



## **2023/ 2024 REVISED PERFORMANCE AGREEMENT**

**ENTERED INTO BY AND BETWEEN:**

**THEMBISILE HANI LOCAL MUNICIPALITY** herein represented by  
**DUMISANI JAPHTA DUNCAN MAHLANGU** in his official capacity  
as the Municipal Manager  
(Hereinafter referred to as "**the Employer and/or Supervisor**")

And

**WALTER MAVUNDLA MTSHWENI** an Employee of Thembisile Hani  
Local Municipality employed as Manager Technical Services  
(Hereinafter referred to as "**the Employee**").

K.S *[Signature]* S.K *[Signature]* N.F. W.M. *[Signature]*

**WHEREBY IT IS AGREED AS FOLLOWS:**

**1. INTRODUCTION**

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of Section 57(1) (a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(2) (a) (ii) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement within one (1) month after the beginning of each financial year of the municipality.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

**2. PURPOSE OF THIS AGREEMENT**

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1) (b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to this performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

**3 COMMENCEMENT AND DURATION**

- 3.1 This Agreement will commence on the **01<sup>st</sup> July 2023** and will remain in force until **30<sup>th</sup> June 2024** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this

- Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee's** contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

#### 4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (**Annexure "A"**) hereto sets out-
- 4.1.1 The performance objectives and targets that must be met by the **Employee**; and
  - 4.1.2 The time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in Annexure A are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
- 4.2.1 The key objectives describe the main tasks that need to be done.
  - 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
  - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
  - 4.2.4 The weightings show the relative importance of the key objectives to each other.
- 4.3 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

#### 5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.

- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.

- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Competency Requirements (CCRs) respectively.
- 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
- 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.5.4 The total score must be determined using the rating calculator.

- 5.6 The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (**Annexure A**), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

| KPA          | Key performance areas (KPA'S)                          | Weighting   |
|--------------|--|-------------|
| 1.           | Municipal Institutional Development and Transformation | 4           |
| 2.           | Good Governance and Public Participation               | 28          |
| 3.           | Local Economic Development (LED)                       | 4           |
| 4.           | Municipal Financial Viability and Management           | 4           |
| 5.           | Basic Service Delivery                                 | 57          |
| 6.           | Spatial Rationale and Development                      | 3           |
| <b>TOTAL</b> |  | <b>100%</b> |

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee and must be considered with due regard to the proficiency level agreed to.

| Competencies                       | Components  | Competency Definition  | Weighting % (total 100%) |
|------------------------------------|---|--|--------------------------|
| Leading competencies               |   |  |                          |
| Strategic Direction and Leadership | <ul style="list-style-type: none"> <li>• Impact and Influence</li> <li>• Institutional Performance Management</li> <li>• Strategic Planning and Management</li> <li>• Organisational Awareness</li> </ul>         | Provide and direct a vision for the institution, and inspire and deploy others to delivery on the strategic institutional mandate  | 10                       |
| People Management                  | <ul style="list-style-type: none"> <li>• Human Capital Planning and Development</li> <li>• Diversity Management</li> <li>• Employee Relations Management</li> <li>• Negotiation and dispute Management</li> </ul> | Effectively manage, inspire and encourage people, respect diversity, optimise talent and build and nurture relationships in order to achieve institutional objectives  | 8                        |
| Programme and Project Management   | <ul style="list-style-type: none"> <li>• Programme and Project Planning and Implementation</li> <li>• Service Delivery Management</li> <li>• Programme and Project Monitoring and Evaluation</li> </ul>           | Able to understand programme and project management methodology; plan, manage, monitor and evaluate specific activities in order to delivery on set objectives.  | 10                       |
| Financial Management               | <ul style="list-style-type: none"> <li>• Budget Planning and Execution</li> <li>• Financial Strategy and Delivery</li> <li>• Financial Reporting and Monitoring</li> </ul>  | Able to compile, plan and manage budgets, control cash flow, institute financial risk management and administer procurement processes in accordance with recognised financial practices. Further to ensure that all financial transactions are managed in an ethical manner                    | 8                        |
| Change Leadership                  | <ul style="list-style-type: none"> <li>• Change Vision and Strategy</li> <li>• Process Design and improvement</li> <li>• Change Impact Monitoring and Evaluation</li> </ul>                                       | Able to direct and initiate institutional transformation on all levels in order to successfully drive and implement new initiatives and deliver professional and quality services to the community   | 5                        |
| Governance Leadership              | <ul style="list-style-type: none"> <li>• Policy Formulation</li> <li>• Risk and Compliance management</li> <li>• Cooperative Governance</li> </ul>  | Able to promote, direct and apply professionalism in managing risk and compliance requirements and apply a thorough understanding of governance practices and obligations. Further, able to direct the conceptualisation of relevant policies and enhance cooperative governance relationships | 5                        |

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| Competencies                         | Components   | Competency Definition   | Weighting % (total 100%) |
|--------------------------------------|--|---|--------------------------|
| Core Competencies                    |  |   |                          |
| Moral competence                     | <ul style="list-style-type: none"> <li>• Integrity</li> <li>• Institutional rules and regulations</li> <li>• Identification of moral situations with reasoning intent</li> </ul>   | Able to identify moral triggers, apply reasoning that promotes honesty and integrity and consistently display behaviour that reflects moral competence  | 8                        |
| Planning and Organising              | <ul style="list-style-type: none"> <li>• Organising information and resources</li> <li>• Recognising the urgency and importance of tasks</li> <li>• Identifying short and long-term goals and plans</li> <li>• Scheduling of tasks plans and goals</li> <li>• Measuring and monitoring progress</li> <li>• Problem solving techniques</li> <li>• Objectiveness and thoroughness to problem analysis</li> <li>• Breaking down complex problems</li> <li>• Consultation of stakeholders</li> <li>• Communication of opportunities and innovative solutions to stakeholders</li> <li>• Identification of opportunities to enhance internal processes</li> </ul> | Able to plan, prioritise and organise information and resources effectively to ensure the quality of service delivery and build efficient contingency plans to manage risk  | 8                        |
| Analysis and Innovation              |  | Able to critically analyse information, challenges and trends to establish and implement fact-based solutions that are innovative to improve institutional processes in order to achieve key strategic objectives | 10                       |
| Knowledge and Information Management | <ul style="list-style-type: none"> <li>• Utilising information systems and technology</li> <li>• Data evaluation</li> <li>• Development of information sharing mechanisms and structures</li> <li>• Research and provision of cutting-edge knowledge to enhance institutional effectiveness and efficiency</li> </ul>  | Able to promote the generation and sharing of knowledge and information through various processes and media, in order to enhance the collective knowledge base of local government                                | 8                        |
| Communication                        | <ul style="list-style-type: none"> <li>• Expressing ideas</li> <li>• Understanding and appreciation of diverse perspectives, attitudes, and beliefs</li> <li>• Communication adaptation</li> </ul>   | Able to share information, knowledge and ideas in a clear, focused and concise manner appropriate for the audience in order to effectively convey, persuade and influence stakeholders                            | 10                       |

| Competencies              | Components   | Competency Definition   | Weighting % (total 100%) |
|---------------------------|--|---|--------------------------|
| Results and Quality Focus | <ul style="list-style-type: none"> <li>• Delivery of clear, focused, concise and well-structured written documents</li> <li>• Priority actions</li> <li>• Commitment to achieving results</li> <li>• Quality standards, processes, and tasks</li> <li>• High quality output</li> <li>• Monitoring progress and quality of work</li> <li>• Balancing quality and quantity of results</li> </ul> | Able to maintain high quality standards, focus on achieving results and objectives while consistently striving to exceed expectations and encourage other to meet quality standards. Further, to actively monitor and measure results and quality against identified objectives | 10                       |
| <b>Core Competencies</b>  |  |   | 100%                     |

## **6. EVALUATING PERFORMANCE**

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 The standards and procedures for evaluating the Employee's performance; and
  - 6.1.2 The intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:

### **6.5.1 Assessment of the achievement of results as outlined in the performance plan:**

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

### **6.5.2 Assessment of the CCRs**

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

### **6.5.3 Overall rating**

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

- 6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CCRs:

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| Level | Terminology                                  | Description   | Rating |   |   |   |   |
|-------|--|---|--------|---|---|---|---|
|       |  |   | 1      | 2 | 3 | 4 | 5 |
| 5     | Outstanding performance                      | Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.  |        |   |   |   |   |
| 4     | Performance significantly above expectations | Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.  |        |   |   |   |   |
| 3     | Fully effective                              | Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.   |        |   |   |   |   |
| 2     | Not fully effective                          | Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.   |        |   |   |   |   |
| 1     | Unacceptable performance                     | Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement. |        |   |   |   |   |

6.7 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -

- 6.7.1 Municipal Manager;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
- 6.7.4 Municipal manager from another municipality.

6.8 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (d) and (e)

## **7. SCHEDULE FOR PERFORMANCE REVIEWS**

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

|                       |  |
|-----------------------|--|
| <b>First quarter</b>  | : July – September: not later than <u>23 October 2023</u>  |
| <b>Second quarter</b> | : October – December not later than <u>22 January 2024</u> |
| <b>Third quarter</b>  | : January – March not later than <u>23 April 2024</u>      |
| <b>Fourth quarter</b> | : April – June not later than <u>23 July 2024</u>          |

7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.

7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.

7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

## **8. DEVELOPMENTAL REQUIREMENTS**

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

## **9. OBLIGATIONS OF THE EMPLOYER**

9.1 The Employer shall –

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

## **10. CONSULTATION**

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –

- 10.1.1 A direct effect on the performance of any of the Employee's functions;

- 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
- 10.1.3 A substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

## **11. MANAGEMENT OF EVALUATION OUTCOMES**

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the total remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:
  - 11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
  - 11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.
  - 11.2.3 A score of 129 and below is not awarded a performance bonus.
- 11.3 In the case of unacceptable performance, the Employer shall –
  - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
  - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

## **12. DISPUTE RESOLUTION**

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by –
  - 12.1.1 In the case of the municipal manager, the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
  - 12.1.2 any other person appointed by the MEC
  - 12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4) (e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee; whose decision shall be final and binding on both parties.
- 12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

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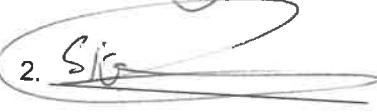
### **13. GENERAL**

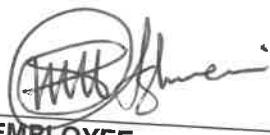
- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at KWAGGAFONTEIN on this the 27 day of March 2024.

#### **AS WITNESSES:**

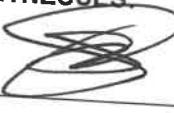
1.  la

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EMPLOYEE

Thus done and signed at KWAGGAFONTEIN on this the 27 day of March 2024.

