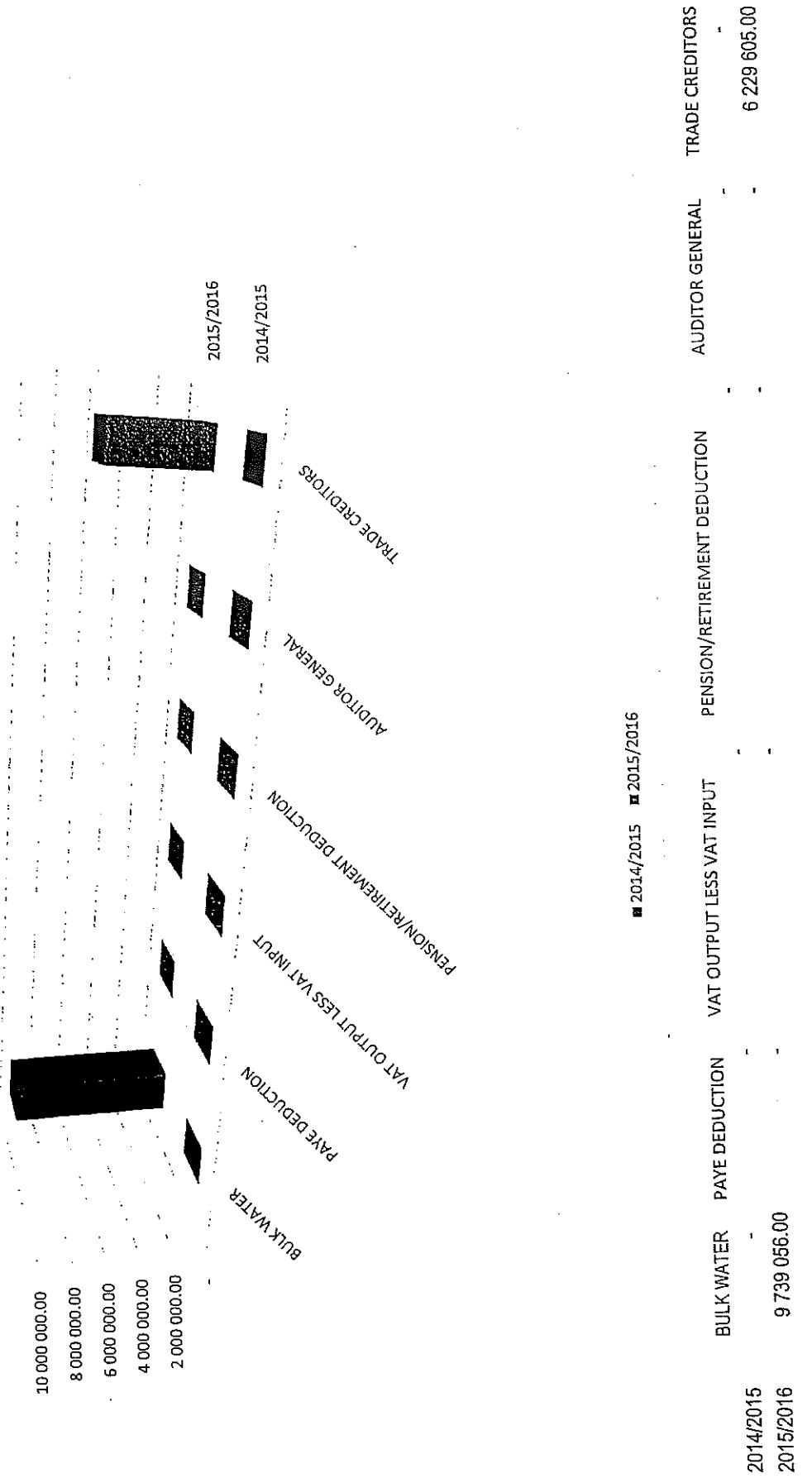
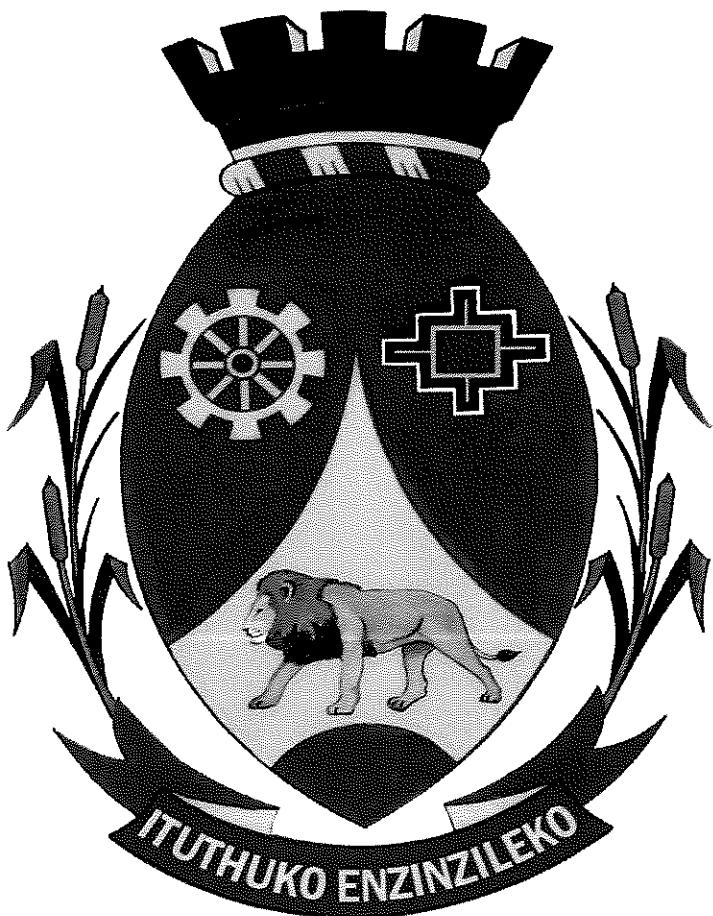


CHART C4 CONSUMER DEBTORS (TOTAL BY DEBTOR CUSTOMER CATEGORY



THEMBISILE HANI LOCAL MUNICIPALITY



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT (01 JULY TO 31 DECEMBER 2015)

2015/2016

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1. INTRODUCTION

In terms of Section 72(1) (a) and 52(d) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such assessment must be in terms of Section 72(1) (b) of the MFMA be submitted to the Executive Mayor, Provincial Treasury and National Treasury.

These assessments are to provide a high level report regarding the state of budget implementation. In terms of section 72 (3) of the MFMA the Accounting officer must, as part of the review make recommendations as to whether an adjustments budget is necessary.

The purpose of this report is to give feedback regarding the performance of Thembisile Hani Local Municipality as required through The MFMA. The information in this report is based on the SDBIP as developed for the financial year 2015/2016. The plans were developed to reflect cumulative performance, therefore the status of indicators are reflection of the overall performance level achieved year to date.

This report is based on the information received from each department for half assessment of performance ending December 2015. This is high level report based on score obtain through a process whereby actual information per Key Performance Area (KPA), strategic objective, programme and the align Key Performance Indicators are compared to the budget and initial planning included in the 2015/2016 Integrated Development Plan.

Overall performance for Thembisile Hani local Municipality is based on the Departmental Performance plans which is include of all SDBIPs in terms of the contribution made by each Department

IDP PRIORITIES

The SDBIP is structured to show how projects that will be implemented within the financial year addressed:

Issue 1:	Institutional development	Issue 11:	Municipal facilities, Sport, Recreation, Art & Culture
Issue 2:	Financial Viability	Issue 12:	Public safety, Security and Emergency services
Issue 3:	Public Participation and Good Governance	Issue 13:	Land Use Management
Issue 4:	Water	Issue 14:	Local Economic Development
Issue 5:	Sanitation	Issue 15:	Youth Development
Issue 6:	Electricity (Communal and Street lighting)	Issue 16:	Transversal Issues
Issue 7:	Roads & Storm water		
Issue 8:	Public Transport		
Issue 9:	Cemeteries		
Issue 10:	Waste and Environmental Management		

2. DEVELOPMENTAL OBJECTIVES (INCORPORATING THE IDP)

The Municipality remains committed to the Strategic Objectives as was approved by Council in 2011-2016 IDP. The amendments made in this document is on the basis that certain elements out of the objectives have been emphasised for implementation in the medium term to respond to the emerging developments and to accelerate delivery on key areas of performance for the Municipality. The following are the Municipal Strategic objects:

- To improve the organisational development capacity of the municipality in order to render effective service delivery
- To enhance revenue and to ensure financial viability and sustainability.
- To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.
- To improve the quality of life of the community by providing them, with water supply, sanitation, roads as well as amenities such community halls and basic recreational facilities.
- To improve the quality of life of the community through providing them with community facilities and containing the HIV/Aids epidemic in the area.
- To ensure that residents live within a safe environment by illuminating strategic nodal point.
- To utilise the municipal area's agricultural potential to the maximum

- To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.
- To deepen democracy and strengthen democratic institutions through active public participation

1. EXECUTIVE SUMMARY

This report serves as the mid-year institutional performance report for the financial year 2015/2016 starting July to December 2015. It provides feedback on the performance level achieved year-to-date against the target as laid out in the SDBIP. Where under performance has been experienced the respective concerns or mitigating reasons are highlighted and detail pertaining to the relevant measures being implemented or those that need to be addressed are included therefore.

KEY PERFORMANCE AREA	TOTAL NO. OF TARGET FOR Q2		TOTAL ACHIEVED		NOT ACHIEVED	
	No	%	No	%	No	%
1. Basic Service Delivery						
1.1. Technical Services	71	100%	21	30%	50	70%
1.2. Social Development Services	17	100%	4	24%	13	76%
2. Municipal Financial Viability And Management	16	100%	12	75%	4	25%
3. LED	09	100%	09	100%	0	0%
4. Good Governance And Public Participation	26	100%	13	50%	13	50%
5. Municipal Transformations And Institutional Development	20	100%	13	65%	7	35%
TOTAL	159	100%	72	45%	87	55%

Success rate:

Thembisile Hani Local Municipality's overall performance on planned targets for the half year is 45% achievement.

ON Nkosi
Municipal Manager

Date: 19/01/2016

SERVICE DELIVERY PERFORMANCE

This section consists of Location key performance indicators and targets guide and direct planning, decision making, resource allocation and the accomplishment of the vision and mission. These measures create a direct link between the integrated development plan and the operational plans of the municipality for the 2015/2016 financial year. The measures are arranged according to the five key performance areas of local government.

