



## 2022/2023 REVISED PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

**THEMBISILE HANI LOCAL MUNICIPALITY** herein represented by  
Honorable Councilor **LESETJA JACOB DIKGALE** in his official  
capacity as the Executive Mayor  
(Hereinafter referred to as “the Employer and/or Supervisor”)

And

**DUMISANI JAPHTA DUNCAN MAHLANGU** an Employee of  
Thembisile Hani Local Municipality employed as the Municipal  
Manager  
(Hereinafter referred to as “the Employee”).

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**WHEREBY IT IS AGREED AS FOLLOWS:**

**1. INTRODUCTION**

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of Section 57(1) (a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(2) (a) (ii) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement within one (1) month after the beginning of each financial year of the municipality.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

**2. PURPOSE OF THIS AGREEMENT**

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1) (b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to this performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

**3. COMMENCEMENT AND DURATION**

- 3.1 This Agreement will commence on the **01<sup>st</sup> September 2022** and will remain in force until **30<sup>th</sup> June 2023** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.

- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee's** contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

#### **4 PERFORMANCE OBJECTIVES**

- 4.1 The Performance Plan (**Annexure "A"**) hereto sets out-
  - 4.1.1 The performance objectives and targets that must be met by the **Employee**; and
  - 4.1.2 The time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
  - 4.2.1 The key objectives describe the main tasks that need to be done.
  - 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
  - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
  - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

#### **5 PERFORMANCE MANAGEMENT SYSTEM**

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.

- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Competency Requirements (CCRs) respectively.
  - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
  - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
  - 5.5.4 The total score must be determined using the rating calculator.
- 5.6 The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

<b>Key Performance Areas (KPA's)</b>	<b>Weighting</b>
Basic Service Delivery	30.5
Municipal Institutional Development and Transformation	8.5
Local Economic Development (LED)	7.5
Municipal Financial Viability and Management	17.5
Good Governance and Public Participation	29
Spatial Rationale and Development	7
<b>Total</b>	<b>100%</b>

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee and must be considered with due regard to the proficiency level agreed to.

<b>CORE COMPETENCY REQUIREMENTS FOR EMPLOYEES</b>		
<b>CORE MANAGERIAL COMPETENCIES</b>	✓	<b>WEIGHT</b>
Strategic Capability and Leadership	Compulsory	10

CORE COMPETENCY REQUIREMENTS FOR EMPLOYEES		
CORE MANAGERIAL COMPETENCIES	✓	WEIGHT
Programme and Project Management	Compulsory	10
Financial Management	Compulsory	10
Change Management		
Knowledge Management	✓	5
Service Delivery Innovation	✓	5
Problem Solving and Analysis		
People Management and empowerment	Compulsory	10
Client Orientation and Customer Focus	Compulsory	10
Communication	✓	5
Honesty and integrity		
Change Leadership	Compulsory	10
CORE OCCUPATIONAL COMPETENCIES		
Competence in self-management	✓	5
Interpretation of and implementation within the legislative and national policy frameworks.		
Knowledge of Developmental Local Government	Compulsory	10
Knowledge of Performance Management and Reporting		
Knowledge of global and South African specific political, social and economic contexts		
Competence in policy conceptualisation, analysis and implementation		
Knowledge of more than one functional municipal field/discipline		
Skills in Mediation		
Skills in Governance	Compulsory	10
Competence as required by other national line sector departments		
Exceptional and dynamic creativity to improve the functioning of the municipality		
<b>Total percentage</b>	-	<b>100%</b>

## 6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 The standards and procedures for evaluating the Employee's performance; and
  - 6.1.2 The intervals for the evaluation of the Employee's performance.

- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:

**6.5.1 Assessment of the achievement of results as outlined in the performance plan:**

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

**6.5.2 Assessment of the CCRs**

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

**6.5.3 Overall rating**

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

- 6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CCRs:

Level	Terminology	Description	Rating				
			1	2	3	4	5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.					
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.					
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.					
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.					
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.					

6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -

- 6.7.1 Executive Mayor or Mayor;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
- 6.7.4 Mayor and/or municipal manager from another municipality; and
- 6.7.5 Member of a ward committee as nominated by the Executive Mayor or Mayor.

- 6.8 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e)

## 7. SCHEDULE FOR PERFORMANCE REVIEWS

- 7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

<b>First quarter</b>	: July – September: not later than <u>23 October 2022</u>
<b>Second quarter</b>	: October – December not later than <u>22 January 2023</u>
<b>Third quarter</b>	: January – March not later than <u>23 April 2023</u>
<b>Fourth quarter</b>	: April – June not later than <u>23 July 2023</u>

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.

- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.

- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.

- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

## 8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

## 9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall –

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

## 10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –

- 10.1.1 A direct effect on the performance of any of the Employee's functions;

- 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
  - 10.1.3 A substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

## **11. MANAGEMENT OF EVALUATION OUTCOMES**

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the total remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:
  - 11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
  - 11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.
  - 11.2.3 A score of 129 and below is not awarded a performance bonus.
- 11.3 In the case of unacceptable performance, the Employer shall –
  - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
  - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

## **12. DISPUTE RESOLUTION**

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by –
  - 12.1.1 In the case of the municipal manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
  - 12.1.2 any other person appointed by the MEC .
  - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4) (e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee; whose decision shall be final and binding on both parties.
- 12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

### **13. GENERAL FINANCIAL MANAGEMENT FUNCTIONS OF ACCOUNTING OFFICERS**

The accounting officer of a municipal entity is responsible for managing the financial administration of the entity, and must for this purpose take all reasonable steps to ensure-

- (a) that the resources of the entity are used effectively, efficiently, economically and transparently;
- (b) that full and proper records of the financial affairs of the entity are kept;
- (c) that the entity has and maintains effective, efficient and transparent systems-
  - (i) of financial and risk management and internal control; and
  - (ii) of internal audit complying with and operating in accordance with any prescribed norms and standards;
- (d) that irregular and fruitless and wasteful expenditure and other losses are prevented;
- (e) that expenditure is in accordance with the operational policies of the entity; and
- (f) that disciplinary or, when appropriate, criminal proceedings, are instituted against any official of the entity who has allegedly committed an act of financial misconduct or an offence in terms of Chapter 15.

### **14. GENERAL**

- 14.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 14.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 14.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at KWAGGAFONTEIN on this the 30 day of March 2023

**AS WITNESSES:**

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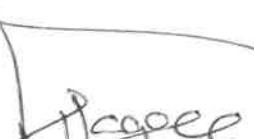
  
EMPLOYEE

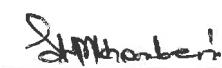
2.  \_\_\_\_\_

Thus done and signed at KWAGGAFONTEIN on this the 30 day of March 2023

**AS WITNESSES:**

1.  \_\_\_\_\_

  
Executive Mayor

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## 2022/2023 REVISED PERFORMANCE PLAN

MUNICIPAL MANAGER

D.J.D. MAHLANGU

## **ANNEXURE A: PERFORMANCE PLAN**

### **DEVELOPMENTAL OBJECTIVES (INCORPORATING THE IDP)**

Toward the achievement of its long-term vision, and as informed by the priority issues confirmed through the situational analysis, the municipality has brought a set of brought development objectives to create a sense of focus around key priority issues. These development objectives are aimed at bridging the gap between the current priorities or challenges and the municipality's long-term vision by offering a high level of what needs to be achieved in a short to medium.

**The following are the developmental objectives that the municipality has set:**

- 1) To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible roads
- 2) To create integrated and sustainable human settlements through the proactive planning and development of land
- 3) To create a safe, clean and healthy environment conducive for social development and recreation
- 4) To improve the financial status of the municipality through prudent budget planning, stringent financial management and improved revenue collection
- 5) To create a conducive environment for economic development, investment attraction and job creation.
- 6) To improve organizational efficiency and promote a culture of professional conduct in order to render quality services
- 7) To deepen democracy and promote active community participation in the affairs of the institution

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**KPA: BASIC SERVICE DELIVERY**

BASIC SERVICE DELIVERY										QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR		OUTCOME INDICATOR		PORTFOLIO LIO OF EVIDENCE	
KPA	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4								
<b>WATER</b>																			
DTS007	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Bulk purchase water	Number of household provided with water	64 275	64 households provided with water by 30 <sup>th</sup> June 2023	R140 000 000	64 151	64 households provided with water	64 151	64 151	64 151 households provided with water	64 151 households provided with water	Improved water supply infrastructure	Billing Report				
DTS033	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	6kl Free basic water	Number of HH provided with 6kl free basic water	64 275	64 151 households provided with 6kl free basic water by 30 <sup>th</sup> June 2023	In house	64 151	64 households provided with 6kl free basic water	64 151	64 151 households provided with 6kl free basic water	64 151 households provided with 6kl free basic water	Improved water supply infrastructure	Billing Report					
DTS192	To provide household with basic services including water, adequate sanitation, adequate public	0.5	Supply of Water through water delivery	Number of Households with access to water through water delivery	0	28 312 Households with access to water through water delivery	R 21 500 00	0	0	0	28 312 Households with access to water through water delivery	28 312 Households with access to water through water delivery	28 312 Households with access to water through water delivery	Improved water supply	Coordinates of j/o tanks, GIS Data, Gantry load truck register, Register	L-3	JP		

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)		
						2022/2023	Q1	Q2	Q3	Q4
		lighting and accessible road				30 <sup>th</sup> June 2023				at point of delivery
DTS034	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Water Sample	Number of water samples tested	91 Water Samples Tested by 30 <sup>th</sup> June 2023	R1 080 00	89 Water Samples Tested	89 Water Samples Tested	89 Water Samples Tested	Improved water supply
DTS158	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	40% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 by 30 <sup>th</sup> June 2023:	R 15 594 367.50	55% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 by 30 <sup>th</sup> June 2023:	70% Progress: *Rock Drill, Blasting & Bedding 5%; *Excavation 10%	85% Progress: *Setting Out 5%, *Excavation 10%	100% Progress: *Chamber Walls and Cover Slabs 5%; *Pipe Specials 5%; *Construction of Trenches 10%; *Laying of Pipes 10%

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE CE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS160	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Tweekfontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	% progress in the Upgrading of Tweekfontein C and DK Water Infrastructure	20%	Progress: Upgrading of Tweekfontein C and DK Water Infrastructure – Phase 1	R 13 075 321.18	35%	50%	60%	Progress: Backfilling and Compaction of Trenches 10%;	Improved water supply infrastructure	Monthly progress reports.
											*Setting Out 5%;	*Excavation 10%	*Commissioning of the Project 10%

KPA	BASIC SERVICE DELIVERY					ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022		Q1	Q2	Q3	Q4			
DTS61	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	WEIGHING	WEIGHING	% progress in the Upgrading of Ntokozeni Water Infrastructure (Multi-Year Project) – Ward 17	0.5	Upgrading of Ntokozeni Water Infrastructure (Multi-Year Project) – Ward 17	95% Progress:	100% Progress: Upgrading of Ntokozeni Water Infrastructure – Phase 1 by 30th September 2022.	R 8 230 286.83	100% Progress: *Commissioning of the Project 5%	0	0	100% Progress: Upgrading of Ntokozeni Water Infrastructure – Phase 1
													Improved water supply infrastructure

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KPA	BASIC SERVICE DELIVERY				REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFO LIO OF EVIDENCE CE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR			Q1	Q2	Q3	Q4			
DTS162	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Mabokoko Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Mabokoko Water Infrastructure – Phase 1	40% Progress: Upgrading of Mabokoko Water Infrastructure – Phase 1 by 31 <sup>st</sup> March 2023.	R 19 000 000	55% Progress: Upgrading of Mabokoko Water Infrastructure – Phase 1 by 31 <sup>st</sup> March 2023.	70% Progress: *Setting Out 5%; *Excavation 10%	80% Progress: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10%	0	*Setting Out 5%, *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10%, *Backfilling and Compaction of Trenches 10%.	Improved water supply infrastructure	Monthly progress reports.
DTS165	To provide households with basic services including water, adequate sanitation,	0.5	Upgrading of Moloto Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Moloto Water Infrastructure	65% Progress: Upgrading of Moloto Water Infrastructure – Phase 1 by	R 7 316 360,85	100% Progress: Upgrading of Moloto Water Infrastructure – Phase 1 by	75% Progress: *Backfilling and Compaction of	100% Progress: *Installation of Elevated Steel Tank	0	*Backfilling and Compaction of Trenches 10%.	Improved water supply infrastructure	Monthly progress reports, Completion