#### **AS WITNESSES:**

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MUNICIPAL MANAGER

**ANNEXURE A:**

**REVISED PERFORMANCE PLAN – 2023/ 2024**

**KPA: 1. MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT**

| PROJECT CODE | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION                   | KEY PERFORMANCE INDICATOR       | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024                        | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |                        |                        |                         | OUTPUT INDICATOR R  | OUTCOME INDICATOR R       | PORTFOLIO OF EVIDENCE |
|--------------|---|--|---------------------------------|--------------------|--|--|---------------------------|------------------------|------------------------|-------------------------|---------------------|---------------------------|-----------------------|
|              |   |  |                                 |                    |  |  | Q1                        | Q2                     | Q3                     | Q4                      |                     |                           |                       |
| DCS15        | To improve organizational efficiency and promote a culture of professional conduct in order to render quality services. | Sitting of the Local Labour Forum meetings | Number of LLF meetings attended | 0                  | 10 LLF meetings attended by 30 <sup>th</sup> June 2024 | In house                                 | 1 LLF meeting attended    | 3 LLF meeting attended | 3 LLF meeting attended | 10 LLF meeting attended | Attendance register | Improve working relations |                       |
|              |   |  |                                 |                    |  |  |                           |                        |                        |                         |                     |                           |                       |

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## KPA: 2. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| KPA: 2<br>PROJECT<br>CODE | GOOD GOVERNANCE AND PUBLIC PARTICIPATION<br>PROJECT<br>NAME/DESCRIPTION                          | WEIGHTING<br>WEIGHTING | KEY<br>PERFOR<br>MANCE<br>INDICATO<br>R                        | BASELINE<br>2022/ 2023   | REVISED<br>ANNUAL<br>TARGET<br>2023/2024 | ADJUSTED<br>ANNUAL<br>BUDGET<br>(INPUT<br>INDICATO<br>R)                      | QUARTERLY PLANNED TARGETS |  |  |  | OUTPUT<br>INDICATO<br>R  | OUTCOM<br>E<br>INDICAT<br>OR    | PORTFOLI<br>O OF<br>EVIDENCE |
|---------------------------|--|------------------------|--|--|--|---|---------------------------|--|--|--|--|---------------------------------|------------------------------|
|                           |  |                        |  |  |  |   | Q1                        | Q2   | Q3   | Q4   |  |                                 |                              |
| MM23                      | To deepen democracy and promote active community participation in the affairs of the institution | 4                      | Submission of performance report to the PMS Unit               | Number of performance reports submitted to the PMS Unit          | 0  | 4 Performance reports submitted to the PMS Unit by 30 <sup>th</sup> June 2024 | In house                  | 1 Performance report submitted to the PMS Unit | 1 Performance report submitted to the PMS Unit | 1 Performance report submitted to the PMS Unit | Draft SDBIP developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration by 30 <sup>th</sup> June 2024 | 1 Improved performance delivery | Acknowledgement of receipt   |
| MM24                      | To deepen democracy and promote active community participation in the affairs of the institution | 4                      | Development and submission of the SDBIP to the Executive Mayor | Number of SDBIP's developed and submitted to the Executive Mayor | 0  | 1 2024/2025 In house  | 0                         | 0  | 0  | 0  | Draft SDBIP developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration by 30 <sup>th</sup> June 2024 | 1 Improved performance delivery | S.K.                         |
| MM26                      | To deepen democracy and promote  | 4                      | Signing of Performance Agreements                              | Number of Senior manager   | 1 signed performance agreement by e      | In house  | 1 signed performance e    | 0  | 0  | 0  | 1 signed performance e   | Improved performance            | N.W. J.P. T.S.               |

| PROJECT CODE           | GOOD GOVERNANCE AND PUBLIC PARTICIPATION   |                          |                                   | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024         | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR R              | OUTCOME INDICATOR OR | PORTFOLIO OF EVIDENCE |
|------------------------|--|--------------------------|-----------------------------------|--------------------|---|--|---------------------------|----|----|----|---------------------------------|----------------------|-----------------------|
|                        | STRATEGIC OBJECTIVE  | PROJECT NAME/DESCRIPTION | KEY PERFORMANCE INDICATOR R       |                    |   |  | Q1                        | Q2 | Q3 | Q4 |                                 |                      |                       |
| MM31                   | To deepen democracy and promote active community participation in the affairs of the institution | by Senior manager        | with signed performance agreement | section 56 manager | by section 56 manager by 31st July 2023 | agreement by section 56 manager            |                           |    |    |    | agreement by section 56 manager | ce service delivery  | e agreement           |
| MM35                   | Improved Audit Outcomes  |                          |                                   |                    |   |  |                           |    |    |    |                                 |                      |                       |
| <b>INTERNAL AUDIT</b>  |  |                          |                                   |                    |   |  |                           |    |    |    |                                 |                      |                       |
| MM43                   | To deepen democracy and promote active community participation in the affairs of the institution |                          |                                   |                    |   |  |                           |    |    |    |                                 |                      |                       |
| <b>RISK MANAGEMENT</b> |  |                          |                                   |                    |   |  |                           |    |    |    |                                 |                      |                       |

| KPA: 2<br>PROJECT<br>CODE | GOOD GOVERNANCE AND PUBLIC PARTICIPATION   |           |                                    |   | REVISED<br>ANNUAL<br>TARGET<br>2023/2024 | ADJUSTED<br>ANNUAL<br>BUDGET<br>(INPUT<br>INDICATOR<br>R)                              | QUARTERLY PLANNED TARGETS |   |    |   | OUTPUT<br>INDICATO<br>R | OUTCOM<br>E INDICAT<br>OR                                | PORTFOLI<br>O OF<br>EVIDENCE |
|---------------------------|--|-----------|------------------------------------|---|--|--|---------------------------|---|----|---|-------------------------|--|------------------------------|
|                           | GOOD<br>STRATEGIC<br>OBJECTIVE   | WEIGHTING | PROJECT<br>NAME/DESC<br>RIPTION    | KEY<br>PERFOR<br>MANCE<br>INDICATO<br>R                         |  |  | Q1                        | Q2  | Q3 | Q4  |                         |  |                              |
| MM44                      | To deepen democracy and promote active community participation in the affairs of the institution | 4         | Anti-fraud and corruption campaign | Number of anti-fraud and corruption awareness campaign attended | 0  | 2 Anti-fraud and corruption awareness campaigns attended by 30 <sup>th</sup> June 2024 | In house                  | 1 Anti-fraud and corruption awareness campaign attended | 0  | 1 Anti-fraud and corruption awareness campaign attended | 0                       | 2 Anti-fraud and corruption awareness campaigns attended | Attendance Registers         |

### KPA: 3. LOCAL ECONOMIC DEVELOPMENT

| KPA: 3<br>PROJECT CODE | LOCAL ECONOMIC DEVELOPMENT   |           | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023                     | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)        | QUARTERLY PLANNED TARGETS |                              |                              |                              | OUTPUT INDICATOR              | OUTCOME INDICATOR                               | PORTFOLIO OF EVIDENCE |
|------------------------|--|-----------|----------------------------|--|---------------------------------|---|---------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|---|-----------------------|
|                        | STRATEGIC OBJECTIVE  | WEIGHTING |                            |  |                                 |   | Q1                        | Q2                           | Q3                           | Q4                           |                               |   |                       |
| LED04                  | To create a conducive environment for economic development, investment attraction and job creation | 4         | Conduct LED Forum Meetings | Number of LED Forum meetings conducted | 0                               | 4 LED forum meetings attended by 30th June 2024 | In house                  | 1 LED forum meeting attended | 1 LED forum meeting attended | 1 LED forum meeting attended | 4 LED forum meetings attended | Community participation in economic development | Attendance registers  |

KPA: 4. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| KPA: 4 | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT  |                     |                                  |                                       |                    | QUARTERLY PLANNED TARGETS       |   |    |    | OUTPUT INDICATOR            | OUTCOME INDICATOR | PORTFOLIO OF EVIDENCE |   |
|--------|---|---------------------|----------------------------------|---------------------------------------|--------------------|---------------------------------|---|----|----|-----------------------------|-------------------|-----------------------|---|
|        | PROJECT CODE  | STRATEGIC OBJECTIVE | PROJECT NAME/DESCRIPTION         | KEY PERFORMANCE INDICATOR             | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)          | Q1 | Q2 | Q3                          | Q4                |                       |   |
| DFS03  | To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection | 4                   | Development of Audit Action Plan | Number of audit action plan developed | 0                  | 1                               | Audit action plan developed by 31st December 2023 | 0  | 1  | Audit action plan developed | 0                 | 1                     | Audit action plan developed                 |
|        |   |                     |                                  |                                       |                    |                                 |   |    |    |                             |                   |                       | Addressed queries for a clean audit outcome |

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**KPA: 5. BASIC SERVICE DELIVERY**

| PROJECT CODE | BASIC SERVICE DELIVERY  |                           | KEY PERFORMANCE INDICATOR                                 | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)                                      | QUARTERLY PLANNED TARGETS                                      |  |  | OUTPUT INDICATOR   | OUTCOME INDICATOR                            | PORTFOLIO OF EVIDENCE                |
|--------------|---|---------------------------|---|---|---------------------------------|---|--|--|--|--|--|--------------------------------------|
|              | STRATEGIC OBJECTIVE   | NAME/DESCRIPTION          |   |   |                                 |   | Q1   | Q2   | Q3   | Q4   |  |                                      |
| DTS01        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1 Bulk purchase water     | Number of household provided with access to water         | 64 151 households provided with access to water   | R 151<br>3                      | 64 151 households provided with access to water by 30 <sup>th</sup> June 2024 | 64 151 households provided with access to water                | 64 151 households provided with access to water                | 64 151 households provided with access to water                | 64 151 households provided with access to water                | Improved water supply through infrastructure | Billing Report                       |
| DTS02        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1 6Kl Free basic water    | Number of HH provided with access to 6kl free basic water | 64 151 Number of household provided with access to 6kl free basic water by 30 <sup>th</sup> June 2024 | In house                        | 64 151 households provided with access to 6kl free basic water                | 64 151 households provided with access to 6kl free basic water | 64 151 households provided with access to 6kl free basic water | 64 151 households provided with access to 6kl free basic water | 64 151 households provided with access to 6kl free basic water | Improved water supply through infrastructure | Billing Report                       |
| DTS03        | To provide household with basic services  | 1 Supply of Water through | Number of Households with access to water                 | 0   | R 19 248<br>058                 | 28 312 Households with access to water  | 28 312 Households with access to water                         | 28 312 Households with access to water                         | 28 312 Households with access to water                         | 28 312 Households with access to water                         | Improved water supply                        | Coordinates of jojo tanks, GIS Data, |

| PROJECT CODE | BASIC SERVICE DELIVERY   |                |   | REVISED ANNUAL TARGET 2023/2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS                      |  |   |  | OUTPUT INDICATOR R   | OUTCOME INDICATOR R                                       | PORTFOLIO OF EVIDENCE                              |
|--------------|--|----------------|---|---|--|--|--|---|--|--|---|--|
|              | STRATEGIC OBJECTIVE  | INITIAL WEIGHT | PROJECT DESCRIPTION   |   |  | BASELINE 2022/2023                             | Q1   | Q2  | Q3   | Q4   |   |  |
| DTS04        | including water, adequate sanitation, adequate public lighting and accessible road   | water delivery | through water delivery (Tankers)  | through water delivery by 30 <sup>th</sup> June 2024  | through water delivery (Tankers)           | through water delivery (Tankers)               | through water delivery (Tankers)                                       | through water delivery (Tankers)  | through water delivery (Tankers)   | through water delivery (Tankers)   | Gantry load truck register, Register at point of delivery |  |
| DTS04        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road  | Water Sample   | Number of water samples tested  | 356 Water Samples tested by 30 <sup>th</sup> June 2024  | R1 080 000                                 | 89 Water Samples Tested                        | 89 Water Samples Tested  | 89 Water Samples Tested   | 89 Water Samples Tested  | 356 Water Samples tested   | Improved water supply                                     | Water quality reports                              |
| DTS05        | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1              | % progress in the Upgrading of Sheldon Empumelel weni Water Infrastructure (Multi-Year Project) – Ward 9,14 | 100% Progress: Upgrading of Sheldon Empumelel weni Water Infrastructure – Phase 2; *MIG Business Plan 5%; | R 12 909 433,00                            | 15% Progress: *Setting Out 5%; *Excavation 10% | 50% Progress: *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30% | 65% Progress: *Backfilling and Compaction of Trenches 10%; *Construction of Chamber | 100% Progress: *Chamber Walls and Cover Slabs 15%; *Pipe Specials 10%; *Commissioning of the Project 10% | 100% Progress: Upgrading of Sheldon Empumelel weni Water Infrastructure – Phase 3 by 30 <sup>th</sup> June 2024; | Improved water supply infrastructure                      | Monthly progress reports; Completion certificates. |