1.1.1. Technical Services

A		BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET INDICATOR (INPUT 000)	TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT 000)					
LM	Upgrading of existing infrastructure from agricultural project to augment borehole water supply Buntius.	Number of Bulk water schemes upgraded	1 bulk water scheme upgraded by 31 March 2016	23 255 939.0 0	Technical Report prepared and approved by Cogta	Preliminary Design, geotechnical, survey and EIA investigation report with SCM processes conducted.	R 0	No	Approval of the technical report by DWS and Cogta has delayed the project. Q2	Additional resources will be used by the service providers in order achieve

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
Upgrading of WWTW Tewetfontein K	(date of technical report approved and engineer designs approved)				Service provider appointed. (R1,500,000.00)	Construction drawings (R1,500,000.00)	Project advertised and briefing session for consultants was conducted on the 14 December 2015.		Targets will be achieved on the Q4.	the targets on the fourth quarter	payments, Completion certificate
Upgrading of WWTW Tewetfontein K	Number of WWTW upgraded	1 WWTW upgraded by 31 December 2015	8 336 605.00	Completion of 2 BNR reactors including blower capacity and pumps. Install a standby generator (R4,000,000.00)	Upgrading of Chlorine contact channel is completed. Water tightness of the structure has commenced	R 3,189,805.65	No	Service provider was not appointed with the full project scope of work due to the budget allocated during 2014/2015 FY	Implementation on Agent/ Rand Water to appoint a service provider / amend the current appointment letter to ensure full project scope (electrical and mechanical)	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate	

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
HLM	Installation of flow control at reservoirs from Borehole water supply at THLM	Number of valves installed	17 valves installed by 31 December 2015	124,800.00	3	Technical Report prepared and approved by Cogta	17 valves installed. (R2,924,800.00)	R 144,056.05	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service providers in order to complete the project on the third quarter
foloto	Moloto Pressure Management Areas for Moloto from boreholes supply	Number of valves installed	5 valves installed by 31 December 2015	922,460.00	5	Technical Report prepared and approved by Cogta	5 valves installed (R722,460.00)	R 44,826.89	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service providers in order

A	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	Q1	Q2	ACTUAL PERFOM ANCE	EXPENDITUR E TO DATE						
ramhangla for Phola & Mountain View	New Reservoir & Pipeline at Kwamhangla for Phola & Mountain View	Number of Reservoirs and pipelines constructed	1 new 10ML Storage reservoir 10mega liter by 31 December 2015	40 289 680.00	SCM processes conducted. Service provider appointed (R200,000.00)	Excavation of trenches pipeline network Excavation for the concrete base of the reservoir	Progress report for Phase 1 has been submitted to DWS for review to activate Phase 2 funding.	R0	No	Approval of the technical report by DWS and Cogta	MM to intervene and assist with approvals from Cogta and DWS	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate	payments, Completion certificate	
		New dedicated 500 mm pipeline from new reservoir to existing 300 mm pipeline by 31 December 2015												

A		BASIC SERVICE DELIVERY		ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR		ANNUAL TARGET 2015/2016	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
raMihlanga Crossroads and part of Zakheni and Phola Park into KwaMihlanga	Incorporate KwaMihlanga Crossroads and part of Zakheni and Phola Park into KwaMihlanga reservoir zones	Number of meters pipeline constructed	4028 meters pipeline by 31 December 2015	973 080.00	Technical Report prepared and approved by Cogta	Excavation of trenches for pipeline network, Bedding, Laying , pressure testing of network pipe.	R 87,476.76	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will used by the service provider in order complete the project in the third quarter
Boreholes Moloto Ward 1, 2 & 3	Boreholes Moloto Ward 1, 2 & 3	Number of boreholes refurbished and drilled	5 boreholes refurbished and drilled by 31 December 2015	1 200 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 05 boreholes. 05 boreholes equipped with pumps.	R 114,860.87	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will used by the service provider in order complete the project in the third quarter

CPA		BASIC SERVICE DELIVERY						PORTFOLIO OF EVIDENCE	
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO
Mountain View ward 14	Boreholes Mountain View ward 14	Number of boreholes refurbished and drilled	1 borehole refurbished and drilled by 31 December 2015	1 000 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 01 boreholes. 01 boreholes equipped with pumps.	The service provider was appointed on the 03 November 2015.	No	SCM processes were delayed due to the late approval of technical report.
					Q1	Q2	Actual Performance	EXPENDITURE TO DATE	Additional resources will be used by the service provider in order to complete the project in the third quarter

A CATION	BASIC SERVICE DELIVERY			QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDANCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE			
Igwenyamani Luthuli Ard 19 & 22	Boreholes Engwenyamani Luthuli ward 19 & 22	Number of boreholes refurbished and drilled	4 boreholes refurbished and drilled by 31 December 2015	1 040 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 04 boreholes. 04 boreholes equipped with pumps.	The service provider was appointed on the 03 November 2015.	R 191,340.61	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order complete the project in the third quarter

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2				
Boreholes Langkloof ward 08	Boreholes Langkloof ward 08	Number of boreholes refurbished and drilled	1 borehole refurbished and drilled by 31 December 2015	1 000 000.00	Technical Report prepared and approved by Cogta SCM processes conducted. Service provider appointed (R200,000.00)	Siting, drilling and Yield testing of 01 boreholes. 01 boreholes equipped with pumps.	The service provider was appointed on the 03 November 2015. The project has been Handled over to the service provider for implementation.	R 35,226.60	No	SCM processes were delayed due to the late approval of technical report.
Boreholes Wolvenkopp ward 11	Boreholes Wolvenkopp ward 11	Number of boreholes refurbished and drilled	2 boreholes refurbished and drilled by 31 December 2015	850 000.00	Technical Report prepared and approved by Cogta SCM processes conducted.	Siting, drilling and Yield testing of 02 boreholes. 02 boreholes equipped with pumps.	Site establishment completed.	R 132,980.91	No	SCM processes were delayed due to the late approval of technical report.

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMITMENT YES / NO	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
Boreholes Ventera D ward 11	Number of boreholes refurbished and drilled by 31 December 2015	2 boreholes refurbished and drilled by 31 December 2015	850 000.00	Technical Report prepared and approved by Cogta SCM processes conducted.	Siting, drilling and Yield testing of 02 boreholes. 02 boreholes equipped with pumps.	R 120,619.42	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order to complete the project in the third quarter	Completion certificate	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
				Service provider appointed (R200,000.00)	The project has been Handed over to the service provider for implementation.						

A	BASIC SERVICE DELIVERY	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2	ACTUAL PERFORMANCE				
Boreholes Verena A & D Ward 08	Number of boreholes refurbished and drilled	3 boreholes refurbished and drilled by 31 December 2015	920 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 03 boreholes equipped with pumps (R650,000.00)	The service provider was appointed on the 03 November 2015.	R 124,525.97	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order to complete the project in the third quarter		
Boreholes Verena B ward 11	Number of boreholes refurbished and drilled	1 borehole refurbished and drilled by 31 December 2015	850 000.00	SCM processes conducted. Service provider appointed (R200,000.00)	The project has been Handed over to the service provider for implementation.	Site establishment completed.			Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate			
Boreholes Verena A & D Ward 08	Number of boreholes refurbished and drilled	3 boreholes refurbished and drilled by 31 December 2015	920 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 03 boreholes	The service provider was appointed on the 03 November 2015.	R 24,133.15	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order to complete the project in the third quarter		

LOCATION	BASIC SERVICE DELIVERY		ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR			Q1	Q2				
Tweefontein J ward 09	Number of boreholes refurbished and drilled by 31 December 2015	3 boreholes refurbished and drilled	920 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 03 boreholes	R 466,034.41	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order to complete the project in the third quarter	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Tweefontein J ward 09	Number of boreholes refurbished and drilled	3 boreholes refurbished and drilled by 31 December 2015	920 000.00	SCM processes conducted. Service provider appointed (R200,000.00)	The service provider was appointed on the 03 November 2015.	The project has been Handed over to the service provider				

A	BASIC SERVICE DELIVERY						PORTFOLIO OF EVIDENCE	
	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			
CATION					Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE
Inebuzile and Zenzele ward 09	Boreholes Buhlebzile and Zenzele ward 09	Number of boreholes refurbished and drilled	3 boreholes refurbished and drilled by 31 December 2015	920 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 03 boreholes 03 boreholes equipped with pumps (R720,000.00)	R 124,604.41	No
					SCM processes conducted.	The service provider appointed	SCM processes completed.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
								Additional resources will be used by the service provider in order complete the project in the third quarter
								Site establishment completed.

A		BASIC SERVICE DELIVERY						PORTFOLIO OF EVIDENCE			
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVED YES / NO	CHALLENGES / COMMENT	ACTION PLAN	
CATION						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
chipe ward 24	Boreholes Machipe ward 24	Number of boreholes refurbished and drilled	5 boreholes refurbished and drilled by 31 December 2015	1 200 000.00	Technical Report prepared and approved by Cogta SCM processes conducted. Service provider appointed (R200,000.00)	Siting, drilling and Yield testing of 05 boreholes. 05 boreholes equipped with pumps.	The service provider was appointed on the 03 November 2015. The project has been Handed over to the service provider for implementation.	R 39,625.13 Site establishment completed.	No SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order complete the project in the third quarter	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Indu ward 24	Boreholes Bundu ward 24	Number of boreholes refurbished and drilled	8 boreholes refurbished and drilled by 31 December 2015	1 920 000.00	Technical Report prepared and approved by Cogta SCM processes conducted.	Siting, drilling and Yield testing of 08 boreholes. 08 boreholes equipped with pumps.	The service provider was appointed on the 03 November 2015.	R 124,604.41 No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order complete the project in the third quarter	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments.