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS171	adequate public lighting and accessible road	WEIGHTING	re - Phase 1	30th June 2023:	Trenches 10%	Meters 10%	*Commissioning of the Project 5%	e - Phase 1:	*Backfilling and Compaction of Trenches 10%; *Installation of Elevated Steel Tank 10%; *Installation of Standpipes 10%, *Commissioning of the Project 5%			certificate s	
DTS172	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP 8	15% progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP 8	Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP 8	R 10 000 000	20% progress: *Term of Reference for Contractor 5%;	0	50% progress: *Appointment of Contractor 5%, *Site Establishment 15%; *Water resources study 10%	70% progress: *Construction on 20%	70% progress: *Construction on 20%	Improved water supply infrastructure	Terms of Reference, Appointment Letter, Monthly progress reports., Water resources

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
DTS192			Water Treatment	9 Water Treatment - WP8	Treatment - WP8 by 30th June 2023;							Water Treatment: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Water resources study 10% *Construction 20%	study reports	
DTS193	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	% progress in the Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5	15%	R 000	5% Progress: Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by		10% Progress: *Preliminary Design Report 5%;	15% Progress: *Detailed Design Report 5%	0	15% Progress: Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 by	Improved water supply infrastructure	Technical report, Preliminary Design Report, Detailed Design report.

KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
			Project) – Ward 5		30 <sup>th</sup> June 2023: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%							*Preliminary Design Report 5%; *Detailed Design Report 5%	
DTS194	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Mattheysen op to Kwagganfonstein booster Pumpstation	% progress in the Construction of Mattheysen op to Kwagganfonstein booster Pumpstation	15% *Progress: Construction of Mattheysen op to Kwagganfonstein booster Pumpstation by 30th June 2023:	R 30 683 639.15	20% *Term of Reference for Contractor 5%, *Site Establishment 15%;	40% *Appointment of Contractor 5%, *Site Establishment 15%;	50% *Construction on 10%	80% *Construction on 30%	80% *Progress: Construction on 30%	Improved water supply infrastructure	Terms of Reference, Appointment Letter, Monthly progress reports.

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESIGNATION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS195	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Installation of Water Meters (Bulk) (Ward 3, 7, 8, 9, 10, 11, 12, 13, 19, 23, 24, 27, 31 and 32)	% of water meters (Bulk) installed	0	100%	R 11 000 00	20% Progress	75% Progress	100% Progress	100% Installation of Water Meters (Bulk)	Improved Water supply infrastructure	Allocation Letters, Monthly Progress Report, Completion Certificate.
DTS196	To provide households with basic services including water, adequate sanitation, adequate public	0.5	Refurbishment of Water Infrastructure (Ward 1-32)	Number of progress reports on Refurbishment of Water Infrastructure	0	12	R 9 000 000	3 progress reports on Refurbishment of Water Infrastructure	3 progress reports on Refurbishment of Water Infrastructure	3 progress reports on Refurbishment of Water Infrastructure	3 progress reports on Refurbishment of Water Infrastructure	Improved water supply infrastructure	12 progress reports on Refurbishment of Water Infrastructure

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KPA	BASIC SERVICE DELIVERY							QUARTERLY PERFORMANCE TARGET AND BUDGET							OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4					
<b>SANITATION</b>																	
DTS041	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	% progress in the Tweefontein K Waste Water Treatment Works, Phase 2	15% 40% Progress:	R2 500 00	0	0	20% progress: *Term of Reference for Contractor 5%;	20% progress: *Appointement of Contractor 5%; *Site Establishment 15%;	40% progress: *Appointement of Contractor 5%; *Site Establishment 15%;	40% progress: Tweefontein K Waste Water Treatment Works, Phase 2	Improved water supply infrastructure	Terms of Reference, Appointment Letter, Monthly progress reports.			

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
DTS042	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	KwaMhlanga and Tweefontein K Waste water Treatment	Number of Household provided with Basic sanitation	2335 Household provided with Basic Sanitation	2 461 Households provided with Basic sanitation by 30 <sup>th</sup> June 2023	In house	2 461 Households provided with Basic sanitation	2 461 Household s provided with Basic sanitation	2 461 Household s provided with Basic sanitation	2 461 Households provided with Basic sanitation	Improved sanitation services	Monthly Sanitation Billing Report
DTS098	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Sewage services (Operation and maintenance of WWTW)	Number of reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation by 30 <sup>th</sup> June 2023	In house	3 reports on Provision of Basic Sanitation	3 reports on Provision of Basic Sanitation	3 reports on Provision of Basic Sanitation	3 reports on Provision of Basic Sanitation	Improved sanitation services	WWTW plant reports
DTS197	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Alternative Sanitation System (Ward 10, 18, 19, 20, 23, 25, 28, 29, 30 and 31)	% Progress in the construction of Alternative Sanitation system	15% progress in the construction of Alternative Sanitation system in all wards; *MIG Business Plan 5% *	R 1 000 000	0	0	0	0	0	40% progress; *Appointment of Contractor 5%; *Site Establishment 15%; *Term of Reference for Contractors	Improved Sanitation Infrastructure

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	ANNUAL TARGET 2022/2023	REVISED ANNUAL BUDGET (INPUT INDICATOR)	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
DTS147	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Design and implementation of energy efficiency program - Phase 3 (Ward 5, 9, 15, 18, 28 and 30)	% progress in the Design and implementation of energy efficiency program - Phase 3,	100%	Progress: Upgrading of Design and implementation of energy efficiency program - Phase 3,	R 4 000 000	40% progress: *Technical Report 10%; *Preliminary Design Report by 30th June 2023;	70% progress: *Appointment of Contractor s 10%; *Purchasing of High mast Lights Material 20%	90% progress: Retrofitting of High mast Lights 20%	100% progress: *Completion 10%	100% progress: *Completion 10%	Improved lighting infrastructure	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress reports.	
				for Contractors 5%; *Appointment of Contractors 5%, *Site Establishment 15%;										Completion certificates.	

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE CE
	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
DTS197	Strategic Objective	WEIGHTING	Report 20%; *Appointme nt of Contractors 10%; *Purchasin g of Highmast Lights Material 20%; *Retrofitting of Highmast Lights Material 20%; *Retrofitting of Highmast Lights 20%; *Completi on 10%	Contractors 10%; *Purchasing of Highmast Lights Material 20%; *Retrofitting of Highmast Lights 20%; *Completi on 10%	R 7 000 00 0	40% progress: *Technical Report 10%; *Preliminar y Design Report 10%; *Detailed Design	0	70% progress: *Appointm ent of Contractor s 10%; *Electrificati on 20%*	100% progress: Electrificatio n of Households in Moloto (Mafishane & DK) – Ward 2 by 30 <sup>th</sup> June 2023: *Technical Report 10%;	100% progress: Electrificatio n of Households in Moloto (Mafishane & DK) – Ward 2	Improved lighting infrastructure	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress reports.' Completion	
DTS198	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	% progress in the Electrificatio n of Households in Moloto (Mafishane & DK) – Ward 2 (350 households)										

KPA	PROJECT CODE	BASIC SERVICE DELIVERY						OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO EVIDENCE
		STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET		
WEIGHTING										
DTS199	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Electrification of Households in Magodongo – Ward 3 (250 households)	% progress in the Electrification of Households in Magodongo – Ward 3	0	100% Progress: Electrification of Households in Magodongo – Ward 3 by 30th June 2023:	R 5 000 000	40% progress: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%	0	70% progress: *Appointment of Contractors 10%; Electrification on 20%*

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KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS200	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Installation of 15 High Mast Lights (Ward 01, 02, 03, 15, and 30)	% progress in the installation of High Mast Lights	0	80%	R 5 167 95 0	20% progress: Installation of High Mast lights by 30th June 2023	0	40%	80%	Progress: *Appointment of Contractor 5%, *Site Establishment 15%;	Improved lighting infrastructure
				Design Report 20%, *Appointment of Contractors 10%, *Electrification on 40%, Completion 10%				*Construction of Plinths 20%, *Installation in 20%:				*MIG Business Plan 5%, *Detail assessment report 10%, *Term of Reference 5%;	MIG Business plan, Appointment letter, Assessment report, Terms of Reference, Progress reports,

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KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
<b>ROAD AND STORM WATER</b>															
DTS150	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Design for Construction of Boekenhout hoek Bus Route - Ward 24 (1km)	% progress in the Design of Construction of Boekenhout hoek Bus Route - Ward 24	95% progress in the Design and Construction of Boekenhouthoek Bus Route - Ward 24	100% Progress: Design and Construction of Boekenhouthoek Bus Route - Ward 24 by 30 <sup>th</sup> September 2022:	R 1.63	R 2 580 29	100%	0	0	0	100% Progress: Design and Construction of Boekenhouthoek Bus Route - Ward 24	Improved road and stormwater infrastructure	Monthly progress report, completion certificate
DTS151	To provide household with basic services including water, adequate sanitation, adequate public	0.5	Construction of Zakheni Bus Route - Ward 32 (1.1km)	% progress in the Construction of Zakheni Bus Route - Ward 32	15% progress in the Construction of Zakheni Bus Route - Ward 32 by	80% Progress: Construction of Zakheni Bus Route - Ward 32 by	R 0	R 9 000 000	20% progress: *Appointment of Contractor 5%; *Site	40% progress: *Appointment of Contractor 5%; *Site	60% progress: *Construction of base layers 20%	80% progress: *Installation of kerbs 10%, Installation 20%	80% progress: Construction of Zakheni Bus Route - Ward 32	Improved road infrastructure	Terms of reference, Appointment Letter, Monthly progress

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KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO LIO OF EVIDENCE
	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
DTS166	Drive) – Bus Route Ward 14	(Mandela Drive) – Bus Route Ward 14	14 by 30 <sup>th</sup> June 2023: **Term of Reference for Contractor 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	14 by 30 <sup>th</sup> June 2023: **Term of Reference for Contractor 5%; *Appointment of Contractor 5%						Drive) – Bus Route Ward 14		design report Monthly progress reports,	
DTS167	To provide household with basic services including water, adequate sanitation, adequate public	0.5 Mandela Luthuli Bridge Road (2.3km)	% progress in the Mandela Luthuli Bridge Road	100% progress in the Mandela Luthuli Bridge Road by 30 <sup>th</sup>	R 4 027 70 6.88	100% Progress: Mandela Luthuli Bridge Road by 30 <sup>th</sup>	0	0	0	100% Progress: Mandela Luthuli Bridge Road	Improved road and stormwater infrastructure	Monthly progress report, completion certificate	

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS169	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	lighting and accessible road				September 2022:					*5% finishing, *5% Commissioning		
DTS170	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Thembalethu Bus Route (1.2km)	% progress in the Thembalethu Bus Route	95% Progress: Thembalethu Bus Route by 30th September 2022:	R 965 749.09	100% Progress: Thembalethu Bus Route by 30th September 2022:	R 965 749.09	0	0	0	0	100% Progress: Thembalethu Bus Route: *5% Commissioning	Improved road and stormwater infrastructure
														Monthly progress report, completion certificate