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| PROJECT CODE | BASIC SERVICE DELIVERY |           |                  | KEY PERFORMANCE INDICATOR | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS   |   |              |    | OUTPUT INDICATOR  | OUTCOME INDICATOR | PORTFOLIO OF EVIDENCE |
|--------------|------------------------|-----------|------------------|---------------------------|---------------------------------|--|---|---|--------------|----|---|-------------------|-----------------------|
|              | STRATEGIC OBJECTIVE    | WEIGHTING | PROJECT NAME/DES |                           |                                 |  | Q1  | Q2  | Q3           | Q4 |   |                   |                       |
| KPA: 5       | accessible road        | 9         | WEIGHTING        | KEY PERFORMANCE INDICATOR | BASELINE 2022/2023              | ANNUAL TARGET 2023/2024                  | *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% | *Setting Out 5% *Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30%; *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% | Base Slab 5% |    | *Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 30%; *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5% |                   |                       |

| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY   |           |   | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |     |     | OUTPUT INDICATOR | OUTCOME INDICATOR                                    | PORTFOLIO OF EVIDENCE   |   |
|------------------------|--|-----------|---|--|---------------------------------|--|---------------------------|-----|-----|------------------|--|---|---|
|                        | STRATEGIC OBJECTIVE  | WEIGHTING | PROJECT NAME/DESCRIPTION  | KEY PERFORMANCE INDICATOR  |                                 |  | Q1                        | Q2  | Q3  | Q4               |  |   |   |
| DT506                  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1         | Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Phase 3, Ward 12                    | % progress in the Upgrading of Tweefontein C and DK Water Infrastructure | 100%                            | R 15 000 000,00                          | 75%                       | 85% | 95% | 100%             | Progress: *Testing and commissioning 5%              | Progress: *Upgrading of Tweefontein C and DK Water Infrastructure – Phases 3 by 30 <sup>th</sup> June 2024; *Setting Out 5% *Excavation 10% | Monthly progress reports. Completion certificates |
|                        |  |           | n of Chamber Base Slab 5%; *Chamber Walls and Cover Slabs 5%; *Pipe Specials 5%; *Commissioning of the Project 5% |  |                                 |  |                           |     |     |                  | *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% | *Preparation of Pipe Bedding 5%; *Laying of Pipes 5% *Backfilling and Compaction of Trenches 5%   |   |

| KPA: 5 | BASIC SERVICE DELIVERY   |                     |   |   |   |  |  | QUARTERLY PLANNED TARGETS   |  |   |   |                                      |  |  | OUTPUT INDICATOR | OUTCOME INDICATOR                                  | PORTFOLIO OF EVIDENCE |
|--------|--|---------------------|---|---|---|--|--|---|--|---|---|--------------------------------------|--|--|------------------|--|-----------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE | PROJECT NAME/DESCRIPTION  | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024  | ANNUAL BUDGET (INPUT INDICATOR)  | Q1  | Q2   | Q3  | Q4  |                                      |  |  |                  |  |                       |
|        |  |                     |   |   | Report 5%<br>*Term of Reference<br>*Setting Out 5%,<br>*Excavation 10%;<br>*Preparation of Pipe Bedding 5%; *Laying of Pipes 10%,<br>*Backfilling and Compaction of Trenches 10%; | *Laying of Pipes 5%<br>*Backfilling and Compaction of Trenches 5%<br>*Testing and commissioning 5% |  |   |  |   |   |                                      | *Laying of Pipes 5%<br>*Backfilling and Compaction of Trenches 5%<br>*Testing and commissioning 5% |  |                  | Monthly progress reports; Completion certificates. |                       |
| DTS07  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                   | Upgrading of Entokozweni Water Infrastructure Phase 2 – Ward 17 | % progress in the Upgrading of Entokozweni Water Infrastructure Phase 2 | 100%<br>Progress: Upgrading of Entokozweni Water Infrastructure Phase 1 by 30 <sup>th</sup> September 2022;<br>*Commissioning of the Project 5%; Design                           | R 1 458 501,00   | 15%<br>Progress: Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; | 45%<br>Progress: Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10% | 70%<br>Progress: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10%; *Backfilling and Compaction of Trenches 10%; | 100%<br>Progress: Upgrading of Entokozweni Water Infrastructure Phase 2 Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; | 100%<br>Progress: Upgrading of Entokozweni Water Infrastructure Phase 2 Preliminary Design Report 5%; *Commissioning of the Project 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; | Improved water supply infrastructure |  |  |                  |  |                       |

| PROJECT CODE | BASIC SERVICE DELIVERY                              |                           |   | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS                 |   |   |                              | OUTPUT INDICATOR                           | OUTCOME INDICATOR                    | PORTFOLIO OF EVIDENCE    |
|--------------|---|---------------------------|---|--|--------------------|---------------------------------|--|---|---|---|------------------------------|--|--------------------------------------|--------------------------|
|              | STRATEGIC OBJECTIVE                                 | PROJECT NAME/DES CRIPTION | WEIGHTING   |  |                    |                                 |  | Q1  | Q2  | Q3  | Q4                           |  |                                      |                          |
| DTS08        | To provide households with basic services including | 1                         | Upgrading of Mabokoko Water Infrastructur e Phase 2 | % progress in the Upgrading of Mabokoko Water  | 80%                | 100%                            | R 14 816 650                             | 90% Progress: Upgrading of Mabokoko Water | 95% Progress: Upgrading of Mabokoko Water | 97% Progress: *Laying of Pipes 5% *Backfilling and Compaction of Trenches 20%; *Commissioning of the Project 5% | 100% Progress: Completion 3% | 100% Progress: Upgrading of Mabokoko Water | Improved water supply infrastructure | Monthly progress reports |
|              |   |                           |   | *Term of Reference for Contractor 5%; *Appointment of Contractor 5%, *Site Establishment 15%, *Excavation 10%, *Preparation of Pipe Bedding 5%; *Laying of Pipes 25% *Backfilling and Compaction of Trenches 20%; *Commissioning of the Project 5% |                    |                                 |  |   |   |   |                              |  |                                      |                          |

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| PROJECT CODE | BASIC SERVICE DELIVERY              |  |                           | QUARTERLY PLANNED TARGETS  |   |  |  | OUTPUT INDICATOR     | OUTCOME INDICATOR    | PORTFOLIO OF EVIDENCE       |
|--------------|-------------------------------------|--|---------------------------|----------------------------|---|--|--|----------------------|----------------------|-----------------------------|
|              | STRATEGIC OBJECTIVE                 | PROJECT NAME/DESCRIPTION   | KEY PERFORMANCE INDICATOR | BASELINE 2022/2023         | REVISED ANNUAL TARGET 2023/2024                           | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)   | Q1   | Q2                   | Q3                   | Q4                          |
| KPA: 5       | WEIGHTING                           | WEIGHTING  | WEIGHTING                 | WEIGHTING                  | WEIGHTING   | WEIGHTING  | WEIGHTING  | WEIGHTING            | WEIGHTING            | WEIGHTING                   |
|              | (Multi-Year Project) – Ward 13 & 21 | water, adequate sanitation, adequate public lighting and accessible road | Infrastructure e          | Infrastructure e – Phase 1 | Infrastructure e – Phase 2 by 30 <sup>th</sup> June 2024: | *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15% *Setting Out 5% | *Laying of Pipes 5%; *Backfilling and Compaction of Trenches 5%. | *House Connection 5% | *House Connection 2% | Infrastructure e – Phase 2. |

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| PROJECT CODE | BASIC SERVICE DELIVERY   |                  |   |   | KEY PERFORMANCE INDICATOR R   | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS      |                                |                                  |  | OUTPUT INDICATOR R                                     | OUTCOME INDICATOR R  | PORTFOLIO OF EVIDENCE                |  |
|--------------|--|------------------|---|---|---|--|---------------------------------|--|--------------------------------|--------------------------------|----------------------------------|--|--|--|--------------------------------------|--|
|              | STRATEGIC OBJECTIVE  | PROJECT NAME/DES | WEIGHT  | INDICATOR R   |   |  |                                 |  | Q1                             | Q2                             | Q3                               | Q4   |  |  |                                      |  |
| DT510        | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                | Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment | % progress in the Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment | 70% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment | 100% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment | R 3 750 000                     | 80% progress: *Construction 10%            | 85% progress: *Construction 5% | 90% progress: *Construction 5% | 100% progress: *Construction 10% | 100% progress: *Finalisation Water resources study 10% | 100% progress: *Finalisation Water resources study 10% | 100% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment - WP8 | Improved water supply infrastructure | Terms of Reference, Appointment Letter, Monthly progress reports., Water resources study reports |
|              |  |                  |   |   |   |  |                                 |  |                                |                                |                                  |  |  |  |                                      |  |

| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY   |           |   | KEY PERFORMANCE INDICATOR  | BASELINE 2022/ 2023   | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)  | QUARTERLY PLANNED TARGETS |     |    |     | OUTPUT INDICATOR  | OUTCOME INDICATOR                  | PORTFOLIO OF EVIDENCE  |
|------------------------|--|-----------|---|--|---|----------------------------------|---|---------------------------|-----|----|-----|---|------------------------------------|--|
|                        | STRATEGIC OBJECTIVE  | WEIGHTING | PROJECT NAME/DESCRIPTION  |  |   |                                  |   | Q1                        | Q2  | Q3 | Q4  |   |                                    |  |
| DTS11                  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1         | Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 | 5%, *Appointment of Contractor 5%; *Site Establishment 15%; *Water resources study 10% *Construction 20% | Upgrading % progress in the Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 | 50%                              | Progress: Upgrading of Thembalethu Water Infrastructure - (Multi-Year Project) – Ward 5 | R 3 000 000               | 20% | 0  | 40% | Progress: *Appointment of Contractor 5%; *Site Establishment 15%; | *Excavation 5% *Laying of Pipes 5% | Improved water supply infrastructure   |
|                        |  |           |   |  |   |                                  |   |                           |     |    |     |   |                                    | *Term of Reference for Contractor , Appointment of Contractor, Monthly progress reports. |