ACTION	PROJECT DESCRIPTION	BASIC SERVICE DELIVERY		ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016						
Kwaggafontein B ward	Boreholes Kwaggafontein B Ward 25	Number of boreholes refurbished and drilled by 31 December 2015	5 boreholes refurbished and drilled by 31 December 2015	1 200 000.00	Technical Report prepared and approved by Cogta SCM processes conducted. Service provider appointed (R200,000.00)	Siting, drilling and Yield testing of 05 boreholes. 05 boreholes equipped with pumps.	R 105,069.76 No	SCM processes were delayed due to the late approval of technical report. The project has been Handed over to the service provider	Additional resources will be used by the service provider in order to complete the project in the third quarter
									Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate

ACTION	BASIC SERVICE DELIVERY			QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDANCE	
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE				
refurbish DK ward 12	Boreholes Tweefontein DK ward 12	Number of boreholes refurbished and drilled	4 Boreholes refurbished and drilled by 31 December 2015	R 040 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 04boreholes. 04 boreholes equipped with pumps.	R 443,534.41	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order complete the project in the third quarter		
refurbish DK ward 12	Boreholes Tweefontein DK ward 12	Number of boreholes refurbished and drilled	4 Boreholes refurbished and drilled by 31 December 2015	R 040 000.00	SCM processes conducted. Service provider appointed (R200,000.00)	The service provider was appointed on the 03 November 2015. The project has been Handed over to the service provider for implementation. Site establishment completed.			Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate			

CATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDANCE
					Q1	Q2	ACTUAL PERFORMANCE				
icity A Ward 19	Boreholes Suctly A Ward 19	Number of boreholes refurbished and drilled	1 Borehole refurbished and drilled by 31 December 2015	1 000 000.00	Technical Report prepared and approved by Cogta SCM processes conducted. Service provider appointed (R200,000.00)	Siting, drilling and Yield testing of 01 borehole. 01 borehole equipped with pumps (R800,000.00)	The service provider was appointed on the 03 November 2015. The project has been Handed over to the service provider for implementation.	R 154,916.74	No	SCM processes were delayed due to the late approval of technical report. Site establishment completed.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Luthuli ward 22	Boreholes Luthuli ward 22 next to Cllr. Mnyakeni's house	Number of boreholes refurbished and drilled	1 Borehole refurbished and drilled by 31 December 2015	1 000 000.00	Technical Report prepared and approved by Cogta SCM processes conducted.	Siting, drilling and Yield testing of 01 borehole. 01 borehole equipped with pumps	The service provider was appointed on the 03 November 2015.	R 583 968.71	No	SCM processes were delayed due to the late approval of technical report.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments,

KPA		BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET (INPUT INDICATOR, '000)	TARGET ACHIEVED YES / NO	CHALLENGES COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR, '000)					
Luthuli WWTW	Luthuli WWTW	Compiled EIA, survey, geotechnical investigation, designs by 31 March 2016	3 008 887.00	Compiled survey and EIA (R1,000,000.00)	Compiled geotechnical investigations (R1,000,000.00)	Technical report	R 0	No	The current appointment amount of the consultant is lesser than the estimated budget as according to the technical report.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Luthuli WWTW	Luthuli WWTW									Appointed service provider has been prepared for the Mayoral Committee

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMITMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
1LM	Free basic water	Number of kiloliters provided to household at no charges (free basic water)	6 kiloliters provided to households on a monthly basis	R 14 262	6 kiloliters provided to households on a monthly basis (R 3 565.5)			R7,131	Yes	None	Statement
1LM /after	Water supply	Number of household provided with basic water service	96 138 households provided with basic water daily	R149 641	96 138 households provided with basic water daily (R37,410)			R44 536 575.58	Yes	Late submission of invoices from service providers	Communication with service provider to speed up the invoicing process

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGES COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
LM (Water samples)	Water samples tested	Number of water samples tested	200 water samples tested by 30 June 2016	R380	50 water samples tested (R95)	50 water samples tested (R85)	141 water samples tested (R95)	R161277.89	Yes	None	Water sample reports
LM (Repairs and maintenance to network)	Repairs and Maintenance to Network	Number of monthly burst pipes or leakages reports produced and submitted by 30 June 2016	12 monthly burst pipes or leakages reports produced and submitted by 30 June 2016	R500	3 monthly burst pipes or leakages reports produced and submitted (R250)	3 monthly burst pipes or leakages reports produced and submitted (R250)	6 monthly burst pipes or leakages reports produced and submitted (R125)	R0.00	Yes	Reports produced	To use the allocated budget for other operational requirements like purchasing material
LM (Refurbishment Reservoirs)	Refurbishment of Reservoirs	Number of quarterly reports submitted on repairs Reservoirs	4 quarterly reports submitted on repairs Reservoirs by 30 June 2016	R150	3 monthly burst pipes or leakages reports produced and submitted (R 38)	3 monthly burst pipes or leakages reports produced and submitted (R 38)	0	R0.00	No	None	There was no repairs at Reservoirs
											4 quarterly reports submitted on repairs Reservoirs

KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
THLM (WWTW: Bulk Infrastructure)	WWTW: Bulk Infrastructure	% of bulk line, pumps, boholes and valves repaired (WWTW: Bulk Infrastructure Water Service Operational grant)	100% bulk line, pumps, boholes and valves repaired by 30 June 2016	R15 000	Approval of business plan by DWA. 25% bulk line, pumps, boholes and valves repaired (R3,750)	25% bulk line, pumps, boholes and valves repaired (R3,750)	Business Plan approved by DWA. 54 % bulk line, pumps, boholes and valves repaired	R8 941 029.62	Yes	None	Business plan, progress reports with photos, payment
Suncity AA	High mast lights	Number of High mast Lights energised	1 high mast light energised by 30 October 2015	232 144.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmastlights 1 high mast light energized (R232,144.00)	0	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmastlights 1 high mast light energized	R 61 111.75	Yes	None	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate

A		BASIC SERVICE DELIVERY		ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR						
Jalekelekeni Ward 1) High mast lights	High mast lights	Number of High mast Lights energised	1 high mast light energised by 30 October 2015	200 000.00	Trenching and Excavation to supply point. Cabling to supply point energising, testing and commissioning of the Highmasts lights 1 high mast light energized (R200,000.00)	0	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmasts lights 1 high mast light energized	R 90 784.00 Yes	None None
Moloto South (cluster 1A) High mast lights	High mast lights	Number of High mast Lights energised	2 High mast lights energised by 30 October 2015	300 000.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of	0	Trenching and Excavation to supply point. Cabling to supply point, energising.	R 61 111.75 No	COC submitted to Eskom and still waiting for approval Consultant Engineers were instructed to check the status of approval with Eskom

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2				
Vodolo North/cluster 1A) High mast lights	High mast lights	Number of High mast lights energised	2 high mast lights energised by 30 October 2015	300 000.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the High mast lights 2 high mast light energised (R300,000.00)	0	R 0.00	No	COC submitted to Eskom and still waiting for approval	Consultant Engineers were instructed to check the status of approval with Eskom
High mast lights Zakheni ward 4 High mast lights	High mast lights	Number of High mast lights energised	1 high mast light energised by 30 October 2015	176 918.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of	0	R 61 111.75	Yes	Project completed	None

LOCATION	BASIC SERVICE DELIVERY			QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE			
Vezubuhle High mast lights	Number of High mast lights installed and energised	2 high mast lights installed and energised by 30 October 2015	550 000.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the High mast lights 2 high mast light 2 energised (R550,000.00)	0		Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the High mast lights 2 high mast light 2 energised (R176,918.00)	R 61 111.75	Yes	Project completed	None
Phumula (B1 and D) High mast lights	Number of High mast lights installed and energised	2 high mast lights installed and energised by 31 December 2015	1 024 279.00	Manufacturing of the High mast lights 2 High mast lights installed and energised (R300,499.46)			Only installation of 1 of high mast light	R 300,499.46	No	Lack funds to maintain the O & M account once high mast lights have been energised	THLM to budget for the O & M (Account maintainace with Eskom)

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR, 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2				
Swaggafontein East High mast lights	High mast lights	Number of High mast Lights energised	1 high mast light energised by 30 October 2015	244 000.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmastlights 1 high mast light energised (R244 000.00)	0	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmastlights 1 high mast light energised (R34,279.00)	R 0.00	Yes	None
Jandela East	High mast lights	Number of High mast Lights energised	1 high mast light energised by 30 October 2015	306 192.00	Trenching and Excavation to supply point. Cabling to supply point, energising,	0	Trenching and Excavation to supply point. Cabling to supply point, energising,	R 61 111.75	No	COC submitted to Eskon and still waiting for approval
										Consultant Engineers were instructed to check the status of
										Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate

LOCATION	PROJECT DESCRIPTION	BASIC SERVICE DELIVERY		ANNUAL BUDGET INPUT INDICATOR (R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016		Q1	Q2	ACTUAL PERFORMANCE		EXPENDITURE TO DATE		
Thembalethu Highmastlight	High mast lights	Number of High mast Lights energised	2 high mast lights energised by 30 October 2015	352 000.00	Trenching and Excavation to supply point.	0	Concrete foundations completed.	R 0.00	No	Delay of highmast supply	Consultant Engineers were instructed to sign a commitment letter with the supplier
Phumula Cluster	High mast lights	Number of High mast Lights installed and energised	3 high mast lights installed and energised by 31 January 2016	1 743 603.00	Application for supplier consumer point to Eskom for 3* Highmastlights	Manufacturing of the High mast lights	5* High mast lights installed not energised and Commissioned	R 912,836.01	No	Lack funds to maintain the O & M account once high mast lights have	HLM to budget for the O & M Account maintenance

ACTION	PROJECT DESCRIPTION	BASIC SERVICE DELIVERY		ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016						
Zenzile High mast lights	High mast lights	Number of High mast Lights energised	1 high mast light energised by 30 October 2015	253 206.00	Trenching and Excavation to supply point. Cabling to supply point, energising, testing and commissioning of the Highmasts lights 1 high mast light energised (R253 206.00)	R 0.00	Yes	None	N/A
Zenzile High mastlights	High mast lights	Number of High mast Lights energised	3 High mast lights installed and energised (R1,000,000.00)	Excavation for foundation and casting of concrete base. (R743,60300.00)	3 High mast lights installed and energised (R1,000,000.00)		been energised and commissioned	with Eskom) of the highmasts in the 20/6/2017	meetings, proof of payments, Completion certificate

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
Streetlights	Street lights	Number of Street lights installed and energised	11 Street lights installed and energised by 31 December 2015	100 000.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling (R40,000.00) excavation of trenches for cabling (R15,000.00) Cabling to supply point and energising (R15,000.00)	Backfilling of excavated trenches for cabling (R15,000.00) Testing and commissioning. (R15,000.00) and all street light energised	R 85,663.44	No	Slow progress on site that has been caused by the service provider for energizing, testing and commissioning of streetlights.	Penalties to be enforced to the service provider for not completing the project on time.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Wamhlanga streetlights	Street light poles	Number of Street Lights installed and energised	22 Street lights installed and energised by 31	100 000.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015	Backfilling of excavated trenches for cabling (R15,000.00) Testing and	R 85,663.44	Yes	Practical Completion Certificate not issued.	Technical site verification for the release of practical completion certificate has	Appointment letter, quarterly progress reports, minutes and attends for technical

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2				
Phakisa Clinic	Street light poles	Number of Street Lights Installed and energised	22	417 220.00	Streetlights installed and energised by 31 December 2015	Backfilling of excavated trenches for cabling and commissioning. (R217,220.00) and all street light energised	R 230,937.21	No	Slow progress on site that has been caused by the service provider for energizing, testing and commissioning of streetlights.	Penalties to be enforced to the service provider for not completing the project on time.
Phakisa Clinic	Streetlights	Number of Street Lights Installed and energised	22	417 220.00	Issuing of Letter of instruction to contractor to continue with effect from 1 July 2015 and excavation of trenches for cabling	Backfilling of excavated trenches for cabling and commissioning. (R217,220.00) and all street light energised	R 230,937.21	No	Slow progress on site that has been caused by the service provider for energizing, testing and commissioning of streetlights.	Penalties to be enforced to the service provider for not completing the project on time.