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KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
DTS201	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Phola Park Bus and Taxi Route - Ward 6 (2.5km)	% progress in the Construction of Phola Park Bus and Taxi Route - Ward 6 by 30 <sup>th</sup> June 2023	R 5 500 00	15% Progress: Construction of Phola Park Bus and Taxi Route - Ward 6 by 30 <sup>th</sup> June 2023	20%	0	60% progress:	60% Progress: *Term of Reference for Contractor 5%; *MLG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	Improved road infrastructure	MLG Business plan, Appointment letter, Assessment report, Terms of Reference, Monthly Progress reports	

KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
					Establishment 15%; *Construction of base layers 20%							*Construction of base layers 20%	
DTS202	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Verena A-D Bus and Taxi Route - Ward 08 (4.4km)	% progress in the Construction of Verena A-D Bus and Taxi Route - Ward 08	0	15% progress in the Construction of Verena A-D Bus and Taxi Route - Ward 08	R 000 000	5% Progress: *MIG Business Plan 5%;	10% Progress: *Preliminary Design Report 5%;	15% Progress: *Detailed Design Report 5%	0	15% progress in the Construction of Verena A-D Bus and Taxi Route - Ward 08	*MIG Business plan, Appointment letter, Preliminary Design report, Detail design report
DTS203	To provide household with basic services including water, adequate sanitation, adequate public	0.5	Construction of Verena C Bus and Taxi Route - Ward 11	% progress in the Construction of Verena C Bus and	0	15% progress in the Construction of Verena C Bus and	R 000 000	5% Progress: *MIG Business Plan 5%;	10% Progress: *Preliminary Design Report 5%;	15% Progress: *Detailed Design Report 5%	0	15% progress in the Construction of Verena C Bus and	*MIG Business plan, Appointment letter, Preliminary Design report

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
DTS203	lighting and accessible road	(4km)	Taxi Route - Ward 11	11 by 31 <sup>st</sup> March 2023	*MIG Business Plan 5%;,, *Preliminary Design Report 5%;, *Detailed Design Report 5%							Taxi Route - Ward 11		report, Detail design report	
DTS204	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Kwaggafonte in A Link Road, Ward 24 (1.2km)	% progress in the Construction of Kwaggafonte in A Link Road, Ward 24	0	15% progress in the Construction of Kwaggafonte in A Link Road, Ward 24 by 31 <sup>st</sup> March 2023	R 1 000 000	5% Progress *MIG Business Plan 5%;,, *Preliminary Design Report 5%;,	10% Progress *MIG Business Plan 5%;,, *Preliminary Design Report 5%;,	15% Progress *MIG Business Plan 5%;,, *Preliminary Design Report 5%;,	0	15% progress in the Construction of Kwaggafonte in A Link Road, Ward 24		Improved road infrastructure	

KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
DTS205	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	0.5	Construction of Tweefontein E Bus Route, Ward 15 (1.2km)	% progress in the Construction of Tweefontein E Bus Route, Ward 15	0	15% progress in the Construction of Tweefontein E Bus Route, Ward 15 by 31st March 2023	R 000 000 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	R 1 000 000 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	5% Progress: *Preliminary Design Report 5%; *Detailed Design Report 5%	10% Progress: *Preliminary Design Report 5%; *Detailed Design Report 5%	15% Progress: *Preliminary Design Report 5%; *Detailed Design Report 5%	0	15% progress in the Construction of Tweefontein E Bus Route, Ward 15 *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	Improved road infrastructure
DTS206	To provide household with basic services including water, adequate sanitation, adequate public	0.5	Construction of Pedestrian Bridges (Ward 11, 17, and 23)	% progress in the construction of pedestrian Bridges	0	65% progress in the construction of pedestrian Bridges by 30th June 2023	R 3 380 83 *MIG Business plan 5%; *Appointment of Detailed Design Report 5%	R 6.31 *MIG Business plan 5%; *Appointment of Detailed Design Report 5%	10% progress: *Preliminary Design Report 5%; *Detailed Design Report 5%	25% progress: *Preliminary Design Report 5%; *Appointment of Detailed Design Report 5%	0	65% progress: *Construction of bridges 20%, *Appointment of Contractor	Improved access roads infrastructure	Appointm ent letter; Terms of reference , Prelimin ary Design report, Detail design report

KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
			lighting and accessible road		*MIG Business plan 5%; *Appointment of Consultant 5% *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%, *Site Establishment 15%; *Construction of bridges 20%		Consultant 5%	*Term of Reference for Contractor 5%;	5%, *Site Establishment 15%;		*MIG Business plan 5%; *Appointment of Consultant 5% *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%, *Site Establishment 15%; *Construction of bridges 20%		Design report, MIG business plan, Monthly progress report	
DTS207	To provide household with basic services including water,	1	Rehabilitation of Roads	% Progress in the	0	65% progress in the rehabilitation	R 12 500 000	10% progress: *MIG Business	20% progress: *Preliminary Design	30% progress:	65% progress: *Relocation of	65% progress in the	Improved road and stormwater	Appointment letter; Terms of reference

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KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR		PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	R			
SDS006	To create a safe clean and healthy environment conducive for social development and recreation	1.	Upgrading of Kwaggafonte stadium (Ward 26) – Phase 1	% progress in the Upgrading of Kwaggafonte ein stadium (Ward 32)	20% progress in the Upgrading of Kwaggafonte stadium (Ward 26) by 30 <sup>th</sup> March 2023.	R 7 000 000	25% Progress: *Upgrading of Kwaggafonte in stadium (Ward 26) by 30 <sup>th</sup> March 2023.	0	55% Progress: *Appointment of Contractor 5%, *Site Establishment 15%; *Construction 10%	0	55% Progress: *Upgrading of Kwaggafonte ein stadium (Ward 26)	0	Improved recreational infrastructure	Monthly progress report, completion certificate	
DTS189	To ensure clean and effective financial governance and compliance	1	Municipal Infrastructure Grant (MIG) Budget Expenditure	% Progress of the Municipal Infrastructure Grant (MIG)	0	100% Progress of the Municipal Infrastructure Grant (MIG)	R141 661 000	25% Progress of the Municipal Infrastructure Grant (MIG)	50% Progress of the Municipal Infrastructure Grant (MIG)	75% Progress of the Municipal Infrastructure Grant (MIG)	100% Progress of the Municipal Infrastructure Grant (MIG)	100% Progress of the Municipal Infrastructure Grant (MIG)	Improved financial management	Monthly Expenditure Report	
<b>GRANT PERFORMANCE</b>															

KPA	PROJECT CODE	BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE	
		STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
		with legislative framework		Budget Expenditure		by 30 <sup>th</sup> June 2023		Budget Expenditure	Budget Expenditure	Budget Expenditure	Budget Expenditure		
DTS190	To ensure clean and effective financial governance and compliance with legislative framework	1	Water Services Infrastructure Grant (WSIG) Budget Expenditure	% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	0	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	R 25 000 00	25% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	75%	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	Improved financial management	Monthly Expenditure Report
DTS191	To ensure clean and effective financial governance and compliance with legislative framework	1	Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	0	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure by 30 <sup>th</sup> June 2023	R 4 000 00	25% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	75%	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	Improved financial management	Monthly Expenditure Report

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DTS208	To ensure clean and effective financial governance and compliance with legislative framework	1	Integrated National Electrification Programme (INEP) Budget Expenditure	% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	0	100% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	R 12 000 00	25% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	50% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	75% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	100% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	100% Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure by 30 <sup>th</sup> June 2023	Improved financial management

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**KPA: BASIC SERVICE DELIVERY**

KPA	BASIC SERVICE DELIVERY						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE		
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
LED001	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Expanded Public Works Programme	Number of FTEs and work opportunities created through the Expanded Public Works Programme	462 FTEs (409 work opportunities created)	374 FTEs (331 work opportunities created in Environment, Culture and Infrastructure by 30 <sup>th</sup> June 2023)	R 3,735,000	374 FTEs (331 work opportunities created in Environment, Culture and Infrastructure)	0	0	0	374 FTEs (331 work opportunities created in Environment, Culture and Infrastructure)	Alleviate poverty and improve service delivery	Appointment letters/ contracts of employment	
SDS003	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Refuse Removal Thembisa Areas	Number of Households with access to refuse removal monthly	86 198 Households with access to refuse removal monthly	In house	92 463 Households with access to refuse removal monthly	92 463 Households with access to refuse removal monthly	92 463 Households with access to refuse removal monthly	92 463 Households with access to refuse removal monthly	92 463 Households with access to refuse removal monthly	Improve service delivery	Monthly reports, Control sheets and GIS Data	Monthly reports	
SDS017	To create a safe, clean and healthy environment conducive for social development	0.5	Municipal Security Services reports	Number of quarterly status reports on Municipal security submitted to the Municipal Manager	3 quarterly status reports on Municipal security submitted to the Municipal Manager	R 31 694 447	1 quarterly status report on Municipal security submitted to the Municipal Manager	1 quarterly status report on Municipal security submitted to the Municipal Manager	1 quarterly status report on Municipal security submitted to the Municipal Manager	1 quarterly status report on Municipal security submitted to the Municipal Manager	1 quarterly status report on Municipal security submitted to the Municipal Manager	To monitor and manage security safety	Quarterly status reports	L-SH-JP	H-m-IC-S

KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
SDS018	and recreation	To create a safe, clean and healthy environment conducive for social development and recreation	Municipal Manager	Municipal Manager	by 30 <sup>th</sup> June 2023	In house	9 road blocks conducted	9 road blocks conducted	9 road blocks conducted	9 road blocks conducted	36 road blocks conducted	Effective and efficient law enforcement	Attendance registers and quarterly reports
SDS019	0.5	Conducting of Road Blocks	Number of road blocks conducted	38 road blocks conducted	36 road blocks conducted	30 <sup>th</sup> June 2023							
SDS020	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Conducting of Literacy Campaigns	Number of literacy campaigns conducted	1 literacy campaign conducted	2 literacy campaign conducted by 30 <sup>th</sup> June 2023	In house	1 literacy campaign conducted	0	1 literacy campaign conducted	0	2 literacy campaign conducted	Educated and well informed community
													Attendance registers and reports

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR R	OUTCOME INDICATOR R	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR R	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	Q1	Q2	Q3	Q4	
SDS021	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Conducting of HIV/AIDS campaigns and dialogues	Number of HIV/AIDS campaigns and dialogues conducted	8 HIV/AIDS campaign s and dialogues conducted	8 HIV/AIDS campaigns and dialogues conducted by 30 <sup>th</sup> June 2023	In house	2 HIV/AIDS campaigns and dialogues conducted	2 HIV/AIDS campaigns and dialogues conducted	2 HIV/AIDS campaigns and dialogues conducted	8 HIV/AIDS campaigns and dialogues conducted	Improved wellbeing of community	Attendance registers and reports
SDS022	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Conducting of awareness campaigns and events for women, elderly, people with disabilities and children	Number of awareness campaigns and events for women, elderly, people with disabilities and children	12 awareness campaign s and events for women, elderly, people with disabilities and children	8 awareness campaigns and events for women, elderly, people with disabilities and children conducted by 30 <sup>th</sup> June 2023	In house	2 awareness campaigns and events for women, elderly, people with disabilities and children	2 awareness campaigns and events for women, elderly, people with disabilities and children	2 awareness campaigns and events for women, elderly, people with disabilities and children	8 awareness campaigns and events for women, elderly, people with disabilities and children	Improved wellbeing of community	Attendance registers and reports
SDS028	To create a safe, clean and healthy environment conducive for social development	0.5	Acquisition of machinery and equipment	Number of machinery and equipment to be procured	0	1 machinery and equipment to be procured	R200 000	0	0	0	1 machinery and equipment to be procured	Effective and efficient law enforcement	Invoice