| KPA: 5 | BASIC SERVICE DELIVERY   |   |                                 |   | BASELINE<br>2022/2023 | REVISED<br>ANNUAL<br>TARGET<br>2023/2024                            | ADJUSTED<br>ANNUAL<br>BUDGET<br>(INPUT<br>INDICATO<br>R) | QUARTERLY PLANNED TARGETS |     |        |      | OUTPUT<br>INDICATO<br>R | OUTCOME<br>INDICATO<br>R | PORTFOLI<br>O OF<br>EVIDENCE  |
|--------|--|---|---------------------------------|---|-----------------------|---|--|---------------------------|-----|--------|------|-------------------------|--------------------------|---|
|        | PROJECT<br>CODE  | STRATEGIC<br>OBJECTIVE  | PROJECT<br>NAME/DES<br>CRIPTION | WEIGHTING   |                       |   |  | Q1                        | Q2  | Q3     | Q4   |                         |                          |   |
| DTS12  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | Construction of Matheyzeni op to Kwaggafontein booster Pump station | 1                               | 70% progress in the Construction of Matheyzeni op to Kwaggafontein booster Pump station | 100% Progress:        | Construction of Matheyzeni op to Kwaggafontein booster Pump station | R 20 619   | 788                       | 90% | 93,35% | 100% | 0                       | 100% Progress:           | Construction of Matheyzeni op to Kwaggafontein booster Pump station |
|        |  | *Laying of Pipes 5%   |                                 |   |                       |   |  |                           |     |        |      |                         | *Construction 10%        | *Construction 13,35% * Testing and Commissioning 0%                 |

| KPA 5 | BASIC SERVICE DELIVERY   |                     |   |   |                           | QUARTERLY PLANNED TARGETS  |                                 |   |   |   | OUTPUT INDICATOR  | OUTCOME INDICATOR                    | PORTFOLIO OF EVIDENCE   |
|-------|--|---------------------|---|---|---------------------------|--|---------------------------------|---|---|---|---|--------------------------------------|---|
|       | PROJECT CODE   | STRATEGIC OBJECTIVE | WEIGHTING   | PROJECT NAME/DES CRIPTION   | KEY PERFORMANCE INDICATOR | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)                    | Q1  | Q2  | Q3  | Q4                                   |   |
| DTS13 | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                   | Installation of Water Meters (Bulk) (Ward 1-32)   | Number of progress reports on Installation of Water Meters          | 0                         | 12 progress reports on Installation of Water Meters by 30 June 2024                        | R 2 844 845                     | 3 progress reports on Installation of Water Meters          | 3 progress reports on Installation of Water Meters          | 3 progress reports on Installation of Water Meters          | 12 progress reports on Installation of Water Meters                       | Improved water supply infrastructure | 12 progress reports on Installation of Water Meters in All Wards.         |
| DTS14 | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                   | Refurbishment of Water Infrastructure (Ward 1-32) | Number of progress reports on Refurbishment of Water Infrastructure | 9                         | 12 progress reports on Refurbishment of Water Infrastructure by 30 <sup>th</sup> June 2024 | R 9 952 058                     | 3 progress reports on Refurbishment of Water Infrastructure | 3 progress reports on Refurbishment of Water Infrastructure | 3 progress reports on Refurbishment of Water Infrastructure | 12 progress reports on Refurbishment of Water Infrastructure in All Wards | Improved water supply infrastructure | 12 progress reports on Refurbishment of Water Infrastructure in All Wards |

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| KPA: 5 | BASIC SERVICE DELIVERY   |                     |                                  |  |                    |                                 |  | QUARTERLY PLANNED TARGETS   |                  |     |     |                                   |  |                                      | PORTFOLIO OF EVIDENCE   |
|--------|--|---------------------|----------------------------------|--|--------------------|---------------------------------|--|---|------------------|-----|-----|-----------------------------------|--|--------------------------------------|---|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE | PROJECT NAME/DESCRIPTION         | KEY PERFORMANCE INDICATOR                          | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | Q1  | Q2               | Q3  | Q4  | OUTPUT INDICATOR                  | OUTCOME INDICATOR                          |                                      |   |
| DTSt5  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | accessible road     | Installation of Telemetry System | % progress in the installation of telemetry system | 0                  | 40%                             | R 2 254 348                              | 5% Progress: Installation of telemetry system by 30 <sup>th</sup> June 2024 | 0                | 25% | 40% | Progress: *Site Establishment 15% | Progress: Installation of telemetry system | Improved water supply infrastructure | MIG business plan, Preliminary Designs Report, Detailed Design Report, Terms of Reference, Report, Appointment of Contractor, Monthly progress reports. |
| DTSt6  | To provide households with basic   | 1                   | Upgrading Mahabatini Water       | % progress in the Upgrading                        | 0                  | 25%                             | R 65 217                                 | 5% Progress: Upgrading  | 10% progress DWs | 20% | 25% | Progress: *Preliminary            | Progress: Upgrading                        | Improved water supply                | Appointment of consultant ,   |

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| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |   |                              | QUARTERLY PLANNED TARGETS                         |   |                                  |   | OUTPUT INDICATOR                             |                              | OUTCOME INDICATOR                      |                 | PORTFOLIO OF EVIDENCE  |
|------------------------|---|---|------------------------------|---|---|----------------------------------|---|--|------------------------------|--|-----------------|--|
|                        | STRATEGIC OBJECTIVE   | WEIGHTING (%)   | PROJECT NAME/DES CRIPTION    | KEY PERFORMANCE INDICATO R                        | BASELINE 2022/ 2023   | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATO R) | Q1   | Q2                           | Q3                                     | Q4              |  |
| DTS17                  | To provide households with basic services including water, adequate sanitation, adequate road | services including water, adequate sanitation, adequate public lighting and accessible road | Infrastructure Ward 22 - MIG | Mahlabathini Water Infrastructure e Ward 22 - MIG | of Mahlabathini Water Infrastructure e - Phase 1 by 30 <sup>th</sup> June 2024: | nt of Consultant 5%              | Technical Report 5%;                      | Design Report 5%; *Detailed Design report 5% | Reference for Contractor 5%; | of Mahlabathini Water Infrastructure e | infrastructur e | DWS Technical Report Preliminary design report, Detailed design report, Terms of Reference |
|                        |   |   |                              |   |   |                                  |   |  |                              |  |                 |  |

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| KPA: 5 | BASIC SERVICE DELIVERY   |                                     |             |   | QUARTERLY PLANNED TARGETS   |  |                                 |  | OUTPUT INDICATORS  |   |   |  | OUTCOME INDICATORS                    |  | PORTFOLIO OF EVIDENCE      |
|--------|--|-------------------------------------|-------------|---|---|--|---------------------------------|--|--|---|---|--|---------------------------------------|--|----------------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE                 | WEIGHTING % | PROJECT NAME/DESCRIPTION  | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)   | Q1   | Q2  | Q3  | Q4   | INDICATOR R                           | INDICATOR R  |                            |
|        |  | public lighting and accessible road |             | *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%. | *Appointme nt of contractor 5% *Setting Out 5% *Excavation 10%    |  |                                 |  |  |   |   |  |                                       |  | Infrastructure e - Phase 1 |
| DTS18  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                                   | 1           | Replace ment of Asbestos Pipes – Ward 7 & 24 (Bomando Water Infrastructure Pipework (Multi-Year Project))               | % progress in the Replace ment of Asbestos Pipes – THLM – Phase 2 | 100% Progress: Replace ment of Asbestos Pipes – THLM – Phase 2 | R 12 869 321                    | 30% Progress: Appointme nt of Contractor 10%; *Site Establishm ent 15%; *Appointme nt of Contractor 10%; | 70% Progress: *Replace ment of Asbestos Pipes 10%; *Laying of New Pipes 10%; | 100% Progress: Testing of Pipes 20%; Commission ing of Project 10%* | 100% Progress: *Replace ment of Asbestos Pipes – THLM | 100% Progress: Testing of Pipes 10%; *Laying of New Pipes 10%; | Improved water supply infrastructur e | Monthly progress reports; Completion certificates. |                            |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                          |  | QUARTERLY PLANNED TARGETS                                  |   |  |               | OUTPUT INDICATOR | OUTCOME INDICATOR | PORTFOLIO OF EVIDENCE                                   |                                      |  |
|--------------|---|--------------------------|--|--|---|--|---------------|------------------|-------------------|---|--------------------------------------|--|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | KEY PERFORMANCE INDICATOR                          | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024                         | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | Q1            | Q2               | Q3                | Q4  |                                      |  |
| KPA: 5       |   |                          |  |  |   |  |               |                  |                   |   |                                      |  |
| DTS19        | To provide households with basic services including water, adequate sanitation, | 1                        | Refurbishment and Equipping of Boreholes all wards | % progress in the Refurbishment and Equipping of Boreholes | 100% Drilling, Refurbishment and Equipping of Boreholes | R 18 103 046                             | 30% Progress: | 70% Progress:    | 100% Progress:    | 100% Drilling, Refurbishment and Equipping of Boreholes | Improved water supply infrastructure |  |

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| PROJECT CODE | STRATEGIC OBJECTIVE                          | PROJECT NAME/DESCRIPTION | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023                        | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)                | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR | OUTCOME INDICATOR                            | PORTFOLIO OF EVIDENCE  |
|--------------|--|--------------------------|---|---|---------------------------------|---|---------------------------|----|----|----|------------------|--|------------------------|
|              |  |                          |   |   |                                 |   | Q1                        | Q2 | Q3 | Q4 |                  |  |                        |
| KPA: 5       | adequate public lighting and accessible road | within THLM              | *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 10%; *Site Establishment 15%; *Refurbishment of boreholes 5% | within THLM by 30 <sup>th</sup> June 2024 |                                 | *Site Establishment 15%; *Refurbishment of boreholes 5% |                           |    |    |    | within THLM      | completion and commissioning of Project 10%* | Completion certificate |

| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY   |                  |  | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)   | QUARTERLY PLANNED TARGETS            |  |  |   | OUTPUT INDICATOR  | OUTCOME INDICATOR                     | PORTFOLIO OF EVIDENCE  |
|------------------------|--|------------------|--|--|--------------------|---------------------------------|--|--------------------------------------|--|--|---|---|---------------------------------------|--|
|                        | STRATEGIC OBJECTIVE  | PROJECT NAME/DES | WEIGHT   |  |                    |                                 |  | Q1                                   | Q2   | Q3   | Q4  |   |                                       |  |
| DTS20                  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                | Upgrade Mzimuhle, Wolwenkop Vlaklaagte Water Infrastructur e | % progress in the Mzimuhle, Wolwenkop and Vlaklaagte Water Infrastructur e | 0                  | 25 %<br>Completion 10%          | R 5 000 000<br>Progress: Mzimuhle, Wolwenkop and Vlaklaagte – Phase 1 by 30th June 2024: | 5%<br>*Appointmen t of Consultant 5% | 10%<br>progress *Appointme nt of Consultant 5% | 20%<br>progress *Term of Reference for Contractor 5% * | 25%<br>progress *Preliminary Design Report 5%; *Detailed Design report 5% | 25%<br>progress *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design report 5% | Improved water supply infrastructur e | Appointment of Consultant, DWS Technical Report, Preliminary Design Report, Detailed Design report, Term of Reference for Contractor |