A		BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET	TAR GET ACHI EVE YES / NO	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)				
Ward 10	Street light poles	Number of Street Lights installed and energised	16 Street lights installed and energised by 31 December 2015	200 000.00	Issuing of Letter or instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling (R30,000.00) and excavation of trenches for cabling (R30,000.00) Cabling to supply point and energising (R30,000.00)	Backfilling of excavated trenches for cabling is completed. Testing and commissioning (R60,000.00) and all street light energised	R 85,663.44	Yes	Practical Completion Certificate not issued.
Ward 11	Street light poles	Number of Street Lights installed and energised	22 Street lights installed and energised by 31	100 000.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015	Backfilling of excavated trenches for cabling (R15,000.00) Testing and	R 85,663.44	Yes	Practical Completion Certificate not issued.

ACTION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
zubile Streetlights	Street light poles	Number of Street lights installed and energised by 31 December 2015	12 Street lights installed and energised by 31 December 2015	144 074,00	and excavation of trenches for cabling (R40,000.00) excavation of trenches for cabling (R15,000.00) Cabling to supply point and energising (R15,000.00)	and commissioning (R15,000.00) and all street light energised	Testing and commissioning is complete and all street light are energised		been schedule for January 2016.		meetings, proof of payments, Completion certificate
zubile Streetlights	Street light poles	Number of Street lights installed and energised by 31 December 2015	12 Street lights installed and energised by 31 December 2015	144 074,00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling (R40,000.00) excavation of trenches for cabling (R15,000.00) Cabling to supply point and	Backfilling of excavated trenches for cabling Testing and commissioning (R74,074.00) and all street light energised	Backfilling of excavated trenches for cabling is completed. 12 Street lights installed	R 85,063,44 No	Slow progress on site that has been caused by the service provider for energizing, testing and commissioning of streetlights.	Penalties to be enforced to the service provider for not completing the project on time.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ;000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
Streetlights Thokoza T Junction R 573	Street light poles	Number of Street lights installed and energised by 31 December 2015	12 Street lights installed and energised by 31 December 2015	100 000.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling (R40,000.00) excavation of trenches for cabling (R15,000.00) Cabling to supply point and energising (R15,000.00)	Backfilling of excavated trenches for cabling (R15,000.00) and commissioning. (R15,000.00) Testing and commissioning. (R15,000.00) and all street light energised	R 85,663.44	No	Slow progress on site that has been caused by the service provider for energizing, testing and commissioning of streetlights.	Penalties to be enforced to the service provider for not completing the project on time.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Cashbuild Turnoff along R573	Street light poles	Number of Street lights installed and energised by 31 December 2015	11 Street lights installed and energised by 31 December 2015	351 017.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of	Backfilling of excavated trenches for cabling	R 230,937.21	Yes	Practical Completion Certificate not issued.	Technical site verification for the release of practical completion certificate has	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
Jokapho & Emafasi along R 573 Moloto road	Street light poles	Number of Street Lights installed and energised by 31 December 2015	12 Street lights installed and energised by 31 December 2015	351 017.00	Trenches for cabling excavation of trenches for cabling Cabling to supply point and energising (R150,000.00)	Testing and commissioning (R201,017.00)and all street light energised	Testing and commissioning is complete and all street light are energised		been schedule for January 2016.	payments, Completion certificate	
Jokapho & Emafasi along R 573 Moloto road	Street light poles	Number of Street Lights installed and energised by 31 December 2015	12 Street lights installed and energised by 31 December 2015	351 017.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling (R40,000.00) excavation of trenches for cabling (R15,000.00) Cabling to supply point and	Backfilling of excavated trenches for cabling (R15,000.00) Testing and commissioning. (R15,000.00) and all street light energised	Backfilling of excavated trenches for cabling is completed. Testing and commissioning is complete and all street light are energised	R 240,937.21	Yes	Practical Completion Certificate not issued.	Technical site verification for the release of practical completion certificate has been schedule for January 2016.

A	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACH IEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE					
akiaage No.1: (T ion) along R 573 jolo Road	Street light poles	Number of Street Lights installed and energised	22 Street lights installed and energised by 31 December 2015	351 017.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling excavation of trenches for cabling Cabling to supply point and energising (R150,000.00)	Backfilling of excavated trenches for cabling is completed. Testing and commissioning. (R201,017.00 an d all street light energised Backfilling of excavated trenches for cabling	R 230,937.21	Yes	Practical Completion Certificate not issued.	Technical site verification for the release of practical completion certificate has been schedule for January 2016.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate		
ew Police Station ter T-Junction Along 573 Moloto Road	Street light poles	Number of Street Lights installed and energised	11 Street lights installed and energised by	351 017.00	Issuing of Letter of instruction to contractor to continue with	Backfilling of excavated trenches for	R 230,937.21	No	Slow progress on site that has been caused by	Penalties to be enforced to the service	Appointment letter, quarterly progress reports,		

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR, 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE				
					31 December 2015		works with effect from 1 July 2015 and excavation of trenches for cabling excavation of trenches for cabling Cabling to supply point and energising (R150,000.00)	trenches cabling for cabling is completed. Testing and commissioning, (R201,017.00 and all street light energised	the service provider for energizing, testing and commissioning of streetlights.	provider for not completing the project on time.	attends for technical meetings, proof of payments, Completion certificate
Streetlights in CRDP areas (Vereniging Olwenekop)	Street light	Number of Street Lights installed and energised by 31 December 2015	76 Street lights installed and energised by 31 December 2015	900 000.00	Issuing of Letter of instruction to contractor to continue with works with effect from 1 July 2015 and excavation of trenches for cabling Excavation of trenches for cabling	Backfilling of excavated trenches for cabling is completed. Testing and commissioning. (R400,000.00) and all street light energised	R 937,469.83	Yes	Practical Completion Certificate not issued.	Technical site verification for the release of practical completion certificate has been scheduled for January 2016.	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate

A		BASIC SERVICE DELIVERY						PORTFOLIO OF EVIDENCE				
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET						
CATION							TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN			
4U	Monthly Project monitoring reports	Number of monthly Project monitoring reports (site visit report) submitted to Municipal Manager	12 monthly Project monitoring reports submitted to Municipal Manager by 30 June 2016	In house	3 monthly Project monitoring reports submitted	3 monthly Project monitoring reports submitted	6 monitoring reports submitted formally, and reports are prepared/ updated on a weekly basis for presentation to management during management meetings.	In house	Yes	None	None	12 monthly Project monitoring reports submitted and proof of submission
4LM	Capital budget	% of capital budget spent on capital projects identified	100% spent by 30 June 2016	Capital budget	25% spent	25% spent	27% of Capital/ Infrastructure projects spent as at 31 December 2015.	21 104 863.2 7	No	Late approval of Technical Reports for Boreholes and Bundu Weir projects. None appointment of the shortfall	Rand Water and Bundu Weir budgets to be adjusted to complement the shortfall	Section Reports 71

KPA		BASIC SERVICE DELIVERY					TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT (INDICATOR ,000)				
ROADS AND STORM WATER										
THLM	Potholes repairs	Number of potholes patched, speed hump constructed and road sign installed (Routine Main - Routine Main -	100 potholes patched, 20 speed humps constructed , 50 road sign installed by	R600	Procurement process conducted by 30 July 2015	30 potholes patched, 5 speed humps constructed, 20 road sign installed (R200)	46 Potholes patched	R 297 170.00	No	Late delivery of material.
										All outstanding activities to be covered on the third quarter
										Proof of payment and happy letters

KPA		BASIC SERVICE DELIVERY		ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR			Q1	Q2	ACTUAL PERFORMANCE				
Kwaggafontein A ward 28	Regravelling	Roads and Storm Water	30 April 2016	(R400)								
Kwaggafontein A ward 29	Regravelling	Kilometre of road re-gravelled	3.5 km road re-gravelled by 30th November 2015	In house	1 km road re-gravelled	1.25 km road re-gravelled	4.1km and 2.2km graded	In house	Yes	None		
Kwaggafontein B	Regravelling	Kilometre of road re-gravelled	2 km road re-gravelled by 30th November 2015	In house	0	1 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet section of all the plant that need maintenance. Two graders have been fixed and are busy at ward 27 and 28	Happy letter from the Councillor
Kwaggafontein B	Regravelling	Kilometre of road re-gravelled	4.7km road re-gravelled	In house	1 km road re-gravelled	1.5 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet	Happy letter from the Councillor

LOCATION	BASIC SERVICE DELIVERY		QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	Q1	Q2				
Waggafontein A ward } Ext 10	Regravelling	Kilometre of road re-gravelled by 30th November 2015	2km road re-gravelled by 30th November 2015	In house 0	1 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet section of all the plant that need maintenance. Two graders have been fixed and are busy at ward 27 and 28
Waggafontein C	Regravelling	Kilometre of road re-gravelled	3.9km road re-gravelled	In house 0	2 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet
										Happy letter from the Councillor

LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
Waggafoetein D	Regravelling	Kilometre of road re-gravelled	2. km road re-gravelled by 31th March 2016	In house	0	1 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet section of all the plant that need maintenance. Two graders have been fixed and are busy at ward 27 and 28	Happy letter from the Councillor
Waggafoetein E (reis)	Regravelling	Kilometre of road re-gravelled	2.5 km road re-gravelled	In house	0	1.5 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet	Happy letter from the Councillor

PA		BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET INDICATOR '000)	TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	ACTUAL PERFORMANCE					
LOCATION						Q1	Q2				
Waggafoetein A ward 7	Regravelling	Kilometre of road re-gravelled by 31th March 2016	In house	0	1 km road re-gravelled	2.8km re-gravelled and 1.2km graded	In house	Yes	None	To finish up all the remaining quantities during the third quarter	Happy letter from the Councillor
Taaklage No.2	Regravelling	Kilometre of road re-gravelled by 31th March 2016	In house	0	2.5 km road re-gravelled	0km	In house	No	Machinery break down	A request has been submitted to fleet section of all the plant that need maintenance. Two graders have been	Happy letter from the Councillor

ACTION	BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET				TAR GET ACHI EVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE				
Reefontein K new and regravelling	Kilometre of road re- gravelled	5km re- gravelled by 30th June 2016	In house	0	0	0km	In house	No	Machinery break down	A request has been submitted to fleet section of all the plant that need maintenance. Two graders have been fixed and are busy at ward 27 and 28	Happy letter from the Councillor	
Namhlanga and Reefontein K (Waste water purification)	Basic sanitation	number of households provided with access to sanitation	Purification, Sampling (108) and reporting (12)	R300	Purification, Sampling (27) and reporting (3)	Purification, Sampling (27) (3)	R298 359.03	No	There was a blockage which prevented the sampling schedule	The blockage has been repaired	Reports	

COMMENTS ON THE OVERALL PERFORMANCE FOR TECHNICAL SERVICES

The overall performance for the Technical Service Department on planned targets for the half year is 30% achievement. The department managed to achieve 21 (Twenty One) targets out of the 71 (Seventy one) planned targets for half year.