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR R	OUTCOME INDICATOR R	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	KEY NAME/DESCRIPTION	PERFORMANCE INDICATOR	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
				(Prolaser4 )			by 30 <sup>th</sup> June 2023						
SDS029	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Identifying, gazetting, renaming and signage installation for villages/townships, features including street names	Number of villages/townships identified, renamed, and signage installed including street names	0	8 villages/townships identified, renamed, and signage installed including street names by 30 <sup>th</sup> June 2023	In house	2 villages/townships identified, renamed, and signage installed including street names	2	2 villages/townships identified, renamed, and signage installed including street names	8 villages/townships identified, renamed, and signage installed including street names	Improved safety of the community	Gazette and renamed, and signage installed lists
SDS030	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Conducting arts, culture campaigns, festivals events and or activities	Number of arts, culture campaigns, festivals events and or activities	0	2 arts, culture campaigns, festivals events and or activities conducted by 30 <sup>th</sup> June 2023	In house	1 arts, culture campaigns, festivals events and or activities conducted	0	0	1 arts, culture campaigns, festivals events and or activities conducted	2 arts, culture campaigns, festivals events and or activities conducted	Attendance registers and reports
SDS031	To create a safe, clean and healthy environment conducive for social	0.5	Conducting sport and recreation campaigns, events and	Number of sport and recreation campaigns,	0	2 sport and recreation campaigns, events and or activities conducted	In house	1 sport and recreation campaigns, events and	0	1 sport and recreation campaigns, events and	0	2 sport and recreation campaigns, events and	Attendance registers and reports

KPA	BASIC SERVICE DELIVERY				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR R	PORTFOLIO OF EVIDENCE		
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	Q1	Q2	Q3	Q4	
SDS032	To create a safe, clean and healthy environment conducive for social development and recreation	development and recreation	or activities.	events and or activities	or activities.	by 30 <sup>th</sup> June 2023		or activities.	or activities.	or activities.	or activities.	community cohesion.	
SDS033	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Disaster management	Number of disaster activities, incidents reported and attended.	0	24 disaster activities, incidents reported and attended by 30 <sup>th</sup> June 2023	In house	6 disaster activities, incidents reported and attended.	6 disaster activities, incidents reported and attended.	6 disaster activities, incidents reported and attended.	24 disaster activities, incidents reported and attended.	Improved safety of the community	Disaster response summary report and/ disaster response form
SDS034	To create a safe, clean and healthy environment conducive for social development and recreation	0.5	Fencing of Phola Park Community Hall	Number of Community Halls fenced	0	Community Hall fenced by July 2023	R 500 000	0	0	1	Community Hall fenced	Improved service delivery	Progress report and completion certificate

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KPA	BASIC SERVICE DELIVERY					QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR R	PORTFOLIO OF EVIDENCE			
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR R	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	Q1	Q2	Q3	Q4			
		and recreation					all Buildings by July 2023						all Buildings		

**KPA: MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT**

KPA	PROJECT CODE	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR R	OUTCOME INDICATOR E	PORTFOLIO OF EVIDENCE
		WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4					
DCS002	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Development and approval of job descriptions for new employees	Percentage of employees with signed job description	100% employees with signed job description	100% employees with signed job description by 30th June 2023	In house	0	100% employees with signed job description	0	0	100% employees with signed job description	100% employees with signed job description	Improved organizational efficiency.	Signed job descriptions.	
DCS004	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Signing of Annual performance agreements by Municipal staff	Percentage of employees at Level 3 with signed annual performance agreements	100% of employees with signed annual performance agreements by 30th June 2023	100% of employees at Level 3 with signed annual performance agreements by 30th June 2023	In house	0	0	0	0	100% of employees at Level 3 with signed annual performance agreements	100% of employees at Level 3 with signed annual performance agreements	Improved organizational performance agreements	Signed performance agreements	
DCS005	To improve organizational efficiency and promote a culture of professional conduct in	0.5	Filling of vacant positions	Number of vacant positions filled	2 vacant positions filled	50 vacant positions filled by 30th June 2023	In house	02 vacant positions filled	0	19 vacant positions filled	29 Vacant positions filled	50 vacant positions filled	50 vacant positions filled	Improved service delivery	Appointment letters.	

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT							OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023			
PROJE	CT	CODE	order to render quality services.							
DCS006	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Development and approval of Works Skills Plan to LGSETA	Number of work skills plans developed and submitted to LGSETA	1 work skills plans developed and submitted to LGSETA by 30 <sup>th</sup> April 2023	In house	0	0	1 work skills plans developed and submitted to LGSETA by 30 <sup>th</sup> April 2023	Capacity of employee s
DCS007	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Operational revenue: Skills Development Levy Fund	Number of employees trained as part of the work skills plan	208 employees trained as part of the work skills plan by 30 <sup>th</sup> June 2023	R 2 335 560	0	72 employees trained as part of the work skills plan	68 employees trained as part of the work skills plan	Capacity of employee s
DCS008	To improve organizational efficiency and promote	0.5	Implementation of Municipal budget	Percentage of Municipal budget	1% of Municipal budget actually	In house	0%	0.42% of Municipal budget actually	0.29% of Municipal budget actually	Capacity of employee s

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHING	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE E
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	Q1	Q2	Q3	Q4		
		a culture of professional conduct in order to render quality services.	work skills plan	actually spent on implementing workplace skills plan	spent on implementing workplace skills plan by 30 <sup>th</sup> June 2023			spent on implementing workplace skills plan		spent on implementing workplace skills plan		spent on implementing workplace skills plan	spent on implementing workplace skills plan	employee s
DCS009	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Implementation of Employment Equity Plan	Percentage of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets by 30 <sup>th</sup> June 2023	In house	100% of vacancies filled in line with employment equity targets by 30 <sup>th</sup> June 2023	4% of vacancies filled in line with employment equity targets	0	38% of vacancies filled in line with employment equity targets	58% vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets	Improve workforce diversity	Recruitment report
DCS010	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Submission of Employment Equity Reports to Dept. of Labour	Number of EER submitted to Dept. of Labour	1 EER submitted to Dept. of Labour by the 15 <sup>th</sup> of January 2023	In house	1 EER submitted to Dept. of Labour by the 15 <sup>th</sup> of January 2023	0	0	1 EER submitted to Dept. of Labour by the 15 <sup>th</sup> of January 2023	0	1 EER submitted to Dept. of Labour by the 15 <sup>th</sup> of January 2023	Diversity workforce	Proof of submission

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT							QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR		OUTCOME INDICATOR		PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	R	E	OR	
DCS011	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Submission of Litigation reports to Municipal Manager	Number of litigation reports submitted to Municipal Manager	4 litigation reports submitted to Municipal Manager by 30 <sup>th</sup> June 2023	R 1 784 004	1 litigation reports submitted to Municipal Manager	4	Resolved cases	4	Litigation reports					
DCS012	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Approval of Human Resource policies by Council	Number of Human Resource policies approved by Council	24 Human Resource policies approved by Council by 30 <sup>th</sup> June 2023	In house	0	0	0	0	0	27	Human Resource policies approved by Council (education training and development and attendance)	27	Council resolution	

KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT								OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE E
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE E	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	QUARTERLY PERFORMANCE TARGET AND BUDGET Q1 Q2 Q3 Q4			

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KPA	PROJECT CODE	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE E
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR R	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	Q1	Q2	Q3	Q4		
DCS013	To improve organizational efficiency and promote a culture of professional conduct in order to render	0.5	Issuing of Audit reports on OHS inspection	Number of Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection by 30 <sup>th</sup> June 2023	In house	0	1 Audit reports issued on OHS inspection	0	1 Audit reports issued on OHS inspection	0	1 Audit reports issued on OHS inspection by 30 <sup>th</sup> June 2023	Insured employees	Inspection reports

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										OUTPUT INDICATOR R	OUTCOME INDICATOR E	PORTFOLIO OF EVIDENCE E		
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE E 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)		QUARTERLY PERFORMANCE TARGET AND BUDGET					
								Q1	Q2	Q3	Q4				
				quality services.											
DCS014	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Conducting Occupational Health and Safety committee meetings	Number of OHS committee meetings conducted	4 OHS committee meetings conducted by 30 <sup>th</sup> June 2023	In house	1 OHS committee meetings conducted	1 OHS committee meetings conducted	1 OHS committee meetings conducted	1 OHS committee meetings conducted	1 OHS committee meetings conducted	Safe employees in a workplace	Attendance register, minutes		
DCS016	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Conducting induction for new and old employees	Number of inductions conducted for old and new employees	2 inductions conducted for old and new employees by 30 <sup>th</sup> June 2023	In house	1 inductions conducted for old and new employees	0	1 inductions conducted for old and new employees	0	2 inductions conducted for old and new employees	Improved organisational discipline	Attendance register		
DCS017	To improve organizational efficiency and promote a culture of professional	0.5	Sitting of the Local Labour Forum meetings	Number of LLF meetings conducted	6 LLF meetings conducted by 30 <sup>th</sup> June 2023	In house	1 LLF meetings conducted	2 LLF meetings conducted	2 LLF meetings conducted	2 LLF meetings conducted	6 LLF meetings conducted	Improved working relations	Attendance register		

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT						OUTPUT INDICATOR R	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE E			
				QUARTERLY PERFORMANCE TARGET AND BUDGET			ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)								
				Q1	Q2	Q3	Q4								
		conduct in order to render quality services.													
DCS031	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Implementation of Biometric clocking system	Number of reports on the implementation of Biometric clocking systems by 30 <sup>th</sup> June 2023	0	1 reports on the implementation of Biometric clocking systems by 30 <sup>th</sup> June 2023	In house	1 reports on the implementation of Biometric clocking systems	1 reports on the implementation of Biometric clocking systems	1 reports on the implementation of Biometric clocking systems	4 reports on the implementation of Biometric clocking systems	Effective monitoring of access control and staff attendance.			
MM013	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Sitting of Council meetings	Number of ordinary council meetings conducted	6 Ordinary and 6 special council meetings conducted	6 Ordinary council meetings conducted by 30 <sup>th</sup> June 2023	In house	2 Ordinary council meetings conducted	1 Ordinary council meetings conducted	1 Ordinary council meetings conducted	6 Ordinary council meetings conducted	Implementation of resolution s			
MM014	To deepen democracy and promote active community	0.5	Sitting of Mayoral Committee meetings	Number of Mayoral committee	11 Ordinary and 1 special Mayoral	11 Mayoral committee meeting conducted	In house	3 Mayoral committee meeting conducted	3 Mayoral committee meeting conducted	3 Mayoral committee meeting conducted	11 Mayoral committee meeting conducted	Implementation of resolution s			

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## KPA: LOCAL ECONOMIC DEVELOPMENT

KPA	LOCAL ECONOMIC DEVELOPMENT					REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY BUDGET Q1	PERFORMANCE TARGET Q2	PERFORMANCE TARGET Q3	PERFORMANCE TARGET Q4	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022									
LED002	To create a conducive environment for economic development, investment attraction and job creation	0.5	Facilitation of the Community Works Programme	Number of jobs created through the Community Works Programme by 30 <sup>th</sup> June 2023	0	1200 jobs created through the Community Works Programme by 30 <sup>th</sup> June 2023	In house	0	0	0	1200 jobs created through the Community Works Programme	1200 jobs created through the Community Works Programme	Poverty alleviation	MIS Report
LED003	To create a conducive environment for economic development, investment attraction and job creation	0.5	Conduct LED Forum Meetings	Number of LED Forum meetings conducted	4	4 LED forum meetings conducted by 30 <sup>th</sup> June 2023	In house	1 LED forum meetings conducted	4 LED forum meetings conducted	Community participation in economic development	Minutes and attendance register			
LED004	To create a conducive environment for economic development, investment attraction and job creation	0.5	Submit LED Forum reports to the Executive Mayoral Committee	Number of LED Forum reports submitted to the Executive Mayoral Committee	2	2 LED Forum reports submitted to the Executive Mayoral Committee by 30 <sup>th</sup> June 2023	In house	0	0	0	1 LED Forum reports submitted to the Executive Mayoral Committee	2 LED Forum reports submitted to the Executive Mayoral Committee	Community participation in economic development	Reports submitted to the Mayoral Committee