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| KPA: 5 | BASIC SERVICE DELIVERY   |                     |   | QUARTERLY PLANNED TARGETS  |  |  |                                 | OUTPUT INDICATOR   | OUTCOME INDICATOR  | PORTFOLIO OF EVIDENCE  |    |  |                                      |                          |
|--------|--|---------------------|---|--|--|--|---------------------------------|--|--|--|----|--|--------------------------------------|--------------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE | WEIGHT  | PROJECT NAME/DES CRIPTION  | KEY PERFORMANCE INDICATOR  | BASELINE 2022/ 2023  | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET INPUT INDICATOR (R)   | Q1   | Q2   | Q3 | Q4   |                                      |                          |
| DTS21  | To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                   | Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2 | % progress in the Tweefontein K Waste Water Treatment Works, Phase 2 | 40% Progress: Tweefontein K Waste Water Treatment Works, Phase 2 | 75% Progress: Tweefontein K Waste Water Treatment Works, Phase 2 (Water Reticulation ) | R 3038 026                      | 60% progress *Site Establishment 15%; *Setting Out 5%  | 66% progress: Preparation of Pipe Bedding 2%; *Laying of Pipes 3%; *Backfilling and Compaction of Trenches 2%; | 75% progress: Preparation of Pipe Bedding 3%; *Laying of Pipes 3%; *Backfilling and Compaction of Trenches 3%; | 0  | 75% Progress: Tweefontein K Waste Water Treatment Works, Phase 2 (Water Reticulation ) | Improved water supply infrastructure | Monthly progress Reports |
| DTS22  | To provide households with basic services  | 1                   | Upgrading of Tweefontein K Waste                                | % progress in the Tweefontein K Waste                                | 40% Progress: Tweefontein K Waste                                | 75% Progress: Tweefontein K Waste  | R 4 961 974                     | 60% progress *Site Establishment 15%; *Setting Out 5%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 5%; *Backfilling and Compaction of Trenches 5%; | 75% progress: Preparation of Pipe  | 75% Progress: Tweefontein K Waste  | 0  | 75% Progress: Tweefontein K Waste  | Improved Sanitation                  | Monthly progress Reports |

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| KPA: 5 | BASIC SERVICE DELIVERY   |  |   |  |  |  |  | QUARTERLY PLANNED TARGETS   |   |  |  | OUTPUT INDICATOR                   | OUTCOME INDICATOR  | PORTFOLIO OF EVIDENCE |
|--------|--|--|---|--|--|--|--|---|---|--|--|------------------------------------|--|-----------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE  | WEIGHTING                                 | PROJECT NAME/DESCRIPTION                                 | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024          | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)                                    | Q1  | Q2   | Q3   | Q4                                 |  |                       |
|        |  | including water, adequate sanitation, adequate public lighting and accessible road | Water Treatment Works, Phase 2            | Water Treatment Works, Phase 2                           | *technical report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%,*Appointment of Contractor 5%; *Site Establishment 15% | Water Treatment Works, Phase 2 (Sewer Reticulation ) by 31 <sup>st</sup> March 2024; | *Site Establishment 15%; *Setting Out 5% | Bedding 2%; *Laying of Pipes 2% *Backfilling and Compaction of Trenches 2%; | Bedding 3%; *Laying of Pipes 3% *Backfilling and Compaction of Trenches 3%; | Water Treatment Works, Phase 2 (Sewer Reticulation ) | Water Treatment Works, Phase 2 (Sewer Reticulation ) | Infrastructure                     |  |                       |
| DTS23  | To provide household with basic services including water, adequate | 1  | Tweefontein K Waste Water Treatment Works | % Progress in the upgrading of Tweefontein K Waste Water | 100% Tweefontein K Waste Water Treatment   | 50% progress: Upgrading of Tweefontein K Water Treatment                             | R 9 503 419                              | 0   | 0   | 20% progress: *Term of Reference for                 | 50% progress: % Appointm ent of                      | Improved Sanitation Infrastructure | Term of Reference for Contractor, Appointment of contractor, | S.K.                  |

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| KPA: 5 | BASIC SERVICE DELIVERY   |  |  | QUARTERLY PLANNED TARGETS  |   |  |  | OUTPUT INDICATOR  | OUTCOME INDICATOR                    | PORTFOLIO OF EVIDENCE   |
|--------|--|--|--|--|---|--|--|---|--------------------------------------|---|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE                                      | PROJECT NAME/DESCRIPTION                             | KEY PERFORMANCE INDICATOR  | BASELINE 2022/ 2023   | REVISED ANNUAL TARGET 2023/ 2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)             | Q1  | Q2                                   | Q3  |
|        |  | sanitation, adequate public lighting and accessible road | Treatment Works Ward 13                              | Works, Phase 2<br>Technical Report 5%;<br>*Preliminary Design Report 5%;<br>*Detailed Design report 5%;<br>*Term of Reference for Contractor 5%;<br>*Appointme nt of Contractor 5%;<br>*Site Establishme nt 15%;<br>Construction 10% | Works by the 30 <sup>th</sup> June 2024<br>: Term of Reference for Contractor 20%;<br>*Appointment of Contractor 5%;<br>*Site Establishme nt 15%;<br>Construction 10% | Contractor 20%;<br>Contractor 5%;<br>*Site Establishme nt 15%;<br>Construction 10% | K Water Treatment Works                              | Monthly progress reports                                |                                      |   |
| DTS24  | To provide household with basic services including Water, adequate | 1 Oxidation Ponds KwaMhleng a Phase2 Ward 32             | % Progress in the upgrading of Tweefontein KwaMhleng | 100% progress:<br>Upgrading of KwaMhleng a Oxidation Ponds Treatment Works, Phase 1  | R 21 605 160  | 20% progress:<br>*Term of Reference for Contractor 20%;<br>Contractor 5%           | 70% progress:<br>*Construction 30%;<br>Contractor 5% | 100% progress:<br>*Construction 20%;<br>*Completion 10% | Improved Sanitation Infrastructure e | Terms of Reference, Appointment of Contractor, Monthly progress |

| PROJECT CODE | BASIC SERVICE DELIVERY                                    |                                       |  | QUARTERLY PLANNED TARGETS   |                                 |  |    |             |              |   | OUTPUT INDICATOR          | OUTCOME INDICATOR                  | PORTFOLIO OF EVIDENCE            |
|--------------|---|---------------------------------------|--|---|---------------------------------|--|----|-------------|--------------|---|---------------------------|------------------------------------|----------------------------------|
|              | STRATEGIC OBJECTIVE                                       | PROJECT NAME/DESCRIPTION              | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | Q1 | Q2          | Q3           | Q4  |                           |                                    |                                  |
|              | sanitation, adequate public lighting and accessible road  | a Oxidation Ponds                     | Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design report 5% | Works by the 30th June 2024; *Term of Reference for Contractor 20%; | *Site Establishment 15%;        |  |    |             |              |   | Ponds Works               |                                    | reports, Completion certificates |
| DTS25        | To provide household with basic services including water, | 1 Luthuli Waste Water Treatment Works | % Progress in the construction of Luthuli Waste Water                          | 100% Progress:  | R 130 435                       | 5% progress *Appointment of              | 0  | 7% progress | 10% progress | 10% progress: Construction of Luthuli Waste Water | *DWS Technical Report 2%; | Improved Sanitation Infrastructure | Appointment of contractor, DWS   |

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| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |           |                          |   | QUARTERLY PLANNED TARGETS                         |                                  |   |    | OUTPUT INDICATOR | OUTCOME INDICATOR | PORTFOLIO OF EVIDENCE |                 |                  |
|------------------------|---|-----------|--------------------------|---|---|----------------------------------|---|----|------------------|-------------------|-----------------------|-----------------|------------------|
|                        | STRATEGIC OBJECTIVE   | WEIGHTING | PROJECT NAME/DESCRIPTION | KEY PERFORMANCE INDICATOR                               | BASELINE 2022/ 2023                               | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)  | Q1 | Q2               | Q3                | Q4                    |                 |                  |
|                        | adequate sanitation, adequate public lighting and accessible road |           | Treatment Works          | Phase 1 (Fencing of Luthuli Wastewater Treatment Works) | Treatment Works by the 30 <sup>th</sup> June 2024 | *Appointment of Consultant 5%    | DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design report 5%; |    |                  |                   |                       | Treatment Works | Technical Report |

| PROJECT CODE | BASIC SERVICE DELIVERY  |        |  | KEY PERFORMANCE INDICATOR                                       | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/ 2024                | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS |                          |                          |                          | OUTPUT INDICATOR   | OUTCOME INDICATOR   | PORTFOLIO OF EVIDENCE              |
|--------------|---|--------|--|---|--------------------|---|--|---------------------------|--------------------------|--------------------------|--------------------------|--|---|------------------------------------|
|              | STRATEGIC OBJECTIVE   | WEIGHT | PROJECT NAME/DES CRIPTION  |   |                    |   |  | Q1                        | Q2                       | Q3                       | Q4                       |  |   |                                    |
| DTS26        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1      | Construction of Alternative Sanitation System (Ward 10, 18, 19, 20, 23, 25, 28, 29, 30 and 31) | % Progress in the construction of Alternative Sanitation system | 15%                | 35% *Installation of Gates 10%; *Completion 10% | R 500 000                                  | 25% progress              | 0                        | 0                        | 35% progress             | 35% progress: Construction of alternative sanitation system by 30 <sup>th</sup> June 2024; | *Term of Reference for Contractors 5%; Appointmen t of Contractors 5% | Improved Sanitation Infrastructure |
| DTS27        | To provide households with basic services   | 1      | Kwamhlanga and Tweefonteink Waste  | Number of Household provided                                    | 2 442              | In house  | 2 442 Household provided                   | 2 442 Household provided  | 2 442 Household provided | 2 442 Household provided | 2 442 Household provided | 2 442 Household provided   | 2 442 Household provided  | Monthly Sanitation services        |

| PROJECT CODE | BASIC SERVICE DELIVERY  |                 |   | QUARTERLY PLANNED TARGETS   |   |                                 |  |  |  | OUTPUT INDICATOR                           | OUTCOME INDICATOR   | PORTFOLIO OF EVIDENCE   |
|--------------|---|-----------------|---|---|---|---------------------------------|--|--|--|--|---|---|
|              | STRATEGIC OBJECTIVE   | WEIGHT          | PROJECT NAME/DESCRIPTION  | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)   | Q1   | Q2   | Q3   | Q4  |   |
|              | including water, adequate sanitation, adequate public lighting and accessible road  | water Treatment | with Basic sanitation   | with Basic Sanitation   | sanitation by 30 <sup>th</sup> June 2024  |                                 | with Basic Sanitation  | with Basic Sanitation  | with Basic Sanitation                                      | with Basic Sanitation                      | with Basic Sanitation   | Billing Report  |
| DTS28        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1               | Sewage services (Operation and maintenance of WWTW)                         | Number of reports on Provision of Basic Sanitation                                  | 12 reports on Provision of Basic Sanitation by 30 <sup>th</sup> June 2024                     | In house                        | 3 reports on Provision of Basic Sanitation   | 3 reports on Provision of Basic Sanitation                                 | 3 reports on Provision of Basic Sanitation                 | 3 reports on Provision of Basic Sanitation | 12 reports on Provision of Basic Sanitation                     | WWTW plant reports  |
| DTS29        | To provide household with basic services including water, adequate sanitation, adequate public lighting                     | 1               | Design and implementation of energy efficiency program - Phase 4, (Ward 26) | % progress in the Design and implementation of energy efficiency program - Phase 4, | 100% Progress: Upgrading of Design and implementation of energy efficiency program – Phase 4, | R 5 000 000                     | 40% progress: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report, Monthly progress | 70% progress: *Appointment of Contractors 10%; *Purchasing of retrofitting | 90% progress: *Retrofitting of Streetlights / Highmast 20% | 100% progress: Completion 10%              | 100% progress: Upgrading of Design and implementation of energy | Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress |

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| PROJECT CODE | BASIC SERVICE DELIVERY                   |           |   | KEY PERFORMANCE INDICATOR            | BASELINE 2022/2023                | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR   | OUTCOME INDICATOR            | PORTFOLIO OF EVIDENCE              |
|--------------|--|-----------|---|--------------------------------------|-----------------------------------|---------------------------------|--|---------------------------|----|----|----|--------------------|------------------------------|------------------------------------|
|              | STRATEGIC OBJECTIVE                      | WEIGHTING | PROJECT NAME/DES                        |                                      |                                   |                                 |  | Q1                        | Q2 | Q3 | Q4 |                    |                              |                                    |
| KPA: 5       | To provide household with basic services | 1         | and accessible road                     | program – Phase 4;                   | 30 <sup>th</sup> June 2024;       | Design Report 20%               | Material 20%                             |                           |    |    |    | efficiency program |                              | reports.' Completion certificates. |
| DTS30        | To provide household with basic services | 1         | Electrification of Households in Malolo | % progress in the Electrification of | 100% Progress: Electrification of | R 11 700 000                    | 40% progress:                            |                           |    |    |    | 100% progress:     | Progress: Electrification of | Improved lighting                  |

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| PROJECT CODE | BASIC SERVICE DELIVERY   |        |  | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024  | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)                                       | QUARTERLY PLANNED TARGETS |                        |                |                       | OUTPUT INDICATOR   | OUTCOME INDICATOR                 | PORTFOLIO OF EVIDENCE                              |
|--------------|--|--------|--|--|--|--|--|---------------------------|------------------------|----------------|-----------------------|--|-----------------------------------|--|
|              | STRATEGIC OBJECTIVE  | WEIGHT | PROJECT NAME/DESCRIPTION                             |  |  |  |  | Q1                        | Q2                     | Q3             | Q4                    |  |                                   |  |
|              | including water, adequate sanitation, adequate public lighting and accessible road | 1      | (Mafishane & DK) – Ward 2                            | Households in Moloto (Mafishane & DK) – Ward 2- Phase 1                | Households in Moloto (Mafishane & DK) – Ward 2- Phase 2 by 30th June 2024.     | *Appointme nt of Contractors 10%; *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointme nt of Contractors 10%.*Electrification on 40%, Completion 10% | *Appointme nt of Contractors 10%; *Electrificatio n 80% Completion 10%         | *Electrificati on 20%     | *Electrificati on 10%* | Completion 10% | Electrificatio n 10%* | Households in Moloto (Mafishane & DK) – Ward 2                     | infrastructur e                   | Monthly progress reports ' Completion certificates |
| DT31         | To provide household with basic services including water, adequate sanitation,     | 1      | Electrificatio n of Households in Magodongo – Ward 3 | % progress in the Electrificatio n of Households in Magodongo – Ward 3 | 100% Progress: Electrificatio n of Households in Magodongo – Ward 3 by Phase 1 | R 13 500 000   | 100% Progress: Electrificatio n of Households in Magodongo – Ward 3 by Phase 1 | 40% progress:             | 60% progress:          | 80% progress:  | 100% progress:        | Electrificatio n of Households in Moloto (Mafishane & DK) – Ward 2 | Improved lighting infrastructur e | Appointmen ts Letter Monthly progress reports.'    |

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| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |  |                | KEY PERFORMANCE INDICATOR R | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR R | OUTCOME INDICATOR R     | PORTFOLIO OF EVIDENCE |
|------------------------|---|--|----------------|-----------------------------|--|----------------------------------|--|---------------------------|----|----|----|--------------------|-------------------------|-----------------------|
|                        | STRATEGIC OBJECTIVE   | PROJECT NAME/DES                             | WEIGHT         |                             |  |                                  |  | Q1                        | Q2 | Q3 | Q4 |                    |                         |                       |
| DTS32                  | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | adequate public lighting and accessible road | 675 Households | Magogongo – Ward 3-         | – "Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Electrification on 40%, Completion 10% | 30 <sup>th</sup> June 2024;      | Electrification 30%                        | & DK) – Ward 2            |    |    |    |                    | Completion certificates |                       |
|                        |   |  |                |                             |  |                                  |  |                           |    |    |    |                    |                         |                       |

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| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |                          |   |   | KEY PERFORMANCE INDICATOR R                               | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS |              |               |               | OUTPUT INDICATOR R                       | OUTCOME INDICATOR R                     | PORTFOLIO OF EVIDENCE                     |  |
|------------------------|---|--------------------------|---|---|---|--|---------------------------------|--|---------------------------|--------------|---------------|---------------|--|---|---|--|
|                        | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | WEIGHTING   | PERIOD  |   |  |                                 |  | Q1                        | Q2           | Q3            | Q4            |  |   |   |  |
| DT33                   | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                        | Construction of Zakheni Bus Route – Ward 32 (1.1km) | % progress in the Construction of Zakheni Bus Route – Ward 32 and 4 by 30th June 2024                 | 80% Progress: Construction of Zakheni Bus Route – Ward 32 | 100% Progress: Construction of Zakheni Bus Route – Ward 32 and 4 by 30th June 2024 | R 6 080 000                     | 85% progress                               | 90% progress              | 95% progress | 100% progress | 100% progress | 100% Progress: Completion of the road 5% | 100% Progress: Completion of Paving 5%; | 100% Progress: Installation of Paving 5%; | 100% Progress: Construction of Zakheni Bus Route – Ward 32 |
|                        |   |                          |   | *Appointment of Contractor 5%<br>*Establishment 15%;<br>*Construction of Plinths 20%*Installation 20% | mast lights 5%  |  |                                 |  |                           |              |               |               |  |   |   | Monthly progress report, completion certificate            |

| KPA: 5 | BASIC SERVICE DELIVERY  |                        |   |  | BASELINE<br>2022/ 2023                                   | REVISED<br>ANNUAL<br>TARGET<br>2023/2024 | ADJUSTED<br>ANNUAL<br>BUDGET<br>(INPUT<br>INDICATO<br>R) | QUARTERLY PLANNED TARGETS                   |   |   |   | OUTPUT<br>INDICATO<br>R   | OUTCOME<br>INDICATO<br>R                    | PORTFOLI<br>O OF<br>EVIDENCE                    |
|--------|---|------------------------|---|--|--|--|--|---|---|---|---|---|---|---|
|        | PROJECT<br>CODE   | STRATEGIC<br>OBJECTIVE | WEIGHTING   | PROJECT<br>NAME/DES<br>CRIPTION  | KEY<br>PERFOR<br>MANCE<br>INDICATO<br>R                  |  |  | Q1  | Q2  | Q3  | Q4  |   |   |   |
| DTS34  | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                      | Designs for Construction of Mountain View (Mandela Drive) – Bus Route Ward 14 (1.7km) | % progress in the Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14    | 100% Progress: Designs and Construction of Mountain View | R 12 134<br>517                          | 85% progress<br>Installation of Paving 5%;               | 90% progress:<br>Installation of Paving 5%; | 95% progress:<br>Installation of Paving 5%; | 100% progress:<br>Completion of the road 5% | 100% progress:<br>Completion of the road 5% | Progress: Designs and Construction of Mountain View (Mandela Drive) – Bus Route Ward 14 | Improved road and stormwater infrastructure | Monthly progress report, completion certificate |
|        |   |                        |   | Contractor 5% *Site Establishment 15%; *Construction of base layers 30% *Installation of kerbs 10% |  |  |  |   |   |   |   |   |   |   |

| PROJECT CODE | BASIC SERVICE DELIVERY  |                  |  | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)      | QUARTERLY PLANNED TARGETS |    |    |      | OUTPUT INDICATOR  | OUTCOME INDICATOR  | PORTFOLIO OF EVIDENCE                             |
|--------------|---|------------------|--|--|--------------------|----------------------------------|---|---------------------------|----|----|------|---|--|---|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DES | WEIGHT   |  |                    |                                  |   | Q1                        | Q2 | Q3 | Q4   |   |  |   |
| DTS35        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                | Construction of Phola Park Bus and Taxi Route - Ward 6 (1km) | % progress in the Construction of Phola Park Bus and Taxi Route - Ward 6 | 100%               | R 6 214 239                      | 80% Progress: Construction of base layers 20% | 0                         | 0  | 0  | 100% | Progress: Installation of Paving 15%; Completion of 5%, | Progress: Construction of Phola Park Bus and Taxi Route - Ward 6 | Monthly Progress reports, Completion certificates |
|              |   |                  |  |  |                    |                                  |   |                           |    |    |      |   |  |   |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                          |   | KEY PERFORMANCE INDICATOR R  | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/ 2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR R  | OUTCOME INDICATOR R              | PORTFOLIO OF EVIDENCE        |
|--------------|---|--------------------------|---|--|---|--|--|---------------------------|----|----|----|---|----------------------------------|------------------------------|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | WEIGHTING   |  |   |  |  | Q1                        | Q2 | Q3 | Q4 |   |                                  |                              |
| DTS36        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                        | Construction of Verena A-D Bus and Taxi Route - Ward 08 (4.4km) | Reference for Contractor 5%; *Appointment of Contractor 5% *Site Establishment 15%; *Construction of base layers 20% | Completion of 1km 5%,                                     |  |  |                           |    |    |    |   |                                  | Improved road infrastructure |
| DTS37        | To provide household with basic   | 1                        | Construction of Verena C Bus and                                | % progress in the Construction of Verena A-D Bus and Taxi Route - Ward 08  | 20% progress.   | R 2 498 255  | 20%  | 0                         | 0  | 0  | 0  | 20% progress: Construction of Verena A-D Bus and Taxi Route - Ward 08 | Term of Reference for Contractor |                              |
|              |   |                          |   |  | *Preliminary Design Report 5%; *Detailed Design Report 5% | *MIG Business Plan 5%; *Preliminary Design Report 5%, *Detailed Design Report 5% | September 2023                             |                           |    |    |    |   |                                  |                              |
|              |   |                          |   |  |   |  |  |                           |    |    |    |   |                                  |                              |

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| PROJECT CODE | STRATEGIC OBJECTIVE   | WEIGHTING | PROJECT NAME/DESCRIPTION                                 | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)  | QUARTERLY PLANNED TARGETS |    |    |    | OUTPUT INDICATOR  | OUTCOME INDICATOR            | PORTFOLIO OF EVIDENCE            |
|--------------|---|-----------|--|--|--------------------|---------------------------------|---|---------------------------|----|----|----|---|------------------------------|----------------------------------|
|              |   |           |  |  |                    |                                 |   | Q1                        | Q2 | Q3 | Q4 |   |                              |                                  |
| DTS38        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1         | Construction of Tweefontein E Bus Route, Ward 15 (1.2km) | % progress in the Construction of Tweefontein E Bus Route, Ward 15 | 20%                | R 453 001                       | 20% progress: Construction of Tweefontein E Bus Route, Ward 15 by 30 <sup>th</sup> September 2023 | 0                         | 0  | 0  | 0  | 20% progress: Construction of Tweefontein E Bus Route Ward 15 | Improved road infrastructure | Term of Reference for Contractor |
|              |   |           |  |  |                    |                                 |   |                           |    |    |    |   |                              |                                  |