1.2. Social Development Services

KPA	BASIC SERVICE DELIVERY					TARGET ACHIEVE YES / NO	CHALLENGE S / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)				
QUARTERLY PERFORMANCE TARGET AND BUDGET									
						Q1	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
						Q2			
Waste Management and Environment (Waste collection in THLM)	Refuse removal	Number of households provided with access to refuse removal	109 282 m ³ with access to refuse removal every 2 weeks	In house machinery to be used	109 282 h/h with access to refuse removal fortnightly	109 282 h/h with access to refuse removal fortnightly	44,203	In-house	No
									Only 1 tractor is functional; Equipment's Breakdown
									Repair and maintenance of equipments
									12 monthly reports

KPA		BASIC SERVICE DELIVERY							PORTFOLIO OF EVIDENCE			
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR, 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVEMENT YES / NO	CHALLENGE(S) COMMENT	ACTION PLAN	
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
Waste Management and Environment	Placement of waste bins proportionally between KwaMhlanya and Tweekfontein K to enhance refuse removal	Number of yellow waste bins proportionally distributed between KwaMhlanya and Tweekfontein K to enhance refuse removal	100 Waste bins in Thembisile Hani Municipality	In house	100 Waste bins in Thembisile Hani Municipality	0 (The target was supposed to be achieved in Q1 but not achieved)	Tweekfontein K (30) KwaMhlanya (70)	Tweekfontein K (15) KwaMhlanya 35	In-house	No	Only 1 tractor is functional; Equipment's Breakdown	Repair and maintenance of equipments
Waste Management and Environment	Collection of full yellow bins monthly or as and when they are full	Number of full yellow bins collected on a monthly basis or as and when required	100 on a monthly basis or as and when required	In house	100 on a monthly basis or as and when required	100 on a monthly basis or as and when required			In-house	Yes	No	1 Report
Waste Management and Environment EPWP	EPWP jobs	Number of job created thought EPWP initiative.	R 3,117 Created by 30 June 2016	0 EPWP jobs created by 31 August 2015 (R779 000)	On-going and Implemented (R779 000)	97 recruits	In-house	No	Budget limitations	Recruit no more than 100 persons in total	Appointement letters and report	
Waste Management and Environment EPWP	EPWP worker supervision 135 to be divided with some patrolling	Number of EPWP workers distributed for	135 EPWP workers to be deployed in areas were	In house	135 EPWP workers to be deployed in areas were	60 recruits deployed to collect waste with compactor	In-house	No	Only 60 recruits were provided for in the MOU with	To be considered in the	1 Report	

KPA		BASIC SERVICE DELIVERY				ANNUAL BUDGET INPUT INDICATOR (R00)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TARGET ACHIEVE YES / NO	CHALLENGE S/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016						
Waste Management and Environment	the streets for the tractors while some are loading the compactors tractors were they operate	waste collection	trailer are collecting (to patrol the street for waste or to be transported by supervisors daily)	trailer are collecting (to patrol the street for waste or to be transported by supervisors daily)	are collecting (to patrol the street for waste or to be transported by supervisors daily)	tractor with trailer are collecting (to patrol the street for waste or to be transported by supervisors daily)	trucks; 0 recruits patrolling streets; 0 collecting with trailers		Department of Public Works and no provision was made for additional numbers	Immediate future	
	Distribution of 6 compactor trucks in KwaMhlanga and surrounding, Tweefontein and surrounding, Boekenhoutbosch and surrounding	Number of compactor trucks distributed amongst key areas	2 compactor trucks to be stationed at KwaMhlanga police station to serve (KwaMhlanga, micto and surroundings)	In house	2 compactor trucks to be stationed at KwaMhlanga police station to serve (KwaMhlanga, micto and surroundings)	None (The target was supposed to be achieved in Q1)	2 compactor trucks stationed KwaMhlanga satellite offices; 4 compactor trucks stationed headquarters Kwaggafontein	In House	No	Lack of parking equipment with police and clinics	Review parking plans
	Distribution of 6 tractors with trailers distributed in Kwaggafontein	Number of tractors with trailers distributed in Kwaggafontein and surrounding areas	2 compactor trucks to be stationed at Tweefontein police station to serve (Tweefontein, Vlaeblaagte, Wolkenkop,								1 Report

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET			TARGET ACHIEVE YES / NO	CHALLENGE S / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2	ACTUAL PERFORMANCE				
BASIC SERVICE DELIVERY	and surrounding areas					Verena and surrounding areas)	Verena and surrounding areas)					

KPA		BASIC SERVICE DELIVERY						TARGET ACHIEVE YES / NO	CHALLENGE S/ COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
								Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE
Waste Management and Environment	Waste collection Programme for specified area	Number of waste collection programmes to be developed	1	In house	Kwaggafonteing and surrounding 1 KwaMhlanga and surrounding 1 Tweefontein and surrounding 1 Boekenhoutbosk and surrounding by 15 August 2015		None (the target was for Q1 and was achieved)	Waste collection Programme developed	In house	Yes	None
Waste Management and Environment	Monitoring of each vehicle waste loads by supervisors on a daily basis and reporting on a weekly basis (Manager SDS to report fortnightly on the above matter to the Municipal Manager)	Number of monitoring reports produced	1 weekly report on Monitoring of each vehicle waste loads by supervisors	In house	1 weekly Monitoring of each vehicle waste loads by supervisors	1 weekly monitoring report produced	1 weekly Monitoring of each vehicle waste loads by supervisors	In house	Yes	None	1 Weekly Monitoring report

KPA		BASIC SERVICE DELIVERY						TARGET ACHIEVE ME YES / NO	CHALLENGE S/ COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
Sports, arts, recreation, culture and facilities management	Grading of sport fields	Number of sports fields graded per ward	32 soccer fields graded by 30 June 2016	In house machinery to be used	8 soccer fields graded in Ward 1 to 8	1	8 soccer fields graded in Ward 9 to 16	0	In-house	No	Break down of a grader
Public Safety and Transport	Road blocks	Number of road blocks conducted	24 road blocks conducted by 30 June 2016	In house	6 road blocks conducted	6 road blocks conducted	10 Road blocks conducted	In-house	No	Repair and maintain the grader	32 Reports
Public Safety and Transport	Monitoring and implementation of By-laws	Number of by-law monitored on a monthly basis	14 by-law monitored on a monthly basis	In house	3 by-law monitored on a monthly basis	4 by-law monitored on a monthly basis	0	In-house	No	Attendance registers	14 monthly reports
Library Services	Promotion of literacy work and services	Number of literacy work and library campaigns held	1 literacy work and library campaigns held by 30 September 2015	In house	1 literacy work and library campaigns held by 30 September 2015	0 (the target was supposed to be done in Q1)	1 literacy work and library campaign held	In-house	yes	MEC; DSCR held an event on 29 October 2015 at	Attendance registers and reports

KPA	LOCATION	PROJECT DESCRIPTION	BASIC SERVICE DELIVERY			ANNUAL BUDGET INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TARGET ACHIEV E YES / NO	CHALLENGE S COMMENT	ACTION PLAN	PORTFOLI O OF EVIDENCE
			KEYPERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ,000)						
THLM		3 HIV & AIDS campaigns conducted	number of HIV & AIDS campaigns conducted	6 HIV & AIDS campaigns conducted by 30 March 2016	In house	1 HIV & AIDS campaigns conducted	2 HIV & AIDS campaigns conducted	0	In house	No	None
											Attendance registers and reports

COMMENT ON THE OVERALL PERFORMANCE FOR SOCIAL DEVELOPMENT SERVICES (SDS)

The overall performance for the Social Development Services Department on planned targets for the half year is 24% achievement. The department managed to achieved 04(Four) targets of the 17 (Seventeen) planned targets for the half year.