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KPA	LOCAL ECONOMIC DEVELOPMENT							QUARTERLY BUDGET	TARGET AND OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)				
LED005	To create a conducive environment for economic development, investment attraction and job creation	0.5	Conduct LED Outreach meetings on Mass Economic Opportunities	Number of LED outreach meetings conducted	2 LED outreach meetings conducted	2 LED Outreach meetings conducted by 30 <sup>th</sup> June 2023	In house	1 LED Outreach meeting conducted	0	1 LED Outreach meeting conducted	2 LED Outreaches conducted
LED006	To create a conducive environment for economic development, investment attraction and job creation	0.5	Engagement of stakeholders on Moloto road development	Number of stakeholders engagement meetings held for Moloto Road development	2 Stakeholders engagement meetings held for Moloto Road development	2 Stakeholders engagement meetings held for Moloto Road development by 30 <sup>th</sup> June 2023	In house	1 Stakeholders engagement meetings held for Moloto Road development	0	1 Stakeholders engagement meetings held for Moloto Road development	2 Stakeholders engagement meetings held for Moloto Road development
LED007	To create a conducive environment for economic development, investment attraction and job creation	0.5	Conduct reference committee meetings for Community Works Programme	Number of reference committee meetings for CWP	4 Local Reference Committee meetings held on CWP	Reference Committee meetings held on CWP by 30 <sup>th</sup> June 2023	In house	1 Local Reference Committee meetings held on CWP	1 Local Reference Committee meetings held on CWP	1 Local Reference Committee meetings held on CWP	4 Local Reference Committee meetings held on CWP

KPA	PROJECT CODE	LOCAL ECONOMIC DEVELOPMENT		KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY BUDGET			PERFORMANCE TARGET AND OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
		WEIGHTING	PROJECT NAME/DESCRIPTION					Q1	Q2	Q3	Q4		
LED008	To create a conducive environment for economic development, investment attraction and job creation	0.5	Development and approval of Municipal Investment Strategy	Number of Municipal Investment Strategies developed and approved by council	1 Municipal Investment Strategy developed and approved	In house	0	0	0	0	1 Municipal Investment Strategy developed and approved	1 Municipal Investment Strategy developed and approved	Attraction of Investors and the growth of economy in THLM
LED011	To create a conducive environment for economic development, investment attraction and job creation	0.5	Consultation and support meetings for lucrative investors	Number of meetings held to engage and support lucrative investors	2 Meetings held to engage and support lucrative investors	In house	1 Meetings held to engage and support lucrative investors	0	1 Meetings held to engage and support lucrative investors	0	1 Meetings held to engage and support lucrative investors	2 Meetings held to engage and support lucrative investors	New business development
LED013	To create a conducive environment for economic development, investment attraction and job creation	0.5	Training and support for SMME's and Cooperatives	Number of SMME's and cooperatives trained and supported	40 SMME's and Cooperatives trained and supported	In house	10 SMMEs and Cooperatives trained and supported	10 SMMEs and Cooperatives trained and supported	10 SMMEs and Cooperatives trained and supported	10 SMMEs and Cooperatives trained and supported	10 SMMEs and Cooperatives trained and supported	40 SMMEs and Cooperatives trained and supported	Create sustainable businesses
LED014	To create a conducive environment for economic	0.5	Conduct cooperative	Number of cooperative projects	4 cooperative projects	In house	1 Cooperative projects	1 Cooperative projects	1 Cooperative projects	1 Cooperative projects	1 Cooperative projects	4 Cooperative projects	Participation of community in

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KPA	LOCAL ECONOMIC DEVELOPMENT						ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY BUDGET	PERFORMANCE TARGET	AND OUTCOMES INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE						
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023												
LED015	To create a conducive environment for economic development, investment attraction and job creation	e project meetings	meetings conduct	meetings conducted	projects meetings conducted by 30 <sup>th</sup> June 2023			meetings conducted	meetings conducted	meetings conducted	economy development	attendance register						
LED016	To create a conducive environment for economic development, investment attraction and job creation	0.5	Registration of SMME's and Cooperatives on Municipal data base	Number of SMME's and Cooperatives registered on Municipal data base	20 SMME's and Cooperatives registered on Municipal data base by 30 <sup>th</sup> June 2023	In house	5 SMME's and Cooperatives registered on Municipal data base	5 SMME's and Cooperatives registered on Municipal data base	5 SMME's and Cooperatives registered on Municipal data base	20 SMME's and Cooperatives registered on Municipal data base	Create sustainable businesses	Data log						
LED034	To create a conducive environment for economic development, investment	0.5	Identify and support rural smallholder farmers and community gardens	Number of rural smallholder farmers and community gardens identified	20 rural smallholder farmers and community gardens identified by 30 <sup>th</sup> June 2023	In house	5 rural smallholder farmers and community gardens identified	5 rural smallholder farmers and community gardens identified	5 rural smallholder farmers and community gardens identified	20 rural smallholder farmers and community gardens identified	Contribution to sustainable livelihood	Site visit reports and attendance register						

KPA	LOCAL ECONOMIC DEVELOPMENT					ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY BUDGET	REVISED ANNUAL TARGET 2022/2023	BASELINE 2021/2022	KEY PERFORMANCE INDICATOR	PROJECT NAME/DESCRIPTION	WEIGHTING	STRATEGIC OBJECTIVE	WEIGHTING	PORTFOLIO OF EVIDENCE	
	Q1	Q2	Q3	Q4	OUTPUT INDICATOR											
LED035	attraction and job creation	processed and issued	processed and issued by 30 <sup>th</sup> June 2023													
LED037	To create a conducive environment for economic development, investment attraction and job creation	Inspection of businesses	Number of Businesses inspection conducted	48 Business inspections conducted by 30 <sup>th</sup> June 2023	In house	12 Business inspection conducted	12 Business inspection conducted	12 Business inspection conducted	12 Business inspection conducted	12 Business inspection conducted	48 Business inspection conducted	Regulated business	Inspection register			

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**KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
			WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	Q1	Q2	Q3	Q4			
DBT001	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Approve annual budget that are compliant with the MFMA and treasury standards	Number of annual budgets approved in line with MFMA and treasury standards	1 annual budgets approved in line with MFMA and treasury standards by 31 <sup>st</sup> May 2023	In house	0	0	0	0	1 annual budgets approved in line with MFMA and treasury standards by 31 <sup>st</sup> May 2023	1 annual budgets approved in line with MFMA and treasury standards by 31 <sup>st</sup> May 2023	Improve service delivery	Council resolution
DBT002	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Budget adjustment in line with MFMA and treasury standards	Number of budgets adjusted in line with MFMA and treasury standards	1 budget adjusted in line with MFMA and treasury standards by 28 <sup>th</sup> February 2022	In house	0	0	0	1 budget adjusted in line with MFMA and treasury standards by 28 <sup>th</sup> February 2023	0	1 budget adjusted in line with MFMA and treasury standards by 28 <sup>th</sup> February 2023	Improve service delivery	Council resolution

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									OUTPUT INDICATOR R	OUTCOME INDICATOR Q	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				
										Q1	Q2	Q3	Q4
DBT003	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Development of Audit Action Plan	Number of audit action plan developed	Audit action plan developed by 28 <sup>th</sup> February 2022	In house	0	1 Audit action plan developed by 31 <sup>st</sup> December 2022	1 Audit action plan developed by 31 <sup>st</sup> December 2022	0	0	1 Audit action plan developed by 31 <sup>st</sup> December 2022	Addressed queries for a clean audit outcome
DBT005	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Revenue collection in line with the budgeted financial performance	Amount revenue collected excluding grants	100% Revenue collected excluding grants by 30 <sup>th</sup> June 2022 (R 300 355 000)	In house	R 75 088 750	R 75 088 750	R 75 088 750	25%	25%	25%	Achieve acceptable collection level of all amounts billed
				100% Property Rates collected (R 58 457 000)		In house	R 14 614 250	R 14 614 250	R 14 614 250				Achieve acceptable collection level of all amounts billed

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
					100% Service charges collected (R 131 605 000)	In house	R 32 901	R 32 901	R 32 901	250	250	250	Decreasing doubtful debts	Achieve acceptable collection level of all amounts billed	Section 71 Monthly reports
					100% Investment Revenue collected (R 8 191 000)	In house	R 2 047 750	R 2 047 750	R 2 047 750	750	750	750	Decreasing doubtful debts	Achieve acceptable collection level of all amounts billed	Section 71 Monthly reports
					100% Other own Revenue collected (R 102 102 000)	In house	R 25 525 500	R 25 525 500	R 25 525 500	500	500	500	Decreasing doubtful debts	Achieve acceptable collection level of all amounts billed	Section 71 Monthly reports
0.5					100% Transfers collected (R 530 245 000)	In house	R 220 935 447	R 176 748 333	R 132 561 250	0	33% Transfers collected	25% Transfers collected	Decreasing doubtful debts	Achieve acceptable collection level of all amounts billed	Section 71 Monthly reports

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT						QUARTERLY PERFORMANCE TARGET AND BUDGET	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE		
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
DBT006	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Revenue enhancement outreach meetings	Number of outreach meeting conducted	0	2 Outreach meetings conducted by 30 <sup>th</sup> June 2023	In house	0	1 Outreach meetings conducted	0	1 Outreach meetings conducted	Attendance register and reports
DBT007	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Development of Data cleansing action plan	Number of data action plans developed	1	data action plan developed by 30 <sup>th</sup> June 2023	In house	1 data action plan developed	0	0	0	Achieve clean audit
DBT008	To improve the financial status of the Municipality through prudent	0.5	Implementation of data cleansing process	Number of reports submitted to the Municipal	3 quarterly reports submitted to the Municipal	4 quarterly reports submitted to the Municipal	In house	1 quarterly reports submitted to the Municipal	1 quarterly reports submitted to the Municipal	1 quarterly reports submitted to the Municipal	4 quarterly reports submitted to the Municipal	Data cleansing action plan

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT						ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATO R	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023				
DBT009	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Registration of Indigents	Number of indigents registered on the indigent register	330 indigents registered on the indigent register	Manager on data cleansing	Manager on data cleansing by 30 <sup>th</sup> June 2023	In house	150 indigents registered on the indigent	150 indigents registered on the indigent	Indigent register
DBT010	To improve the financial status of the Municipality through prudent budget planning, stringent financial management	0.5	Provision of services to indigent households	Percentage of households earning less than R1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services	Manager on data cleansing	Manager on data cleansing by 30 <sup>th</sup> June 2023	In house	100% of households earning less than R1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services	Indigent register

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT						ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	Q1	Q2	Q3	Q4	
DBT011	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Fixed Asset Register compliance with GRAP	Number of action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP standards by 30 <sup>th</sup> June 2023	In house	1 action plan developed in line with FAR compliance with GRAP standards by 30 <sup>th</sup> June 2023	0	0	0	0	1 action plan developed in line with FAR compliance with GRAP standards
DBT012	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Conduct asset verification and reconciliation	Number of asset verifications and reconciliations conducted	2 asset verification and reconciliation conducted by 30 <sup>th</sup> June 2023	In house	0	1 asset verification and reconciliation conducted	0	1 asset verification and reconciliation conducted	2 asset verification and reconciliation conducted	Updated assets register

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DBT013	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Updating of the Fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2023	R 6 291 408	Daily update of the Fixed Asset Register	Updated asset register	Assets register				
DBT014	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of Section 71 monthly budget statements	Number of section 71 monthly statements submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury	Section 71 monthly statements submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury	In house	12 Section 71 monthly statements submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury by 30th June 2023	3 Section 71 monthly statement	12 Section 71 monthly statements submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury	Proof of submission and reports				