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| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |           |  | QUARTERLY PLANNED TARGETS                            |  |   |   | OUTPUT INDICATOR                                | OUTCOME INDICATOR                               | PORTFOLIO OF EVIDENCE                           |    |   |  |
|------------------------|---|-----------|--|--|--|---|---|---|---|---|----|---|--|
|                        | STRATEGIC OBJECTIVE   | WEIGHTING | PROJECT NAME/DESCRIPTION                                 | KEY PERFORMANCE INDICATOR                            | BASELINE 2022/2023                                     | REVISED ANNUAL TARGET 2023/2024                         | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)  | Q1  | Q2  | Q3  | Q4 |   |  |
| DTSS39                 | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1         | Construction of Pedestrian Bridges (Ward 11, 17, and 23) | % progress in the construction of pedestrian Bridges | 65%<br>progress:<br>Construction of pedestrian Bridges | 100%<br>progress:<br>Construction of pedestrian Bridges | R 5 460 375<br>*MIG Business plan 5%; *Appointment of Consultant 5% *Preliminary Design Report 5%; *Detailed Design Report 5% | 80%<br>progress:<br>Construction of bridges 15% | 90%<br>progress:<br>Construction of bridges 10% | 100%<br>progress:<br>Construction of bridges 5% | 0  | 100%<br>progress:<br>Construction of pedestrian Bridges | Improved access roads infrastructure e |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                          |  | KEY PERFORMANCE INDICATOR                 | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |               |    |    | OUTPUT INDICATOR                      | OUTCOME INDICATOR                           | PORTFOLIO OF EVIDENCE                       |
|--------------|---|--------------------------|--|---|---|---|--|---------------------------|---------------|----|----|---------------------------------------|---|---|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | WEIGHTING                                      |   |   |   |  | Q1                        | Q2            | Q3 | Q4 |                                       |   |   |
| DTS40        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                        | Rehabilitation of Roads (Ward 21 and 32) (2km) | % Progress in the rehabilitation of roads | 65% progress: Rehabilitation of roads by 31 <sup>st</sup> December 2023 | 90% progress: Rehabilitation of roads by 31 <sup>st</sup> December 2023 | R 6 875 011                              | 80% progress              | 90% progress: | 0  | 0  | 90% progress: Rehabilitation of roads | Improved road and stormwater infrastructure | Appointment letter; Monthly progress report |
| DTS41        | To provide household  | 1                        | Construction of Sun                            | % progress in the                         | 0   | 20% progress:   | R 549 899                                | 10% Progress:             | 20%           | 0  | 0  | 40% progress:                         | Improved road                               | MIG Business                                |

| KPA: 5<br>PROJECT CODE | BASIC SERVICE DELIVERY  |  |   | QUARTERLY PLANNED TARGETS  |   |   |   | OUTPUT INDICATOR R   | OUTCOME INDICATOR R  | PORTFOLIO OF EVIDENCE  |
|------------------------|---|--|---|--|---|---|---|--|--|--|
|                        | STRATEGIC OBJECTIVE   | PROJECT NAME/DES CRITION               | WEIGHTING   | KEY PERFORMANCE INDICATO R   | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATO R)     | Q1   | Q2   | Q3   |
|                        | with basic services including water, adequate sanitation, adequate public lighting and accessible road                      | City A Bus Route - Ward 19 MIG (0.4km) | Construction of Sun City A Bus Route  | Construction of Sun city A Bus and taxi Route by 31st December 2023: | *MIG Business Plan 5%; Appointment of Consultants 5%              | *Preliminary Design Report 5%; *Detailed Design Report 5%                               | Construction of Sun city A Bus and taxi Route | Infrastructure   | Appointmen tletter, Preliminary Design report, Detail design report.     | plan, Appointmen tletter, Preliminary Design report, Detail design report. |
| DT542                  | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                                      | Upgrading Kwaggafont ein C Link Road from gravel to paved - Ward 26 (0.8km) | % progress 0   | % progress in the Kwaggafont ein C Link Road from gravel to paved | Upgrading of Kwaggafont ein C Link Road from gravel to paved Ward 26 by 31st March 2024 | R 494 079                                     | 10% Progress: *MIG Business Plan 5%; Appointment of Consultants 5% | 25% Progress: *Preliminary Design Report 5%; *Detailed Design Report 10% | Improved road infrastructure   |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                          |  | KEY PERFORMANCE INDICATOR | BASELINE 2022/2023  | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) R) | QUARTERLY PLANNED TARGETS     |                               |  |    | OUTPUT INDICATOR | OUTCOME INDICATOR  | PORTFOLIO OF EVIDENCE |
|--------------|---|--------------------------|--|---------------------------|---|---------------------------------|---|-------------------------------|-------------------------------|--|----|------------------|--|-----------------------|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | WEIGHT   |                           |   |                                 |   | Q1                            | Q2                            | Q3   | Q4 |                  |  |                       |
| DTS43        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                        | Repair of Gabions at Kwaaggafontein D, Ward 31 | 0                         | % progress in the repair of Gabions at Kwaaggafontein D Ward 31 |                                 | R 300 000                                   | 100% progress                 | 25% Progress                  | 100% Progress  | 0  | 0                | 100% progress  |                       |
|              |   |                          |  |                           |   |                                 |   | *Appointment of Contractor 5% | *Appointment of Contractor 5% | *Establishment 25%; *Repair of gabions and backfilling of bridges 45%, *Completion of repair to Kwaaggafontein D Bridge 5% |    |                  | Appointmen t letter, Monthly progress reports, Completion certificates |                       |
|              |   |                          |  |                           |   |                                 |   | *Visual assessment 20%        | *Visual assessment 20%        |  |    |                  | Improved road and stormwater infrastructure                            |                       |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |  |           | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS   |  |    |    | OUTPUT INDICATOR | OUTCOME INDICATOR                           | PORTFOLIO OF EVIDENCE   |
|--------------|---|--|-----------|--|--------------------|---------------------------------|--|---|--|----|----|------------------|---|---|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DES   | WEIGHTING |  |                    |                                 |  | Q1  | Q2   | Q3 | Q4 |                  |   |   |
| DT544        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | Installation of new bridge culverts at Vezubuhle Ward 20 | 1         | % progress in installation of new bridge culverts at Vezubuhle Ward 20 | 0                  | 100% progress                   | R 100 000                                | 25% Progress  | 100% Progress  | 0  | 0  | 100% progress    | Improved road and stormwater infrastructure | Appointment letter<br>Quarterly progress reports<br>Completion certificates |
|              |   |  |           |  |                    |                                 |  | *Appointment of Contractor 5%<br>*Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023.<br>*Visual assessment 20% | *Establishment 25%;<br>*Installation of new bridge culverts at Vezubuhle Ward 20 by 30th November 2023.<br>*Completion of new bridge culverts 5% |    |    |                  |   |   |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |  |        | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |      |    |    | OUTPUT INDICATOR | OUTCOME INDICATOR                                      | PORTFOLIO OF EVIDENCE                       |
|--------------|---|--|--------|--|--------------------|---------------------------------|--|---------------------------|------|----|----|------------------|--|---|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION                               | WEIGHT |  |                    |                                 |  | Q1                        | Q2   | Q3 | Q4 |                  |  |   |
| DTS45        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | Installation of new bridge culverts at Suncity ward 20 | 1      | % Progress in the installation of new bridge culverts at Suncity ward 20 | 0                  | 100% progress                   | R 100 000                                | 25% Progress              | 100% | 0  | 0  | 100% progress    | Installation of new bridge culverts at Suncity ward 20 | Improved road and stormwater infrastructure |
| DTS46        | To provide household with basic   | Installation of new bridge                             | 1      | % progress in the installation   | 0                  | 100% progress                   | R 100 000                                | 25% Progress              | 100% | 0  | 0  | 100% progress    | Establishment of new bridge culverts 5%                | Appointment letter                          |

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| KPA: 5 | BASIC SERVICE DELIVERY  |   |                               | QUARTERLY PLANNED TARGETS                 |   |  |  | OUTPUT INDICATOR                             | OUTCOME INDICATOR         | PORTFOLIO OF EVIDENCE                              |    |    |  |
|--------|---|---|-------------------------------|---|---|--|--|--|---------------------------|--|----|----|--|
|        | PROJECT CODE  | STRATEGIC OBJECTIVE   | WEIGHTING (%)                 | PROJECT NAME/DESCRIPTION                  | KEY PERFORMANCE INDICATOR                                       | BASELINE 2022/2023                         | REVISED ANNUAL TARGET 2023/2024  | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)     | Q1                        | Q2   | Q3 | Q4 |  |
| DTS47  | To provide household with basic services including water, adequate sanitation, adequate | services including water, adequate sanitation, adequate public lighting and accessible road | culverts at Thokoza Ward 18 . | of new bridge culverts at Thokoza ward 18 | of new bridge culverts at Thokoza ward 18 by 30th November 2023 | nt of Contractor 5% *Visual assessment 20% | ent 25%; *Installation of bridge culverts 45%; *Completion of refurbishment 5% | nt of new bridge culverts at Thokoza ward 18 | stormwater infrastructure | Quarterly progress reports Completion certificates |    |    |  |
|        |   |   |                               |   |   |  |  |  |                           |  |    |    |  |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                  |  | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR R) | QUARTERLY PLANNED TARGETS  |      |    |    | OUTPUT INDICATOR  | OUTCOME INDICATOR                           | PORTFOLIO OF EVIDENCE  |
|--------------|---|------------------|--|---|--|---------------------------------|--|--|------|----|----|---|---|--|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DES | WEIGHTING  |   |  |                                 |  | Q1   | Q2   | Q3 | Q4 |   |   |  |
|              | public lighting and accessible road   |                  |  |   | November 2023.<br>*Visual assessment 20%<br>*Appointment of Contractor 5%,<br>*Establishment 25%;* Installation new bridge culverts 45%*<br>Completion of installation of new bridge culverts 5% |                                 |  | of new bridge culverts 5%  |      |    |    |   |   |  |
| DTS48        | To provide household with basic services including water, adequate sanitation, adequate public lighting and | 1                | Installation of New bridge culverts at Kwa Mhlanga ward 32 | % progress in the installation of new bridge culverts at Kwa Mhlanga ward 32. | 0  | 100%                            | R 100 000                                  | 25% progress<br>*Installation of new bridge culverts at Kwa Mhlanga ward 32 by 30 <sup>th</sup> November 2023. | 100% | 0  | 0  | 100% progress<br>*Installation of new bridge culverts at Kwa Mhlanga ward 32. | Improved road and stormwater infrastructure | Appointmen t letter<br>Quarterly progress reports<br>Completion certificates |

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| PROJECT CODE | BASIC SERVICE DELIVERY  |                          |   | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |               |    |    | OUTPUT INDICATOR | OUTCOME INDICATOR                           | PORTFOLIO OF EVIDENCE   |
|--------------|---|--------------------------|---|--|--------------------|---------------------------------|--|---------------------------|---------------|----|----|------------------|---|---|
|              | STRATEGIC OBJECTIVE   | PROJECT NAME/DESCRIPTION | WEIGHT  |  |                    |                                 |  | Q1                        | Q2            | Q3 | Q4 |                  |   |   |
|              | accessible road   |                          |   | *Visual assessment 20%   |                    |                                 |  |                           |               |    |    |                  |   |   |
| DTS49        | To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road | 1                        | Maintenance/Reconstruction of Gabions for embankment protection on both sites of the bridge | % progress in the Reconstruction of Gabions for embankment protection of bridges | 0                  | 100% progress                   | R 350 000                                | 25% Progress              | 100% Progress | 0  | 0  | 100% progress    | Improved road and stormwater infrastructure | Appointment letter<br>Quarterly progress reports<br>Completion certificates |