1.3. Corporate Service

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						
KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	PORTFOLIO OF EVIDENCE
QUARTERLY PERFORMANCE TARGET AND BUDGET						
					Q1	Q2
					ACTUAL PERFORMANCE	EXPENDITURE TO DATE
Corporate Services	Training	Number of councillors Trained	15 Officials trained by 30 June 2016 (the programme will be starting on 31 July and end 30 June 2016)	400	15 Officials trained	0
Corporate Services	% municipal budget actually spent on implementing its workplace skilled (Training)	% of a municipal budget actually spent on implementing its workplace skills plan (WSP)	1% of payroll budget to be spent by 31 March 2015on workplace skills plan (WSP)	training budget	0.25% actual spent	0
Corporate Services	WSP submitted	Developed and adopted WSP	Adopted WSP by 30 April 2016	In house	0	None
				N/A to be performed	In house	N/A to be performed in
						N/A to be performed
						Adopted WSP

KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	TARGET ACHIEVE YES/NO	CHALLENGES /COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
LOCATION	KPA	Project Description	Key Performance Indicator	Annual Target 2015/2016	Annual Budget (Input Indicator '000)	Quarterly Performance Target and Budget	Target Achieve Yes/No	Challenges /Comment	Action Plan	Portfolio of Evidence
						Q1	Q2	Actual Performance	Expenditure to Date	
								the 3rd and 4th quarter	the 3rd and 4th quarter	
									d in the 3rd and 4th quarter	In the 3rd and 4th quarter
										Council resolution
Corporate Services	Employment Equity report	Submitted Employment Equity report to the Department of Labour	Submitted Employment Equity report by 31 January 2016	In house	EEP	None	N/A to be performed in the 3rd quarter	In house	N/A to be performed in the 3rd quarter	Council resolution
Corporate Services	OHS status	Submitted OHS return of earning to the Department of Labour	Submitted OHS return of earning by 30 March 2016	In house	N/A to be performed in the 4th quarter	None	N/A to be performed in the 4th quarter	In house	N/A to be performed in the 4th quarter	
Corporate Services	New programme Employee Assistance Programme	Number of reports produced biannually	2 Reports produced biannually	In house	1 Report	None	1 Report produced	In house	Yes	Financial constraints
Corporate Services	review HR policies	Number of HRD policies adopted	5 HR Policies (Recruitment; Attendance and	In house	0	None	7 Policies adopted by Council	In house	Yes	N/A (The target to be done on Q4)

KPA	LOCATION	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES/NO	CHALLENGES /COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET					
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
						punctuality; Education, Training & development; HIV/AIDS, Occupational Health & Safety; Workplace Sports; and employee assistance program policies by 30 June 2016					
Corporate Services	Filling of vacant positions to meet strategic objectives			06 Total post filled by 31 September 2015 (operational Budget	6 posts filled	0 posts filled	5 Post filled	Operational budget	No	Reference checks, requirement to serve notice by incoming employees
				Assistant Manager Assets;						None	Appointment letters
				Assistant Manager ICT; Assistant Manager Water &							

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES/NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE
		Sanitation, Assistant Manager PMU; Chief Town Planner and Municipal Manager							
Corporate Services	audit reports	Number of audit report to comply with OHS regulations produced.	2 reports to comply with OHS regulations produced	250	1 report to comply with OHS regulations produced	0 report to comply with OHS regulations produced	1 Audit report submitted	25 500	Yes
Corporate Services	OHS meetings held	Number of OHS committee meetings held	4 meetings held by 30 June 2016	In house	1 meeting	1 meeting held	2 meetings held	In house	Yes
Corporate Services	Inductions held	Number of induction conducted for new and old employees	2 inductions held by 30 June 2016	In house	0	1 held	1 induction conducted	In house	Yes

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				TARGET ACHIEVE YES/NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
Corporate Services	Council sittings	Number of council sittings held by 30 June 2016	In house	6 council sittings held by 30 June 2016		2 council sittings held	1 council sitting held	5 council sittings held	In house	Yes	None	None	Attendance register and minutes
Corporate Services	LLF meetings conducted	number of LLF meetings conducted by 30 June 2016	In house	12 LLF meetings conducted		3 LLF meetings conducted	3 LLF meetings conducted	4 LLF meetings held	In house	No	Lack of items to discuss and non-availability of members	None	Attendance register and minutes
Corporate Services	Website Updates-	Updated Website to Compliance with Section 75 of the MFMA by June 2016	In house	Website to Compliance with Section 75 of the MFMA by June 2016		Website Compliance with section 75 of the MFMA (updated website)	Website Compliance with section 75 of the MFMA (updated website)	Budget & budget policies, IDP, S.71 reports all uploaded on website	In house	No	Resignation of Systems Administrator	Re-establishing the website by the Assistant Manager	Physical verification Website update and proof of payments
Corporate Services (Software Licence)	ICT Licenses renewed	Number of ICT licenses renewed	R1,000	210 Anti-virus License 120 Microsoft Volume License 1 Firewall License	0	1 Firewall License (R25 000) 1 GIS License (R15 000)	0	0	No	NDM intended to procure behalf of LMs	Public notice to be issued in January	Renewal Letters	

KPA	LOCATION	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES / NO	CHALLENGE COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	Q1	Q2				
QUARTERLY PERFORMANCE TARGET AND BUDGET											
Corporate Services	ICT Policy	Number of ICT policies reviewed and approved	6 ICT policies approved by 31 January 2016. (Email, Internet, Change Management, Security, Telephone and backup policies)	In House	Reviewed 6 policies	Consultation on draft policies. Analysed and finalised 6 ICT policies	One (1) Security policy reviewed (5 policies were approved in Q1)	In house	Yes	None	Accepted policy and Council Resolution
Corporate Services	ICT steering committee place	Number of ICT steering committee	4 ICT steering committee	In house	1 ICT steering committee held	1 ICT steering committee held	3 ICT steering committee held	In house	Yes	None	Attendance register and minutes

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES /NO	CHALLENGES /COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
		LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET					
							Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
Corporate Services (Hardware Repair & Maintenance)	New project	committee sittings held	held by 30 June 2016									
Corporate Services (Hardware Repair & Maintenance)	Number of computers, Council chamber Recording system , servers and Air conditioners repaired and maintained	8 computers (R38,000), 1 Council chamber Recording system (R72,000),5 servers (R115,000) and 4 Air conditioners (R25 000) repaired and maintained by 30 June 2016	R250	2 computers (R9,500); Council chamber Recording system (R28,750); 2 servers (R38,333);and 1 Air conditioners (R8,333) repaired and maintained	2 computers (R9,500); On-going on Council chamber Recording system (R28,750); 2 servers (R38,333);and 1 Air conditioners (R8,333) repaired and maintained	None	R12 250.00	No	BTO advised that budget could not be used to procure computers; signing of the SLA with Shellard	Revise the KPI; signing of the SLA and fast procurement of servers with SCM	Invoices and proof of payment	
Corporate Services	Fleet management report	Developed and implemented operational	Developed Operational Plan (OP) by 15 July 2015	In house	Developed operational plan by 15 July 2015	OP Implemented monthly	Operational Plan	In house	Yes	None	None	Developed operational plan and reports

KPA	LOCATION	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES / NO	CHALLENGES / COMMITMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	ACTUAL PERFORMANCE				
							Q1	Q2			
				plan on 128 municipal fleet	and implemented monthly	OP implemented and monitored monthly	developed and implemented				
Corporate Services (Fuel)	12 Reports	Number of monthly reports on fuel usage and reconciliation for each municipal fleet produced (fuel management system)	R 3500	12 monthly reports by 30 June 2016	3 monthly reports produced	3 monthly reports produced	6 reports on Municipal vehicles fuelled and reconciliations conducted	R 1 620 857.25	Yes	The budget gets depleted before the end of the month due to fuel hikes and increased number of fleet operating	Increased budgeting during budget adjustment and prioritising fleet to be fuelled
										Reintroduce tracker	Operational plan and 12 Monthly Report
										Reconciliation / Payment vouchers	

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				TARGET ACHIEVE YES /NO	CHALLENGES /COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
Corporate Services	12 fleet management report	Developed and implemented operational plan on repairs, maintenance and licensing	In house	Developed operational plan by 15 July 2015 and implemented monthly	R 2000	OP	130 fleet Licensed	In house R 308 066.00	Yes	None	License all fleet at the same date.	Developed operational plan and reports	
Corporate Services (Fuel)	12 Reports	Number of monthly reports on repairs and maintenance conducted for each municipal fleet produced	12 monthly reports produced by 30 June 2016	3 monthly reports produced	6 reports on Repairs and maintenance conducted on various fleet	R 1 594 688.89	Yes	Delays in supply of spare parts	Procure per request on vehicle to be serviced	12 Monthly Report			

KPA	LOCATION	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						TARGET ACHIEVE YES/NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR ,000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
Corporate service (Legal Fee)	Litigation report in place	Number of quarterly litigation reports submitted to Municipal Manager	R1,500	4 quarterly litigation reports submitted to Municipal Manager by 30 June 2016	1 quarterly litigation report submitted to the Municipal Manager	1 quarterly litigation report submitted to the Municipal Manager	R 387 299 -66	Yes	None	None	4 quarterly litigation reports

COMMENT ON THE OVERALL PERFORMANCE FOR CORPORATE SERVICES

The overall performance for the Corporate Services Department on planned targets for the half year is 65% achievement. The department managed to achieve 13 (Thirteen) targets of the 20 (Twenty) planned targets for the half year.

1.4. Finance Services

QUARTERLY PERFORMANCE TARGET AND BUDGET										
KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2014/2015	ANNUAL BUDGET (INPUT INDICATOR R'000)			TARGET ACHIEVEMENT YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
Financial Viability	2015/2016 adjustment budget	Approved 2015/16 adjustment budget	Adjusted and approved 2015/2016 Budget by 28 February 2016	In house	0	0	N/A Target to be performed in Q3	In house	N/A Target to be performed in Q3	Council resolution
Financial Viability	2016/2017 MTREF budget	Compiled and Approved MTREF budget and budget related policies for 2016/2017 by 31 May 2016	Approved MTREF Budget and budget related policies for 2016/2017 by 31 May 2016	In house	Tabled schedule of key deadline (together with IDP process Plan)	Consultation Conducted	Consultation process conducted through Mayoral outreach	In house	Yes	None
Financial Viability	Revenue collection	Amount of own revenue collected within the financial year	R488 837 total revenue excluding capital transfers	In house	R122209 total revenue collected	R5808366.96 total revenue collected	Total revenue collected	In house	No	Low collection received from the consumers.
										Implementation of the enhancement strategy and
										\$71 Monthly reports

KPA	FINANCIAL VIABILITY		ANNUAL BUDGET (INPUT INDICATOR R' 000)	TARGET ACHIEVEMENT / YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR					
QUARTERLY PERFORMANCE TARGET AND BUDGET							
					ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
				Q1	Q2		
Revenue collection	collected by 30 June 2016						vigorous collection to be imposed to businesses and Government Department s.
Property Rates - (R57411)	In house	R14353 total revenue collected	R14353 total revenue collected	R309756.31 total revenue collected	In house	No	Low collection received from the consumers.
							Implementation of the enhancement strategy and vigorous collection to be imposed to businesses and Government
							Monthly reports S.71

KPA		FINANCIAL VIABILITY						TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDANCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2014/2015	ANNUAL BUDGET (INPUT INDICATED R'000)						
QUARTERLY PERFORMANCE TARGET AND BUDGET											
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE		
Service charges – (R59265)	In house	R14816 total revenue collected	R704 total revenue collected	In house	No	Low collection received from the consumers.	S.71 Monthly reports				
Investment Revenue- (R2469)	In house	R662 total revenue collected	R867245.88 total revenue collected	In house	Yes	None	S.71 Monthly reports				

KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	FINANCIAL VIABILITY				TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
			ANNUAL TARGET 2014/2015	ANNUAL BUDGET (INPUT INDICATOR R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	ACTUAL PERFORMANCE				
						Q1	Q2	Expenditure to date		
Financial Viability	Quarterly SCM report submitted to council	Number of quarterly SCM reports submitted to council	4 quarterly SCM report submitted by 30 June 2016	In house	1 quarterly report submitted	1 quarterly report submitted	2 SCM Quarterly report	In house	Yes	None
Financial Viability	Quarterly financial statements submitted to council	Number of quarterly financial statement submitted to council	4 quarterly financial statements submitted by 30 June 2016	In house	1 quarterly financial statement submitted	1 quarterly financial statement submitted	2 quarterly financial statement submitted	In house	Yes	None
Financial Viability	Monthly bank reconciliation	Number of monthly bank reconciliation submitted	12 monthly bank reconciliation submitted by 30 June 2016	In house	3 monthly bank reconciliation submitted	3 monthly bank reconciliation submitted	6 monthly bank reconciliation submitted	In house	Yes	None
Financial Viability	Annual Financial Statements submitted to council	Compiled and submitted 2014/2015 Annual Financial	AFS submitted to AG by 31 August 2015	In house	Compiled and Submitted to AG by 31 August 2015	0	AFS submitted to AG by 31 August 2015	In house	Yes	None

KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	FINANCIAL VIABILITY			TARGET ACHIEVED YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
			ANNUAL TARGET 2014/2015	ANNUAL BUDGET (INPUT INDICATED R 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
						Q1	Actual Performance £	Expenditure to Date	
						Q2			
Auditor General	Statement to Auditor General	Received Audit report by 31 December 2015	In house	0	Developed action plan by 30 December 2015	1 Action plan	In house	Yes	None
Financial Viability	Report of the Auditor General	Received unqualified Audit opinion	In house	0	One asset verification conducted	One asset verification conducted	In house	Yes	None
Financial Viability	Assets verifications	Number of assets verifications conducted	In house	0	One verification was performed from the September 2015 and end on 2nd October 2015	One verification was performed from the September 2015 and end on 2nd October 2015	Locked offices, assets moved out of offices without notifying the asset unit.	Ensure that all employees understand the importance of following the Asset Management Unit	Asset verification report
Financial Viability	Stocktaking	Number of stocktaking conducted	In house	0	1 assets verification conducted	1 assets verification conducted	In house	No	Due to revaluation the process is taking long will be finalised by 0
									Stock taking report

KPA		FINANCIAL VIABILITY						TARGET ACHIEVE YES / NO	CHALLENGE(S) / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2014/2015	ANNUAL BUDGET (INPUT INDICATOR R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	ACTUAL PERFORMANCE Q1	ACTUAL EXPENDITURE TO DATE Q2			
Financial Viability	Revenue enhancement strategy	Implementation of the data cleansing process	Implemented data cleansing process by 30 June 2016	In house	Developed implementation plan	Plan implemented and reporting	The implementation of the plan is still in progress.	In house	N/A the target to be performed in Q4	N/A the target to be performed in Q4	Report
Financial Viability	Valuation roll	% of valuation roll implemented	100% valuation roll implemented by 30 June 2016	R500	25% valuation roll implemented	25% valuation roll implemented	100% implemented and now doing data cleansing.	0	Yes	None	Physical verification

COMMENT ON THE OVERALL FOR FINANCE SERVICES

The overall performance for the Finance Department on planned targets for the half year is 75% achievement. The department managed to achieve 12 (Twelve) targets of the 16 (Sixteen) planned targets for the half year.

1.5. Office of the Municipal Manager

KPA	LOCATION	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						TARGET ACHIEVED/NO	CHALLENGE(S)/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR R 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET						
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE			
Good governance	IDP and Budget Indaba	Number of IDP and Budget Indaba held	1 IDP and Budget Indaba held by 31 May 2016	In house	0	N/A the target to be	In house	N/A the target to be	N/A the target to be		Attendance register and report	

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR (R'000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVED YES / NO	CHALLENGE(S) COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2				
								performed in Q4	performed in Q4	performed in Q4	Acknowledgement letter
Good governance and public participation	2013/2014	Compiled annual performance report submitted	Compiled and submitted 2014/2015 annual performance report to the office of the Auditor General by 31 August 2015	In house	Compiled and submitted annual performance report to the office of the Auditor General by 31 August 2015	0	0	Compiled and submitted annual performance report to the office of the Auditor General On the 31 st of August 2015	In house	Yes	Acknowledgement letter
Good governance and public participation	Approved 2013/2014 annual report in place	tabled the 2014/2015 annual report to Council	2014/2015 annual report table to council by Executive Mayor by 31 January 2016	In house	Compiled annual report and submitted to AG by 31 August 2015	0	0	Draft Annual report compiled and submitted to AG on the 2 nd of September 2015	In house	Yes	Draft Annual report was submitted to AG on the 2 nd of September 2015
											Unaudited draft Annual report. Acknowledgement letter

KPA	LOCATION	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					TARGET ACHIEVEMENT YES/NO	CHALLENGE & COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
		PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
							Q1	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
							Q2	In house	Yes	None
Good governance and public participation	2014/2015	submitted Mid-year budget and performance assessment submitted	Mid-year budget and performance assessment submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25 January 2016	In house	0	Compiled Mid-year budget and performance assessment	Compiled Mid-year budget and performance assessment	In house	Yes	Council resolution; proof of submission to NT, PT, COGTA and AG; Annual report
Good governance and public participation	2014/2015	Mid-year budget and performance assessment in place	Tabled Mid-year budget and performance assessment to Council	In house	0	N/A the target to be performed in Q3	N/A the target to be performed in Q3	In house	N/A the target to be performed in Q3	Council resolution; proof of submission to NT & PT, and report
Good governance and public participation	PMS Policy Framework is in place and implemented	reviewed and adopted 2016/2017 Performance Management System	Adopted 2016/2017 PMS Policy Framework by 30 June 2016	In house	0	N/A the target to be performed in Q4	N/A the target to be performed in Q4	In house	N/A the target to be performed in Q4	Council resolution

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVEMENT YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
						Q1	Q2				
Good governance and public participation		Policy Framework and action plan									
Good governance and public participation		Approved SDIP in place	Number of quarterly performance reports submitted to Internal Audit and Executive Mayor	4 quarterly performance reports submitted to Internal Audit and Executive Mayor by 30 June 2016	In house	1 quarterly performance report submitted to Internal Audit and Executive Mayor by 30 June 2016	1 quarterly performance report submitted to Internal Audit and Executive Mayor by 30 June 2016	2 Quarterly performance report submitted in January 2015	In house	Yes	None
Good governance and public participation		Approved SDIP in place	Developed and approved 2016/17 SDBIP	Consider and approve 2016/17 SDBIP within by the Executive Mayor within 28 days after passing of budget	In house	0	0	N/A the target to be performed in Q4	In house	N/A the target to be performed in Q4	N/A the target to be performed in Q4

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION							TARGET ACHIEVEMENT YES/NO	CHALLENGES/COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE	
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT INDICATOR ('000)	QUARTERLY PERFORMANCE TARGET AND BUDGET						
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE			
Good governance and public participation	2014/2015	Number of signed performance agreements in place	5 signed PA by 30 July 2015	In house	5 signed Performance agreements by 30 July 2015	0	3 signed Performance agreements	In house	No	None	All section 56 Managers to sign Performance agreements	
Good governance and public participation	1	Number of performance assessment conducted	4 performance assessments conducted by 30 June 2016	In house	1 performance assessment conducted (annual performance assessment 2014/2015)	0	1 performance assessment conducted (1 st quarter 2015/2016 assessment)	In house	No	The Assistant Manager's post was vacant	Assistant Manager : PMs to ensure that all formal assessment are conducted	
INTERNAL AUDIT												
Good Governance and Public Participation	Audit Plans	Tabled Audit Plans (Three-year rolling and annual operational plan) for	Approved Audit Plans by 30 June 2016	In house	0	0	N/A the target to be performed in Q4	In house	N/A the target to be performed in Q4	N/A the target to be	Approved Audit plan and minutes of the AC meeting	

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				TARGET ACHIEVE YES / NO	CHALLENGE S / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
				ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	EXPENDITURE TO DATE				
QUARTERLY PERFORMANCE TARGET AND BUDGET											
							Q1	Q2	Actual Performance	Expenditure to date	
Good Governance And Public Participation	Internal Audit Quarterly reports	Approval by the Audit Committee	Number of Internal audit reports submitted to the Audit Committee	In house	1 quarterly report submitted	1 quarterly report submitted			performed in Q4	performed in Q4	performed in Q4
Good Governance And Public Participation	Audit charter workshops	Number of Audit charter workshops conducted	2 Audit charter workshops conducted by 31 December 2016	In house	0	2 audit charter workshops conducted	0 workshops conducted	In house	Yes	None	None
Good Governance And Public Participation										Quarterly reports presented to the AC and AC minutes	Attendance registers

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					TARGET ACHIEVEMENT YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)				
QUARTERLY PERFORMANCE TARGET AND BUDGET									
						Q1	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
						Q2			
Good Governance And Public Participation	Audit Committee meetings	Number of Audit Committee meetings held	4 meetings held by 30 June 2015	R150	1 meeting held (R38)	1 meeting held (R38)	R44 051.16 Yes	None	Attendance registers and minutes
Good Governance And Public Participation	Audit Committee reports submitted to Council	Number of Audit Committee reports submitted to Council by 30 June 2016	In house	1 Audit Committee report submitted	1 Audit Committee report submitted	In house	Yes	None	AC Reports to Council & Council minutes
OFFICE OF THE MAYOR									
Good governance and public participation	Mayoral Committee meetings	Number of mayoral committee meetings held	12 meetings held by 30 June 2015	In house	3 ordinary meetings held 1Special meeting	7 Meetings held	In house	Yes	Attendance register
Good governance and public participation	Ward committee meetings	Number of ward committee meetings held by 30 June 2016	In house	96 meeting held (3 meeting per ward on quarterly basis)	192 meeting held	In house	Yes	None	Minutes and attendance register