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT			ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET			OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022		REVISED ANNUAL TARGET 2022/2023	Q1	Q2	Q3	Q4		
DBT015	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of Supply Chain Management reports to Council	Number of Supply Chain Management reports submitted to Council	3 Supply chain management reports submitted to Council by 30th June 2023	In house	4 Supply chain management reports submitted to Council	1 Supply chain management reports submitted to Council	1 Supply chain management reports submitted to Council	1 Supply chain management reports submitted to Council	1 Supply chain management reports submitted to Council	4 Supply chain management reports submitted to Council	Improve service delivery	Council resolution
DBT016	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission budget statements to council	Number of budget statements submitted to council within 30 days after the end of a quarter	3 Budget statements submitted to council within 30 days after the end of a quarter by 30th June 2023	In house	4 Budget statements submitted to council within 30 days after the end of a quarter	1 Budget statement submitted to council within 30 days after the end of a quarter	1 Budget statement submitted to council within 30 days after the end of a quarter	1 Budget statement submitted to council within 30 days after the end of a quarter	1 Budget statement submitted to council within 30 days after the end of a quarter	4 Budget statements submitted to council within 30 days after the end of a quarter	Improve services delivery	Council resolution

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DBT017	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of bank reconciliation to the Municipal Manager	Number of Bank reconciliations submitted to the Municipal Manager within 10 days after the end of the month	9 Bank reconciliation submitted to the Municipal Manager by 30th June 2023	12 Bank reconciliation submitted to the Municipal Manager by 30th June 2023	In house	3 Bank reconciliation submitted to the Municipal Manager	3 Bank reconciliation submitted to the Municipal Manager	3 Bank reconciliation submitted to the Municipal Manager	3 Bank reconciliation submitted to the Municipal Manager	12 Bank reconciliation submitted to the Municipal Manager	Improve services delivery	12 Bank reconciliation and proof of submission
DBT018	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Compilation and submission of Annual Financial Statements to the Auditor General	Number of Annual Financial Statements compiled and submitted to the Auditor General	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st August 2022	R 4 000 000	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st August 2022	0	0	0	0	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st August 2022	Proof of submission	Proof of submission
DBT019	To improve the financial status of the Municipality through prudent	0.5	Conduct stock taking and	Number of stock taking and reconciliation	2 stock taking and reconciliation conducted	In house	0	1 stock taking and reconciliation	0	1 stock taking and reconciliation	1 stock taking and reconciliation	2 stock taking and reconciliation	Improve services delivery	2 Stock take reports

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT							QUARTERLY PERFORMANCE TARGET AND BUDGET	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023				
DBT020	budget planning, stringent financial management and improved revenue collection	1.0	Reconciliation	On conducted	On conducted	by 30 <sup>th</sup> June 2023	In house	100% of the valuation roll implemented on a monthly basis by 30 <sup>th</sup> June 2023	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis	Achieve clean audit
DBT021	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Implementation of valuation roll	Percentage implementation of valuation roll	100% of the valuation roll implemented on a monthly basis	In house	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis	Valuation report
DBT022	To improve the financial status of the Municipality through prudent budget planning, stringent financial management	0.5	Submission of goods and services through formal return quotations reports	Number of goods and services through formal return quotations reports	4 Goods and services through formal return quotations reports submitted to	In house	1 Goods and services through formal return quotations reports	1 Goods and services through formal return quotations reports	1 Goods and services through formal return quotations reports	4 Goods and services through formal return quotations reports	Council resolution

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATO R	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATO R)	Q1	Q2	Q3	Q4			
		and improved revenue collection		reports to Council (R1-R200 000)	submitted to Council	submitted to Council	Council by 30th June 2023		s reports submitted to Council	submitted to Council					
DBT023	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of goods and services procured through a competitive bidding processes reports to Council (R201 000 above)	Number of goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above)	3 Goods and services	4 Goods and services	In house	1 Goods and services	1 Goods and services	1 Goods and services	1 Goods and services	4 Goods and services	Improve service delivery	Council resolution	
DBT024	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	0.5	Submission of goods and services procured through deviation process reports to Council	Number of goods and services procured through deviation process reports to Council	3 Goods and services	4 Goods and services	In house	1 Goods and services	1 Goods and services	1 Goods and services	1 Goods and services	4 Goods and services	Improve service delivery	Council resolution	

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT						ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET	Q1	Q2	Q3	Q4	OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022										
DBT025	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of irregular expenditure reports to Council	(R0-R200 000)	Number of irregular expenditure reports submitted to Council	3 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council by 30th June 2023	In house	1 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council	Improve service delivery				
DBT026	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of Contracts Management reports to Council		Number of Contracts Management reports submitted to Council	3 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council by 30th June 2023	In house	1 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council	Improve service delivery				

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
DBT027	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of section 66 monthly reports to Council	Number of monthly section 66 reports submitted to Council	9 Section 66 monthly reports submitted to Council	12 Section 66 monthly reports submitted to Council by 30th June 2023	In house	3 Section 66 monthly reports submitted to Council	3 Section 66 monthly reports submitted to Council	3 Section 66 monthly reports submitted to Council	3 Section 66 monthly reports submitted to Council	12 Section 66 monthly reports submitted to Council	Improve service delivery	Council resolution
DBT028	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Submission of creditors register and creditors analysis monthly to the Municipal Manager	Number of creditors register and creditors analysis monthly reports submitted to Council	9 creditors register and creditors analysis monthly reports submitted to Council	12 creditors register and creditors analysis monthly reports by 30th June 2023	In house	3 creditors register and creditors analysis monthly reports submitted to Council	3 creditors register and creditors analysis monthly reports submitted to Council	3 creditors register and creditors analysis monthly reports submitted to Council	3 creditors register and creditors analysis monthly reports submitted to Council	12 creditors register and creditors analysis monthly reports submitted to Council	Improve service delivery	12 creditors register and creditors analysis monthly reports submitted to Council
DBT029	To improve the financial status of the Municipality through prudent	0.5	Submission of fruitless and wasteful expenditure	Number of fruitless and wasteful expenditure	3 fruitless and wasteful expenditure reports	4 fruitless and wasteful expenditure reports submitted to	In house	1 fruitless and wasteful expenditure reports	4 fruitless and wasteful expenditure reports	Improve service delivery	Council resolution			

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT							OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023				
							ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4
								submitted to Council	submitted to Council		
DBT030	budget planning, stringent financial management and improved revenue collection	0.5	reports to Council	reports to Council	submitted to Council	Council by 30th June 2023		submitted to Council	submitted to Council		
DBT031	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	0.5	Conduct inventory reconciliation	Number of inventory reconciliation conducted	1 Inventory reconciliation conducted	In house	2 Inventory reconciliation conducted by 30th June 2023	Inventory reconciliation conducted	0	Inventory reconciliation conducted	
										Inventory reconciliation on reports	
										Improve services delivery	
										Financial System closure report	

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT						ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	Q1	Q2	Q3	Q4			
<b>FLEET</b>														
DBT032	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Leasing of Municipal fleet	Number of Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease by 30th June 2023	R 5 400 104	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	Municipal fleet paid monthly on lease	Availability and reliability of Municipal fleet	Monthly statements
DBT033	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Development of operational plan for Municipal fleet	Number of operational plans developed for Municipal fleet	1 Operational plan developed for Municipal fleet by 30th June 2023	In house	1 Operational plans developed for Municipal fleet	0	0	0	0	1 Operational plans developed for Municipal fleet	Availability and reliable Municipal fleet	Operational plan
DBT034	To improve organizational efficiency and promote a culture of	0.5	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal	12 repairs and maintenance reports of Municipal	R 10 133 468	3 repairs and maintenance reports of Municipal	3 repairs and maintenance reports of Municipal	3 repairs and maintenance reports of Municipal	3 repairs and maintenance reports of Municipal	3 repairs and maintenance reports of Municipal	12 repairs and maintenance reports of Municipal	Availability and reliable Municipal fleet	Monthly reports

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATO R	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATO R)	Q1	Q2	Q3	Q4			
		professional conduct in order to render quality services.		fleet produced and submitted to the HOD	fleet produced and submitted to the HOD by 30 <sup>th</sup> June 2023	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	Municipal fleet produced and submitted to the HOD	fleet produced and submitted to the HOD	Avoidability and reliable Municipal fleet	Reports
DBT035	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30 <sup>th</sup> June 2023	R 10 787 240	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	3 reports produced and submitted to the HOD on the usage of fuel	Avoidability and reliable Municipal fleet	Reports
DBT036	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Licensing of Municipal Fleet	Number of vehicle licenses renewed	104 vehicle licenses renewed	R 1 433 792	110 vehicle licenses renewed	0	0	38 vehicle licenses renewed	148 vehicle licenses renewed	148 vehicle licenses renewed	148 vehicle licenses renewed	Availability and reliable Municipal fleet	License certificates

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**KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET	Q1	Q2	Q3	Q4			
<b>OFFICE OF THE SPEAKER</b>															
MM001	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting Mayoral Outreach meetings	Number of Mayoral Outreach Meetings conducted	0	24	Mayoral outreach meetings conducted by 30 <sup>th</sup> June 2023	In house	0	12	Mayoral outreach meetings conducted	0	12	Mayoral outreach meetings conducted	Attendance registers
MM002	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of Mayoral Outreach Report to the Mayor	Number of Mayoral Outreach reports submitted to the Mayor	0	2	Mayoral outreach reports submitted to the mayor by 30 <sup>th</sup> June 2023	In house	0	1	Mayoral outreach reports submitted to the mayor	0	1	Mayoral outreach reports submitted to the mayor	Reports
MM003	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting of Ward Committee meetings	Number of ward committee meetings conducted	128	384	ward committee meetings conducted by 30 <sup>th</sup> June 2023	In house	96	96	ward committee meetings conducted	96	96	ward committee meetings conducted	Attendance registers

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						QUARTERLY PERFORMANCE TARGET AND BUDGET						OUTPUT INDICATOR OR	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE			
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4						
MM004	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Workshops for councilors and ward committee members	Number of workshop conducted for councilors and ward committee members	0	2 workshops conducted for ward committee members and councilors by 30th June 2023	In house	0	1	workshop programmes conducted for ward committee members and councilors	0	1	workshop programmes conducted for ward committee members and councilors	2 workshop programmes conducted for ward committee members and councilors	Improve service delivery and promote accountability	Attendance register		
<b>COMMUNICATION</b>																		
MM005	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of Communication strategy	Number of Communication Strategies developed and approved	1	1 communication strategies developed and approved by 30th June 2023	In house	0	0	0	0	1 communication strategies developed and approved	1 communication strategies developed and approved	Effective communication	Council resolution			
MM006	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting media engagement sessions	Number of media engagement sessions conducted	1 media engagement sessions conducted	2 media engagement sessions conducted by 30th June 2023	In house	0	1	media engagement sessions conducted	0	1 media engagement sessions conducted	2 media engagement sessions conducted	Effective communication with the public	Attendance register			

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE		
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
MM007	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Issuing of media statements	Number of media statements issued	7 media statements issued	4 media statements issued by June 2023	In house	1 media statement issued	4 media statements issued	Media statements	Media statements			
MM008	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Updating of official social media accounts	Rate of update of Municipal social media accounts	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required by 30 <sup>th</sup> June 2023	In house	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required	Social media accounts reports	Social media accounts reports
MM010	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of report on the presidential hotline to the Municipal Manager	Number of reports on the presidential hotline submitted to the Municipal Manager	3 reports on the presidential hotline submitted to the Municipal Manager	In house	4 reports on the presidential hotline submitted to the Municipal Manager by 30 <sup>th</sup> June 2023	1 reports on the presidential hotline submitted to the Municipal Manager	1 reports on the presidential hotline submitted to the Municipal Manager	1 reports on the presidential hotline submitted to the Municipal Manager	1 reports on the presidential hotline submitted to the Municipal Manager	4 reports on the presidential hotline submitted to the Municipal Manager	Improved services delivery	4 Presidential hotline reports