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| PROJECT CODE | BASIC SERVICE DELIVERY   |                          |   | KEY PERFORMANCE INDICATOR                                       | BASELINE 2022/2023   | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)   | QUARTERLY PLANNED TARGETS  |  |    |  | OUTPUT INDICATOR  | OUTCOME INDICATOR  | PORTFOLIO OF EVIDENCE |                                      |
|--------------|--|--------------------------|---|---|--|---------------------------------|--|--|--|----|--|-------------------|--------------------|-----------------------|--------------------------------------|
|              | STRATEGIC OBJECTIVE  | PROJECT NAME/DESCRIPTION | WEIGHTING   |   |  |                                 |  | Q1   | Q2   | Q3 | Q4   |                   |                    |                       |                                      |
| DSS16        | To create a safe clean and healthy environment conducive for social development and recreation | 1                        | Upgrading of Kwaggafont ein stadium (Ward 26) – Phase 1 | % progress in the Upgrading of Kwaggafont ein stadium (Ward 32) | 75% Progress: Upgrading of Kwaggafont ein stadium (Ward 26) by 31 <sup>st</sup> March 2024 | R 8 719 902                     | 65% Progress: Upgrading of Kwaggafont ein stadium (Ward 26) by 31 <sup>st</sup> March 2024 | 71.8% Progress: Upgrading of Kwaggafont ein stadium (Ward 26) by 31 <sup>st</sup> March 2024 | 75% Progress: Upgrading of Kwaggafont ein stadium (Ward 26) by 31 <sup>st</sup> March 2024 | 0  | 75% Progress: Upgrading of Kwaggafont ein stadium (Ward 26) by 31 <sup>st</sup> March 2024 | *Construction 10% | *Construction 6.8% | *Construction 3.2%    | Monthly progress reports             |
|              |  |                          |   |   |  |                                 |  |  |  |    |  |                   |                    |                       | Improved recreational infrastructure |

| PROJECT CODE | BASIC SERVICE DELIVERY   |                  |  | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PLANNED TARGETS |    |     |     | OUTPUT INDICATOR  | OUTCOME INDICATOR   | PORTFOLIO OF EVIDENCE                |
|--------------|--|------------------|--|--|--------------------|---------------------------------|--|---------------------------|----|-----|-----|---|---|--------------------------------------|
|              | STRATEGIC OBJECTIVE  | PROJECT NAME/DES | WEIGHTING  |  |                    |                                 |  | Q1                        | Q2 | Q3  | Q4  |   |   |                                      |
| DSS17        | To create a safe clean and healthy environment conducive for social development and recreation | 1                | Construction of Kwaggafont ein Sports, Arts and Cultural Centre, (Ward 31) | % Progress in the design and construction of Kwaggafont ein Sports, Arts and Cultural Centre (Ward 31)   | 0                  | 20%                             | R 300 000                                | 5% Progress               | 0  | 10% | 20% | Progress: *Technical Report 5%, Appointment letter of consultant 5% | Design and Construction of Kwaggafont ein Sports, Arts and Cultural Centre (Ward 31) by 30 <sup>th</sup> June 2024; Appointment Letter 5%; *Technical | Improved recreational infrastructure |
|              |  |                  |  | Design Report 5%:, *Detailed Design Report 5%, *5% Terms of reference for contractor * appointment of Contractor 5%, *Site Establishment 15%,*Construction 10% |                    |                                 |  |                           |    |     |     | *MIG Business Plan 5%; *Preliminary Design Report 5%,               | Appointmen t letter, Technical Report, MIG Business plan, Preliminary Design report   |                                      |

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| KPA: 5 | BASIC SERVICE DELIVERY   |                     |   |  | QUARTERLY PLANNED TARGETS |                                 |  |                               | OUTPUT INDICATOR | OUTCOME INDICATOR                     | PORTFOLIO OF EVIDENCE   |  |
|--------|--|---------------------|---|--|---------------------------|---------------------------------|--|-------------------------------|------------------|---------------------------------------|---|--|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE | PROJECT NAME/DESCRIPTION                                | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023        | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | Q1                            | Q2               | Q3                                    | Q4  |  |
| DSS18  | To create a safe clean and healthy environment conducive for social development and recreation | 1                   | Construction of Verena Sports, Arts and Cultural Centre | % Progress in the design and construction of Verena Sports, Arts and Cultural Centre | 0                         | 20%                             | R 300 000                                | 5% Progress                   | 0                | 10% Progress<br>*Technical Report 5%, | 20% Progress:<br>*MIG Business Plan 5%;<br>*Preliminary Design Report 5%, | Improved recreational infrastructure         |
| DSS21  | To provide households with basic services including water,                                     | 1                   | Procurement of Yellow Machine for Land Fill Site        | % progress in the Procurement of 1 x Bulldozer                                       | 0                         | 100%                            | R 6 541 775                              | 30% progress:<br>*30% Term of | *30% Term of     | 100% progress: 0                      | 100% Progress:<br>*20% Appointment of supplier                            | Improved solid waste infrastructure          |
|        |  |                     |   |  |                           |                                 |  |                               |                  |                                       |   | Delivery Note: Trucks Registration Documents |

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| KPA: 5 | BASIC SERVICE DELIVERY   |   |           |   |   | QUARTERLY PLANNED TARGETS |                                  |   |     |     | OUTPUT INDICATOR R | OUTCOME INDICATOR R | PORTFOLIO OF EVIDENCE   |   |                            |
|--------|--|---|-----------|---|---|---------------------------|----------------------------------|---|-----|-----|--------------------|---------------------|---|---|----------------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE   | WEIGHTING | PROJECT DESCRIPTION                                     | KEY PERFORMANCE INDICATOR   | BASELINE 2022/2023        | REVISED ANNUAL TARGET 2023/ 2024 | ADJUSTED ANNUAL BUDGET INPUT INDICATOR R) | Q1  | Q2  | Q3                 | Q4                  |   |   |                            |
| DT550  | To ensure clean and effective financial governance and compliance with legislative framework | adequate sanitation, adequate public lighting and accessible road | 1         | Municipal Infrastructure Grant (MIG) Budget Expenditure | % Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure | 0                         | 100%                             | R 131 594 496                             | 25% | 50% | 75%                | 100%                | Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure | Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure | Monthly Expenditure Report |
| DT551  | To ensure clean and effective  | Water Services Infrastructure                                     | 1         | Water Services Infrastructure                           | % Progress of the Water Services  | 0                         | 100%                             | R 88 000 000                              | 25% | 50% | 75%                | 100%                | Progress of the Water   | Progress of the Water   | Monthly Expenditure Report |

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| KPA: 5 | BASIC SERVICE DELIVERY   |  |   |             | QUARTERLY PLANNED TARGETS   |   |   |   | OUTPUT INDICATOR  |   | OUTCOME INDICATOR                                       |   | PORTFOLIO OF EVIDENCE         |
|--------|--|--|---|-------------|---|---|---|---|---|---|---|---|-------------------------------|
|        | PROJECT CODE   | STRATEGIC OBJECTIVE  | PROJECT NAME/DES CRIPTION   | WEIGHT IN R | KEY PERFORMANCE INDICATO R  | BASELINE 2022/2023                                      | REVISED ANNUAL TARGET 2023/2024                         | ADJUSTED ANNUAL BUDGET (INPUT INDICATO R)   | Q1  | Q2  | Q3  | Q4  |                               |
|        |  | financial governance and compliance with legislative framework | e Grant (WSIG) Budget Expenditure                                       |             | Infrastructure Grant (WSIG) Budget Expenditure  | Services Infrastructure Grant (WSIG) Budget Expenditure | Services Infrastructure Grant (WSIG) Budget Expenditure | Services Infrastructure Grant (WSIG) Budget Expenditure                                 | Services Infrastructure Grant (WSIG) Budget Expenditure | Services Infrastructure Grant (WSIG) Budget Expenditure                                 | Services Infrastructure Grant (WSIG) Budget Expenditure | Services Infrastructure Grant (WSIG) Budget Expenditure                                 | Monthly Expenditure Report    |
| DTS52  | To ensure clean and effective financial governance and compliance with legislative framework | 1  | Energy Efficiency and Demand-Side Management                            | 0           | % Progress of the Energy Efficiency and Demand-Side Management                            | R 5 000 000   | 25%   | Progress of the Energy Efficiency and Demand-Side Management                            | 75%   | Progress of the Energy Efficiency and Demand-Side Management                            | 100%  | Progress of the Energy Efficiency and Demand-Side Management                            | Improved financial management |
| DTS53  | To ensure clean and effective financial governance and compliance with legislative framework | 1  | Integrated National Electrification Programme (INEP) Budget Expenditure | 0           | % Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure | R 25 200 000  | 25%   | Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure | 75%   | Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure | 100%  | Progress of the Integrated National Electrification Programme (INEP) Budget Expenditure | Improved financial management |

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| KPA: 5       |                     | BASIC SERVICE DELIVERY   |                           |                    | QUARTERLY PLANNED TARGETS       |  |                    | OUTPUT INDICATOR   |                    | OUTCOME INDICATOR  |             | PORTFOLIO OF EVIDENCE |
|--------------|---------------------|--------------------------|---------------------------|--------------------|---------------------------------|--|--------------------|--------------------|--------------------|--------------------|-------------|-----------------------|
| PROJECT CODE | STRATEGIC OBJECTIVE | PROJECT NAME/DESCRIPTION | KEY PERFORMANCE INDICATOR | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024 | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | Q1                 | Q2                 | Q3                 | Q4                 | INDICATOR R |                       |
|              |                     |                          |                           |                    |                                 | Expenditure by 30th June 2024            | Budget Expenditure | Budget Expenditure | Budget Expenditure | Budget Expenditure |             |                       |

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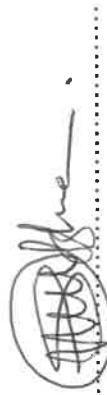
**KPA: 6. SPATIAL RATIONALE AND DEVELOPMENT**

| PROJECT CODE | SPATIAL RATIONALE   |           | PROJECT NAME/DESCRIPTION                   | KEY PERFORMANCE INDICATOR  | BASELINE 2022/2023 | REVISED ANNUAL TARGET 2023/2024   | ADJUSTED ANNUAL BUDGET (INPUT INDICATOR) | QUARTERLY PERFORMANCE TARGET AND BUDGET |    |    |   | OUTPUT INDICATOR  | OUTCOME INDICATOR                                 | PORTFOLIO OF EVIDENCE |
|--------------|---|-----------|--|--|--------------------|---|--|---|----|----|---|---|---|-----------------------|
|              | STRATEGIC OBJECTIVE   | WEIGHTING |  |  |                    |   |  | Q1                                      | Q2 | Q3 | Q4  |   |   |                       |
| PED02        | To manage and coordinate spatial planning and Land use management | 3         | Town planning workshop Traditional leaders | Number of Town Planning Workshops attended for Traditional leaders | 0                  | 1 Town Planning Workshop attended for Traditional leaders by 30 <sup>th</sup> June 2024 | In house                                 | 0                                       | 0  | 0  | 1 Town Planning Workshop attended for Traditional leaders | 1 Town Planning Workshop attended for Traditional leaders | Improved understanding of Town planning processes |                       |
|              |   |           |  |  |                    |   |  |   |    |    |   |   | Attendance register                               |                       |

**ANNEXURE B**

**PERSONAL DEVELOPMENT PLAN 2023/ 2024 FOR: WALTER MAVUNDLA MTSHWENI**

| No. | Suggested training and development area | Work opportunity created to practice skill / development area | Time frame | Expected outcome |
|-----|---|---|------------|------------------|
|     | AAA                                     | AAA   |            | AAA              |
|     |   |   |            |                  |



Signature of the employee .....

  
Signature of the Supervisor .....