KPA	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				TARGET ACHIEVEMENT YES / NO	CHALLENGE S / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
				ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT (INDICATOR 000)	Q1	Q2				
QUARTERLY PERFORMANCE TARGET AND BUDGET											
participatio n	meetings held					quarterly basis)					
Good governance and public participation	Workshops for Councillors and Ward Committee members	Number of workshops conducted for Councillors and Ward Committee members	1 workshop programmes conducted for ward committee and councillors by 31 December 2015	In house 0	1 workshop programme conducted for ward committees	1 workshop programme conducted for ward committees in September 2015	In house	Yes	Meeting held in the 1 st quarter	None	Report and attendance registers
Good governance and public participation	100 Mayoral outreach conducted	Number of Mayoral outreach conducted	128 Mayoral outreach conducted by 30 April 2016	In house 0	64 Mayoral outreach conducted by 15 December 2015	61 Mayoral outreach conducted by 15 December 2015	In house	No	None	None	Report and attendance registers
Good governance and public participation	Ward committee Indaba held	Number of Ward Committee Indaba held	R100 1 ward committee Indaba held by 31 December 2015	0	0	0	None	No	Inadequate funds	To provide adequate budget for the 2016/2017	Reports and attendance registers

KPA	LOCATION	PROJECT DESCRIPTIO N	GOOD GOVERNANCE AND PUBLIC PARTICIPATION			ANNUAL BUDGET (INPUT INDICATOR ,000)	TARGET ACHIEV EYES/ NO	CHALLENGE S / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
			KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	QUARTERLY PERFORMANCE TARGET AND BUDGET					
QUARTERLY PERFORMANCE TARGET AND BUDGET										
						Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE	financial year
Good governance and public participation			2 youth outreach conducted	Number of youth outreach conducted	In-house 2 youth outreach conducted by 30 June 2016	0	1	youth outreach conducted	2 Youth outreaches conducted on the 19th and 21st of October 2015	In house
Good governance and public participation	Career Expo	Number of Career Expo held	1 Career Expo held by 30 June 2016	In house	0	0	0	N/A the target to be performed in Q4	N/A the target to be performed in Q4	Yes
Good governance and public participation	Integrated Youth Development Strategy	Developed Integrated Youth Development Strategy	Approved Integrated Youth Development Strategy	In house	Developed and consultation on Intergrated Youth Development strategy	Approved intergrated youth Development strategy	Approved integrated youth Development strategy	In house	N/A the target to be performed in Q4	None
Good governance and public participation	Integrated Youth Development Strategy	Approved Integrated Youth Development Strategy	Approved Integrated Youth Development Strategy	In house	Approved intergrated youth Development strategy	Approved integrated youth Development strategy	Approved intergrated youth Development strategy	In house	Yes	None
									Attendance register and reports	Attendance register and reports
									Approved intergrated youth Development strategy and	Approved intergrated youth Development strategy and

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						TARGET ACHIEVEMENT YES/NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
Good governance and public participation							Q1	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	
							Q2			
										Council resolution
RISK MANAGEMENT										
Good governance and public participation	4 quarterly Risk Management reports	Number of quarterly Risk Management reports submitted to RMC and AC	4 quarterly Risk Management reports submitted to RMC and AC by 30 June 2016	In house	1 quarterly Risk Management report submitted to RMC and AC	1 quarterly Risk Management report submitted to RMC and AC by 30 June 2016	0	In house	No	The Risk management unit currently has no personnel to attend to risk issues
Good governance and public participation	Compliance Register in place	Number of quarterly compliance report submitted	4 quarterly compliance reports submitted by 30 July 2016	In house	1 quarterly compliance report submitted	1 quarterly compliance report submitted by 30 July 2016	0	In house	No	The Risk management unit currently has no personnel to attend to risk issues
Good governance and public participation	2014/2015 risk register	Developed and adopted risk register	Adopted Risk Register by 31 July 2016	In house	Adopted risk register	0	0	In house	No	The register was referred back by the RMC
										Risk register will be presented

KPA	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR) 000)	QUARTERLY PERFORMANCE TARGET AND BUDGET		TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Q1	Q2				
Local Economic Development	Cooperatives project meetings	Number of cooperative project meetings held	4 project meetings held by 31 March 2016	In house	1 project meetings held to monitor operations of the farm	1 project meetings held to monitor operations of the farm	(in house)	None	Yes	Minutes and attendance register
Local Economic Development	Moloto Rail Corridor Project	Number of Meeting held with local people on rail corridor	2 meetings held by 30 June 2016	In house	1 meeting	1 meeting	None (in house)	Yes	None	Minutes and attendance register
Local Economic Development	LED forum meetings	Number of LED forum meetings facilitated	4 LED forum meetings facilitated by 30 June 2016	In house	1 LED forum meetings facilitated	1 LED forum meetings facilitated	None(in - house)	Yes	None	Attendance registers and reports
Local Economic Development	Report of LED forum to Mayoral committee	Number of reports to mayoral	2 reports	In house	0	1 Report	1 Report submitted to mayoral	None (in house)	Yes	Attendance register and minutes
Local Economic Development	Advancement of THLM Economy	Number of meetings held on a quarterly basis	4 quarterly meetings with to check the requirements from Big Business and SMEs from	In house	1 Meeting	1 meeting	2 local meeting held with local businesses on the 8th of December 2015	Yes	None	Minutes and attendance register

KPA	LOCAL ECONOMIC DEVELOPMENT				TARGET ACHIEVE YES / NO	CHALLENGES COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016				
QUARTERLY PERFORMANCE TARGET AND BUDGET								
					Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE
Local Economic Development	Cooperative Assessments	Number of assessments conducted with cooperative	the Municipality and that local people are employed	In house	1	0	1 assessments conducted with cooperative	None In house
Local Economic Development	Local Reference Committee Meetings	Number of Local Reference Committee meetings held by 30 June 2016		In house	1 Local Reference Committee meetings held by 30 June 2016	1 Local Reference Committee meetings held by 30 June 2016	2 Local Reference Committee meetings held on the 22 nd of October 2015	In house

A	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET				CHALLENGES / COMMITMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT (INDICATOR '000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
Kwaggafontein A ward	Boreholes Kwaggafontein A ward 27	Number of boreholes refurbished and drilled	1 borehole refurbished and drilled by 31 December 2015	1 000 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 01 boreholes 01 boreholes equipped with pumps (R800,000.00)	The service provider was appointed on the 03 November 2015.	R 125,128.70	No	SCM processes were delayed due to the late approval of technical report.	Additional resources will be used by the service provider in order to complete the project in the third quarter	Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion certificate
Kwaggafontein C ward ;	Boreholes Kwaggafontein C ward 26	Number of boreholes refurbished and drilled	2 boreholes refurbished and drilled by 31	1 000 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 02 boreholes.	The service provider was appointed on the Q3	R 275,436.81	No	SCM processes were delayed due to the late	Additional resources will be used by the service	Appointment letter, quarterly progress reports, minutes and attends for

ACTION	BASIC SERVICE DELIVERY			QUARTERLY PERFORMANCE TARGET AND BUDGET			TAR GET ACHIEVE MENT YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	PROJECT DESCRIPTION	KEY PERFOR MANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR '000)	Q1	Q2	ACTUAL PERFORMANCE	EXPENDITUR E TO DATE		
					Service provider appointed (R200,000.00)		The project has been Handed over to the service provider for implementation.			project in the third quarter Completion certificate
Mathysenloop ward 07	Boreholes Mathysenloop ward 07	Number of boreholes refurbished and drilled	5 boreholes refurbished and drilled by 31 December 2015	1 200 000.00	Technical Report prepared and approved by Cogta	Siting, drilling and Yield testing of 05 boreholes. 05 boreholes equipped with pumps.	R 39,625.13	No	SCM processes were delayed due to the late approval of technical report. The project has been Handed over to the service provider for implementation.	Additional resources will be used by the service provider in order complete the project in the third quarter Appointment letter, quarterly progress reports, minutes and attends for technical meetings, proof of payments, Completion Certificate

KPA	LOCATION	PROJECT DESCRIPTION	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						TARGET ACHIEVED YES/ NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
			KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET INPUT (INDICATOR '000)	QUARTERLY PERFORMANCE TARGET AND BUDGET	ACTUAL PERFORMANCE	EXPENDITURE TO DATE				
QUARTERLY PERFORMANCE TARGET AND BUDGET												
Good governance and public participation	3 media engagement sessions	Number of Media Engagement Session	2 media engagement sessions by 30 June 2016	In house	0		1 media engagement session	0	In house	No	Lack of budget to engage the media	None
Good governance and public participation	4 Media statements	Number Media statement produced	4 media statements produces	In house	1 media statement produced		1 media statement produced	2 media statement produced	In house	Yes	None	Attendance register Photos
Good governance and public participation	Annual presidential hotline report in place	Number of quarterly presidential hotline reports submitted to Municipal Manager	4 by 30 June 2016	In house	1 quarterly presidential hotline report submitted to Municipal Manager		0	1 quarterly presidential hotline report submitted to Municipal Manager	In house	No	There are no officials to deal with presidential hotline issues	Media statements
												4 quarterly presidential hotline reports

COMMENT ON THE OVERALL PERFORMANCE FOR OFFICE OF THE MUNICIPAL MANAGER

The overall performance for the Office of the Municipal Manager on planned targets for the half year is 50% achievement. The department managed to achieve 13 (Thirteen) targets of the 26 (Twenty six) planned targets for the half year.

1.6. Local Economic Development

KPA	LOCAL ECONOMIC DEVELOPMENT			QUARTERLY PERFORMANCE TARGET AND BUDGET				TARGET ACHIEVE YES / NO	CHALLENGES / COMMENT	ACTION PLAN	PORTFOLIO OF EVIDENCE
	LOCATION	PROJECT DESCRIPTION	KEY PERFORMANCE INDICATOR	ANNUAL TARGET 2015/2016	ANNUAL BUDGET (INPUT INDICATOR (000))	Q1	Q2				
Local Economic Development. SMEs trained on Business Management Skills	SMEs trained on Business Management Skills	Number of SMEs trained on Business Management Skills	20 SMEs trained by 30 June 2016	In house	5 SMEs trained on quarterly	5 SMEs Trained	None (in house)	Yes	None	None	Minutes and attendance register
Local Economic Development. LED outreach conducted	LED outreach conducted	Number of LED outreach conducted (Mass economic opportunities)	4 LED outreaches conducted by 30 June 2016	In house	1 LED outreaches conducted	2 LED outreach meeting conducted	(In house)	Yes	None	None	Minutes and attendance register

COMMENT ON THE OVERALL PERFORMANCE FOR LED

The overall performance for the Local Economic Development Department on planned targets for the half year is 100% achievement. The department managed to achieve 09 (Nine) targets of the 09 (Nine) planned targets for the half year.