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFO LIO OF EVIDEN CE
			WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUST ED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
MM011	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Issuing of External Newsletter	Rate of issuing of External Newsletter issued	1 Quarterly issuing of External Newsletters	2 Quarterly issuing of External Newsletters by 30 <sup>th</sup> June 2023	R 224 996	0	1	1	1	2	Quarterly External Newsletter issued.	Effective communication	External Newsletter
MM017	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of IDP Process Plan	Number of IDP process plans developed and approved by Council	1 IDP process plan developed and approved by Council	In house	1 IDP process plan developed and approved by Council by 31 <sup>st</sup> August 2022	0	0	0	0	1	1 IDP process plan developed and approved by Council by 31 <sup>st</sup> August 2022	Informed institution planning	Council resolution
MM018	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of the Integrated Development Plan	Number of IDPs reviewed and approved	0	In house	1 IDPs reviewed and approved by 30 <sup>th</sup> June 2023	0	0	0	0	1	1 IDPs reviewed and approved	Improved services delivery	Council resolution

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KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE		
				PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4				
MM019	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Holding of the Annual IDP/Budget Indaba	Number of IDP/Budget Indaba meetings conducted	0	1	IDP/Budget Indaba meetings conducted by 30 <sup>th</sup> June 2023	In house	0	0	0	1	IDP/Budget Indaba meetings conducted	Improved services delivery	Attendance register	
MM020	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting of the Strategic Planning Workshop	Number of strategic planning workshops conducted	1	Strategic planning workshops conducted	R 368 172	0	0	0	1	Strategic planning workshops conducted	1 Strategic planning workshops conducted	Improved services delivery	Attendance register and report	
MM021	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting of IDP/Budget steering committee meetings	Number of IDP/Budget steering committee meetings conducted	1	IDP/Budget steering committee meetings conducted.	2	In house	0	1	1	1	IDP/Budget steering committee meetings conducted	2 IDP/Budget steering committee meetings conducted	Improved service delivery	Attendance register and report
MM022	To deepen democracy and promote active community participation in	0.5	Submission of IDP to the MEC for Local Government	Number of IDP submitted to the MEC for Local Government	0	1 IDP submitted to the MEC for Local Government within 10	In house	0	0	0	1	1 IDP submitted to the MEC for Local Government	1 IDP submitted to the MEC for Local Government	Improved service delivery	Submission on letter	

KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
		the affairs of the institution			within 10 workings days after approval		workings days after approval by 30 <sup>th</sup> June 2023				nt within 10 workings days after approval	nt within 10 workings days after approval	
MM023	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting Community Consultative meetings on approved draft IDP/Budget	Number of Community Consultative meetings conducted on approved draft IDP/Budget	0	12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget by 30 <sup>th</sup> June 2023	In house	0	0	0	12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget	Improve service delivery	Attendance register
<b>PERFORMANCE MANAGEMENT SYSTEM</b>													
MM024	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Compilation and submission of the Annual Report to the office of the Auditor General	number of Annual Reports compiled and submitted to the office of the Auditor General	1 Annual Report	1 Annual Report compiled and submitted to the office of the Auditor General by 31 <sup>st</sup> August 2022	In house	1 Annual Report compiled and submitted to the office of the Auditor General	0	0	0	1 Annual Report compiled and submitted to the office of the Auditor General	Acknowledgement letter

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
MM025	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Tabling of Annual Report before Council	Number of Annual Reports tabled before council	1 Annual report tabled before council	1 Annual report tabled before council by 31 <sup>st</sup> January 2023	In house	0	0	1 Annual report tabled before council	1 Annual report tabled before council	Council resolution	Accurate and credible annual performance report
MM026	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and submission of Mid-year budget and performance assessment report	Number of Mid-year budget and performance assessments submitted to the Executive	1 Mid-year budget and performance assessment conducted and submitted to the Executive	In house	0	0	1 Mid-year budget and performance assessment conducted and submitted to the Executive	1 Mid-year budget and performance assessment conducted and submitted to the Executive	1 Mid-year budget and performance assessment conducted and submitted to the Executive	Acknowledgement of receipt	Improved performance delivery
MM027	To deepen democracy and promote active	0.5	Tabling of Mid-year budget and performance	Number of Mid-year budget and performance	1 Mid-year budget and Performance Assessment	In house	0	0	1 Mid-year budget and Performance	1 Mid-year budget and Performance	1 Mid-year budget and Performance	Council resolution	Improved performance delivery

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION			ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
		STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR		BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	Q1	Q2	Q3	Q4	
MM028	To deepen democracy and promote active community participation in the affairs of the institution	community participation in the affairs of the institution	assessment before Council	assessments tabled before Council	Assessment report tabled before Council	report tabled before Council by 31st January 2023	In house	0	0	0	0	ce Assessment report tabled before Council
MM029	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Review and approval of the PMS Policy Framework	Number of PMS Policy Framework reviewed and approved by Council	1 PMS Policy Framework reviewed and approved	1 PMS Policy Framework reviewed and approved by Council by 30th June 2023	In house	1	1	1	1	PMS Policy Framework reviewed and approved
MM030	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of performance report to the Executive Mayor	Number of performance reports submitted to the Executive Mayor	3 Performance report submitted to the Executive Mayor	Performance reports submitted to the Executive Mayor by 30th June 2023	In house	1	1	1	1	ce Performance report submitted to the Executive Mayor

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR QR	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
		the affairs of the institution	Executive Mayor	Mayor within 14 days after the approval of the budget for consideration		Mayor within 14 days after the approval of the budget for consideration by 30th June 2023						to the Executive Mayor within 14 days after the approval of the budget for consideration	to the Executive Mayor within 14 days after the approval of the budget for consideration	
MM031	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Approval of SDBIP by the Executive Mayor	Number of SDBIPs approved by the Executive Mayor within 28 days after the approval of the budget	0	1	2023/2024 SDBIPs approved by the Executive Mayor within 28 days after the approval of the budget by 30th June 2023	In house	0	0	0	1	2023/2024 SDBIPs approved by the Executive Mayor within 28 days after the approval of the budget	Approved SDBIP
MM032	To deepen democracy and promote active community participation in	0.5	Signing of Performance Agreements by Senior managers	Number of Senior Managers including Municipal Manager	5 Signed	5 Signed	5 Signed performance agreements for Senior Managers and 1	In house	5 Signed performance agreements for Senior Managers and 1	0	0	0	5 Signed performance agreements for Senior Managers and 1	Improved performance delivery

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
					with signed performance agreement	Municipal Manager	Municipal Manager by 31st July 2022		Managers and 1 Municipal Manager		Managers and 1 Municipal Manager		
MM033	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting performance assessments for Senior Managers	Number of performance assessments conducted for Senior Managers including Municipal Manager	3 performance assessments conducted for senior managers including Municipal Manager	4 performance assessments conducted for senior managers including Municipal Manager	In house	0	1 performance assessments conducted for senior managers including Municipal Manager	2 performance assessments conducted for senior managers including Municipal Manager	1 performance assessments conducted for senior managers including Municipal Manager	4 performance assessments conducted for senior managers including Municipal Manager	Improved performance service delivery
<b>INTERNAL AUDIT</b>													
MM034	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of Audit Plan to Audit committee for approval (3 year rolling and annual operational plan)	Number of Audit Plans submitted to the Audit committee for approval	1 Audit Plans submitted to the Audit committee for approval by 30th June 2023	In house	1 Audit Plans submitted to the Audit committee for approval	0	0	0	1 Internal audit reports	Audit Plans submitted to the Audit committee for approval	Audit Deliverance & assurance
MM035	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of internal audit reports	Number of internal audit reports submitted to	3 Internal audit reports submitted to	R 900 000	1 Internal audit reports	1 Internal audit reports	1 Internal audit reports	1 Internal audit reports	4 Internal audit reports	Effective and accountable	Quarterly audit reports

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
				active community participation in the affairs of the institution	to the Audit Committee	submitted to the Audit Committee	the Audit Committee	the Audit Committee by 30th June 2023		submitted to the Audit Committee	submitted to the Audit Committee	submitted to the Audit Committee	submitted to the Audit Committee	presented to the AC and AC minutes
MM036	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting of internal Audit charter workshops	Number of Internal Audit charter workshops conducted	1 Internal Audit charter workshops conducted	1 Internal Audit charter workshops conducted by 30th June 2023	In house	0	0	0	0	1 Internal Audit charter workshops conducted	Effective and accountable organization	Attendance registers and minutes
MM037	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Holding of Audit Committee meetings	Number of Audit Committee meetings held	4 Audit Committee meetings held	4 Audit Committee meetings held by 30th June 2023	NDM shared services	1 Audit Committee meetings held	4 Audit Committee meetings held	Effective and accountable organization	Attendance registers and minutes			
MM038	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of Audit Committee reports to Council	Number of Audit Committee reports submitted to Council	0	4 Audit Committee reports submitted to Council by 30th June 2023	In house	1 Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council	Effective and accountable organization	Council resolution			

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR QR	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE CE	
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
MM054	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Implementation of AGSA Management letter findings	Percentage on implementation of AGSA Management letter findings by 30 June 2023	0	100% Implementation of AGSA Management letter findings by 30 June 2023	In house	0	0	50% Implementation of AGSA Management letter findings	100% Implementation of AGSA Management letter findings	100% Implementation of AGSA Management letter findings	Effective and accountable organization	Action Plan progress report	
MM055	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Implementation of Internal Audit action plans/ recommendations	Percentage on implementation of Internal Audit action plans/ recommendations by 30 June 2023	0	100% Implementation of Internal Audit action plans/ recommendations by 30 June 2023	In house	0	0	50% Implementation of Internal Audit action plans/ recommendations	100% Implementation of Internal Audit action plans/ recommendations	100% Implementation of Internal Audit action plans/ recommendations	Effective and accountable organization	Quarterly follow-up report on IA Findings.	
<b>RISK MANAGEMENT</b>															
MM039	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of quarterly Risk Management reports to RMAFACC	Number of Risk Management reports submitted to RMAFACC	3	Risk Management reports submitted to RMAFACC	4	Risk Management reports submitted to RMAFACC by 30th June 2023	In house	1	Risk Management reports submitted to RMAFACC	1	Risk Management reports submitted to RMAFACC	1	Risk Management reports submitted to RMAFACC

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR OR	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE	
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
MM040	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Submission of compliance reports to RMAFACC	Number of compliance reports submitted to RMAFACC	3 Compliance reports submitted to RMAFACC	4 Compliance reports submitted to RMAFACC by 30 <sup>th</sup> June 2023	In house	1 Compliance reports submitted to RMAFACC C	4 Compliance reports submitted to RMAFACC C	Clean Audit	Agenda and Compliance Report			
MM041	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of Strategic Risk Register	Number of Strategic Risk Register developed and approved by Council	0	1 Strategic Risk Register developed and adopted by Council	In house	0	0	0	0	1 Strategic Risk Register developed and adopted by Council	Effective and efficient risk register	Council resolution
MM042	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Conducting of Risk Management Committee meetings	Number of Risk Management Committee meetings conducted	3 Risk management committee meetings conducted	4 Risk management committee meetings conducted by 30 <sup>th</sup> June 2023	NDM shared services	1 Risk management committee meetings conducted	4 Risk management committee meetings conducted	Effective risk management	Attendance registers, minutes			
MM043	To deepen democracy and promote active	0.5	Anti-fraud and	Number of anti-fraud and corruption awareness	2 Anti-fraud and corruption awareness	2 Anti-fraud and corruption awareness	In house	1 Anti-fraud and corruption awareness	0	1 Anti-fraud and corruption awareness	0	2 Anti-fraud and corruption awareness	Prevention of fraud	Attendance Register s/Promot

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
MM047	To deepen democracy and promote active community participation in the affairs of the institution	0.5	community participation in the affairs of the institution	corruption campaign	awareness campaign conducted	campaign conducted	campaign conducted by 30 <sup>th</sup> June 2023	\$ campaign conducted	\$ campaign conducted	\$ campaign conducted	\$ campaign conducted	\$ campaign conducted	and corruption	ional Material/ Copies of emails issued
MM048	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Development of business continuity Management Policy and Framework	Number of business continuity Management Policy and Framework reviewed and approved by Council	0	1 Business continuity Management Policy and Framework reviewed and approved by Council	In house	1 RMAFAC report submitted to AC	1 RMAFAC report submitted to AC	1 RMAFAC report submitted to AC	1 RMAFAC report submitted to AC	1 RMAFAC report submitted to AC	Minimize risk within the Municipality	RMAFA CC Report to AC (Chairperson's Report)

**MUNICIPAL PUBLIC ACCOUNT COMMITTEE**

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR QR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
MM044	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Sitting of Municipal Public Accounts Committee	Number of MPAC meetings conducted	3 MPAC meetings conducted	4 MPAC meetings conducted by 30th June 2023	In house	1 MPAC meetings conducted	1 MPAC meetings conducted	1 MPAC meetings conducted	1 MPAC meetings conducted	4 MPAC meetings conducted	The checks and Balance of Compliance for promotion of corporate governance
MM045	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of the Oversight report on the Annual Report	Number of Oversight reports developed and approved on the probing of the Annual report	0	1 Oversight reports developed and approved on the probing of the Annual report by 30th June 2023	In house	0	0	1	0	1	Oversight reports developed and approved on the probing of the Annual report
MM046	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Development and approval of the MPAC Annual Work Plan	Number of Annual Work Plans developed and approved by Council	0	1 Annual Work Plans developed and approved by Council by 30th June 2023	In house	0	0	0	1	1 Annual Work Plans developed and approved by Council	Ensures proper planning and implementation of MPCA's working

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
			PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
<b>YOUTH</b>													
LED017	To create a conducive environment economic development, investment attraction and job creation	0.5	Development of an Integrated Youth Strategy	Number of integrated youth strategies developed	0	1 integrated youth strategies developed and approved by Council by 30 <sup>th</sup> June 2023	In house	0	0	0	0	1 integrated youth strategies developed and approved by Council	Integrated youth strategies developed and approved by Council
LED024	To create a conducive environment economic development, investment attraction and job creation	0.5	Youth participation in training and skills development	Number of youth participating in training and skills development programs facilitated by the Municipality	0	20 Youth participating in training and skills development programs facilitated by the Municipality by 30 <sup>th</sup> June 2023	In house	0	0	0	0	20 Youth participating in training and skills development programs facilitated by the Municipality	Youth skills development
LED025	To create a conducive environment economic development,	0.5	Conducting of youth outreach meetings	Number of youth outreach	1 youth outreach meetings conducted	2 youth outreach meetings conducted by	In house	0	1 youth outreach meetings conducted	0	1 youth outreach meetings conducted	2 youth outreach meetings conducted	Enrolment list

KPA	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
				PROJECT NAME/DESIGNATION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
		investment attraction and job creation		meetings conducted		30 <sup>th</sup> June 2023									
LED026	To create a conducive environment economic development, investment attraction and job creation	0.5	Conducting of Career guidance	Number of Career guidance conducted	1 career guidance conducted	In house	0	0	1 career guidance conducted	0	1 career guidance conducted	0	Learners awareness on the careers available	Attendance register	
LED028	To create a conducive environment economic development, investment attraction and job creation	0.5	Youth Summit	Number of Youth Summits conducted	1 Youth Summits conducted by 30 <sup>th</sup> June 2023	R 87 504	0	0	1 Youth Summits conducted	0	1 Youth Summits conducted	0	Consultative process on Integrated Youth Development Strategy formulation	Attendance register and submit report	
LED029	To create a conducive environment economic development, investment	0.5	Road Safety Campaign	Number of Road Safety Campaign conducted	0	1 Road Safety Campaign conducted by 30 <sup>th</sup> June 2023	In house	0	0	0	1 Road Safety Campaign conducted	0	To teach young people about the road safety	Attendance register and Reports	

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KPA	PROJECT CODE	GOOD GOVERNANCE AND PUBLIC PARTICIPATION				QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR OR	OUTCOME INDICATOR OR	PORTFOLIO OF EVIDENCE		
		STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4		
		attraction and job creation											precautions.	
LED030	To create a conducive environment economic development, investment attraction and job creation	0.5	Cooperatives Financial Grant	Number of Cooperatives Financial Grant supported	0	2	R 200 004	0	0	0	0	2 Youth cooperatives financial grant supported	To support youth cooperative with the necessary tools	
LED031	To create a conducive environment economic development, investment attraction and job creation	0.5	NPO Social Special Programmes Support	Number of Social Special Programmes Support conducted	4	4 Social Special Programmes Support conducted	R 331 692	1 Social Special Programmes Support conducted	To provide financial support to Youth NPO on special programmes	Attendance registers				
LED032	To create a conducive environment economic development, investment attraction and job creation	0.5	Fun run/walk	Number of Fun run/walk conducted	1	Fun run/walk conducted by 30th June 2023	R 225 984	0	0	1 Fun run/walk conducted	0	1 Fun run/walk conducted	To encourage healthy lifestyle	Attendance registers and Reports

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	
LED033	To create a conducive environment economic development, investment attraction and job creation	0.5	THLM Mayoral Tournament	Number of THLM Mayoral Tournament conducted	0	1 THLM Mayoral Tournament by 30th June 2023	R170 496	0	0	0	1 THLM Mayoral Tournament conducted	1 THLM Mayoral Tournament conducted	To unearth the local talent and promote social cohesion
<b>INFORMATION COMMUNICATION TECHNOLOGY - ICT</b>													
MM056	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Repairs and maintenance of ICT hardware	Number of reports submitted to the HOD on the repairs and maintenance of ICT hardware	3 reports submitted to the HOD on the repairs and maintenance of ICT hardware by 30th June 2023	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware	R 4 242	1 report submitted to the HOD on the repairs and maintenance of ICT hardware	1 report submitted to the HOD on the repairs and maintenance of ICT hardware	1 report submitted to the HOD on the repairs and maintenance of ICT hardware	1 report submitted to the HOD on the repairs and maintenance of ICT hardware	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware	Optimise operations
MM057	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Renewal of software	Number of software licenses renewed	1 x Microsoft - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	1 x Microsoft - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	R 10 000 888	1 x Microsoft - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	0	1 x Server Monitoring system	50 x Microsoft Volume, 210 x Symantec antivirus, Office 365 and 1 x PMS	1 x Microsoft - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x	Smooth running of the Municipality's ICT networking

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION					QUARTERLY PERFORMANCE TARGET AND BUDGET					OUTPUT INDICATOR		OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DES CRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4	System licence		
MM058	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	0.5	Conducting of ICT Steering Committee meetings	Number of ICT Steering Committee conducted	3	ICT Steering committee meetings conducted	4 ICT Steering committee meetings conducted by 30 <sup>th</sup> June 2023	In house	1 ICT Steering committee meetings conducted	Smooth ICT governance	Attendance register, Minutes			
MM059	To deepen democracy and promote active community participation in the affairs of the institution	0.5	Updating of Municipal website	Rate of updating Municipal Website as per 75 of the MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA by	In house	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Comply with Sec 75 of MFMA	Screen shots

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						QUARTERLY PERFORMANCE TARGET AND BUDGET				OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE	
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	Q1	Q2	Q3	Q4			
WEIGHTING												30th June 2023	75 of MFMA	75 of MFMA

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**KPA: SPATIAL RATIONALE**

KPA	SPATIAL RATIONALE					ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R)	QUARTERLY BUDGET	PERFORMANCE TARGET AND OUTPUT INDICATOR	OUTCOME INDICATOR	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023				
PED007	To manage and coordinate spatial planning and Land use management	1	Anti-land invasion	Number of reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager	R 2 300 000	1 reports on land invasion submitted to the Municipal Manager	1 reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager	Improved quality of life and sustainable human settlement
PED011	To manage and coordinate spatial planning and Land use management	1	Town planning workshop	Number of Town Planning Workshop conducted for Traditional leaders	0	1 Town Planning Workshop conducted for Traditional leaders by 30 <sup>th</sup> June 2023	In house	0	0	Attendance register
PED012	To manage and coordinate spatial planning and Land use management	1	Assessment of building plans	Number of building plans received, assessed and approved by Municipality	80 building plans received, assessed and approved by Municipality	80 building plans received, assessed and approved by Municipality by 30 <sup>th</sup> 2023	In house	20 building plans received, assessed and approved by Municipality	20 building plans received, assessed and approved by Municipality	Building Plans register

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KPA	SPATIAL RATIONALE					QUARTERLY BUDGET Q1	QUARTERLY PERFORMANCE Q2	TARGET AND OUTPUT INDICATOR Q3	OUTCOME INDICATOR Q4	PORTFOLIO OF EVIDENCE
	PROJECT CODE	STRATEGIC OBJECTIVE	WEIGHTING	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR					
					BASELINE 2021/2022	REVISED ANNUAL TARGET 2022/2023	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)			
PED015	To manage and coordinate spatial planning and Land use management	1	Subdivision of erf 976 KwaMhlanya	Number of subdivision application submitted to Planning Tribunal	0	1	R 700 000	Project allocation and inception	Draft subdivision diagram and site notice	sustainable human settlement
PED016	To manage and coordinate spatial planning and Land use management	1	Amendment for the General Plan for KwaMhlanya BA and KwaMhlanya BA Extension submitted to Planning Tribunal	Number of General Plan for KwaMhlanya BA and KwaMhlanya BA Extension submitted to Planning Tribunal by 30th June 2023	0	1	General Plan for KwaMhlanya BA and KwaMhlanya BA Extension submitted to Planning Tribunal by 30th June 2023	Project allocation and inception	Surveying and data collection	sustainable human settlement
PED017	Support the Department of Human Settlements in providing low housing units	1	Assistance to members of the community with applications on the	Number of destitute families assisted	10 000	480	Mpumalanga Department of Human Settlements (MDHHS)	destitute applicants assisted	120 destitute applicants assisted	480 destitute applicants assisted

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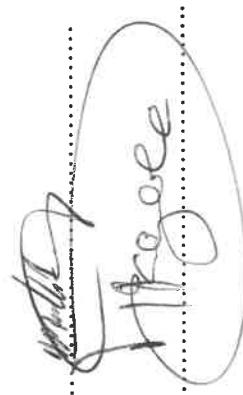
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KPA	SPATIAL RATIONALE					QUARTERLY BUDGET	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	REVISED ANNUAL TARGET 2022/2023	BASELINE 2021/2022	KEY PERFORMANCE INDICATOR	PROJECT NAME/DES CRIPTION	WEIGHTING	STRATEGIC OBJECTIVE	PROJECT CODE	PORTFOLIO OF EVIDENCE	OUTCOME INDICATOR	OUTPUT INDICATOR
	Q1	Q2	Q3	Q4	ME INDICATOR	E											
PED018	In the municipality	National Housing Register															
	Support the Department of Human Settlements in providing low cost housing units in the municipality	Coordination and provision of secretariat services to Beneficiary Allocation Committee	Number of Beneficiary Allocation Committee coordinated	0	1	In house	0	0	0	0	1	Beneficiary Allocation Committee meetings coordinated	1	Beneficiary Allocation Committee meetings coordinated	1	Improve service delivery	Minutes of the Meeting

**ANNEXURE B****PERSONAL DEVELOPMENT PLAN FOR: DUMISANI JAPHTA DUNCAN MAHLANGU**

No.	Suggested training and development area	Work opportunity created to practice skill / development area	Time frame	Expected outcome
1.	Financial Management		2023	Advanced Financial management
2.	Human Resource Management		2023	Advanced Human Resource Management

A handwritten signature in black ink, enclosed in a decorative oval border. The signature appears to read "Dumisani Japhta".

Signature of the employee .....

A handwritten signature in black ink, enclosed in a decorative oval border. The signature appears to read "T. M. Japhta".

Signature of the Supervisor .....